

Deschutes County Budget FY 2012~2013

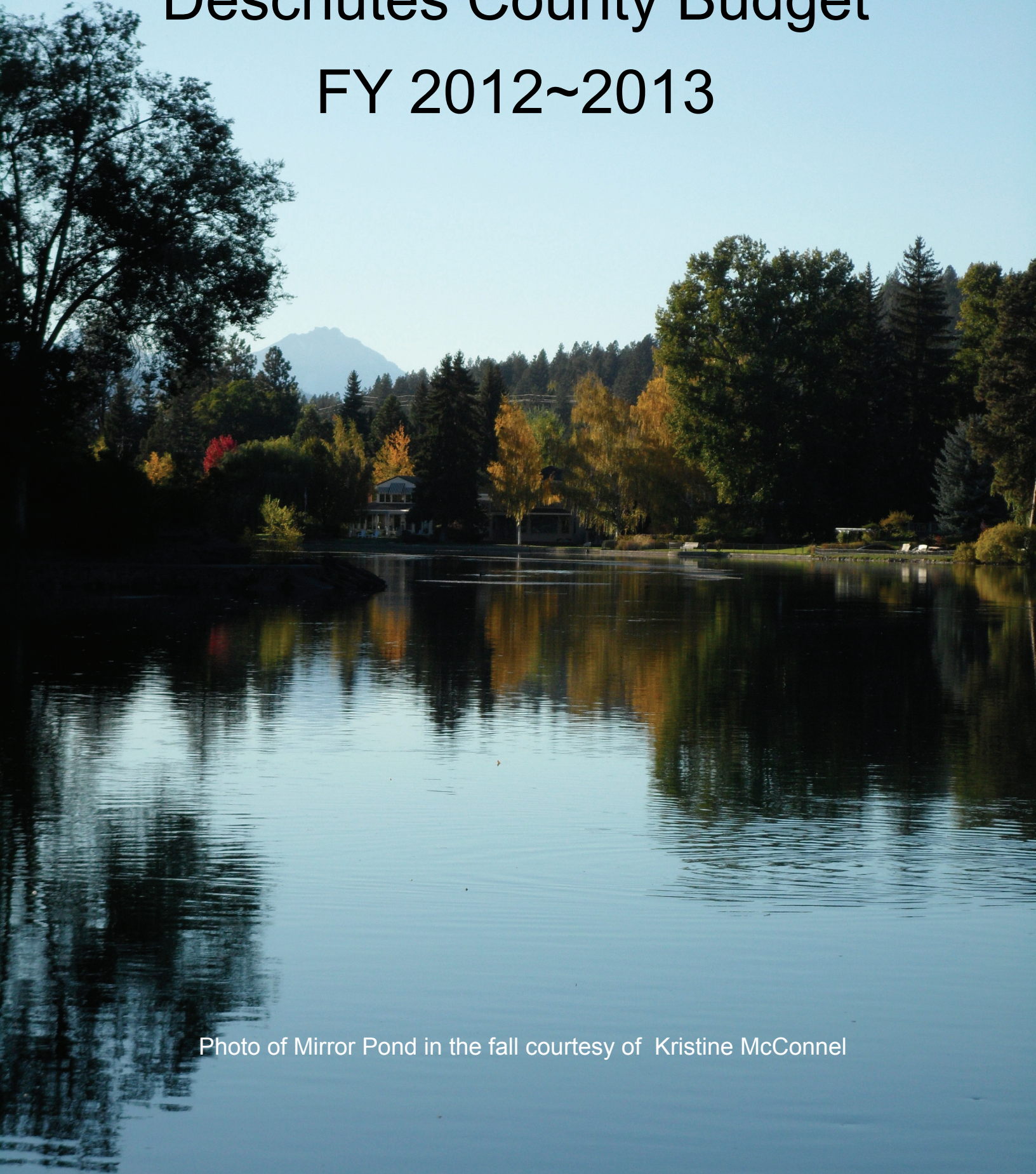


Photo of Mirror Pond in the fall courtesy of Kristine McConnel

Deschutes County, Oregon

Adopted Budget

Fiscal Year 2012-2013

The seal of Deschutes County, Oregon, is a circular emblem. It features a stylized landscape with a yellow sun rising over a range of blue mountains. In the foreground, there are green evergreen trees and a winding blue river. The words "DESCHUTES COUNTY" are written in a light blue arc around the top of the seal.

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July 1, 2011

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Deschutes County, Oregon for its annual budget for the fiscal year beginning July 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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Residents of Deschutes County:

It is my pleasure to present the County budget for Fiscal Year 2012-2013. Despite a slow recovery of the economy, Deschutes County continues to remain financially sound. Due to strategic cuts, strong reserves, and a generally conservative approach to budgeting, the County has maintained services to its residents during the recession - at a time when the public needs government assistance the most.

The goals for the FY 2013 budget are to continue service levels and maintain healthy reserves. Although there are positive signs of economic growth, most pundits believe that the growth will be slow. The FY 2013 budget conservatively assumes a sluggish recovery and positions the County for this outlook. In support of economic development, this budget continues the forgivable loan program which was started in FY 2011 to support business expansion or business relocation in Deschutes County.

Despite the relatively healthy budget outlook for Deschutes County, there are financial challenges ahead, mainly related to infrastructure. The current adult jail is at capacity and relief is necessary. In May 2010 a jail bond ballot measure failed. The need for jail expansion remains. During the next several months, it will be important for the County to evaluate various options and develop a solution to this critical public safety infrastructure need.

Road maintenance is another major infrastructure issue facing the County. The Road Department has two major revenue sources: Federal Forest Payments and State Motor Vehicle Revenue. The former has dropped precipitously and the latter is steadily declining. Armed with a blue print from The Road Committee, a citizen task force, the department is looking at road life cycle costs to program the most cost-effective maintenance treatment, prioritize services to match existing funding levels, and expand partnerships with other agencies to reduce overhead and achieve other cost effectiveness. It is imperative that the County maintain and preserve its road assets.

With so much discussion about the need for private sector job growth, it is important to recognize the County's most important role in economic development:-maintaining infrastructure and continuing to provide core services. I submit that the County's most pressing economic development issues are public safety infrastructure and road infrastructure, as mentioned earlier. Funding for this infrastructure will need to come from a variety of sources. However, the FY 2013 budget attempts to be stringent on using new General Fund dollars to pay for new ongoing services. Limiting additional expenditures funded by the General Fund will provide future Boards and Budget Committees an additional option to fund these critical infrastructure needs.

Revenue and Expenditure Issues and Projections

The total adopted budget is \$276,220,160, a 7.6% decrease from the FY 2012 revised budget of \$298,818,903.

Property Taxes – There is a projected increase in General Fund property tax revenue of 3.9% in FY 2013. The County's permanent tax rate, the largest source of general fund revenue to the County, is projected to generate \$20,871,560 in FY 2013. This includes prior year property tax collections.

Transient Lodging Taxes – The budget projects \$3,063,224 in Transient Lodging Taxes, which is the same level as the FY 2012 budget. However, it is important to note that room tax collections for FY 2012 are running higher than projected. While this is a good sign for this revenue source, the FY 2013 budget conservatively projects the same level as the FY 2012 budget.

State Revenues – State revenues include state grants, state shared revenues, and other miscellaneous state payments. They are a significant percentage of the County's budget and several departments rely heavily on this revenue source to provide services. State revenues in FY 2013 are projected at \$37,623,065, 6.7% higher than the FY 2012 budget. A majority of this increase is due to the projected increase in state grants for Behavioral Health (Fund 275) due to expansion of the State's Oregon Health Plan. State grants for Behavioral Health are projected to increase from \$6,964,202 as budgeted in FY 2012 to \$7,730,599, an 11% increase. Most other state revenues are projected to decrease in FY 2013: Public Health (Fund 259), down 1.7%; Adult Parole and Probation (Fund 355), a decrease of 3.9%; and the Children and Families Commission (Fund 220), down 22%.

Enterprise Fund Revenues – The two departments that have enterprise funds are the Solid Waste Department and Fair and Expo Center. Enterprise funds are established with the intent that the cost of providing the services to the general public is financed primarily through user charges. The Solid Waste Department is completely funded by its user fees. Solid Waste revenues are generally projected to be flat in FY 2013. There is not a recommended tip increase for Solid Waste in FY 2013, but there will likely be a recommended increase for FY 2014. Because of projected flat revenues in the Solid Waste fund for FY 2013, the budget does not add funds to Solid Waste reserves other than \$630,000 to fund a specific capital project (a left turn lane for access into the Negus Transfer Station). The Fair and Expo Center is funded primarily through charges, but it does receive General Fund support to help fund a capital replacement reserve. The down economy continues to impact business at the Fair and Expo Center. Overall, revenue for the Fair and Expo Center is estimated to decrease 8% in FY 2013, mainly due to a projected decrease revenue associated with food and beverage and sponsorship sales, and the refunding of a bond issue that occurred in FY 2012.

Fees and Fines – By law, the County's fees for service must be adopted annually by the Board of Commissioners and cannot be changed more than semi-annually once adopted. Most County fees will not change significantly in FY 2013. Certain fees charged by Health Services are adjusted (some increased, some decreased) in response to state requirements. The FY 2013 budget projects a small increase in Building, Electrical, and Planning fees to bring Deschutes County fees more in line with other counties. Court Fines and Fees revenue

transferred into the General Fund from the County's Justice Court is projected to decrease slightly by 2%.

Interest Earnings – Over the past several years, mirroring the downturn in the economy, the County's interest earnings have steadily declined. Before the recession, interest on County investments was 5% and higher. The interest earnings for FY 2012 were projected at 0.4%. Based on the interest earning yield actuals to date, the FY 2013 budget projects an average interest earnings rate of 0.4%.

General Fund Resources – Budgeted beginning net working capital (BNWC) in the General Fund is up \$1,400,000 (19%), and General Fund revenues, after BNWC is netted out, are projected to be \$546,000 (2.1%) higher than the FY 2012 level. The increase in General Fund BNWC is due to higher than expected property taxes, mainly prior years taxes, and expenditure savings.

Expenditures

General Cost Increases –

- The per-FTE expense for health benefits is increased by 7.5%. The Deschutes Onsite Clinic has helped the County decrease its medical claims costs and these savings are expected to continue. Based on the most current data, medical claims costs are about the same as compared to last year's claims over the same period of time.
- Personnel cost increases account for much of the increase in requirements. With a few exceptions, over the past several years County employees have delayed COLAs and received no salary increases. The FY 2013 budget includes a salary increase of 2.9%, tied to the CPI, for most employees. This increase accounts for most of the increased requirements for salaries, which are up 1.9% as compared to FY 2012.

The FY 2013 budget keeps the rates for PERS/OPSRP flat. The table below shows the four year history of these charges to departments (as a percentage of subject payroll).

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 (budgeted)
PERS/OPSRP General Service	19.00%	15.50%	13.50%	12.50%	12.50%
PERS Police and Fire	19.00%	18.75%	18.60%	18.60%	18.60%
OPSRP Police and Fire	19.00%	16.00%	14.50%	14.50%	14.50%

- Charges for self-insurance (general liability, property damage, vehicle insurance, unemployment and workers' compensation) are flat. However, workers' compensation claims continue to rise and an increase to departments may be necessary next fiscal year.
- The internal service charges were able to remain steady in FY 2012 partially due to transferring one-time General Fund revenues into internal service department contingencies. To avoid a future large increase to department internal service charges, the FY 2013 budget includes a 4% increase to internal service charges. For departments receiving General Fund support, the FY 2013 budget includes an increase in the General Fund transfer to offset this increase.

- The total number of County FTEs continues to decrease. Departments have continued to eliminate positions to offset decreased revenues. The table below shows that the FY 2013 budget includes a total of 808 FTEs, which is less than the FY 2007 FTE level.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 (budgeted)
FTEs	821	848	828	818	816	826	808

General Fund – The General Fund derives its revenues primarily from the County’s permanent property tax rate, along with filing fees in the Clerk’s Office, state shared revenues, court fines and fees, and other miscellaneous income. It is the primary source of support for the following departments and programs: Assessor’s Office, Clerk’s Office, Board of Property Tax Appeals, District Attorney, Finance/Tax, Veterans' Services, Property Management, and Grant Projects. In addition, General Fund transfers assist internal service funds, as well as funding web applications overseen by the Information Technology Department. Other departments receiving General Fund transfers for their operating budgets include Community Justice - Juvenile, Health Services, Children and Families Commission, Adult Parole and Probation, Rural Law Enforcement District No. 2, the Fair and Expo Center, Community Development, Justice Court, Dog Control and Victims' Assistance.

Although the Taxable Assessed Value (TAV) is projected to increase 2.5% in FY 2013, the budget was put together with the conservative projection that future County revenues will remain generally flat. As such, departments were instructed to request budgets assuming a zero inflationary rate for materials and service (despite a January to January CPI rate of 2.9%). Additionally, departments receiving General Fund transfers were asked to prepare budgets assuming the same General Fund transfer as FY 2012. The FY 2012 General Fund budget was increased by one-time revenues that were moved into reserves, including the General County Projects Fund, RV Park Fund, and Insurance Fund.

Other department specific expenditure issues include the following:

Community Development Department – The Community Development Department (CDD) has downsized significantly over the past several years. As short as five years ago, CDD had 73 FTEs. Through the recession and precipitous drop in revenue and building activity, the department reduced its FTEs to 28.6. The FY 2013 budget maintains the FY 2012 staffing levels even though this will require a continued transfer of General Fund. One of the priorities for the Board is to continue basic service levels for CDD. Without the General Fund transfer, further reductions in staffing in Community Development would be necessary which would directly impact service. The intent of the Budget Committee was to approve the General Fund transfer to CDD with a recommendation that in future years repayment of the transfers may be requested from CDD. The Budget Committee noted that this should occur only after CDD has successfully restored its reserve funds.

Health Services Department – Changes in Oregon laws to form Coordinated Care Organizations (CCO) and a Health Insurance Exchange will have a major impact to the Health

Services Department. This groundbreaking legislation calls for a regional approach to health and health care work, including partnering with neighboring counties. In Public Health, the continued expansion of the school-based health centers requires additional resources which may not be available or may need to be funded from lower priority areas.

Community Justice – Juvenile – Due to decreased revenue from the State and flat revenues from the County General Fund, Juvenile Justice will continue to reduce its positions. In FY 2009, Juvenile Justice had 66.5 FTEs compared to the FY 2013 budget of 53 FTEs.

Community Justice – Adult – Adult Parole and Probation receives a large portion of its revenues from the State Department of Corrections. These revenues are projected to decrease from \$2,856,000 (FY 2012) to \$2,749,000 in FY 2013. In FY 2012, there was an additional General Fund transfer to the department to fund positions that supervise misdemeanor and domestic violence supervision. The FY 2013 budget proposes to continue these services. However, in order for the department to balance its budget a 1.00 FTE supervisor position and 1.75 FTE specialists positions have been eliminated in FY 2013.

Assessor's Office – A 0.5 FTE GIS Analyst/Cartographer position in the Assessor's Office is funded by the GIS Fund (Fund 305). GIS Fund revenue is down significantly, primarily due to decreased recording revenue. This position works on the GIS base layer used by all GIS functions and digitized mapping. Due to the critical work this position provides, the FY 2013 budget proposes funding this position through the General Fund. Additionally, if this position is eliminated there are potential losses to grant revenues.

Road Department – Road Department revenue is projected to decrease significantly in FY 2013. Federal Forest Payments under the Secure Rural Schools and Community Self-Determination Act of 2008 are projected to drop from \$1.3 million to \$400,000. In addition, the FY 2013 budget projects a 5% decrease in Motor Vehicle Revenue as compared to FY 2012. In response to this projected revenue decrease, the FY 2013 budget has 4 less FTEs than FY 2012. The Road Department remains committed to maintaining and preserving roads. The department will implement a new Pavement Management program which will help evaluate and schedule maintenance activities to maintain County roads.

Contingency – All departments have been instructed to budget contingency at a minimum of 8.3% of operating costs, or one month's worth of requirements, consistent with our financial policies. Despite the fact that some revenues are expected to be down, all departments (with the exception of the Fair) continue to maintain this minimum level of operating costs.

In Conclusion

These last several years have been the most difficult financial times for municipal governments in the recent past. During the first 15 years of my local government career, budget decisions were often centered on deciding which programs to add or expand. Fortunately for Deschutes County, during these "good times," County leadership prudently used additional revenues to create and grow healthy reserves. These reserves have allowed the County to continue its service levels during a time of dwindling resources and ever increasing needs.

I would like to thank Deschutes County employees for their continued dedication, outstanding customer service, and commitment to serving the public during a time of economic distress, layoffs, and uncertainty. Furthermore, there are three employees in particular who deserve special recognition for their role developing and putting together this budget: Finance Director/Treasurer Marty Wynne, Budget Analyst Teri Maerki, and Assistant to the County Administrator Dave Inbody. I commend their professionalism, wisdom, and expertise each brings to the budget process.

Finally, I would like to acknowledge the work of the Budget Committee for their commitment and devotion in reviewing the proposed budget and using their expertise to make difficult policy decisions in the best interest of the residents of Deschutes County.

Respectfully submitted,

Erik Kropp

Interim County Administrator

Deschutes County FY 2013 Goals and Objectives

Mission Statement

Enhancing the Lives of Citizens by Delivering Quality Services in a Cost-Effective Manner

Public Safety: Protect the public through a combination of prevention, prosecution, correction and supervision

1. Ensure Deschutes County can meet its long term public safety needs
2. Promote conditions, behaviors and attitudes that result in a safer community
3. Maintain and strengthen current levels of diversion, prevention and accountability
4. Lead and coordinate regional efforts in emergency preparedness

Direct Services: Provide for direct services that enhance day-to-day quality of life and plan for future quality of life

1. Ensure accurate and timely assessment and taxation of property and recording of real property
2. Address and plan for growth in Deschutes County
3. Provide a safe and effective County road system that supports local economic opportunity and livable communities
4. Conduct elections in an open, transparent, secure and accurate manner

Natural Resources: Assess, protect and enhance the natural resources of Deschutes County

1. Support sound forest and public land management practices and oversight
2. Enhance and protect groundwater, surface water, wetlands and riparian areas in the Deschutes Basin
3. Support beneficial utilization of publicly owned natural resources for tourism and recreation
4. Support land use policies that promote beneficial utilization of the land for economic growth

Health Services: Facilitate, invest in and provide a system of services to protect and improve the health of Deschutes County residents

1. Partner and offer leadership on community initiatives
2. Undertake preventive measures to reduce future demands for County and community services
3. Provide health services in an effective and efficient manner
4. Support and enhance the health integration project

Support Services: Ensure that Deschutes County staff and decision makers have the knowledge, skills, resources and tools necessary to deliver quality public services

1. Support employee development, productivity and safety through training, technology and wellness programs
2. Support and promote customer service practices
3. Provide ongoing evaluation of employee performance, job satisfaction and wellness
4. Provide comprehensive administrative services in a cost-effective manner

General Government: Promote confidence in County government by ensuring fiscal accountability, openness and accessibility in all aspects of County operations

1. Promote policies and actions that stimulate economic development in Deschutes County
2. Identify and evaluate regional cooperation opportunities to enhance service delivery and the cost effectiveness of public services
3. Promote policies and actions that improve access to County government, including enhanced on-line presence
4. Monitor and report on the financial health of the Deschutes County organization.

Deschutes County Profile

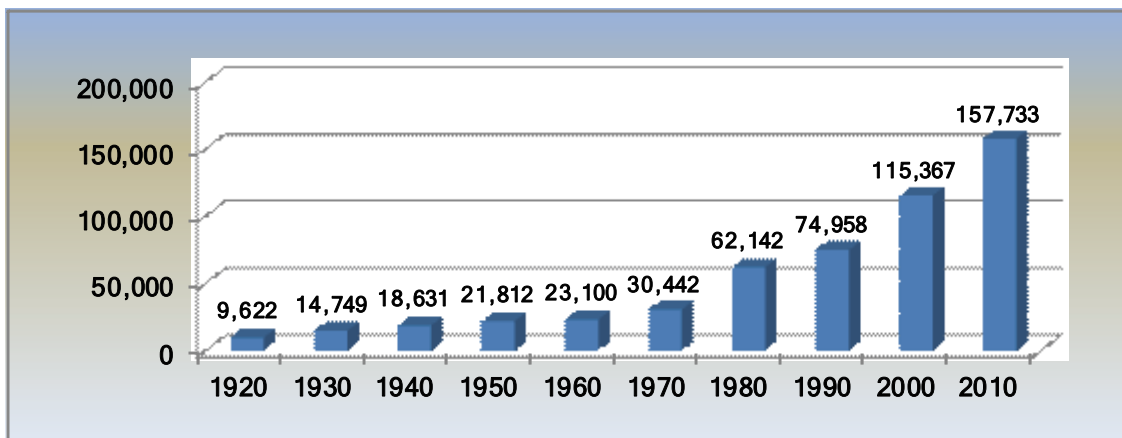
French-Canadian fur trappers gave the name, “Riviere des Chutes” (River of the Falls), to one of Oregon’s most scenic rivers. It is from this river that the County of Deschutes takes its name. Located in the heart of Central Oregon, between the towering Cascade Mountain Range to the west and the high desert plateau to the east, Deschutes County is the outdoor recreation capital of Oregon. The county encompasses 3,055 square miles of scenic beauty, mild climate, diverse recreational opportunities and a growing economy. From humble beginnings, Deschutes County now experiences the most rapid population growth of any county in Oregon. It has developed into a bustling, exciting destination where progress, growth and unique beauty intertwine.

County Formation

The Oregon Territory was established in 1846 and included the current states of Washington, Oregon, Idaho and parts of Montana and Wyoming. This territory was eventually split up when Oregon obtained its statehood on September 14, 1859. At that time, the area that is now Deschutes County was part of Wasco County. In 1882, Central Oregon seceded from Wasco County forming Crook County with Prineville as the county seat. In 1914, the northwest portion of Crook County separated to form Jefferson County. During this time, a movement was underway to move the county seat from Prineville to Bend. Although a vote to move the county seat narrowly failed, support for the establishment of a new county with Bend as the county seat eventually prevailed. It was not until December 13, 1916, that Deschutes County became a county in its own right. Created from the western portion of Crook County, Deschutes County was the last of Oregon’s current 36 counties to be established. The new county had its first meeting to organize county government in 1918 with the election of Judge William Barnes, Commissioners A.L. Mackintosh and Lew Smith, District Attorney Harvey DeArmond, Sheriff S.E. Roberts, Treasurer Clyde McKay, Coroner Elmer Niswonger, as well as a county clerk, assessor, surveyor, physician and superintendent of schools.

Population

When Deschutes County was formed in 1916, it was home to an estimated 5,000 residents. By 1920, the first U.S. Census held after formation, the population had nearly doubled. Since that time, population growth in Deschutes County has been swift. Over the last 20 years, Deschutes County is the fastest growing county in Oregon. This graph displays the population for Deschutes County recorded by the U.S. Census Bureau between 1920 and 2010. The Population Research Center at Portland State University estimated Deschutes County’s population to be 158,875 in 2011 as part of their Annual Population Report.



Demographics

Unless otherwise identified, all of the following demographic information about Deschutes County was drawn from the U.S. Census Bureau's 2006-2010 American Community Survey.

Race

Among Deschutes County's residents, 94% are white, 1% are American Indian, 1% are Asian, 2% are of another race with the remaining 2% of two or more races. Hispanics, represented of any race, make up 7% of the population.

Age

The median age of Deschutes County residents is 39.7 years old, which is slightly older than the U.S. median age of 36.9 years old. This includes 14% of residents who are 65 years old or older and 23.4% under the age of 18.

Residence

Among current Deschutes County residents, 58% were born outside of Oregon, including 6% who were born outside the United States. Nearly half of all residents, 44%, moved into their current home since 2005.

Education

High school graduates represent 93% of the population over the age of 25 years old. Those with a Bachelor's degree or higher represent 29% of the County's population.

Deschutes County consists of three school districts. The largest is the Bend-La Pine School District which services approximately 16,000 students. The second largest district is the Redmond School District with approximately 7,000 students. This district serves Alfalfa, Eagle Crest, Terrebonne and Tumalo, in addition to Redmond. The final district is the Sisters School District serving about 1,300 students. There are also a number of private schools in the County.

Deschutes County is also home to the Central Oregon Community College (COCC). The main campus is located in Bend with satellite campuses in Redmond, Madras and Prineville. There were 18,433 students enrolled at COCC in the 2010-2011 school year. Among those enrolled, 10,843 were taking classes for credit, and 7,950 were taking non-credit classes.

OSU-Cascades, located in Bend on a campus shared with COCC, is the only baccalaureate and graduate degree granting institution based in Central Oregon and has been administered by Oregon State University since opening its doors in September 2001. It serves as a capstone to COCC, offering upper-division and graduate coursework and currently offers 16 academic majors. Enrollment for Fall 2011 was 935 students with 171 dually enrolled at COCC.

Income and Employment

Historically, Deschutes County was dominated by wood product manufacturing. However, the local economy has undergone significant changes in the last two decades. Now dominated by retail trade, health care and tourism, Deschutes County attracts visitors and consumers from neighboring counties and around the state. Over the past seven years, Deschutes County's economy has outperformed all other counties in Oregon. Beginning in 2007, however, the economy slowed down significantly led by a stalled housing market. According to the Oregon Labor Market Information System, the unemployment rate in Deschutes County in June 2012 was 11.0%, down from 12.5% at this time last year, but still higher than the state rate (8.5%) and national rate (8.2%). Construction, manufacturing and financial services have all been hard hit by the slowdown both locally and nationally. Education, health services, leisure and hospitality, although slowing, have not experienced the same degree of economic decline. The median household income in Deschutes County is \$53,071 with a per capita income, \$39,392, slightly above the state and national rate according to the U.S. Department of Commerce, Bureau of Economic Analysis.

Largest Employers in Deschutes County (2011)

Employer	# Employees	% Total Employment	Type of Business
1. St. Charles Medical Center	2,592	4.2%	Health Care
2. Bend-La Pine School District	1,745	2.9%	Education
3. Deschutes County	1,016	1.7%	Government
4. Sunriver Resort	875	1.4%	Accommodation
5. Mt. Bachelor	760	1.2%	Accommodations & Recreation
6. Redmond School District	737	1.2%	Education
7. T-Mobile	640	1.0%	Telecommunications
8. Wal-Mart	591	1.0%	Large Retail
9. Bend Memorial Clinic	558	0.9%	Health Care
10. Fred Meyer	472	0.8%	Retail Supermarket

County Health

On an annual basis, every county in the United States is ranked within their state in two general areas: health factors and health outcomes.

- ◆ **Health Factors** include behaviors, clinical care, social and economic factors, and the physical environment. Deschutes County was ranked 5th out of 33 counties in Oregon including a number one ranking in health behaviors.
- ◆ **Health Outcomes** measures the length and quality of life. Deschutes County was ranked 5th in the state this category.

This chart indicates the six areas assessed as part of the County Health Rankings for 2012 and Deschutes County's rank relative to other Oregon counties.

Health Factors	Measures	2011 Rank	2012 Rank
Behaviors	Tobacco use; Diet & Exercise; Unsafe Sex; Alcohol Use	1st	2nd
Clinical Care	Access to Care; Quality of Care	5th	5th
Social & Economic	Education; Employment; Income; Family & Social Support; Community Safety	11th	16th
Physical Environment	Environment Quality; Built Environment	3rd	11th
Health Outcomes	Measures	2011 Rank	Rank
Mortality	Premature Death	7th	5th
Morbidity	Health-related Quality of Life; Birth Outcomes	9th	9th

The Robert Wood Johnson Foundation, in collaboration with the University of Wisconsin Population Health Institute, developed the County Health Rankings in 2009. Utilizing health-related data from the Centers of Disease Control and Prevention, Behavioral Risk Factor Surveillance System, National Center for Health Statistics, National Center for Chronic Disease Prevention and Health Promotion, and National Center for Hepatitis, HIV, STD and TB Prevention, 50 state-specific reports were developed and counties within the state are ranked based on a 28 different health factors.

History

People have inhabited what is now Deschutes County for approximately 11,500 years. Native American people regularly passed through the region following the Klamath Trail along the Deschutes River from southern Oregon north to the Columbia River. They would collect seasonal foods, hunt wild game and fish for salmon in the area's rivers. The area was inhabited by three primary native tribes when British and French fur trappers arrived in the early to mid 1800's. In the North, Wasco bands fishing the Columbia River would travel south to trade with other native tribes. The Walla-Wallas (later Warm Springs bands), living on the Columbia River tributaries, would travel between summer and winter camps. They relied on fish, as well as game, roots and berries for food and traded regularly with the Wascos. The Paiute bands from the southeast, having little contact with the other tribes, migrated great distances following game across the high plains of Oregon, Utah, Idaho and Nevada. The Treaty of 1855 established the Warm Springs Reservation just north of Deschutes County for the Wascos and Walla-Wallas. The Paiutes joined the reservation in 1879.

A party from the American Fur Trading Company is believed to be the first non-native travelers to pass through Deschutes County in 1813. Peter Skene Ogden, a fur trader with the Hudson's Bay Company, was the first European visitor to Deschutes County in 1825 while undertaking a trapping expedition. Throughout the late 1820's and 1830's, small groups of fur traders began passing through the County.

In the 1840s, large groups of settlers began traveling west along the Oregon Trail headed to new farming communities developing on the west side of the Cascade Mountains. The typical route followed a path several hundred miles north of Deschutes County along the Columbia River. In 1845, however, Stephen Meek led a large party west from Fort Boise in search of a shorter route that brought them to Deschutes County. Unfortunately, no viable shortcut was discovered and Meek's party paid a heavy physical toll, with several members of the party losing their lives.

While the Deschutes River offered a path for traveling north and south during this time, the nearest east-west travel route was the Barlow Road located several hundred miles north in The Dalles. This changed in 1853 with the establishment of the Willamette Pass, located just across the southern border of Deschutes County. This route crossed the Cascade Mountains connecting the area to Eugene. Eventually two routes were established in Deschutes County—the Scott Trail over the MacKenzie Pass in 1862 and the Santiam Wagon Road in 1866.

First Permanent Settlers

The establishment of travel routes across the Cascade Mountains brought four cattlemen in 1859, Deschutes County's first semi-permanent settlers. John Craig, Robert Millican, Felix Scott Jr. and Marion Scott brought 900 head of cattle eastward through the mountains in the spring to graze their stock in Central Oregon. They would pass back across the mountains before the advent of winter. Soon other cattle ranchers would also begin grazing their herds in Deschutes County. Sheep herders later began summering in the higher elevations of the Cascades bringing their flocks down to lower elevations when the weather got too cold. The appearance of both cattle ranchers and sheep herders in the area touched off what became known as "range wars" in Deschutes County. These conflicts were common in communities across the western United States during this time. Cattle ranchers blamed sheep herders for overgrazing and sheep herders blamed cattle ranchers for excluding them from public lands and monopolizing limited water sources.

Other than cattle ranchers and sheep herders, Central Oregon did not attract many settlers in the 19th Century. This could be attributed to limited access to and from other communities outside the area, an absence of railroad service and non-irrigated lands ill equipped for agriculture. The Carey Act of 1894 and the Newlands Reclamation Act of 1902 provided federal support to irrigate large tracts of the public land and distribute them to new settlers. This legislation initiated large irrigation ventures and led to a significant number of new settlers arriving in Central Oregon.

Railroads

James J. Hill, of the Great Northern and North Pacific railroads, bought the Oregon Trunk Railway for a planned route up the Deschutes River. E.H. Harriman, who controlled the Union Pacific Railway and the Southern Pacific Railway, seeking a similar route, incorporated the Des Chutes Railway. In 1909, the Oregon Trunk and Des Chutes Railroads began building parallel railroads on opposite sides of the Deschutes River in a race to provide rail service to Deschutes County. Dynamiting, sabotage, and brawls punctuated the “Deschutes Canyon War” as both tried to be the first railroad to reach the growing communities in Deschutes County. Eventually, an agreement was worked out in May 1910 to provide for joint operation of the rails. Passenger rail service reached Redmond on September 21, 1911 and Bend three months later. Railroad was soon followed by the construction of several major highways along the earlier established east-west trails over the next 20 years, further connecting Deschutes County to the rest of the state.

Timber Industry

The ponderosa pine forests of Deschutes County attracted the attention of pine lumber producers who began acquiring timber lands as early as 1895. With the establishment of the Deschutes National Forest in 1908, the abundance of timber in Central Oregon was no longer a secret. Soon after railroad service became available, lumber companies built mills to process the harvesting of the region’s pine forests. Within a decade nearly every community in the County had railroad service and a lumber mill. During this time, Bend emerged as one of the nation’s great pine production centers. Shevlin-Hixon and Brooks-Scanlon, two prominent lumber companies at the time, both built large mills in Bend in 1915. Less than a year later, the two mills were producing 750,000 board feet of lumber per day and employing thousands of people. Lumber mills served as the primary economic driver in Deschutes County for the next several decades peaking during World War II when 700 million board feet was being produced each year in the county. After the war, however, the industry started to decline. In 1950, Shevlin-Hixon was purchased by Brooks-Scanlon and mills began closing. Brooks-Scanlon was eventually acquired and their mill in Bend ceased operation in 1994. By the end of the 20th century, no operating mills remained in Deschutes County.

Outdoor Recreation

In 1928, four Scandinavian mill workers, Chris Kostol, Emil Nordeen, Nels Skjersaa and Nils Wulfberg, formed the Bend Skyliners mountaineering club. This club is credited with introducing winter sports to Deschutes County by sponsoring races, conducting mountain rescues and promoting competitive skiing. Bill Healy, after developing a great interest in winter sports as a member of the 10th Mountain Division during World War II, moved to Bend after the war and joined the Skyliners. In 1957, Healy, with other investors, developed a ski area on Bachelor Butte. The peak would be renamed Mount Bachelor and become a popular winter sports attraction and a prominent destination in Deschutes County.

As more travelers visited Deschutes County during the 1950’s, more attention was drawn to the blue skies, snow-capped mountains, green parks, and scenic waterways the area had to offer. Vacationers came to enjoy outdoor recreational activities including fishing, hunting, mountaineering, and summer camping. Leisure, tourism and outdoor recreational pursuits began taking root supplanting the declining timber industry as the County’s new economic driver and remain so today.

Communities

Deschutes County contains residential communities offering a variety of urban and rural lifestyles. There are six specific community types located in the county: incorporated cities, unincorporated urban communities, rural communities, rural service centers, resort communities and destination resorts. The U.S. Census Bureau also recognized additional communities as census designated places (CDPs).

Incorporated Cities

For a community to become an incorporated city, it requires the vote of 50% of residents. Once incorporated, a city is permitted to levy taxes on residents and is required to provide services such as electricity, sewer and water. There are four incorporated cities in Deschutes County.

Bend

Serving as the county seat, Bend is the largest city in Deschutes County and the seventh largest city in Oregon. The name was derived from "Farewell Bend," a designation used by early pioneers referring to the bend in the Deschutes River marking one of the few points where the river could be crossed. In 1860, John Young Todd, Bend's first settler, built a bridge across the Deschutes River at Sherar's Falls and established the Farewell Bend Ranch. In 1877, Cort Allen and William Staats, would become the first permanent residents in what would eventually be the City of Bend. By the turn of the century, only 21 residents inhabited the area and raising livestock was the only industry. This changed with the arrival of Alexander Drake in 1900 who began purchasing land along the Deschutes River. He purchased vast tracks of timber land and set up a mill in 1901. Forming the Pilot Butte Development Company, Drake constructed a canal system to irrigate the land and deliver water to the residents. The Bend Post Office was established in 1904, while the first phone lines connected Bend to Prineville and the Pilot Butte Development Company platted the city. At Drake's urging, 500 residents voted to create the City of Bend in 1905. With the arrival of the railroad in 1911, Bend became a booming timber town. Drake Park was created in 1920 by a city bond levy and Shevlin Park was donated by Shevlin-Hixon. A year later, the first streets of Bend were paved. Today, Bend is a popular tourist destination centrally located to many of Deschutes County's amenities. Bend, as the largest Oregon city east of the Cascade Mountains, also serves as a regional center for commercial, industrial and cultural activity.

La Pine

Although people have lived in La Pine for more than a century, it remained Oregon's last unincorporated town until December 7, 2006 when residents voted to incorporate. Platted in 1910, next to the small town of Rosland, La Pine would soon overtake the smaller community. The name was suggested by Alfred A. Aya referencing the abundance of pine trees in the area. This community formed as a stop for travelers following the Huntington Road, a common path of travel during the late 1800's alongside the Deschutes River. La Pine is located in southern Deschutes County near the Deschutes and Little Deschutes Rivers, as well as the Cascade Lakes. Nestled among tall pine forests, La Pine offers panoramic views of the Cascade Mountains and convenient access to many outdoor recreational opportunities. It is a growing community with a strong, rural character.

Redmond

Named for Frank and Josephine Redmond, this community is home of Roberts Field Regional Airport and the Deschutes County Fair. The Redmonds were homesteaders who fortuitously pitched a tent next to the main irrigation canal and adjacent to the projected path of the railroad in 1904. The next year, the town was platted and in 1906 water reached the emerging community. The city was incorporated in 1910 with a post office being established in 1915. In the early years, Redmond prospered as a market town serving farms and ranches in northern Deschutes County. The city gained statewide attention with the construction of the Redmond Hotel in 1928, billed as the finest hotel east of the Cascade Mountains. With the establishment of Camp Redmond in 1939, the largest Civilian Conservation Corps camp on the West Coast, the community experienced a small population spurt. Roberts Field, which was constructed in 1940,

was leased by the U.S. Air Force for use as a training base for B-17 bombers and P-38's. After the war, the airport began offering commercial air service. Today, it provides the only commercial air service for the Central Oregon region. Redmond is strategically located at the heart of Central Oregon. Due to its central proximity to the county seats of Deschutes, Crook and Jefferson Counties (Bend, Prineville and Madras), Redmond often serves as a hub for regional activities and events.

Sisters

Incorporated in 1946, Sisters is located at the foot of the Cascade Mountains in northwestern Deschutes County. The community was originally established in 1865, just west of its current location, as Camp Polk in response to reports of Indian attacks. The camp was soon abandoned when no Indian problems were discovered. In 1888, the post office at Camp Polk was moved to the present city site at the junction of the Santiam and McKenzie Passes. The name was changed in recognition of the three Cascade peaks on the city's western skyline, collectively known as the Three Sisters. Originally serving as an outpost and supply depot for wagon travel across the Cascade Mountains, Sisters honors its history by maintaining downtown storefronts designed in a turn-of-the-century style. Today tens of thousands of visitors come to Sisters for the internationally recognized Sisters Outdoor Quilt Show. Sisters also hosts a Professional Rodeo Cowboys of America-sanctioned rodeo that is the third largest in the state.

Urban Unincorporated Communities

This type of community must have at least 150 permanent residential dwellings, have three or more land uses and be served by community sewer and water systems. Deschutes County has one urban unincorporated community.

Sunriver

Located 15 miles south of Bend, Sunriver is one of Oregon's premier resort communities. It was constructed on the former grounds of Camp Abbot, a World War II training facility which was abandoned in 1944. In 1965, a master plan was developed and construction began two years later. Sunriver has many of the conveniences of a small city and encompasses approximately 3,375 acres. Although there are an estimated 1,733 permanent residents, Sunriver's population expands to more than 12,000 temporary and permanent residents during peak tourist season.

Rural Communities

These communities are comprised primarily of permanent residential dwellings. They also contain commercial, industrial and public land that serve the community and surrounding area. Deschutes County has two rural communities.

Terrebonne

This community, located about six miles north of Redmond, was platted in 1909. It was originally named Hillman after James Hill and E.H. Harriman, the two railroad magnates. Stimulated by the arrival of the railroad, many lots in the newly platted town were being sold, in some cases sight unseen. This activity soon led to fraudulent land sales tarnishing Hillman's reputation and eventually prompting the town to change its name to Terrebonne, which means "good earth." Terrebonne is located just east of the Deschutes River on Highway 97. Visitors often stop in Terrebonne on their way Smith Rock State Park, one the premier rock climbing venues in Oregon, located only two miles east of town.

Tumalo

Founded by A.W. Laidlaw, this community is located less than three miles northwest of Bend. The community is bisected by the Deschutes River with the Laidlaw Butte on the west and the bluff of the river canyon on the east. The community was originally settled with the incorporation of the Three Sisters Irrigation Company in 1899. Water was to be diverted from the Deschutes River and Tumalo Creek to irrigate as many as 60,000 acres of land. The town, originally named Laidlaw for its founder, was platted in 1904. The community envisioned becoming the population and

commercial center for Central Oregon with the arrival of the railroad. However, when it was announced that the railroad would be passing through Bend, a similar-sized community at the time, instead of Tumalo such hopes were dashed. The community officially changed its name to Tumalo in 1915, a Klamath word meaning “wild plum.” Today, Tumalo is a small farming community with most farms on fewer than five acres.

Resort Communities

These are typically planned communities established and used for recreation or resort purposes before the establishment of the destination resort designation. They contain permanent and temporary residential occupancy, as well as some commercial uses to serve the community. Deschutes County has two resort communities.

Black Butte Ranch

Located eight miles west of Sisters, Black Butte Ranch has served as a cattle ranch since the late 1800's. Today, a portion of Black Butte Ranch remains an operational cattle ranch. In 1970, Brooks-Scanlon, the lumber company, purchased 1,280 acres and develop a community of homes while trying to preserve the natural setting. They were marketed across the state as second homes. Black Butte Ranch has grown to 1,830 acres in the main development with 1,252 lots for both permanent and seasonal residents, as well as 82 acres for industrial uses in support of the community.

Inn of the 7th Mountain & Widgi Creek

Located about five miles southwest of Bend, the Inn of the 7th Mountain was developed in the late 1960's as a stand alone resort community with overnight lodging and recreational facilities. The initial 23-acre community, established in 1972, includes 230 condominium units in 22 buildings and some commercial businesses targeted toward residents and vacationers. A large portion of the units are inhabited on a seasonal basis. Widgi Creek was approved in 1983 as a 237-acre expansion of the Inn of the 7th Mountain. It includes a golf course, 107 single family homes and 103 condominium units. The community is entirely bordered by the Deschutes National Forest.

Destination Resorts

These communities are self contained developments providing visitor accommodations and developed recreational facilities in a natural setting. When Oregon established statewide planning goals in 1975, development outside of urban growth boundaries was prohibited, effectively ending future resort communities similar to Sunriver and Black Butte Ranch. In 1982, the planning goals were revised to address destination resorts. A county could choose to permit destination resorts provided a map of eligible areas and specific county plans and ordinances are created. In Deschutes County, a resort must have a minimum of 160 acres, half dedicated to permanent open space. A minimum of 150 overnight units are required and residential units can not exceed twice the number of overnight units. Commercial uses are limited to serving the resort and an investment of at least \$7 million in visitor accommodations and recreational facilities is required. There are four destination resorts located in Deschutes County:

Caldera Springs

Directly south of Sunriver is this 400-acre gated resort that contains 320 homesites. Having broken ground in 2006, the resort includes 150 overnight lodging units, a 9-hole, par 3 golf course, man made lakes for fishing or canoeing, more than 12 miles of bike and walking trails, a lodge, a lake house, and a pool and fitness facility.

Eagle Crest

Located six miles west of Redmond, this resort was established in 1985. Since that time, the resort has expanded to include 891 residential homes in three housing developments covering 13 subdivisions. Eagle Crest also includes time-share condominiums, three golf courses, a hotel, a restaurant, spa facilities, a 10,000 square-foot conference center, an equestrian center and fitness centers. There are also 13 miles of paved paths for biking, jogging, and walks and a two-mile hiking trail along the Deschutes River.

Pronghorn

Located on 640 acres south of Redmond, this resort and golf club is surrounded by 20,000 acres of protected federal land. In addition to 384 home sites and custom designed villas, the resort features Jack Nicklaus and Tom Fazio-designed golf courses, a 55,000 square foot clubhouse with a fitness center, spa, lounge and restaurant. A luxury hotel is also planned for the resort.

Tetherow

Located four miles west of downtown Bend, Tetherow is Deschutes County's newest destination resort. Construction on the 700-acre golf resort began in 2008. When it is completed, the resort is planned to include 589 single family houses and townhouses, a Scottish-style golf course, a recreation center, a 50-room luxury hotel with a spa and restaurant, a recreation center and a conference center.

Rural Service Centers

This designation refers to an unincorporated community consisting primarily of commercial or industrial uses providing goods and services to rural areas of the county. Typically only a small number of permanent residents live near each center. Deschutes County has six rural service centers:

Alfalfa

Located 12 miles east of Bend, this small ranching community is home to about 400 families. The community was named for the primary crop grown in the area. Due to the short growing season, few other crops can be grown and the land has primarily been used for grazing livestock, mostly cattle. Most of the local ranches were established after the formation of the Alfalfa Irrigation District in the early 1900's brought water to the area. The Central Oregon Canal now passes through the community. Most parcels in the area are 40 to 200 acres in size. Until 1987, the Alfalfa Grade School, a one-teacher, two-room school served 18 students. Alfalfa is now a part of the Redmond School District. Alfalfa also had a post office between 1912 and 1922. The Alfalfa Store and the Alfalfa Community Hall are located at the heart of the community. The Alfalfa Rural Service Center boundary includes about 22 acres.

Millican

In the 1880's, George Millican settled a ranch about 25 miles southeast of Bend which eventually became known as Millican. Although it reached a population of 60 in the early 1900's, for most of Millican's existence it has been a one-man town. Highway U.S. 20 was built in 1930, by which time only one resident remained. Billy Rahn, the sole resident, moved the town closer to the new highway and remained the postmaster until he retired in 1942, and the post office was closed. Bill Mellin purchased the community in 1946 operating a post office, which closed for good in 1953, a gas station and a store. Mellin remained in Millican until he was murdered by a store employee in 1988. The 75-acre community has changed hands several times since then. The store was closed in 2005 when the family operating it moved to nearby Hampton. The Millican Rural Service Center boundary contains about 30 acres.

Brothers

On Highway 20 just about 15 miles southeast of Millican is the Brothers Rural Service Center, which is about 49 acres in size. A post office was established in Brothers in 1913. Today, the small community includes a school, a market, café, gas station, a highway rest area and a state highway maintenance field office. Brothers also has a public water system.

Hampton

Another 22 miles southeast of Brothers on Highway 20 is the Hampton Rural Service Center. About 35 acres in size, this community includes a café and RV park. It also has a public water system.

Whistlestop

The Whistlestop Rural Service Center, located just a few miles northwest of La Pine, is about 8 acres in size.

Wildhunt

The Wildhunt Rural Service Center, located a few miles southwest of La Pine, is about 11 acres in size.

Census Designated Places

The U.S. Census Bureau, in an effort to capture unincorporated communities, identifies census designated places (CDPs). These communities resemble incorporated places, but lack a municipal government. Besides the urban unincorporated communities, rural communities, resort communities and destination resorts, Deschutes County had two additional communities identified as CDPs in the 2010 U.S. Census.

Deschutes River Woods

This community is located immediately south of Bend. Originally planned as a hunting and trapping resort, Deschutes River Woods emerged as a rural subdivision in the 1960s. At that time, the land was divided into parcels of one to five acres and re-zoned for family dwellings.

Three Rivers

Located between Sunriver and La Pine, Three Rivers incorporates a series of rural neighborhoods built near the Deschutes, Little Deschutes and Fall Rivers. Primarily developed in the 1950's and 1960's, these neighborhoods vary from subdivisions with small lots to large wooded acreages.

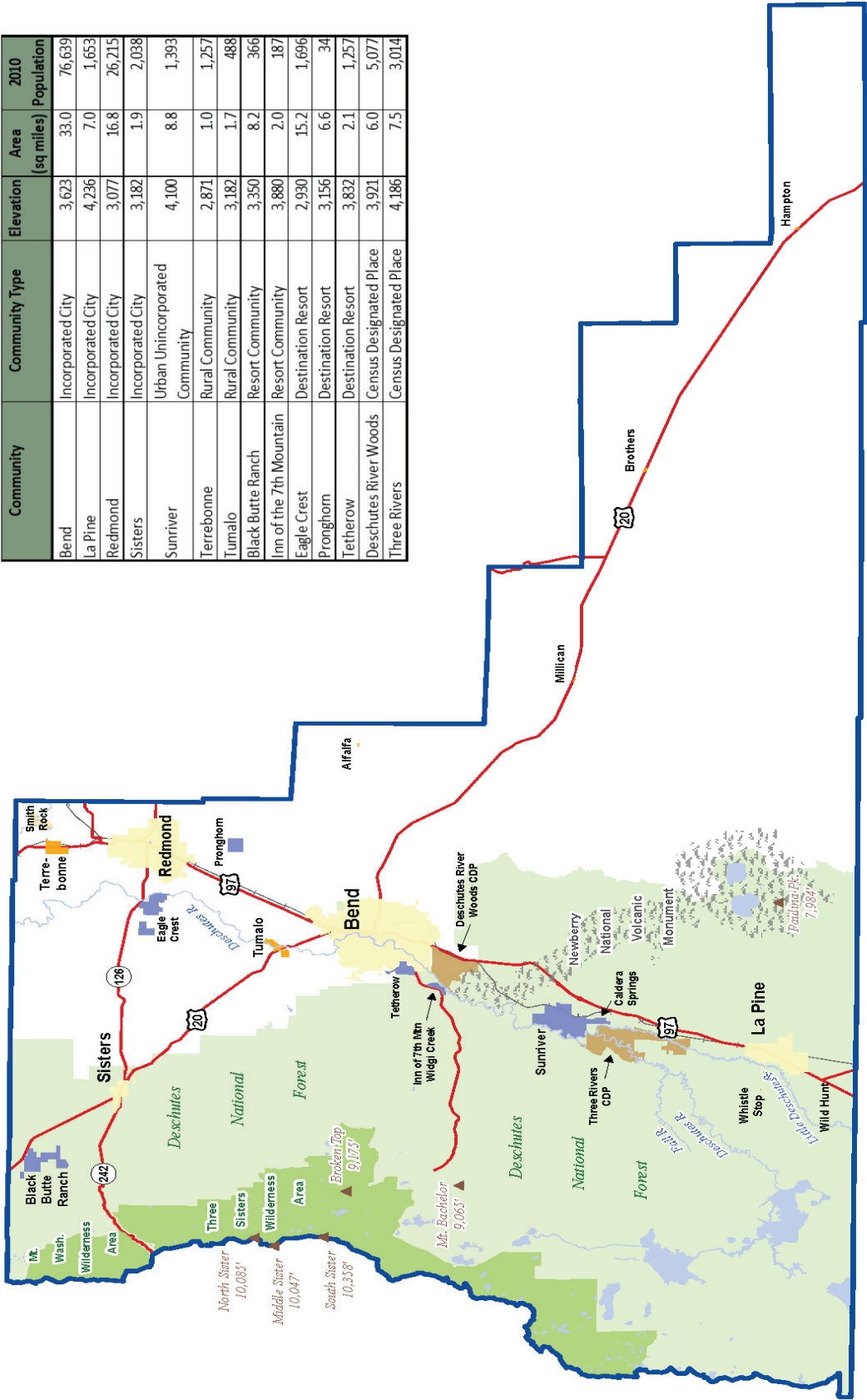
Topology & Climate

Land elevation in Deschutes County ranges from a low of 2,971 feet in Terrebonne on the high desert prairie in the northeast to a height of 10,363 feet at the peak of the South Sisters Mountain in the Cascade Mountains. Ancient lava flows from the eruption of the Newberry Volcano has made Deschutes County the most cave-rich county in Oregon. Local vegetation within the County is divided between Ponderosa pine forests, other conifers and evergreen shrubs at the foot of the Cascade Mountains in the west and smaller Western Junipers, desert shrubs and grasses to the east, with the Deschutes River serving as a rough boundary between them.

Sitting in the rain shadow of the Cascade Mountains, the county is fairly arid with more than 300 days of sunshine and annual precipitation of about 12 inches in most of the County. Deschutes County also receives about 34 inches of snow-fall each year. The Cascade Mountains, however, receive about 80 inches of rain and more than 300 inches of snowfall annually. As the weather warms, this snow melts producing significant amounts of fresh water that fills area rivers and irrigates the land. Average temperatures range from highs in the 80's during the summer to lows in the 20's during the winter.

These conditions make Deschutes County an ideal location for outdoor recreational activities throughout the year. During the winter months, Mount Bachelor provides skiing and snowboarding, while numerous cross country skiing, snowshoeing and snowmobiling trails are available at area snow parks, as well as in and around the Cascade Mountains. The summer allows for fishing, boating, whitewater rafting and kayaking on 500 miles of rivers and 150 lakes, hiking in 1.6 million acres of National Forests and rock climbing at Smith Rock State Park. Deschutes County, with more than 300 miles of mountain biking trails, has been nationally recognized for its off-road cycling. Road cycling in Deschutes County is also popular with a number of road races occurring annually, including the Cascade Cycling Classic. Other summer attractions include Deschutes County's 25 golf courses, numerous annual festivals and the county's resort communities.

Deschutes County Map



About this Budget Document

This budget document uses the widely recommended program budget format. The document provides expanded narrative descriptions of revenue and expenditure issues in the context of departmental goals, work plans and performance measures that tie into Countywide goals and objectives developed by the Board of Commissioners. By budgeting this way, the County's budget document serves also as a strategic plan and a communication tool that the County uses to convey to the public easy-to-understand information about significant budgetary issues, trends and resource choices. A line-item budget, is also prepared and available for inspection by the Budget Committee and any other citizen.

While a line-item budget is an accounting document that provides an organization's numerical details, a program budget is a policy document and a long-range planning and communication document that, besides being a financial plan, provides summary information about the line-item detail. The program budget also gives the public a clear picture of exactly what it is buying with its money, and focuses Budget Committee and Board of Commissioner's attention on what the organization is trying to achieve with its budget decisions. Among the distinguishing characteristics of a program budget are:

- A coherent statement of financial policies. Deschutes County's financial policies were first presented in FY 2008 budget. The current version of our financial policies is included in this budget as Appendix A.
- A statement of non-financial countywide goals and objectives. Goals and objectives are reviewed, discussed and adopted by the Board of Commissioners at the annual retreat. As competing demands for resources are considered, they are matched against the adopted goals and objectives. The Board's FY 2013 goals are included in this document in the Introductory Section.
- Goals and objectives for each department. Departments used the Board's adopted Countywide goals and objectives to develop their own goals, objectives, action plans and performance measures. Departments were also able to establish goals and objectives specific to the department.
- A capital improvements program. This was introduced in the FY 2009 budget document. A capital improvement is defined as a project or purchase related to the acquisition, expansion or rehabilitation of the County's buildings, equipment, parks, streets and other public infrastructure. As a rule of thumb, these improvements will cost more than \$100,000. The program includes projects for which funding has been identified, as well as those for which funding is unknown or uncertain.
- A glossary of budget terms.
- An overview of all budgeted FTE positions along with a complete salary schedule for all departments.

In addition to the above items, each department budget contains the following elements:

- A description of department priorities as they related to the Countywide goals and objectives.
- An organizational chart.
- A summary of what the department does.
- Performance/workload measures and benchmarking.
- A description of current year successes.
- A description of significant issues and challenges forecast for the next fiscal year, as well as a description of the department's fiscal condition.
- A budget summary and staffing summary.
- Charts and Graphs that provide a visual depiction of effectiveness and efficiency.

The Budget Process and Basis of Budgeting

In Deschutes County, before departments are asked to prepare their budgets for the upcoming year, budget committee members are convened to discuss the major assumptions and issues expected to be included in the budget that will be submitted to them by the budget officer for their approval. By law, the budget committee consists of the members of the governing body and an equal number of members of electors (lay members), who are appointed by the governing body. Members of the budget committee are appointed for three-year terms and cannot receive any compensation for their services, as stated in the Oregon Revised Statutes.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized in the year for which they are levied. Grants and similar items are recognized as revenue if all eligibility requirements imposed by the provider have been met.

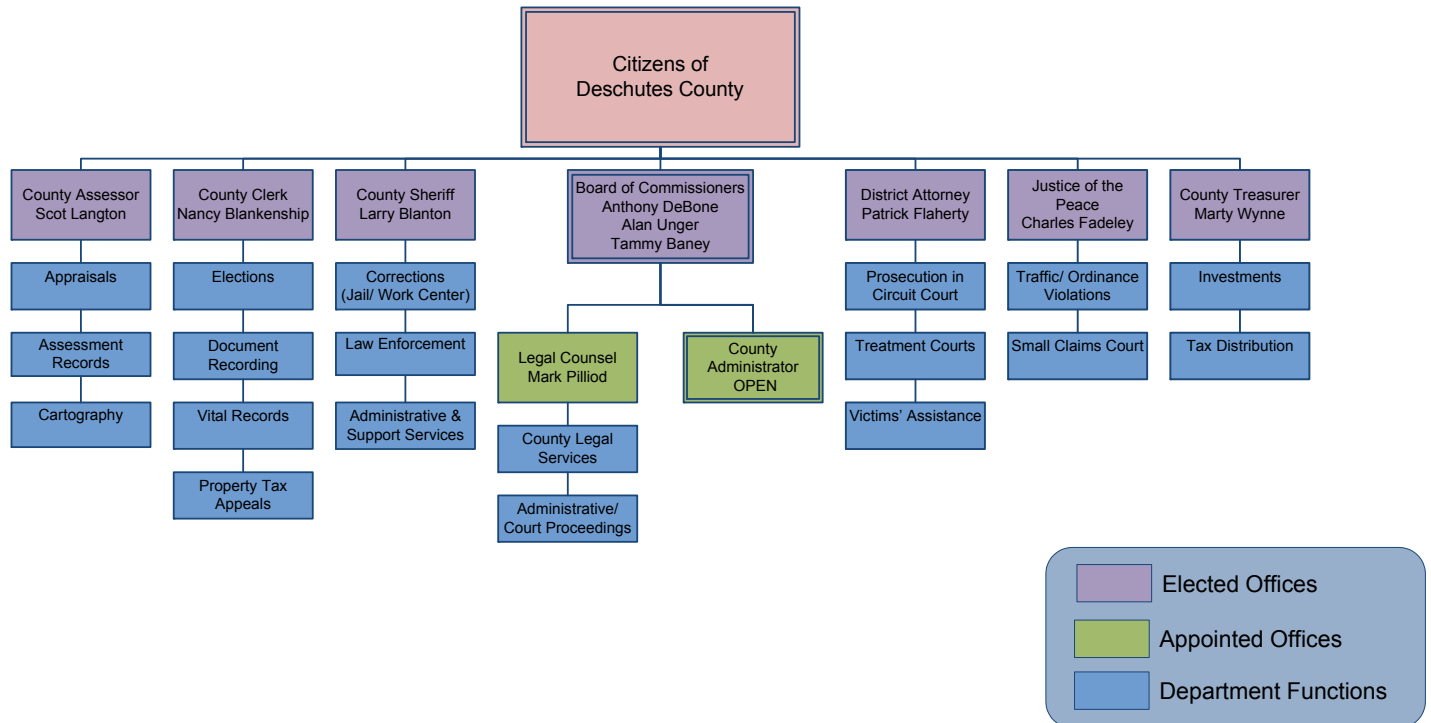
Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. The Deschutes County budget is also prepared using the modified accrual basis for all funds. Basically, the modified accrual basis means that budgeted revenues, and other resources such as bond proceeds, must be available and measurable, to finance expenditures in the budget year. Expenditures are recognized when incurred.

The budget officer draws together necessary information from the various department directors and other staff, and prepares the proposed budget. As part of the proposed budget, the budget officer must submit a “budget message” that describes the important features of the budget document, and explains the reasons for significant changes from the previous year. The budget committee reviews the proposed budget and may revise it before it is formally approved. The budget committee also approves any recommended tax rate levies. The budget approved by the budget committee is later submitted to the Board of County Commissioners for adoption. The Board of County Commissioners can reduce the approved budget by any amount, but cannot increase appropriations in any fund by more than \$5,000, or 10%, whichever is greater. The budget must be adopted before the budget year begins.

During each day of budget presentation and review, there are opportunities for public input. All budget meetings are open to the public. Oregon’s Local Budget Law, Chapter 294, has two important objectives: (1) it establishes standard procedures for preparing, presenting, and administering the budget, and (2) it provides for citizen involvement in preparing the budget and public exposure of the budget before its formal adoption.

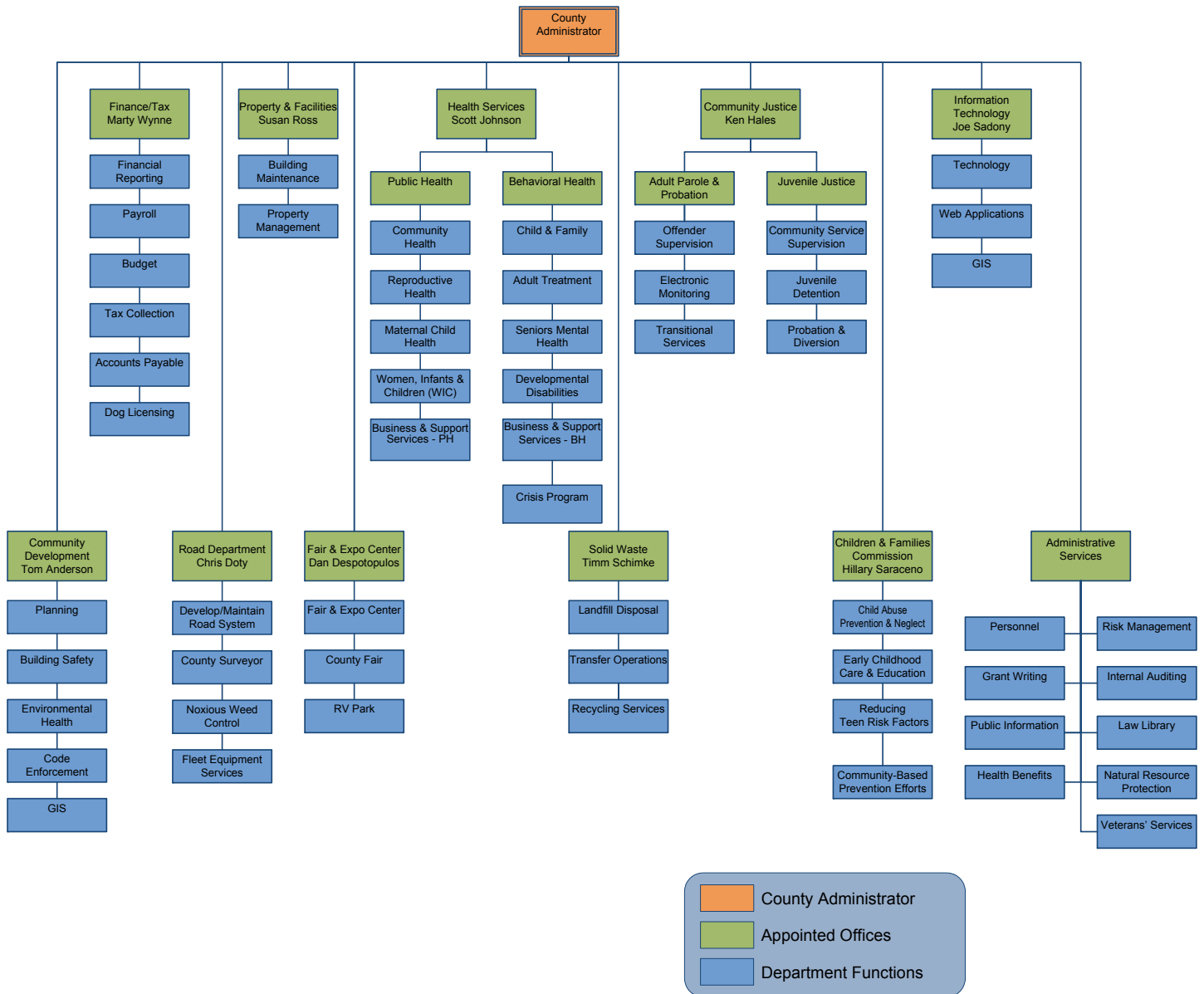
After the budget is adopted, changes in appropriations are sometimes necessary. The governing body may make additional appropriations to: (1) expend new grant revenues received during the fiscal year, (2) adopt a supplemental budget for occurrences or needs not foreseen at the time the budget was adopted, and (3) approve appropriation transfers. All of the above require approval of the Board of County Commissioners.

Deschutes County Organizational Chart



Deschutes County Organizational Chart

(Continued)



FY 2013 Budget Preparation Calendar

November 2011

November 22 nd	Budget officer and staff meet to discuss budget assumptions
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January 2012

January 5 th	Budget Committee meets for overview and update of budget issues and assumptions
January 6 th	Internal service departments begin the development of their budgets
January 13 th	Internal service departments submit requested budgets to Finance

February 2012

February 7 th	Budget development begins for County departments
February 22 nd -24 th	Preliminary meetings with departments to discuss budget issues

March 2012

March 2 nd	Departments submit requested budgets to Finance
March 20 th & 22 nd	Budget Officer and staff meet to review requested budgets

April 2012

April 3 rd	Board of County Commissioners selects next fiscal year goals and objectives
April 6 th -May 7 th	Proposed budget document production

May 2012

May 14 th	Proposed budget documents available to Budget Committee and staff
May 21 st -25 th	Budget Committee discusses budget, meets with departments, approves proposed budget with Budget Committee changes

June 2012

June 18 th	Public hearing on approved budget, changes to approved budget are submitted, Board of County Commissioners adopts budget with changes
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Comparative Summary - All County Funds

	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget*	FY 2013 Adopted	Amount Change	Percent Change
RESOURCES						
Beginning Net Working Capital	\$ 88,149,839	\$ 81,327,537	\$ 75,912,429	\$ 73,571,504	\$ (2,340,925)	-3.1%
Property Tax - Current Year	25,339,836	25,584,012	24,313,872	25,205,355	891,483	3.7%
Property Tax - Prior Year	1,447,779	1,344,151	795,000	899,000	104,000	13.1%
Revenue - Excluding Property Tax	128,784,534	133,754,752	175,978,039	153,734,881	(22,243,158)	-12.6%
Transfers In	20,635,452	27,199,416	21,819,563	22,809,420	989,857	4.5%
Total Revenues	176,207,601	187,882,331	222,906,474	202,648,656	(20,257,818)	-9.1%
Total Resources	264,357,440	269,209,868	298,818,903	276,220,160	(22,598,743)	-7.6%
REQUIREMENTS						
Salaries	47,212,504	50,720,000	54,165,483	55,028,150	862,667	1.6%
Life & Long Term Disability	344,104	355,827	384,384	282,932	(101,452)	-26.4%
Health & Dental Insurance	10,140,833	11,093,796	11,811,166	12,513,862	702,696	5.9%
FICA/Medicare	3,522,110	3,763,866	4,058,215	4,116,178	57,963	1.4%
PERS - Dept Charges Paid to PERS	5,859,536	6,202,475	7,441,790	7,513,469	71,679	1.0%
PERS - Dept Charges Paid to Reserve	1,606,362	917,444	-	-	-	0.0%
PERS - Reserve paid to PERS	-	-	1,800,000	1,800,000	-	0.0%
Unemployment Insurance	153,954	164,036	242,416	237,695	(4,721)	-1.9%
Workers' Compensation	860,004	904,875	1,476,708	1,439,166	(37,542)	-2.5%
Total Personnel Services	69,699,407	74,122,317	81,380,162	82,931,452	1,551,290	1.9%
Materials & Services	67,527,625	70,073,056	82,684,468	78,944,014	(3,740,454)	-4.5%
Debt-Principal	6,442,443	7,396,875	36,175,051	11,388,995	(24,786,056)	-68.5%
Debt-Interest	4,471,372	4,242,414	5,696,385	4,246,660	(1,449,725)	-25.4%
Total Debt Service	10,913,815	11,639,289	41,871,436	15,635,655	(26,235,781)	-62.7%
Capital Outlay	14,253,603	9,007,241	9,892,919	11,871,421	1,978,502	20.0%
Transfers Out	20,635,452	27,199,416	22,250,748	22,809,420	558,672	2.5%
Total Expenditures & Transfers	183,029,903	192,041,320	238,079,733	212,191,962	(24,336,481)	-10.2%
Contingency	-	-	41,552,396	48,293,760	6,741,364	16.2%
Unappropriated Ending Fund Balance/ Reserve for Future Expenditure	-	-	19,186,774	15,734,438	(3,452,336)	-18.0%
Total Requirements	\$ 183,029,903	\$ 192,041,320	\$ 298,818,903	\$ 276,220,160	\$ (22,598,743)	-7.6%

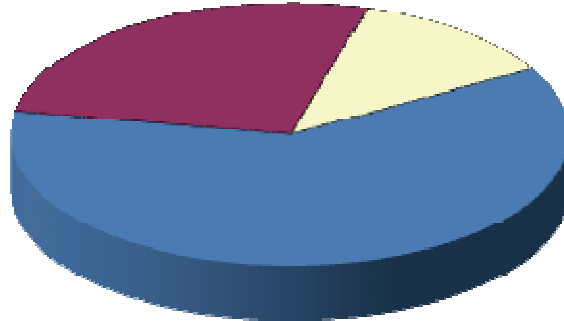
* Budget figures as adjusted through 6/30/2012

Fiscal Year 2013 - Resources

Total Adopted Budget \$276,220,160

Beginning net
working capital
\$73,571,504
26.64%

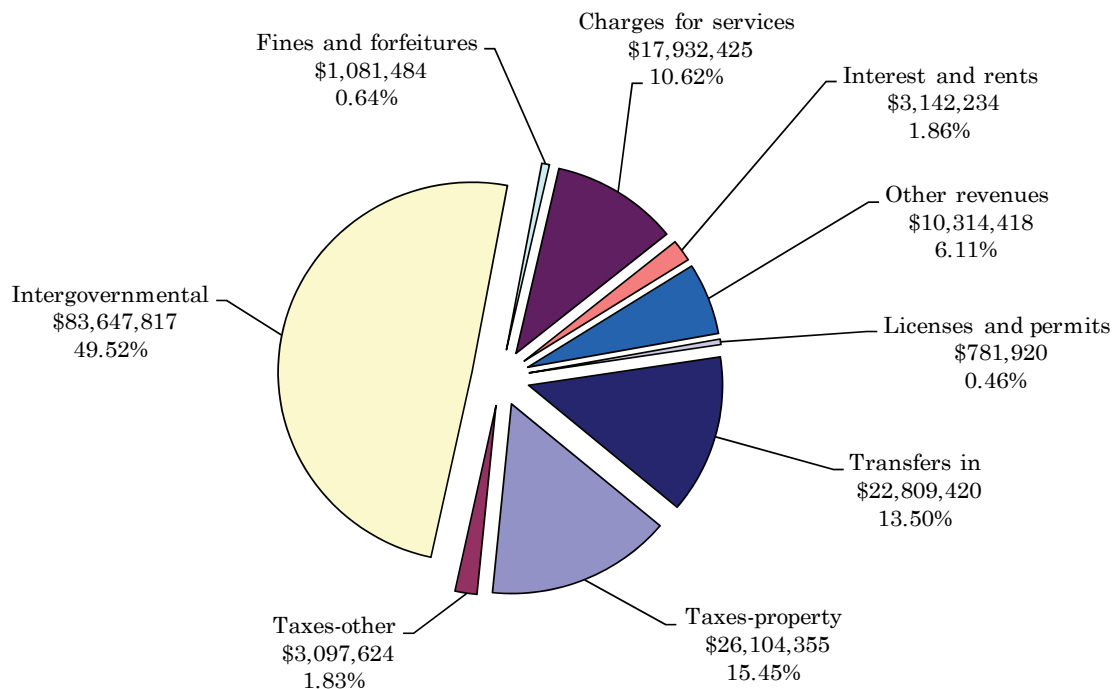
Interfund
activity¹
\$33,736,959
12.21%



Estimated
Revenues
\$168,911,697
61.15%

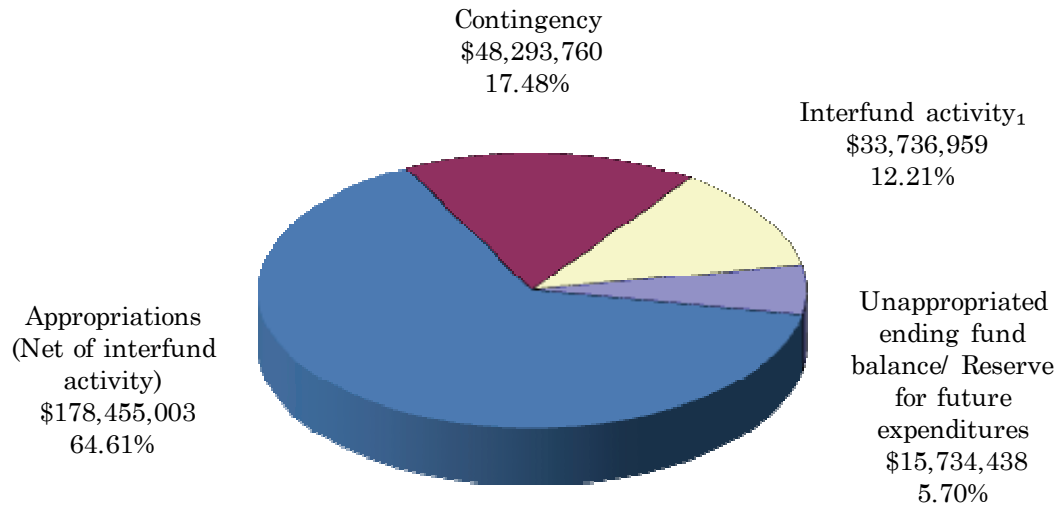
¹Detail of interfund activity shown on Materials and Services schedule, page 35.

Estimated Revenues - \$168,911,697



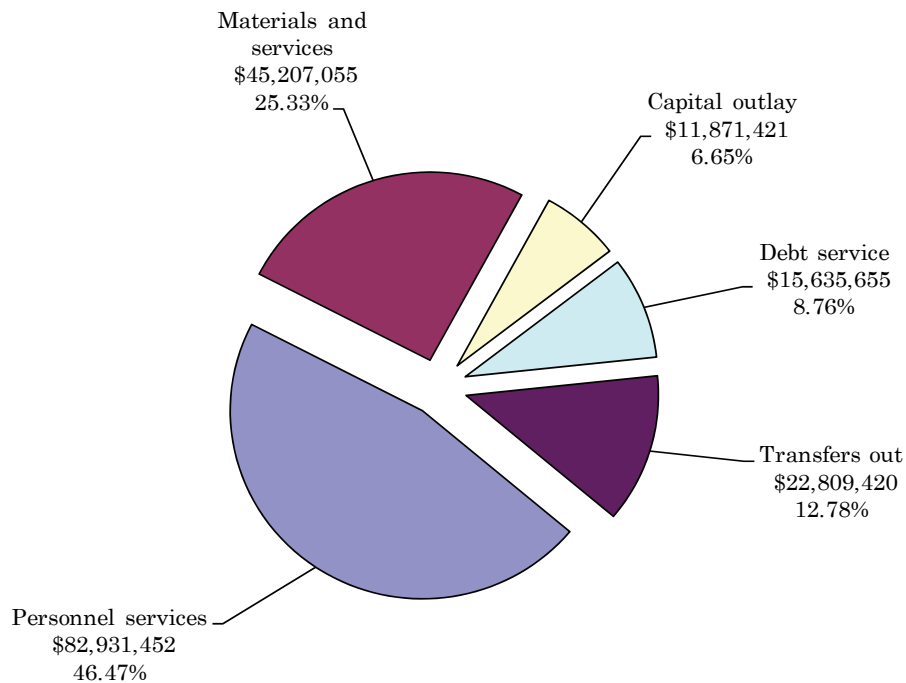
Fiscal Year 2013 - Requirements

Total Adopted Budget \$276,220,160



¹Detail of interfund activity shown on Materials and Services schedule, page 35.

Appropriations - \$178,455,003



Estimated Revenues, Expenditures and Changes in Fund Balances

	Major Governmental Funds				Nonmajor Governmental	
	General Fund	Sheriff's Office Fund ₁	Behavioral Health Fund ₂	Road Fund ₃	Special Revenue Funds ₄	Debt Service Funds ₅
Revenue:						
Property taxes	\$20,871,560	\$ -	\$ -	\$ -	\$ 643,000	\$ 4,589,795
Other taxes	34,400	-	-	-	3,063,224	-
Licenses and permits	26,475	-	166,545	-	588,900	-
Intergovernmental	2,968,841	37,003,318	8,788,504	12,171,159	21,919,578	251,417
Charges for services	1,406,647	-	88,482	21,000	5,256,575	969,959
Fines, forfeitures, and assessments	440,200	-	-	-	641,284	550,000
Interfund payments	103,145	-	5,419,527	1,595,000	1,952,479	-
Non-operating revenues	101,908	-	43,500	15,000	1,351,901	1,678,562
Other financing resources	-	-	2,580,951	731,872	17,263,483	5,017,911
Total estimated revenue	<u>25,953,176</u>	<u>37,003,318</u>	<u>17,087,509</u>	<u>14,534,031</u>	<u>52,680,424</u>	<u>13,057,644</u>
Expenditures:						
Personnel services	8,831,460	25,373,792	11,165,114	5,365,202	21,535,274	-
Materials and services	4,594,152	5,442,573	6,594,235	9,438,662	26,506,793	6,400
Debt service	-	-	-	-	884,168	13,447,211
Capital outlay	28,700	462,158	100	2,037,300	2,226,700	-
Transfers out	13,071,052	-	204,000	275,000	7,428,437	-
Total expenditures	<u>26,525,364</u>	<u>31,278,523</u>	<u>17,963,449</u>	<u>17,116,164</u>	<u>58,581,372</u>	<u>13,453,611</u>
Net increase (decrease) in Fund balance	<u>(572,188)</u>	<u>5,724,795</u>	<u>(875,940)</u>	<u>(2,582,133)</u>	<u>(5,900,948)</u>	<u>(395,967)</u>
Percentage increase (decrease) in Fund balance	<u>(6.58%)</u>	<u>100.00%</u>	<u>(26.38%)</u>	<u>(54.71%)</u>	<u>(18.94%)</u>	<u>(30.25%)</u>
Fund balance (July 1)	8,700,000	-	3,320,968	4,719,551	31,149,933	1,309,100
Fund balance (June 30)	<u>\$ 8,127,812</u>	<u>\$ 5,724,795</u>	<u>\$ 2,445,028</u>	<u>\$ 2,137,418</u>	<u>\$25,248,985</u>	<u>\$ 913,133</u>

Major funds represent the significant activities of the County and include those County funds with revenues or expenditures, excluding other financing sources and uses, exceeding 10% of revenues or expenditures of the total appropriated budget of the fund type and at least 5% of the aggregate amount of all governmental and enterprise funds. Only four of the 96 budgeted County funds qualify as major funds.

Fund balance (July 1, 2012) figures are equivalent to the beginning net working capital figures included on adjacent schedules. Fund balance (June 30, 2013) figures are the combined total of contingency, unappropriated ending fund balance and reserve for future expenditures included in other charts and schedules of this document.

¹ The fund balance increase in the Sheriff's Office Fund is a result of appropriating total estimated resources of two separate taxing districts which contract with the County for services. Beginning fund balance is zero due to payments from the districts being adjusted to actual expenditures.

² The Behavioral Health Fund has budgeted expenditures for resources received but not expended in FY 2012. These expenditures, included in the FY 2013 budget, will provide better access to services for OHP clients.

³ The decrease in fund balance of the Road Fund reflects a transportation system project of \$1.946 million included in the beginning fund balance and reserved in the capital outlay expenditure category. Funding for aggregate & asphalt and preservation/overlays, budgeted but unexpended in FY 2012, appears in the beginning fund balance and is appropriated in the materials and services expenditure category for road projects in FY 2013.

Estimated Revenues, Expenditures and Changes in Fund Balances

	Funds Capital Project Funds ₆	Total Governmental Funds	Proprietary Funds Enterprise Funds ₇	Internal Service Funds ₈	Total Proprietary Funds	Total Governmental & Proprietary Funds
Revenue:						
Property taxes	\$ -	\$ 26,104,355	\$ -	\$ -	\$ -	\$ 26,104,355
Other taxes	-	3,097,624	-	-	-	3,097,624
Licenses and permits	-	781,920	-	-	-	781,920
Intergovernmental	500,000	83,602,817	45,000	-	45,000	83,647,817
Charges for services	-	7,742,663	7,915,921	3,275,800	11,191,721	18,934,384
Fines, forfeitures, and assessments	-	1,631,484	-	-	-	1,631,484
Interfund payments	-	9,070,151	22,400	23,629,449	23,651,849	32,722,000
Non-operating revenues	18,000	3,208,871	814,631	112,550	927,181	4,136,052
Other financing resources	4,390,000	29,984,217	1,502,803	106,000	1,608,803	31,593,020
Total estimated revenue	<u>4,908,000</u>	<u>165,224,102</u>	<u>10,300,755</u>	<u>27,123,799</u>	<u>37,424,554</u>	<u>202,648,656</u>
Expenditures:						
Personnel services	-	72,270,842	2,688,150	7,972,460	10,660,610	82,931,452
Materials and services	701,000	53,283,815	4,517,819	21,142,380	25,660,199	78,944,014
Debt service	-	14,331,379	1,304,276	-	1,304,276	15,635,655
Capital outlay	4,645,304	9,400,262	2,322,359	148,800	2,471,159	11,871,421
Transfers out	610,000	21,588,489	1,170,531	50,400	1,220,931	22,809,420
Total expenditures	<u>5,956,304</u>	<u>170,874,787</u>	<u>12,003,135</u>	<u>29,314,040</u>	<u>41,317,175</u>	<u>212,191,962</u>
Net increase (decrease) in Fund balance	<u>(1,048,304)</u>	<u>(5,650,685)</u>	<u>(1,702,380)</u>	<u>(2,190,241)</u>	<u>(3,892,621)</u>	<u>(9,543,306)</u>
Percentage increase (decrease) in Fund balance	<u>(57.92%)</u>	<u>(11.08%)</u>	<u>(40.22%)</u>	<u>(11.95%)</u>	<u>(17.25%)</u>	<u>(12.97%)</u>
Fund balance (July 1)	1,809,872	51,009,424	4,232,937	18,329,143	22,562,080	73,571,504
Fund balance (June 30)	<u>\$ 761,568</u>	<u>\$ 45,358,739</u>	<u>\$ 2,530,557</u>	<u>\$ 16,138,902</u>	<u>\$ 18,669,459</u>	<u>\$ 64,028,198</u>

⁴ The following special revenue funds contain the largest fund balance changes of the 53 funds represented in the aggregate figures:

- The County will continue to draw down reserves set aside in the PERS Reserve Fund. These reserves are intended to reduce or absorb the impact of increasing rates with a \$1.7 million reduction in fund balance in FY 2013.
- Of revenues received in FY 2012, the OHP Mental Health Services Fund budgeted to expend approximately \$1.7 million in FY 2013 on services and a potential refund of revenues based on a future audit.

⁵ Collections of prior year property taxes exceeded budget in the two previous fiscal years. In FY 2013, the County's general obligation bond funds have budgeted to utilize those funds, reducing the ending fund balances. In addition, one of the general obligation bonds will mature in FY 2013.

⁶ The Jail Project and Campus Improvement Funds include expenditures of the beginning fund balances for these projects.

⁷ Solid Waste activities budgeted for FY 2013 account for the majority of decrease in fund balance. A rock removal project, road improvements, a trailer bay and gas extraction wells are budgeted at \$1,650,000 in the Solid Waste Capital Project Fund. In the Landfill Closure Fund, installation of ground water monitoring wells is budgeted at \$400,000.

⁸ The effect of utilizing General Fund transfers received in FY 2012 to reduce rates charged to County departments is reflected in a decrease in fund balances for the Building Services, Administrative Services, Board of Commissioners, Finance, Legal, Personnel and Information Technology funds. Utilizing reserves from the Health Benefits Trust Fund of \$1.5 million to minimize increases in department charges accounts for the majority of the fund balance decrease in the combined Internal Service Funds.

Beginning Net Working Capital

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
Health Benefits Trust Fund	\$ 17,894,797	\$ 16,988,140	\$ 15,500,000	\$ 13,800,000	\$ (1,700,000)	-11.0%
PERS Reserve	10,628,344	12,481,624	12,925,000	11,390,000	(1,535,000)	-11.9%
Behavioral Health Funds	5,342,533	7,195,802	7,816,871	9,412,990	1,596,119	20.4%
General Fund	6,775,995	9,677,699	7,300,000	8,700,000	1,400,000	19.2%
Road Funds	8,380,685	6,900,157	6,686,205	7,616,161	929,956	13.9%
Solid Waste Funds	11,432,846	6,224,360	4,020,253	3,504,766	(515,487)	-12.8%
Project Development & Debt Rsv	3,668,240	2,842,791	3,375,000	2,953,581	(421,419)	-12.5%
Internal Service Funds	2,841,160	2,282,731	2,596,896	2,529,143	(67,753)	-2.6%
Public Health Funds	2,185,298	2,701,562	2,434,981	2,101,887	(333,094)	-13.7%
Insurance Fund	2,669,291	2,374,541	2,100,000	2,000,000	(100,000)	-4.8%
Capital Projects Funds	9,146,403	4,098,618	2,655,926	1,809,872	(846,054)	-31.9%
General County Projects	835,694	1,407,183	2,860,000	1,400,000	(1,460,000)	-51.0%
Debt Service Funds	904,909	1,150,799	1,138,641	1,309,100	170,459	15.0%
Community Justice - Juvenile	1,200,041	1,039,997	1,101,374	1,010,415	(90,959)	-8.3%
Fair & Expo Funds	696,645	324,430	681,000	728,171	47,171	6.9%
Community Development Funds	1,560,876	1,443,137	1,019,187	631,415	(387,772)	-38.0%
Adult Parole & Probation	487,674	728,649	560,000	570,000	10,000	1.8%
Children & Families Commission	668,626	635,340	467,111	511,994	44,883	9.6%
Sheriff's Funds	351,536	324,775	125,000	199,124	74,124	59.3%
All Other Funds	478,245	505,202	548,984	1,392,885	843,901	153.7%
Total	\$ 88,149,839	\$ 81,327,537	\$ 75,912,429	\$ 73,571,504	\$ (2,340,925)	-3.1%

* Budget figures as adjusted through 6/30/2012

Intergovernmental Revenues

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
Sheriff's Funds	\$ 27,908,163	\$ 29,404,709	\$ 36,533,516	\$ 37,203,318	\$ 669,802	1.8%
Behavioral Health Funds	12,669,126	14,835,074	14,079,089	16,901,400	2,822,311	20.0%
Road Department	11,070,664	12,243,843	14,456,203	12,171,159	(2,285,044)	-15.8%
Public Health Funds	4,113,886	4,496,150	4,189,130	4,325,262	136,132	3.2%
Adult Parole & Probation	3,227,864	3,047,569	3,121,228	3,000,923	(120,305)	-3.9%
Natural Resource Protection	918,369	1,261,767	2,921,325	2,415,492	(505,833)	-17.3%
General Fund, Non-Departmental	1,845,152	1,942,849	1,824,913	1,834,823	9,910	0.5%
Children & Families Commission	1,534,757	1,696,597	1,573,340	1,208,741	(364,599)	-23.2%
General Fund, Assessor	729,836	701,891	665,500	720,626	55,126	8.3%
Video Lottery	484,812	510,732	500,000	600,000	100,000	20.0%
Special Transportation	456,412	621,144	338,062	500,000	161,938	47.9%
Capital Project Funds	997,898	142,780	500,000	500,000	-	0.0%
Community Justice - Juvenile	456,080	373,398	317,498	465,347	147,849	46.6%
County School	1,078,279	979,574	689,554	395,750	(293,804)	-42.6%
Full Faith & Credit, 2008	254,196	255,166	280,791	251,417	(29,374)	-10.5%
Park Acquisition & Development	208,411	194,650	200,000	200,000	-	0.0%
Law Library	240,958	260,675	200,000	200,000	-	0.0%
General Fund, Finance/Tax	171,888	168,768	170,000	170,000	-	0.0%
General Fund, District Attorney	351,014	259,902	277,469	163,494	(113,975)	-41.1%
Community Development	237,005	287,661	252,700	128,600	(124,100)	-49.1%
Victims' Assistance	125,844	127,299	125,844	127,193	1,349	1.1%
GIS Dedicated	119,539	107,127	83,500	35,374	(48,126)	-57.6%
Federal Forest Title III	272,567	245,641	154,254	-	(154,254)	-100.0%
Grant Projects	24,373	7,676	-	-	-	0.0%
Other	201,243	445,027	100,039	128,898	28,859	28.8%
Total	\$ 69,698,336	\$ 74,617,669	\$ 83,553,955	\$ 83,647,817	\$ 93,862	0.1%
<u>Activities</u>						
Local Government Payments	\$ 28,985,269	\$ 30,767,554	\$ 37,668,507	\$ 38,135,255	\$ 466,748	1.2%
State Payments/Shared Revenue	18,305,792	20,183,877	21,693,152	23,387,562	1,694,410	7.8%
State Grants	12,794,063	13,869,967	13,583,627	14,235,503	651,876	4.8%
Federal Grants	2,353,491	2,978,698	4,662,427	4,024,292	(638,135)	-13.7%
State Payment in lieu	2,961,989	2,781,694	2,855,659	2,748,556	(107,103)	-3.8%
Federal Payments	3,733,702	3,475,526	2,543,070	575,826	(1,967,244)	-77.4%
Federal Payment in lieu	467,230	471,913	471,913	471,823	(90)	0.0%
Local-School Districts	96,800	88,440	75,600	69,000	(6,600)	-8.7%
Total	\$ 69,698,336	\$ 74,617,669	\$ 83,553,955	\$ 83,647,817	\$ 93,862	0.1%

* Budget figures as adjusted through 6/30/2012

Charges for Services

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
Solid Waste	\$ 6,420,116	\$ 6,430,736	\$ 6,494,000	\$ 6,494,000	\$ -	0.0%
Community Development	3,229,446	2,488,472	2,637,455	2,750,086	112,631	4.3%
Health Benefits Trust	2,176,522	2,780,796	2,440,000	2,730,000	290,000	11.9%
Fair and Expo Funds	983,650	1,359,120	1,389,081	1,419,582	30,501	2.2%
General Fund, Clerk	1,563,938	1,466,489	1,435,155	1,346,647	(88,508)	-6.2%
Public Health Funds	590,574	1,227,030	1,211,117	1,249,550	38,433	3.2%
Road Funds	628,384	548,492	487,000	455,200	(31,800)	-6.5%
Building Services	254,343	326,160	355,396	390,504	35,108	9.9%
GIS Dedicated	281,213	304,498	297,000	280,500	(16,500)	-5.6%
Community Justice - Juvenile	219,222	187,463	158,690	182,350	23,660	14.9%
Deschutes County Comm System	237,838	223,345	202,504	176,239	(26,265)	-13.0%
Behavioral Health Funds	247,078	150,187	144,507	104,232	(40,275)	-27.9%
County Clerk Records	99,753	106,461	99,000	92,000	(7,000)	-7.1%
Insurance	141,169	46,414	44,550	78,550	34,000	76.3%
Victims' Assistance	27,327	23,781	25,200	40,000	14,800	58.7%
General Fund, Assessor	24,545	22,555	28,000	28,000	-	0.0%
Adult Parole and Probation	37,055	28,862	28,100	27,000	(1,100)	-3.9%
General Fund, District Attorney	25,016	19,120	21,000	21,000	-	0.0%
All Other Funds	146,152	202,651	75,539	66,985	(8,554)	-11.3%
Total Charges for Services	\$ 17,333,341	\$ 17,942,632	\$ 17,573,294	\$ 17,932,425	\$ 359,131	2.0%
 <u>Activities</u>						
Sanitation (Solid Waste)	\$ 6,393,553	\$ 6,408,452	\$ 6,472,000	\$ 6,472,000	\$ -	0.0%
Other ,	3,017,365	3,682,443	3,043,227	3,395,761	352,534	11.6%
General government	3,095,632	2,956,471	2,915,145	2,774,765	(140,380)	-4.8%
Public safety	2,386,621	2,337,089	2,521,041	2,617,885	96,844	3.8%
Culture, Recreation (Fair and Expo)	977,793	1,333,061	1,382,274	1,415,182	32,908	2.4%
Health	1,461,877	1,224,116	1,228,607	1,245,832	17,225	1.4%
Streets, Highways	500	1,000	11,000	11,000	-	0.0%
Total Charges for Services	\$ 17,333,341	\$ 17,942,632	\$ 17,573,294	\$ 17,932,425	\$ 359,131	2.0%

¹ Includes revenue generated by health insurance premiums from insureds covered under the County's health plan, cleaning and maintenance from lessees, vending machines, telephone usage and skid car training.

* Budget figures as adjusted through 6/30/2012

Other Revenues

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
North County Services Building	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	100.0%
Jail Project Debt Service	-	-	3,000,000	3,000,000	-	0.0%
Project Development & Debt Rsv	49,990	54,182	50,000	1,750,000	1,700,000	3400.0%
Humane Society of Redmond	409,434	196,058	800,000	750,000	(50,000)	-6.3%
LID Debt Service Funds	203,299	193,605	618,000	550,000	(68,000)	-11.0%
La Pine Industrial	12,925	14,962	916,000	216,000	(700,000)	-76.4%
Road	303,631	218,649	181,000	193,600	12,600	7.0%
Newberry Neighborhood	263,865	80,000	120,000	120,000	-	0.0%
Bethlehem Inn	-	-	2,801,827	100,592	(2,701,235)	-96.4%
Deschutes County Fair	53,717	41,929	52,500	52,259	(241)	-0.5%
Solid Waste Funds	494,633	450,832	5,222,734	45,000	(5,177,734)	-99.1%
Economic Development	66,229	26,667	26,667	26,667	-	0.0%
Jail Project	-	600,000	-	-	-	0.0%
Full Faith & Credit 03/Ref 2012	-	-	21,894,823	-	(21,894,823)	-100.0%
Fair and Expo Center	3,300	-	86,546	-	(86,546)	-100.0%
Local Improvement District	54,616	-	-	-	-	0.0%
Secure Treatment Facility	1,317,162	-	-	-	-	0.0%
All Other Funds	75,343	114,965	29,130	10,300	(18,830)	-64.6%
Total Other Revenues	\$ 3,308,144	\$ 1,991,849	\$ 35,799,227	\$ 10,314,418	\$ (25,484,809)	-71.2%
<u>Activities</u>						
Bond Issuance	\$ 1,315,162	\$ -	\$ 27,174,103	\$ 5,200,000	\$ (21,974,103)	-80.9%
Land sales	18,765	30,193	4,000,000	3,300,000	(700,000)	-17.5%
Loan repayments	1,115,590	445,865	820,000	770,000	(50,000)	-6.1%
Road assessment payments	257,915	193,605	618,000	550,000	(68,000)	-11.0%
Equipment and material sales	325,561	482,812	211,000	238,600	27,600	13.1%
Grants-Private	59,878	9,931	2,802,327	103,092	(2,699,235)	-96.3%
Land sale contract payments	129,143	100,578	92,867	92,667	(200)	-0.2%
Fair sponsorship	52,150	41,929	52,500	52,259	(241)	-0.5%
Donations	33,980	46,936	28,430	7,800	(20,630)	-72.6%
Loan proceeds	-	640,000	-	-	-	0.0%
Total Other Revenues	\$ 3,308,144	\$ 1,991,849	\$ 35,799,227	\$ 10,314,418	\$ (25,484,809)	-71.2%

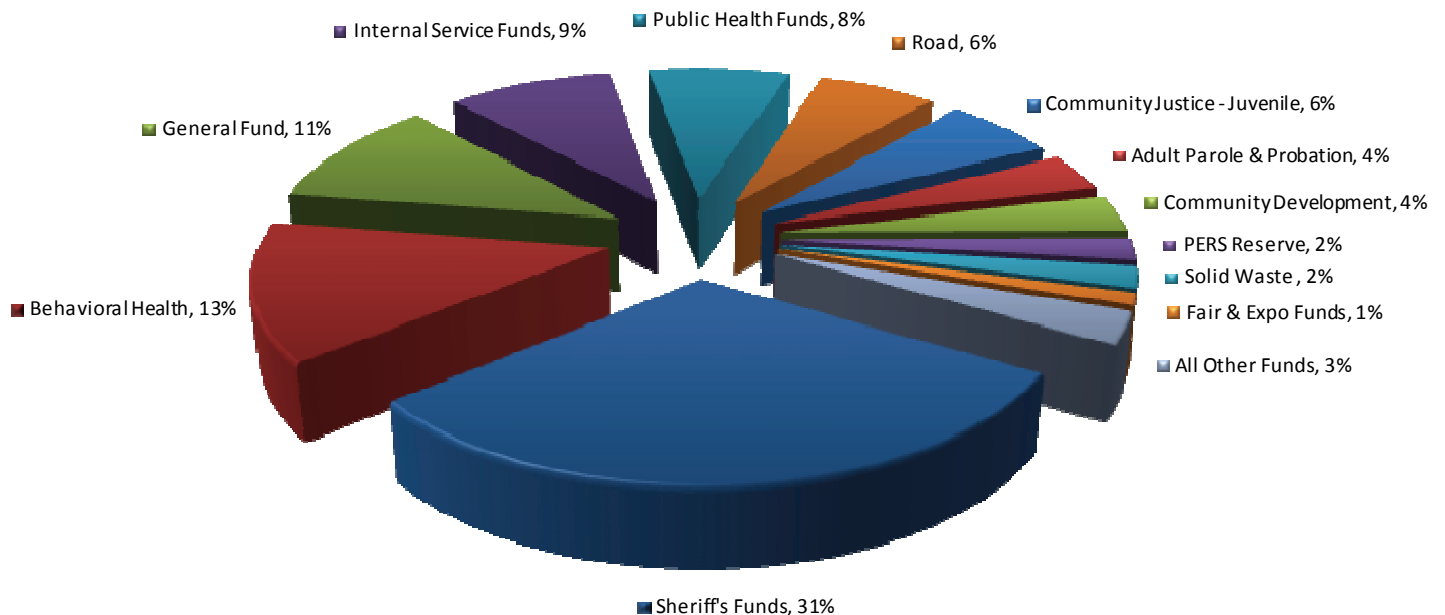
* Budget figures as adjusted through 6/30/2012

Personnel Services (Salaries and Benefits)

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
Sheriff's Funds	\$ 21,539,498	\$ 23,098,863	\$ 25,443,488	\$ 25,503,785	\$ 60,297	0.2%
Behavioral Health	7,483,656	8,974,526	10,428,186	11,165,114	736,928	7.1%
General Fund	7,748,024	8,129,284	8,338,414	8,831,460	493,046	5.9%
Internal Service Funds	6,437,275	6,817,021	7,161,484	7,463,792	302,308	4.2%
Public Health Funds	4,397,877	5,959,356	6,313,786	6,422,143	108,357	1.7%
Road	5,302,283	5,571,742	5,615,323	5,365,202	(250,121)	-4.5%
Community Justice - Juvenile	5,149,279	4,893,896	5,109,069	5,075,017	(34,052)	-0.7%
Adult Parole & Probation	2,871,561	2,973,970	3,168,688	3,069,918	(98,770)	-3.1%
Community Development	3,881,860	2,863,193	2,917,101	2,999,877	82,776	2.8%
PERS Reserve	-	-	1,800,000	1,800,000	-	0.0%
Solid Waste	1,735,389	1,626,788	1,671,598	1,733,321	61,723	3.7%
Fair & Expo Funds	952,031	978,940	966,824	954,829	(11,995)	-1.2%
All Other Funds	2,200,673	2,234,738	2,446,201	2,546,994	100,793	4.1%
Total Personnel Services	\$ 69,699,407	\$ 74,122,317	\$ 81,380,162	\$ 82,931,452	\$ 1,551,290	1.9%

* Budget figures as adjusted through 6/30/2012

Distribution of Personnel Services



Materials and Services

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
Health Benefit Trust	\$ 13,667,841	\$ 15,312,779	\$ 17,899,070	\$ 16,906,632	\$ (992,438)	-5.5%
Behavioral Health Funds	8,206,716	10,929,998	11,771,286	15,414,036	3,642,750	31.0%
Road Funds	9,483,264	9,861,448	11,971,304	10,439,080	(1,532,224)	-12.8%
Sheriff's Funds	5,747,707	5,608,355	6,374,898	6,024,175	(350,723)	-5.5%
General Fund	4,004,360	4,329,273	4,420,253	4,594,152	173,899	3.9%
Solid Waste Funds	4,947,957	2,888,207	3,436,000	3,206,942	(229,058)	-6.7%
Transient Room Tax Funds	2,858,847	3,029,757	3,274,680	2,949,680	(325,000)	-9.9%
Natural Resource Protection	945,222	1,270,958	2,968,942	2,256,341	(712,601)	-24.0%
Internal Service Funds	2,154,422	1,926,963	2,348,465	2,166,758	(181,707)	-7.7%
Insurance	2,146,957	1,996,559	2,494,425	2,068,990	(425,435)	-17.1%
Public Health Funds	2,179,476	2,285,976	2,357,717	1,961,059	(396,658)	-16.8%
Children & Families Commission	1,685,446	1,823,055	1,686,979	1,475,997	(210,982)	-12.5%
Community Development Funds	1,447,897	1,232,484	1,573,120	1,323,497	(249,623)	-15.9%
Fair & Expo Funds	1,105,630	1,254,639	1,520,702	1,213,252	(307,450)	-20.2%
Community Justice - Juvenile	1,332,971	1,283,635	1,219,733	1,193,960	(25,773)	-2.1%
All Other Funds	5,612,912	5,038,970	7,366,894	5,749,463	(1,617,431)	-22.0%
Total Materials and Services	\$ 67,527,625	\$ 70,073,056	\$ 82,684,468	\$ 78,944,014	\$ (3,740,454)	-4.5%
<u>Less Interfund Activity:</u>						
Health Benefits Trust Premiums	10,479,809	11,407,042	12,015,711	12,795,000	779,289	6.5%
Internal Service Fund Charges	7,201,736	7,798,868	7,798,868	8,368,825	569,957	7.3%
Behavioral Health Contracts	3,026,061	4,240,972	4,449,689	5,292,527	842,838	18.9%
Insurance	1,950,632	1,890,884	2,467,175	2,439,624	(27,551)	-1.1%
Road Contracts	1,578,195	1,627,849	1,582,000	1,595,000	13,000	0.8%
PERS Debt Service Fund	832,468	880,432	904,553	969,959	65,406	7.2%
Interfund Grants	746,914	655,243	706,835	826,367	119,532	16.9%
Other Interfund Contracts	572,264	669,931	600,502	513,015	(87,487)	-14.6%
Interfund Rents	484,060	464,457	459,347	462,951	3,604	0.8%
Sheriff's Office Contracts	321,125	356,206	372,329	428,691	56,362	15.1%
PERS Reserve Fund	1,713,966	979,588	-	-	-	0.0%
Interfund Vehicle Leases	230,400	238,006	-	-	-	0.0%
Interfund Loans	1,264,035	52,210	100,000	45,000	(55,000)	-55.0%
Total Interfund Charges	30,401,665	31,261,688	31,457,009	33,736,959	2,279,950	7.3%
Materials and Services (Net of Interfund Activity)	\$ 37,125,960	\$ 38,811,368	\$ 51,227,459	\$ 45,207,055	\$ (6,020,404)	-11.8%

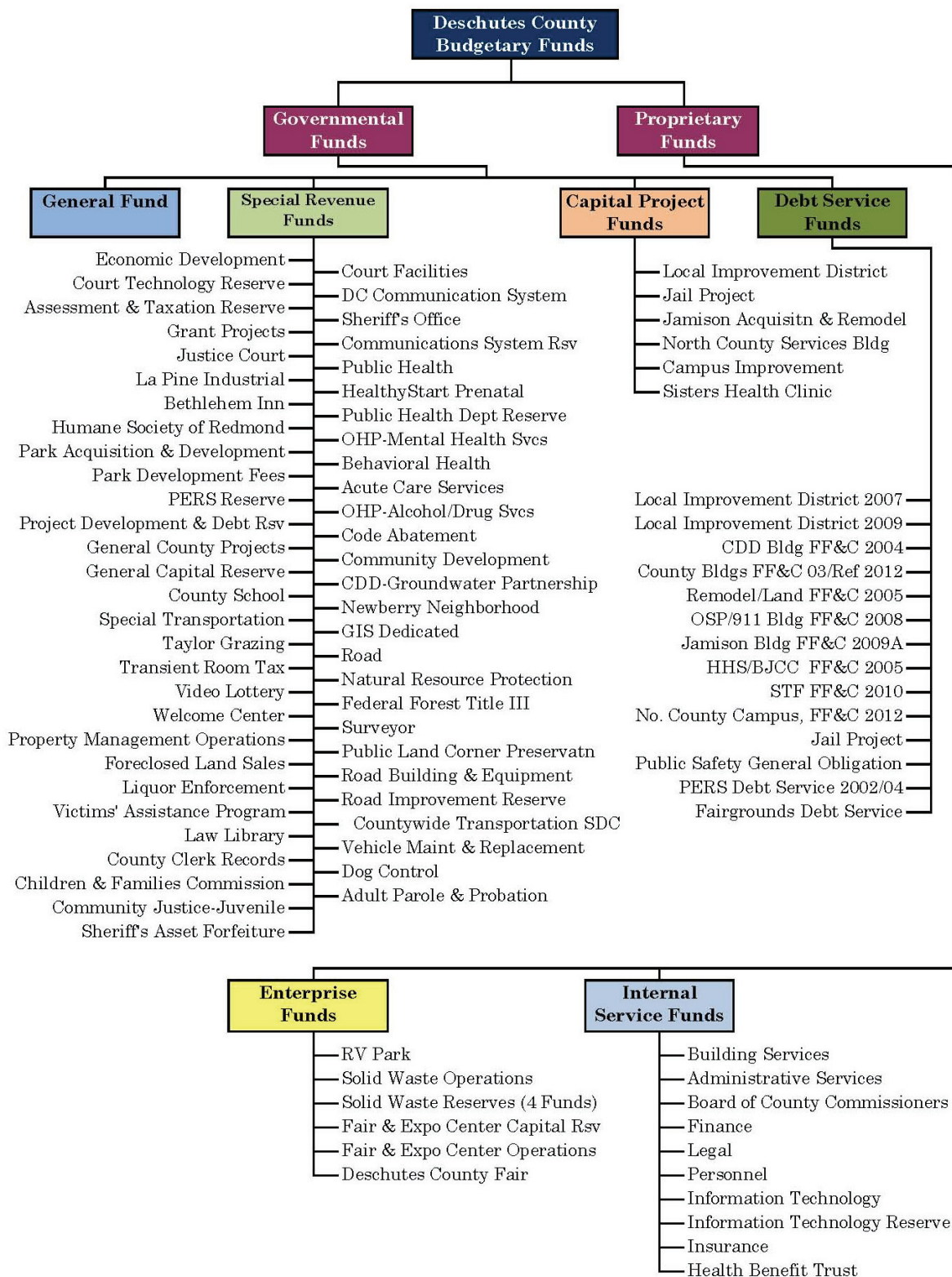
* Budget figures as adjusted through 6/30/2012

Capital Outlay

<u>Department</u>	<u>FY 2010 Actual</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget*</u>	<u>FY 2013 Adopted</u>	<u>Amount Change</u>	<u>Percent Change</u>
<u>Operating Funds</u>						
Road	\$ 1,312,567	\$ 91,179	\$ 1,236,691	\$ 2,037,300	\$ 800,609	64.7%
Sheriff's Office	649,515	1,181,363	664,823	462,158	(202,665)	-30.5%
Internal Service Funds	42,845	119,396	109,600	148,600	39,000	35.6%
Solid Waste	52,897	129,042	202,000	83,000	(119,000)	-58.9%
Public Health	26,414	5,432	131,500	65,000	(66,500)	-50.6%
General Fund	48,934	300,266	286,850	28,700	(258,150)	-90.0%
Behavioral Health	-	238,501	390,000	100	(389,900)	-100.0%
GIS Dedicated	-	-	8,700	100	(8,600)	-98.9%
Health Benefits Trust	-	108,169	200	100	(100)	-50.0%
Other Operating Funds	50,443	-	67,147	29,659	(37,488)	-55.8%
Total Operating Funds	2,183,615	2,173,348	3,097,511	2,854,717	(242,794)	-7.8%
<u>Capital Project Funds</u>						
North County Services Building	-	-	198,337	3,300,000	3,101,663	1563.8%
Jail Project	248,432	164,405	855,292	679,967	(175,325)	-20.5%
Sisters Health Clinic	-	-	400,000	515,237	115,237	28.8%
Campus Improvement	-	-	631,000	150,000	(481,000)	-76.2%
Local Improvement District	-	-	100	100	-	0.0%
Jamison Acquisition and Remodel	-	-	199,279	-	(199,279)	-100.0%
Secure Treatment Facility	639,400	1,007,396	-	-	-	0.0%
OSP/911 Building	6,652,745	612,730	-	-	-	0.0%
Total Capital Project Funds	7,540,577	1,784,531	2,284,008	4,645,304	2,361,296	103.4%
<u>Reserve Funds</u>						
Solid Waste Funds	3,891,348	3,174,866	1,601,000	2,050,100	449,100	28.1%
Project Development and Debt Svc	-	1,402,013	1,000,000	1,000,000	-	0.0%
General Capital Reserve	-	-	500,000	500,000	-	0.0%
Road Building and Equipment	307,969	160,250	925,000	291,000	(634,000)	-68.5%
Vehicle Maint and Replacement	219,614	128,511	250,000	250,000	-	0.0%
Fair and Expo Center	73,933	-	75,100	175,000	99,900	133.0%
A and T Reserve	-	-	100,000	100,000	-	0.0%
Public Health Reserve	-	-	100	100	-	0.0%
Total Reserve Funds	4,492,864	4,865,640	4,451,200	4,366,200	(85,000)	-1.9%
<u>Other</u>						
County Clerk Records	11,547	-	100	5,000	4,900	4900.0%
General County Projects	25,000	183,722	60,000	100	(59,900)	-99.8%
Newberry Neighborhood	-	-	100	100	-	0.0%
Total Other	36,547	183,722	60,200	5,200	(59,900)	-91.4%
Total Capital Outlay	\$ 14,253,603	\$ 9,007,241	\$ 9,892,919	\$ 11,871,421	\$ 1,978,502	20.0%

* Budget figures as adjusted through 6/30/2012

Deschutes County Fund Structure



Fund Descriptions

General Fund

General (001) – accounts for the financial operations of the County which are not accounted for in any other fund. Principal sources of revenues are property taxes and revenues from the State of Oregon and Federal government. Expenditures are primarily for general government activities such as assessment, taxation, district attorney, and county clerk.

Special Revenue Funds

Economic Development (105) – interfund transfer, loan repayment, and interest revenues for loans and grants to business entities and not-for-profits.

Court Technology Reserve (111) – transfers from General Fund for upgrades to Video Arraignment equipment.

Assessment & Taxation Reserve (114) – available resources and interest revenues for the upgrade or replacement of the assessment and taxation system for the County's property tax activities.

Grant Projects (120) – grant funding for local programs as designated by the grantor.

Justice Court (123) – transfer from General Fund for operation of a justice court.

La Pine Industrial (125) – proceeds from land sales and lease payments for industrial development in the La Pine Industrial Park.

Bethlehem Inn (128) – transfers from reserve funds, lease and grant revenue for the purchase and upgrade of a facility for the homeless.

Humane Society of Redmond (129) – loan from reserve fund of Solid Waste (611) to make loans to the Humane Society of Redmond, and loan repayment revenue to pay to reserve fund on borrowing.

Park Acquisition & Development (130) – apportionment from the State of Oregon from recreational vehicle fees.

Park Development Fees (132) – fees paid by developers in lieu of land donation for park development.

PERS Reserve (135) – prior to FY 2012 county operating funds and departments contributed funds to establish this reserve for increases in the PERS rate and payment of PERS charges. In FY 2012 PERS rates increased substantially and the PERS Reserve Fund began transferring funds back to departments to cover the increases.

Project Development & Debt Reserve (140) – proceeds from county land sales and leases for acquisition of real property for use by the County.

General County Projects (142) – transfer from General Fund, property taxes and interfund rents for general county capital projects.

General Capital Reserve (143) – transfer from General Fund and interest on investments to accumulate resources for building remodel and major maintenance of county buildings.

County School (145) – local taxes and federal forest receipts for education.

Special Transportation (150) – state grants for transportation.

Taylor Grazing (155) – federal funds administered by State of Oregon for rangeland improvement.

Transient Room Tax (160) – lodging tax for county services and promotion of tourism.

Video Lottery (165) – state video lottery apportionment for grants promoting economic Development and transfer from General Fund.

Welcome Center (170) – lodging taxes for recreation advertising.

Property Management Operations (200) – rents for assistance with industrial development and management of county's real property.

Foreclosed Land Sales (205) – land sale proceeds for supervision and maintenance of properties acquired through tax foreclosure.

Liquor Enforcement (208) – allocation of state funds for enforcement of liquor laws.

Victims' Assistance (212) – transfers from county funds, fees, and grants for providing assistance to crime victims.

Law Library (215) – fines and fees for maintenance of the law library.

County Clerk Records (218) – fees for upgrading storage and retrieval systems.

Children & Families Commission (220) – transfer from General Fund, federal and state grants for family and children programs.

Community Justice-Juvenile (230) – transfer from General Fund, state grants and payments, and fees for response to juvenile programs within the county.

Sheriff's Asset Forfeiture (235) – proceeds from sale of assets forfeited in state and federal court for law enforcement programs.

Court Facilities (240) – fines and fees to provide security in the court building.

Deschutes County Communication System (245) – contract revenue for radio system for public safety organizations of Deschutes County.

Sheriff's Office (255) – revenues pursuant to intergovernmental agreements with Countywide and Rural Law Enforcement Districts used for public safety, including the operation of the correctional facility.

Communications System Reserve (256) – revenues from Countywide and Rural Law Enforcement Districts for the upgrade or replacement of the communications system.

Public Health (259) – fees for services, state grants and General Fund transfer for community wide health care.

HealthyStart-Prenatal (260) –state grants for comprehensive prenatal care for low-income women and their infants.

Public Health Department Reserve (261) – transfer from Public Health (259), made in 2007, and

interest on investments for reserve to enable sustained response to significant public health events.

OHP-Mental Health Services (270) – state grant for mental health services.

Behavioral Health (275) – fees for services, federal and state grants for mental health services and counseling.

Acute Care Services (276) – state grant funds for acute care services to the mentally ill.

OHP- Alcohol/Drug Services (280) – Oregon Health Plan for alcohol and drug abuse treatment.

Code Abatement (290) – monies for enforcement of county solid waste and sanitation codes.

Community Development (295) – fees, charges for services and General Fund transfer for planning, building safety, education and public services.

CDD-Groundwater Partnership (296) – transfers for maintenance of water quality and open space and fees to developers for the protection of groundwater, including rebates for replacement of septic systems.

Newberry Neighborhood (297) – proceeds from land sales and grants for maintenance of water quality and open space.

GIS (Geographic Information Systems) Dedicated (305) – state grant, recording fees and sales for map data system.

Road (325) – state gas tax apportionment and federal forest receipts for public roads and highways.

Natural Resource Protection (326) – grants for the control of noxious weeds and promotion of healthy forests.

Federal Forest Title III (327) – federal monies for grants related to National Forest activities in Deschutes County.

Surveyor (328) – fees for survey measurements, plat reviews and document filing.

Public Land Corner Preservation (329) – fees for maintaining permanent monuments of survey corner positions.

Road Building & Equipment (330) – transfers from Road Fund for capital asset purchases.

Road Improvement Reserve (335) – fees for future infrastructure requirements.

Countywide Transportation System Development Charges Improvement Fee (336) – fees from developers and builders for upgrades and expansion of county road infrastructure.

Vehicle Maintenance & Replacement (340) – transfers from county funds and departments for vehicle repair and replacement.

Dog Control (350) – transfer from General Fund, licenses, fees and donations for animal control.

Adult Parole & Probation (355) –State Department of Corrections and interfund grants, transfer from General Fund, charges for services for operation of county justice program.

Law Enforcement District-Countywide (District #1) (701) – property taxes, charges for services,

federal and state grants for public safety, countywide, including the operation of the correctional facility.

Law Enforcement District-Rural (District #2) (702) – property taxes, charges for services, federal and state grants for public safety in rural areas.

Law Enforcement District-Countywide Capital Reserve (703) – transfer from the Law Enforcement District-Countywide Fund (701) for major capital purchases.

Law Enforcement District-Rural Capital Reserve (704) – transfer from the Law Enforcement District-Rural Fund (702) for major capital purchases.

Deschutes County 9-1-1 County Service District (705) – property taxes, charges for services and grants for operations of countywide emergency call center.

Deschutes County 9-1-1 County Service District New Facility Property (706) – transfer from Deschutes County 9-1-1 CSD (705) for personal property installed in new facility. (Occupancy – August 2010) Fund inactivated as of June 30, 2011.

Deschutes County 9-1-1 County Service District Equipment Reserve (710) – funds transferred from Deschutes County 9-1-1 CSD (705) for capital asset requirements.

Sunriver Service District (715) – property taxes and fees for law enforcement and fire services within the district's boundaries.

Sunriver Service District Reserve (716) – funds transferred from Sunriver Service District (715) for capital asset requirements.

Extension & 4-H Service District (720) – property taxes for Oregon State University's extension service programs.

Extension & 4-H Service District Reserve (721) – transfer from Extension & 4-H Service District (720) for building expansion and remodel.

Black Butte Ranch Service District (761) – property taxes and fees for security services and law enforcement within the district's boundaries.

Capital Projects Funds

Local Improvement District (430) – collections on unbonded liens and bond sales to improve roads and streets for benefited properties.

Jail Project (456) – loan from Law Enforcement District-Countywide Capital Reserve (703) for the planning of the jail project.; transfers from General County Projects Fund (142) and the Jamison Acquisition & Remodel Fund (457).

Jamison Acquisition & Remodel (457) – bond proceeds, received in FY 2009, and interfund transfer to purchase real property and produce a functional county facility. Remaining funds transferred to the Jail Project Fund (456).

OSP Building (458) – proceeds from a bond issue, received in FY 2009, to fund construction of an office building. The ground floor is occupied by the Oregon State Police. (Occupancy – July 2010) Fund inactivated as of June 30, 2011.

Secure Treatment Facility (459) –bonds proceeds, received in FY 2010, and grants to construct a building adjacent to the County's public safety campus. (Occupancy – December 2010) Fund inactivated as of June 30, 2011.

9-1-1 Building (460) – proceeds from a bond issue, received in FY 2009, to fund construction of an office building. The second floor is occupied by Deschutes County 9-1-1. (Occupancy – August 2010) Fund inactivated as of June 30, 2011.

North County Services Building (462) – interfund transfers and bond proceeds for preparation of facility in the north county area.

Campus Improvement (463) – transfer from OSP Building Fund (458), made in FY 2010, for major improvements and remodel activity to county properties.

Sisters Health Clinic (464) – federal grant for construction of a school based health clinic in Sisters, Oregon.

Debt Service Funds

LID 2005 (523) – collection of special assessment liens for the debt service on special assessment bonds. Last bond payment issued May 19, 2011. Fund inactivated as of June 30, 2011.

LID 2007 (524) – collection of special assessment liens for the debt service on special assessment bonds.

LID 2009 (525) – collection of special assessment liens for the debt service on special assessment bonds.

CDD Building Full Faith & Credit, Refund Series 2004 (530) – funds transferred from Community Development (295) for debt service on bonds issued to construct the community development building.

County Buildings Full Faith & Credit, 2003 (535) – funds transferred from departments, and lease revenue from state agencies, for debt service on bonds issued for building, remodel and acquisition of office buildings and communication system.

Remodel/Land Full Faith & Credit, 2005 (536) – funds transferred from departments for debt service on bonds issued to finance purchase of land, building remodel, and ADA compliance projects.

OSP/911 Full Faith & Credit, 2008 (538) – long term operating leases for debt service on bonds issued for new office building.

Jamison Building Full Faith & Credit, 2009A (539) – available resources and funds transferred from the General Fund for debt service on bonds issued for real property and office building.

HHS/BJCC Full Faith & Credit Refunding Series 2005 (540) – interfund transfers for debt service on bonds issued for new construction and building remodel of facilities for use by Public and Behavioral Health Departments.

Secure Treatment Facility Full Faith & Credit, 2010 (541) – lease payments and remaining resources from capital project fund for debt service on bonds issued to build a secure treatment facility.

North County Services Building Full Faith & Credit, 2012 (542) – lease payments for debt service

on bonds anticipated to be issued for a building in the Redmond area.

Jail Project Debt Service (556) – proceeds from the sale of county owned land for the jail expansion project.

Public Safety 1998/2002 General Obligation (560) – property taxes for debt service on bonds issued to build the public safety complex.

PERS Series 2002 & 2004 Debt Service (575) – transfers from operating funds for debt service on bonds issued to fund pension liability.

Fair and Expo General Obligation (590) – property taxes for debt service on bonds issued to build a fair and expo center.

Bend Library County Service District General Obligation (731) – property taxes for debt service on bonds issued to build a public library in Bend.

Redmond Library County Service District General Obligation (741) – property taxes for debt service on bonds issued to remodel building for use as a public library in Redmond. Last bond payment due June 1, 2012. Fund will be inactivated June 30, 2012.

Sunriver Library County Service District General Obligation (751) – property taxes for debt service on bonds issued to build a public library in Sunriver.

Enterprise Funds

RV Park (601) – interfund transfer and charges for space rentals for the operation and maintenance of the county's recreational vehicle park and debt service.

Solid Waste (610, 611, 612, 613, 614, 615) – fees and charges for services for the operation, maintenance and closure of the county's sanitary landfill and transfer stations.

Fair & Expo Center (617, 618, 619) – fees, and transfers for the operation of a fair and expo center, annual county fair and debt service.

Internal Service Funds

Building Services (620) – interfund charges for custodial, repairs and maintenance and related activities for county facilities.

Administrative Services (625) – interfund charges for services provided by county administration.

Board of County Commissioners (628) – interfund charges for services provided by the Board of County Commissioners.

Finance (630) – interfund charges for services provided by Finance Department.

Legal (640) – interfund charges for services provided by Legal Department.

Personnel (650) – interfund charges for services provided by Personnel Department.

Information Technology (660) – interfund charges for services provided by IT Department.

Information Technology Reserve (661) – interfund charges for future technology improvements.

Insurance (670) – interfund charges for non-medical/non-dental insurance coverage.

Health Benefits Trust (675) – interfund charges for medical/dental health insurance.

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

		General Fund	Special Revenue Funds		
TOTAL		General (001)	Economic Development Fund (105)	Court Technology Reserve (111)	Assessment and Taxation Reserve (114)
RESOURCES					
Beginning Net Working Capital	73,571,504	8,700,000	225,000	51,707	535,000
Property Tax - Current Year	25,205,355	20,191,560	-	-	-
Property Tax - Prior Year	899,000	680,000	-	-	-
Revenue (excl. prop. taxes)	153,734,881	5,081,616	27,667	-	1,500
Transfers In	22,809,420	-	47,333	32,000	-
Total Revenues	202,648,656	25,953,176	75,000	32,000	1,500
Total Resources	276,220,160	34,653,176	300,000	83,707	536,500
REQUIREMENTS					
Salaries	55,028,150	6,060,173	-	-	-
Life & Long Term Disability	282,932	31,383	-	-	-
Health & Dental Insurance	12,513,862	1,447,068	-	-	-
FICA/Medicare	4,116,178	451,461	-	-	-
PERS	9,313,469	744,842	-	-	-
Unemployment Insurance	237,695	26,761	-	-	-
Workers' Compensation	1,439,166	69,772	-	-	-
Personnel Services	82,931,452	8,831,460	-	-	-
Materials & Services	78,944,014	4,594,152	300,000	32,000	-
Debt Principal	11,388,995	-	-	-	-
Debt Interest	4,246,660	-	-	-	-
Total Debt Service	15,635,655	-	-	-	-
Capital Outlay	11,871,421	28,700	-	-	100,000
Transfers Out	22,809,420	13,071,052	-	-	89,577
Total Exp. & Transfers	212,191,962	26,525,364	300,000	32,000	189,577
Contingency	48,293,760	8,127,812	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	15,734,438	-	-	51,707	346,923
Total Requirements	276,220,160	34,653,176	300,000	83,707	536,500
FTE Change	(18.05)	-	-	-	-
FTE - FY 2013	808.40	93.05	-	-	-
FTE - FY 2012	826.45	93.05	-	-	-
FY 2012 Budget As Revised	298,818,903	32,204,407	300,000	56,707	393,000
Inc (Dec) from FY 2012	(22,598,743)	2,448,769	-	27,000	143,500

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Special Revenue Funds				
	Grant Projects (120)	Justice Court (123)	La Pine Industrial (125)	Bethlehem Inn (128)	Humane Society of Redmond (129)
RESOURCES					
Beginning Net Working Capital	6,000	77,000	-	(2,710,000)	-
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	-	1,650	225,920	125,000	795,000
Transfers In	-	579,636	-	2,710,000	-
Total Revenues	-	581,286	225,920	2,835,000	795,000
Total Resources	6,000	658,286	225,920	125,000	795,000
REQUIREMENTS					
Salaries	-	274,840	-	-	-
Life & Long Term Disability	-	1,415	-	-	-
Health & Dental Insurance	-	75,430	-	-	-
FICA/Medicare	-	20,804	-	-	-
PERS	-	34,230	-	-	-
Unemployment Insurance	-	1,140	-	-	-
Workers' Compensation	-	3,130	-	-	-
Personnel Services	-	410,989	-	-	-
Materials & Services	6,000	196,120	225,920	-	45,000
Debt Principal	-	-	-	-	750,000
Debt Interest	-	-	-	125,000	-
Total Debt Service	-	-	-	125,000	750,000
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Exp. & Transfers	6,000	607,109	225,920	125,000	795,000
Contingency	-	51,177	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	6,000	658,286	225,920	125,000	795,000
FTE Change	-	-	-	-	-
FTE - FY 2013	-	5.00	-	-	-
FTE - FY 2012	-	5.00	-	-	-
FY 2012 Budget As Revised	6,000	638,952	928,920	100,000	900,000
Inc (Dec) from FY 2012	-	19,334	(703,000)	25,000	(105,000)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds				
Park Acquisition and Development (130)	Park Development Fees (132)	PERS Reserve (135)	Project Development & Debt Rsv (140)	General County Projects (142)

RESOURCES

Beginning Net Working Capital	25,100	124,000	11,390,000	2,953,581	1,400,000
Property Tax - - Current Year	-	-	-	-	624,000
Property Tax - Prior Year	-	-	-	-	19,000
Revenue (excl. prop. taxes)	200,000	6,000	75,000	1,884,524	466,551
Transfers In	-	-	-	300,000	341,478
Total Revenues	200,000	6,000	75,000	2,184,524	1,451,029
Total Resources	225,100	130,000	11,465,000	5,138,105	2,851,029

REQUIREMENTS

Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	1,800,000	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	1,800,000	-	-
Materials & Services	45,000	129,900	1,000	101,927	512,201
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	100	-	1,000,000	100
Transfers Out	180,000	-	-	2,597,491	733,692
Total Exp. & Transfers	225,100	130,000	1,801,000	3,699,418	1,245,993
Contingency	-	-	-	-	1,605,036
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	9,664,000	1,438,687	-
Total Requirements	225,100	130,000	11,465,000	5,138,105	2,851,029
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	200,100	125,700	12,985,000	4,115,000	4,910,298
Inc (Dec) from FY 2012	25,000	4,300	(1,520,000)	1,023,105	(2,059,269)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Special Revenue Funds				
	General Capital Reserve (143)	County School (145)	Special Transportation (150)	Taylor Grazing (155)	Transient Room Tax (160)
RESOURCES					
Beginning Net Working Capital	1,711,000	-	15,000	16,000	-
Property Tax - - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	5,000	396,000	500,000	4,100	2,627,121
Transfers In	166,381	-	-	-	-
Total Revenues	171,381	396,000	500,000	4,100	2,627,121
Total Resources	1,882,381	396,000	515,000	20,100	2,627,121
REQUIREMENTS					
Salaries	-	-	-	-	5,574
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	426
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	6,000
Materials & Services	100	396,000	514,900	20,100	2,595,377
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	500,000	-	100	-	-
Transfers Out	1,160,000	-	-	-	25,744
Total Exp. & Transfers	1,660,100	396,000	515,000	20,100	2,627,121
Contingency	-	-	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	222,281	-	-	-	-
Total Requirements	1,882,381	396,000	515,000	20,100	2,627,121
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	1,094,500	689,804	355,565	8,275	2,906,121
Inc (Dec) from FY 2012	787,881	(293,804)	159,435	11,825	(279,000)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds				
Video Lottery (165)	Welcome Center (170)	Property Mgmt Operations (200)	Foreclosed Land Sales (205)	Liquor Enforcement (208)

RESOURCES

Beginning Net Working Capital	100,000	-	7,700	92,000	25,124
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	600,750	438,103	-	1,000	25,100
Transfers In	89,350	-	-	-	-
Total Revenues	690,100	438,103	-	1,000	25,100
Total Resources	790,100	438,103	7,700	93,000	50,224

REQUIREMENTS

Salaries	7,451	929	-	-	-
Life & Long Term Disability	37	-	-	-	-
Health & Dental Insurance	1,509	-	-	-	-
FICA/Medicare	562	71	-	-	-
PERS	931	-	-	-	-
Unemployment Insurance	29	-	-	-	-
Workers' Compensation	70	-	-	-	-
Personnel Services	10,589	1,000	-	-	-
Materials & Services	668,255	354,303	3,486	92,900	444
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	-	100	100	-
Transfers Out	47,333	82,800	-	-	20,000
Total Exp. & Transfers	726,277	438,103	3,586	93,000	20,444
Contingency	63,823	-	4,114	-	29,780
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	790,100	438,103	7,700	93,000	50,224
FTE Change	-	-	-	-	-
FTE - FY 2013	0.10	-	-	-	-
FTE - FY 2012	0.10	-	-	-	-
FY 2012 Budget As Revised	700,047	484,103	22,300	189,000	29,600
Inc (Dec) from FY 2012	90,053	(46,000)	(14,600)	(96,000)	20,624

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds					
	Victims' Assistance Program (212)	Law Library (215)	County Clerk Records (218)	Children and Families Commission (220)	Community Justice - Juvenile (230)
RESOURCES					
Beginning Net Working Capital	90,654	400,000	310,600	511,994	1,010,415
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	170,193	202,500	93,750	1,620,100	804,058
Transfers In	125,056	-	-	275,984	5,344,523
Total Revenues	295,249	202,500	93,750	1,896,084	6,148,581
Total Resources	385,903	602,500	404,350	2,408,078	7,158,996
REQUIREMENTS					
Salaries	208,252	37,297	-	443,973	3,374,323
Life & Long Term Disability	1,082	133	-	2,364	17,917
Health & Dental Insurance	60,344	7,543	-	105,602	817,221
FICA/Medicare	15,635	2,793	-	33,650	253,568
PERS	26,032	4,662	-	55,497	420,541
Unemployment Insurance	1,140	285	-	1,982	15,447
Workers' Compensation	1,550	400	-	4,406	176,000
Personnel Services	314,035	53,113	-	647,474	5,075,017
Materials & Services	32,351	118,789	229,379	1,475,997	1,193,960
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	100	5,000	100	100
Transfers Out	-	-	-	-	50,400
Total Exp. & Transfers	346,486	172,002	234,379	2,123,571	6,319,477
Contingency	39,417	430,498	169,971	284,507	839,519
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	385,903	602,500	404,350	2,408,078	7,158,996
FTE Change	-	-	-	-	(2.30)
FTE - FY 2013	4.00	0.50	-	7.00	53.00
FTE - FY 2012	4.00	0.50	-	7.00	55.30
FY 2012 Budget As Revised	386,704	426,333	440,989	2,525,286	7,089,849
Inc (Dec) from FY 2012	(801)	176,167	(36,639)	(117,208)	69,147

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds				
Sheriff's Asset Forfeiture (235)	Court Facilities (240)	County Communication System (245)	Sheriff's Office (255)	Communications System Reserve (256)

RESOURCES

Beginning Net Working Capital	25,000	46,000	128,124	-	-
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	7,600	197,689	606,930	37,003,318	201,000
Transfers In	-	-	-	-	-
Total Revenues	7,600	197,689	606,930	37,003,318	201,000
Total Resources	32,600	243,689	735,054	37,003,318	201,000

REQUIREMENTS

Salaries	-	-	92,873	17,199,075	-
Life & Long Term Disability	-	-	320	85,494	-
Health & Dental Insurance	-	-	15,086	3,298,472	-
FICA/Medicare	-	-	6,989	1,286,235	-
PERS	-	-	11,609	2,762,201	-
Unemployment Insurance	-	-	285	60,885	-
Workers' Compensation	-	-	2,831	681,430	-
Personnel Services	-	-	129,993	25,373,792	-
Materials & Services	32,500	243,689	305,413	5,442,573	-
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	-	14,000	462,158	-
Transfers Out	-	-	152,399	-	-
Total Exp. & Transfers	32,600	243,689	601,805	31,278,523	-
Contingency	-	-	133,249	5,724,795	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	201,000
Total Requirements	32,600	243,689	735,054	37,003,318	201,000
FTE Change	-	-	-	(8.00)	-
FTE - FY 2013	-	-	1.00	212.00	-
FTE - FY 2012	-	-	1.00	220.00	-
FY 2012 Budget As Revised	30,100	91,000	677,933	36,533,516	-
Inc (Dec) from FY 2012	2,500	152,689	57,121	469,802	201,000

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Special Revenue Funds				
	Public Health (259)	Healthy Start Prenatal (260)	Public Health Dept Reserve (261)	OHP- Mental Health Svcs (270)	Behavioral Health (275)
RESOURCES					
Beginning Net Working Capital	1,336,051	338,701	427,135	2,695,684	3,320,968
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	5,731,546	22,995	3,340	5,098,803	14,506,558
Transfers In	2,474,593	-	-	-	2,580,951
Total Revenues	8,206,139	22,995	3,340	5,098,803	17,087,509
Total Resources	9,542,190	361,696	430,475	7,794,487	20,408,477
REQUIREMENTS					
Salaries	4,329,420	38,883	-	-	7,440,771
Life & Long Term Disability	21,796	162	-	-	40,358
Health & Dental Insurance	1,038,630	9,052	-	-	2,005,634
FICA/Medicare	324,208	2,912	-	-	559,935
PERS	528,359	4,860	-	-	928,504
Unemployment Insurance	25,147	314	-	-	39,554
Workers' Compensation	96,000	2,400	-	-	150,358
Personnel Services	6,363,560	58,583	-	-	11,165,114
Materials & Services	1,917,220	43,739	100	6,356,152	6,594,235
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	65,000	-	100	-	100
Transfers Out	157,200	-	60,136	524,039	204,000
Total Exp. & Transfers	8,502,980	102,322	60,336	6,880,191	17,963,449
Contingency	1,039,210	259,374	-	914,296	2,445,028
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	370,139	-	-
Total Requirements	9,542,190	361,696	430,475	7,794,487	20,408,477
FTE Change	(1.79)	(0.51)	-	-	2.30
FTE - FY 2013	71.85	0.60	-	-	131.85
FTE - FY 2012	73.64	1.11	-	-	129.55
FY 2012 Budget As Revised	9,497,403	552,329	458,234	6,333,145	18,067,869
Inc (Dec) from FY 2012	44,787	(190,633)	(27,759)	1,461,342	2,340,608

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds				
Acute Care Services (276)	OHP- Drug and Alcohol Svcs (280)	Code Abatement (290)	Community Development (295)	CDD- Groundwater Partnership (296)

RESOURCES

Beginning Net Working Capital	943,664	2,452,674	96,265	10,000	103,545
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	1,402,281	1,660,337	700	3,007,457	825
Transfers In	-	-	-	1,439,909	300,000
Total Revenues	1,402,281	1,660,337	700	4,447,366	300,825
Total Resources	2,345,945	4,113,011	96,965	4,457,366	404,370

REQUIREMENTS

Salaries	-	-	-	2,106,944	-
Life & Long Term Disability	-	-	-	10,563	-
Health & Dental Insurance	-	-	-	441,104	-
FICA/Medicare	-	-	-	159,242	-
PERS	-	-	-	256,618	-
Unemployment Insurance	-	-	-	8,265	-
Workers' Compensation	-	-	-	17,141	-
Personnel Services	-	-	-	2,999,877	-
Materials & Services	1,172,113	1,291,536	96,865	931,330	295,202
Debt Principal	-	-	-	-	8,859
Debt Interest	-	-	-	-	309
Total Debt Service	-	-	-	-	9,168
Capital Outlay	-	-	-	100	-
Transfers Out	264,631	484,494	100	179,155	-
Total Exp. & Transfers	1,436,744	1,776,030	96,965	4,110,462	304,370
Contingency	909,201	2,336,981	-	346,904	100,000
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	2,345,945	4,113,011	96,965	4,457,366	404,370
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	28.60	-
FTE - FY 2012	-	-	-	28.60	-
FY 2012 Budget As Revised	2,299,425	2,212,912	96,294	4,476,213	528,965
Inc (Dec) from FY 2012	46,520	1,900,099	671	(18,847)	(124,595)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds				
Newberry Neighborhood (297)	GIS Dedicated (305)	Road (325)	Natural Resource Protection (326)	Federal Forest Title III (327)

RESOURCES

Beginning Net Working Capital	421,605	91,000	4,719,551	49,346	219,220
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	123,000	362,194	13,995,759	2,515,492	1,000
Transfers In	-	-	538,272	-	-
Total Revenues	123,000	362,194	14,534,031	2,515,492	1,000
Total Resources	544,605	453,194	19,253,582	2,564,838	220,220

REQUIREMENTS

Salaries	-	234,490	3,567,474	137,207	-
Life & Long Term Disability	-	1,166	17,516	704	-
Health & Dental Insurance	-	42,241	980,231	30,172	-
FICA/Medicare	-	17,758	268,051	10,453	-
PERS	-	29,311	439,685	17,151	-
Unemployment Insurance	-	941	16,245	570	-
Workers' Compensation	-	2,854	76,000	868	-
Personnel Services	-	328,761	5,365,202	197,125	-
Materials & Services	100	64,696	9,438,662	2,256,341	190,000
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	100	2,037,300	-	-
Transfers Out	357,246	-	275,000	-	-
Total Exp. & Transfers	357,446	393,557	17,116,164	2,453,466	190,000
Contingency	102,763	48,049	2,137,418	111,372	30,220
Unapprop Ending Fund Bal / Reserve for Future Expenditures	84,396	11,588	-	-	-
Total Requirements	544,605	453,194	19,253,582	2,564,838	220,220
FTE Change	-	(0.95)	(4.00)	1.00	-
FTE - FY 2013	-	3.05	56.50	2.00	-
FTE - FY 2012	-	4.00	60.50	1.00	-
FY 2012 Budget As Revised	589,593	670,416	20,226,278	3,116,630	569,971
Inc (Dec) from FY 2012	(44,988)	(217,222)	(972,696)	(551,792)	(349,751)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Special Revenue Funds				
	Surveyor (328)	Public Land Corner Preservation (329)	Road Building & Equipment (330)	Road Improvement Reserve (335)	Countywide Transportation SDC Imprv Fee (336)
RESOURCES					
Beginning Net Working Capital	31,809	476,252	675,311	12,184	455,790
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	42,000	405,000	4,000	10,100	377,500
Transfers In	-	-	275,000	-	-
Total Revenues	42,000	405,000	279,000	10,100	377,500
Total Resources	73,809	881,252	954,311	22,284	833,290
REQUIREMENTS					
Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	-
Materials & Services	40,000	650,000	14,018	-	-
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	-	-	291,000	-	-
Transfers Out	-	-	-	12,000	250,000
Total Exp. & Transfers	40,000	650,000	305,018	12,000	250,000
Contingency	33,809	231,252	649,293	-	583,290
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	10,284	-
Total Requirements	73,809	881,252	954,311	22,284	833,290
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	68,236	1,245,419	1,341,463	22,327	467,258
Inc (Dec) from FY 2012	5,573	(364,167)	(387,152)	(43)	366,032

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Special Revenue Funds			Capital Project Funds	
Vehicle Maint. & Replacement (340)	Dog Control (350)	Adult Parole and Probation (355)	Local Improvement District (430)	Jail Project (456)

RESOURCES

Beginning Net Working Capital	976,698	200,000	570,000	169,872	-
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	8,000	200,810	3,531,755	1,000	2,000
Transfers In	176,400	105,512	435,328	-	690,000
Total Revenues	184,400	306,322	3,967,083	1,000	692,000
Total Resources	1,161,098	506,322	4,537,083	170,872	692,000

REQUIREMENTS

Salaries	-	45,617	2,041,273	-	-
Life & Long Term Disability	-	230	11,367	-	-
Health & Dental Insurance	-	13,577	493,130	-	-
FICA/Medicare	-	3,436	153,092	-	-
PERS	-	5,702	323,088	-	-
Unemployment Insurance	-	257	9,348	-	-
Workers' Compensation	-	421	38,620	-	-
Personnel Services	-	69,240	3,069,918	-	-
Materials & Services	90,900	348,783	874,687	15,500	12,033
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	250,000	-	100	100	679,967
Transfers Out	-	-	-	20,000	-
Total Exp. & Transfers	340,900	418,023	3,944,705	35,600	692,000
Contingency	-	63,299	592,378	135,272	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	820,198	25,000	-	-	-
Total Requirements	1,161,098	506,322	4,537,083	170,872	692,000
FTE Change	-	-	(2.75)	-	-
FTE - FY 2013	-	0.90	32.30	-	-
FTE - FY 2012	-	0.90	35.05	-	-
FY 2012 Budget As Revised	1,261,422	501,747	4,601,452	245,026	905,000
Inc (Dec) from FY 2012	(100,324)	4,575	(64,369)	(74,154)	(213,000)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Capital Project Funds				Debt Service Funds
Jamison Acquisition and Remodel (457)	North County Services Building (462)	Campus Improvement Fund (463)	Sisters Health Clinic (464)	LID 2005 (523)

RESOURCES

Beginning Net Working Capital	590,000	300,000	750,000	-	-
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	-	3,510,000	5,000	500,000	-
Transfers In	-	100,000	-	100,000	-
Total Revenues	-	3,610,000	5,000	600,000	-
Total Resources	590,000	3,910,000	755,000	600,000	-

REQUIREMENTS

Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	-
Materials & Services	-	296,487	292,217	84,763	-
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	-	3,300,000	150,000	515,237	-
Transfers Out	590,000	-	-	-	-
Total Exp. & Transfers	590,000	3,596,487	442,217	600,000	-
Contingency	-	313,513	312,783	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	590,000	3,910,000	755,000	600,000	-
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	605,000	600,000	985,500	500,000	90,100
Inc (Dec) from FY 2012	(15,000)	3,310,000	(230,500)	100,000	(90,100)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Debt Service Funds				
LID	LID	CDD	FF & C, 2003/	FF & C, 2005
2007	2009	Building	Ref 2012	Courthouse
(524)	(525)	FF&C 2004	Multiple Bldgs	Remodel/Land
(524)	(525)	(530)	(535)	(536)

RESOURCES

Beginning Net Working Capital	-	-	13,000	45,000	3,600
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	318,600	260,100	100	632,315	100
Transfers In	20,000	-	179,155	867,517	253,356
Total Revenues	338,600	260,100	179,255	1,499,832	253,456
Total Resources	338,600	260,100	192,255	1,544,832	257,056

REQUIREMENTS

Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	-
Materials & Services	-	-	500	1,000	500
Debt Principal	270,000	225,000	160,000	882,710	158,926
Debt Interest	20,323	12,375	19,155	628,709	94,430
Total Debt Service	290,323	237,375	179,155	1,511,419	253,356
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Exp. & Transfers	290,323	237,375	179,655	1,512,419	253,856
Contingency	-	-	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	48,277	22,725	12,600	32,413	3,200
Total Requirements	338,600	260,100	192,255	1,544,832	257,056
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	318,600	260,100	189,575	23,547,182	256,060
Inc (Dec) from FY 2012	20,000	-	2,680	(22,002,350)	996

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Debt Service Funds				
FF & C, 2008 New OSP/911 Bldg (538)	FF & C, 2009A Existing Jamison Bldg (539)	FF & C, 2005 HHS/BJCC (540)	Full Faith & Credit, 2010-STF (541)	FF&C 2012 (542)

RESOURCES

Beginning Net Working Capital	300,000	121,000	8,500	168,000	-
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	720,774	500	50	119,240	421,500
Transfers In	-	127,928	569,955	-	-
Total Revenues	720,774	128,428	570,005	119,240	421,500
Total Resources	1,020,774	249,428	578,505	287,240	421,500

REQUIREMENTS

Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	-
Materials & Services	400	1,000	500	1,000	1,500
Debt Principal	395,000	135,000	460,000	55,000	210,000
Debt Interest	367,374	113,428	109,955	40,372	210,000
Total Debt Service	762,374	248,428	569,955	95,372	420,000
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Exp. & Transfers	762,774	249,428	570,455	96,372	421,500
Contingency	-	-	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	258,000	-	8,050	190,868	-
Total Requirements	1,020,774	249,428	578,505	287,240	421,500
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	815,659	712,500	578,468	233,348	-
Inc (Dec) from FY 2012	205,115	(463,072)	37	53,892	421,500

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Debt Service Funds				Enterprise Funds
Jail Project Debt Service (556)	Public Safety 1998/2002 G.O. (560)	PERS Series 2002/2004 Debt Service (575)	Fairgrounds Debt Service (590)	RV Park (601)

RESOURCES

Beginning Net Working Capital	-	313,000	87,000	250,000	-
Property Tax - Current Year	-	2,102,132	-	2,287,663	-
Property Tax - Prior Year	-	100,000	-	100,000	-
Revenue (excl. prop. taxes)	3,000,000	5,000	970,459	1,200	161,069
Transfers In	-	-	-	-	180,000
Total Revenues	3,000,000	2,207,132	970,459	2,388,863	341,069
Total Resources	3,000,000	2,520,132	1,057,459	2,638,863	341,069

REQUIREMENTS

Salaries	-	-	-	-	-
Life & Long Term Disability	-	-	-	-	-
Health & Dental Insurance	-	-	-	-	-
FICA/Medicare	-	-	-	-	-
PERS	-	-	-	-	-
Unemployment Insurance	-	-	-	-	-
Workers' Compensation	-	-	-	-	-
Personnel Services	-	-	-	-	-
Materials & Services	-	-	-	-	97,625
Debt Principal	2,500,000	2,210,000	196,897	2,035,000	147,894
Debt Interest	500,000	160,132	773,562	503,863	95,550
Total Debt Service	3,000,000	2,370,132	970,459	2,538,863	243,444
Capital Outlay	-	-	-	-	-
Transfers Out	-	-	-	-	-
Total Exp. & Transfers	3,000,000	2,370,132	970,459	2,538,863	341,069
Contingency	-	-	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	150,000	87,000	100,000	-
Total Requirements	3,000,000	2,520,132	1,057,459	2,638,863	341,069
FTE Change	-	-	-	-	-
FTE - FY 2013	-	-	-	-	-
FTE - FY 2012	-	-	-	-	-
FY 2012 Budget As Revised	3,000,000	2,469,233	999,153	2,551,200	453,493
Inc (Dec) from FY 2012	-	50,899	58,306	87,663	(112,424)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Enterprise Funds				
	Solid Waste (610)	Landfill Closure (611)	Landfill Postclosure (612)	Solid Waste Capital Projects (613)	Solid Waste Equipment Reserve (614)
RESOURCES					
Beginning Net Working Capital	700,513	911,158	512,203	1,279,463	101,429
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	6,557,301	5,000	3,000	5,000	2,000
Transfers In	-	-	-	630,000	-
Total Revenues	6,557,301	5,000	3,000	635,000	2,000
Total Resources	7,257,814	916,158	515,203	1,914,463	103,429
REQUIREMENTS					
Salaries	1,127,932	-	-	-	-
Life & Long Term Disability	5,670	-	-	-	-
Health & Dental Insurance	327,757	-	-	-	-
FICA/Medicare	84,426	-	-	-	-
PERS	140,991	-	-	-	-
Unemployment Insurance	5,985	-	-	-	-
Workers' Compensation	40,560	-	-	-	-
Personnel Services	1,733,321	-	-	-	-
Materials & Services	2,989,313	176,000	1,000	40,624	5
Debt Principal	526,678	-	-	-	-
Debt Interest	420,035	-	-	-	-
Total Debt Service	946,713	-	-	-	-
Capital Outlay	83,000	400,000	-	1,650,000	100
Transfers Out	906,272	-	-	-	-
Total Exp. & Transfers	6,658,619	576,000	1,000	1,690,624	105
Contingency	599,195	340,158	-	223,839	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	514,203	-	103,324
Total Requirements	7,257,814	916,158	515,203	1,914,463	103,429
FTE Change	-	-	-	-	-
FTE - FY 2013	21.00	-	-	-	-
FTE - FY 2012	21.00	-	-	-	-
FY 2012 Budget As Revised	12,816,743	994,418	512,087	1,506,284	1,001,956
Inc (Dec) from FY 2012	(5,558,929)	(78,260)	3,116	408,179	(898,527)

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

Enterprise Funds				Internal Svc Funds
Solid Waste Environmental Remediation (615)	Fair and Expo Center Capital Rsv (617)	Fair and Expo Center (618)	Deschutes County Fair (619)	Building Services (620)

RESOURCES

Beginning Net Working Capital	-	650,082	46,373	31,716	415,000
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	-	3,000	1,014,319	1,092,263	2,551,626
Transfers In	-	100,000	542,803	5,000	-
Total Revenues	-	103,000	1,557,122	1,097,263	2,551,626
Total Resources	-	753,082	1,603,495	1,128,979	2,966,626

REQUIREMENTS

Salaries	-	-	566,099	86,920	1,180,037
Life & Long Term Disability	-	-	2,740	422	6,276
Health & Dental Insurance	-	-	133,885	16,976	350,613
FICA/Medicare	-	-	41,862	6,463	88,443
PERS	-	-	70,762	10,865	147,505
Unemployment Insurance	-	-	2,529	321	6,541
Workers' Compensation	-	-	14,005	980	18,640
Personnel Services	-	-	831,882	122,947	1,798,055
Materials & Services	-	-	506,223	707,029	768,200
Debt Principal	-	-	62,031	-	-
Debt Interest	-	-	52,088	-	-
Total Debt Service	-	-	114,119	-	-
Capital Outlay	-	175,000	14,259	-	100
Transfers Out	-	-	-	264,259	39,600
Total Exp. & Transfers	-	175,000	1,466,483	1,094,235	2,605,955
Contingency	-	-	137,012	34,744	360,671
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	578,082	-	-	-
Total Requirements	-	753,082	1,603,495	1,128,979	2,966,626
FTE Change	-	-	(1.00)	-	-
FTE - FY 2013	-	-	9.00	1.00	22.95
FTE - FY 2012	-	-	10.00	1.00	22.95
FY 2012 Budget As Revised	76,000	813,000	1,843,792	1,073,874	2,817,330
Inc (Dec) from FY 2012	(76,000)	(59,918)	(240,297)	55,105	149,296

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Internal Service Funds				
	Administrative Services (625)	Board of Commissioners (628)	Finance (630)	Legal (640)	Personnel (650)
RESOURCES					
Beginning Net Working Capital	140,000	60,000	540,000	150,000	290,000
Property Tax - Current Year	-	-	-	-	-
Property Tax - Prior Year	-	-	-	-	-
Revenue (excl. prop. taxes)	930,385	432,379	1,025,877	775,338	804,626
Transfers In	40,000	-	-	-	-
Total Revenues	970,385	432,379	1,025,877	775,338	804,626
Total Resources	1,110,385	492,379	1,565,877	925,338	1,094,626
REQUIREMENTS					
Salaries	618,969	244,194	771,860	576,579	482,100
Life & Long Term Disability	3,226	1,414	3,538	2,857	3,607
Health & Dental Insurance	111,286	45,258	117,671	90,516	92,025
FICA/Medicare	43,234	18,529	55,162	41,076	36,194
PERS	77,371	30,524	96,208	71,573	60,519
Unemployment Insurance	1,824	-	2,223	1,710	1,739
Workers' Compensation	5,900	4,200	6,130	5,220	4,460
Personnel Services	861,810	344,119	1,052,792	789,531	680,644
Materials & Services	110,604	89,268	259,358	37,203	302,369
Debt Principal	-	-	-	-	-
Debt Interest	-	-	-	-	-
Total Debt Service	-	-	-	-	-
Capital Outlay	100	100	3,000	100	100
Transfers Out	3,600	-	-	-	-
Total Exp. & Transfers	976,114	433,487	1,315,150	826,834	983,113
Contingency	134,271	58,892	250,727	98,504	111,513
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	-	-	-	-
Total Requirements	1,110,385	492,379	1,565,877	925,338	1,094,626
FTE Change	(0.25)	-	-	-	-
FTE - FY 2013	6.40	3.00	7.80	6.00	6.10
FTE - FY 2012	6.65	3.00	7.80	6.00	6.10
FY 2012 Budget As Revised	1,261,855	482,121	1,518,624	926,241	1,047,293
Inc (Dec) from FY 2012	(151,470)	10,258	47,253	(903)	47,333

Summary-Resources and Requirements: All County Funds FY 2013 Adopted Budget

	Internal Service Funds			
	Information Technology (660)	Information Technology Reserve (661)	Insurance (670)	Health Benefit Trust (675)
RESOURCES				
Beginning Net Working Capital	568,550	365,593	2,000,000	13,800,000
Property Tax - Current Year	-	-	-	-
Property Tax - Prior Year	-	-	-	-
Revenue (excl. prop. taxes)	2,123,844	235,500	2,533,224	15,605,000
Transfers In	66,000	-	-	-
Total Revenues	2,189,844	235,500	2,533,224	15,605,000
Total Resources	2,758,394	601,093	4,533,224	29,405,000
REQUIREMENTS				
Salaries	1,372,110	-	212,629	141,882
Life & Long Term Disability	7,356	-	1,121	698
Health & Dental Insurance	268,135	-	49,030	28,664
FICA/Medicare	103,116	-	15,661	10,731
PERS	169,264	-	26,579	17,485
Unemployment Insurance	4,760	-	926	542
Workers' Compensation	12,100	-	1,950	770
Personnel Services	1,936,841	-	307,896	200,772
Materials & Services	523,156	76,600	2,068,990	16,906,632
Debt Principal	-	-	-	-
Debt Interest	-	-	-	-
Total Debt Service	-	-	-	-
Capital Outlay	100	145,000	100	100
Transfers Out	-	-	7,200	-
Total Exp. & Transfers	2,460,097	221,600	2,384,186	17,107,504
Contingency	298,297	-	2,149,038	12,297,496
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	379,493	-	-
Total Requirements	2,758,394	601,093	4,533,224	29,405,000
FTE Change	(0.30)	-	-	0.50
FTE - FY 2013	16.70	-	3.25	1.90
FTE - FY 2012	17.00	-	3.25	1.40
FY 2012 Budget As Revised	2,659,096	540,396	4,826,775	30,035,711
Inc (Dec) from FY 2012	99,298	60,697	(293,551)	(630,711)

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Public Safety Departments

Community Justice

- ♦ Community Justice—Juvenile (Fund 230)
- ♦ Adult Parole & Probation (Fund 355)

District Attorney's Office

- ♦ District Attorney's Office (Fund 001-1100)
- ♦ Victims' Assistance (Fund 212)
- ♦ Liquor Enforcement (Fund 208)

Justice Court

- ♦ Justice Court (Fund 123)

Sheriff's Office

- ♦ Sheriff's Office (Fund 255)
- ♦ Countywide Law Enforcement District (Fund 701)
- ♦ Rural Law Enforcement District (Fund 702)
- ♦ Asset Forfeiture (Fund 235)
- ♦ Court Facilities (Fund 240)
- ♦ Deschutes County Communications System (Fund 245)
- ♦ Communications System Reserve (Fund 256)
- ♦ Countywide Law Enforcement District Capital Reserve (Fund 703)
- ♦ Rural Law Enforcement District Capital Reserve (Fund 704)

Community Justice

Ken Hales, Director

Mission Statement

To protect the public, repair harm, hold offenders accountable, and facilitate pro-social thinking

Department Overview

Deschutes County's Community Justice Department is comprised of the Juvenile Community Justice and Adult Parole & Probation Divisions. The juvenile division operates the County's juvenile detention center and provides juvenile court services. Services include probation and diversion supervision of adjudicated delinquents, non-delinquent juvenile violators, and juvenile crime restoration and prevention services. The adult division provides community-based field supervision of adult offenders on diversion, probation, parole or post-prison supervision.

The Deschutes County Community Justice Department's budget is comprised of two funds that finance six programs. The department's six programs are:

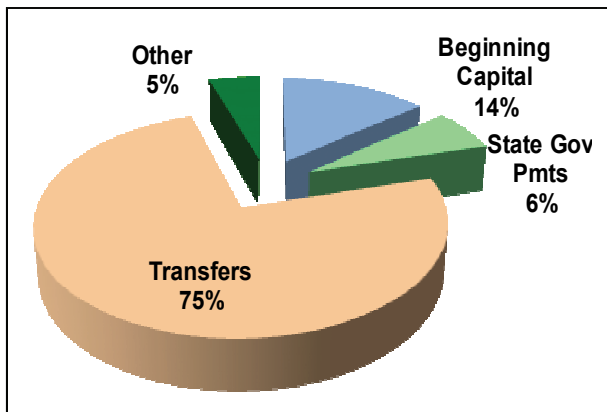
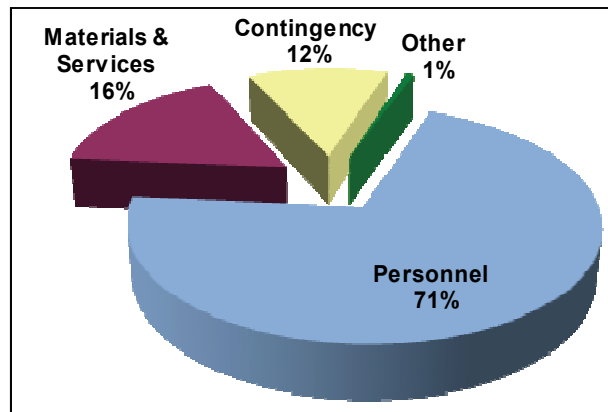
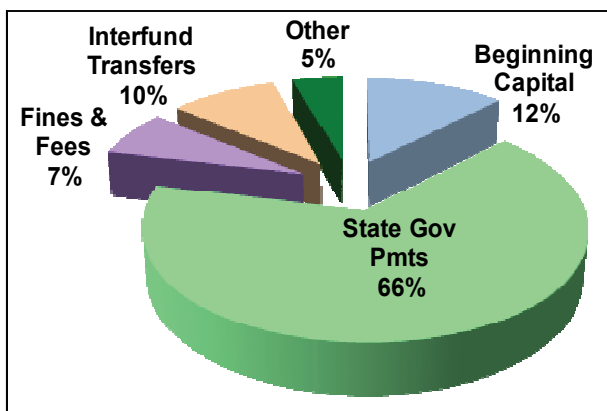
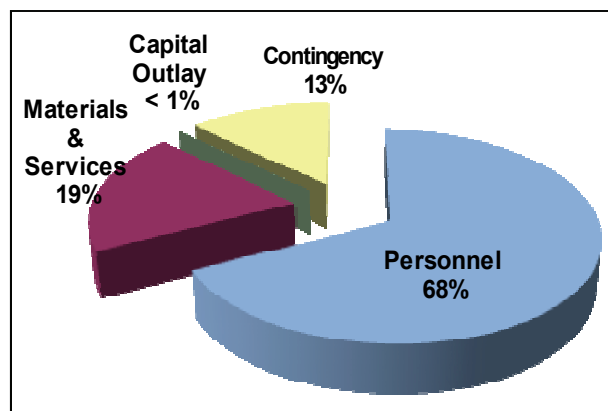
- ◆ **Juvenile Field Operations** provide delinquent probation, diversion and pre-trial supervision, as well as early intervention for youthful code violators.
- ◆ **Juvenile Programs** supervise community service work crews, provide functional family therapy, victim services, mediation services and juvenile drug, alcohol and mental health evaluations.
- ◆ **Juvenile Detention** provides temporary secure detention for juveniles arrested or adjudicated for delinquent conduct. It includes all associated security, custodial, educational, health and safety requirements.
- ◆ **Adult Field Operations** provide felony offender supervision of all persons on probation, parole, post-prison supervision or diversion for felony crimes. Misdemeanor offender supervision provides supervision of persons on probation for misdemeanor sex crimes or those who are on probation or diversion for domestic violence offenses.
- ◆ **Adult Programs** include electronic monitoring, cognitive instruction, community service and transitional services.
- ◆ **Administration and Support** encompasses agency administration, clerical support, records management, customer service, budget management and data entry for both divisions. Data entry and records management includes extensive activity in Oregon's juvenile and criminal justice information systems.

Juvenile Summary

Total Budget	7,158,996
Budget Change	+1.0%
Total Staff	53.00 FTE
Staff Change	-2.3 FTE

Adult Parole & Probation Summary

Total Budget	4,537,083
Budget Change	(1.4%)
Total Staff	32.30 FTE
Staff Change	-2.75 FTE

Adult Parole & Probation Resources**Adult Parole & Probation Requirements****Juvenile Resources****Juvenile Requirements****Successes and Challenges****Successes in the Past Year**

- Implemented “Choices” new 30-day cognitive treatment program for males and females in the juvenile detention center
- Implemented model tracking and reporting process for Measure 57 adult offender drug treatment and intervention program
- Implemented “Community Connections” delinquency prevention program
- Implemented new process for administering juvenile risk assessments, trained all officers and implemented quality assurance measures
- Created juvenile division mental health unit to enhance capacity to detention and probation services, and perform court ordered evaluations
- Consolidated electronic monitoring services for adult and juvenile services

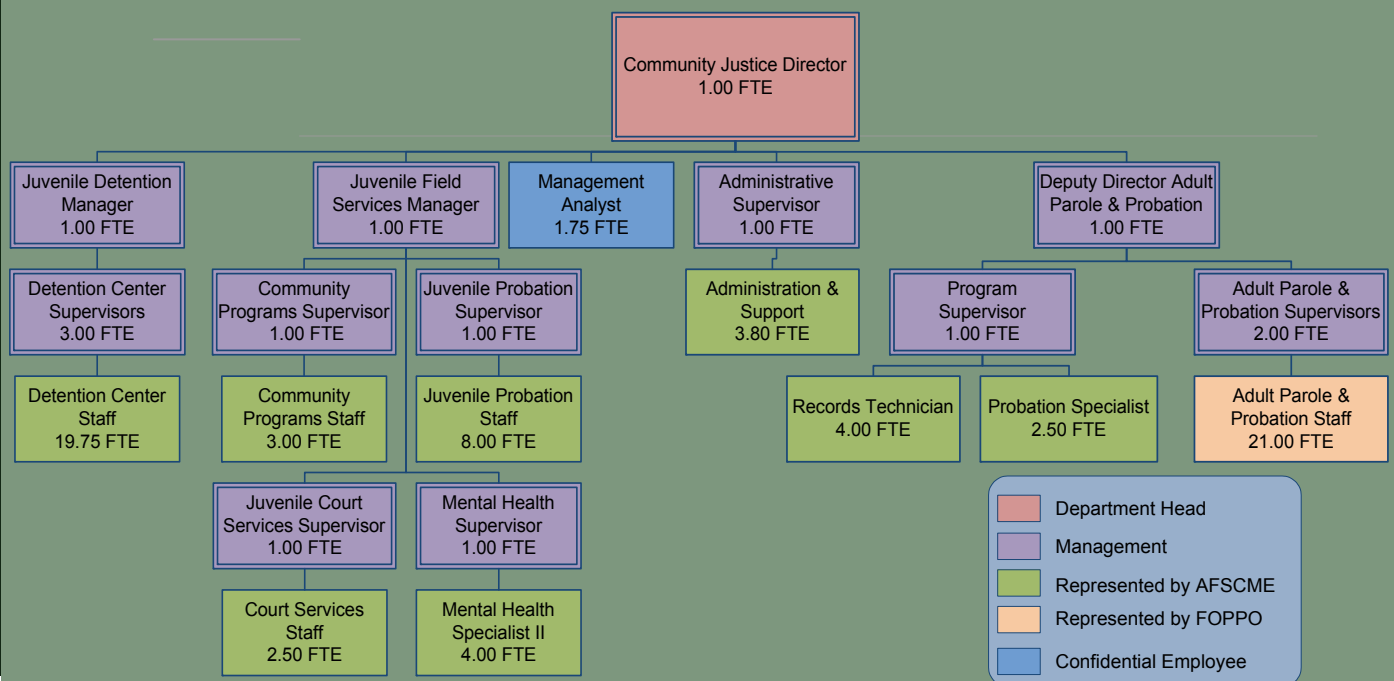
Significant Issues in the Year Ahead

- Implementation of operating costs reduction plans to balance increased costs of personnel services with static revenue projections
- Decommission of Accuterm database platform requires development and migration to new electronic records management system
- Develop quality assurance process of EPICS for department teams and programs
- Discontinuing use of on-call relief staff in the detention center
- Reduced funding for the Oregon Judicial Department and will continue to impact adult and juvenile services, including scheduling trials and hearings and possible off site transport of juvenile detainees

Fiscal Issues and Conditions

A period of budgetary and operational constriction will mark FY 2013 and FY 2014. Over this period, the department anticipates no revenue growth from the County General Fund and State Community Corrections Act grant funds. Together, these funds comprise 92% of all department revenue. All other revenue sources are projected to decrease by 10%. Although the FY 2013 is balanced, doing so required spending down beginning net working capital. To balance the budget by spending down static funds is imprudent and unsustainable. In FY 2013, the department will implement a budget reduction plan for both Juvenile Community Justice and Adult Parole and Probation divisions that will reduce annual operating costs to a level that is sustainable with projected budget revenues. The budget reduction plans will include reduction in workforce and a reduction in the scope of services provided.

Organizational Chart



Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Juvenile Justice FTE (Fund 230)	66.55	62.55	57.30	55.30	53.00
Adult Parole & Probation (Fund 355)	38.00	34.80	35.05	35.05	32.30
TOTAL COMMUNITY JUSTICE FTE	104.55	97.35	92.35	90.35	85.30

Budget Summary — Juvenile Justice (Fund 230)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,200,041	1,039,997	1,101,374	1,010,415	1,010,415	1,010,415	(8.3%)
Federal Government Payments	53,490	15,527	10,000	6,000	6,000	6,000	(40.0%)
State Government Payments	402,590	357,871	307,498	459,347	459,347	459,347	49.4%
Charges for Services	219,222	187,463	158,690	182,350	182,350	182,350	14.9%
Fees	400	295	300	1,000	1,000	1,000	233.3%
Interest Revenue	15,779	8,010	7,500	8,000	8,000	8,000	6.7%
Other Non-Operational Revenue	4,484	4,097	2,900	1,700	1,700	1,700	(41.4%)
Interfund Charges	1,660	3,596	6,000	-	-	-	(100.0%)
Interfund Grants	81,395	116,500	174,128	145,661	145,661	145,661	(16.3%)
County General Fund	5,543,186	5,543,186	5,321,459	5,344,523	5,344,523	5,344,523	0.4%
Total Resources	7,522,247	7,276,542	7,089,849	7,158,996	7,158,996	7,158,996	1.0%
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	3,466,677	3,313,528	3,426,601	3,521,835	3,374,323	3,374,323	(1.5%)
Benefits	<u>1,682,602</u>	<u>1,580,369</u>	<u>1,682,468</u>	<u>1,758,395</u>	<u>1,700,694</u>	<u>1,700,694</u>	1.1%
Personnel Services	5,149,279	4,893,897	5,109,069	5,280,230	5,075,017	5,075,017	(0.7%)
Professional & Technical Services	247,527	173,354	179,546	206,150	206,150	206,150	14.8%
Interfund Charges	98,339	85,438	66,553	761	761	761	(98.9%)
Internal Service Fund Charges	593,335	628,790	588,570	611,988	609,480	609,480	3.6%
Utilities, Communication & Energy	68,906	72,526	78,440	71,900	71,900	71,900	(8.3%)
Prisoners' Board	47,841	59,277	65,000	70,250	70,250	70,250	8.1%
Other Materials and Services	<u>277,023</u>	<u>264,250</u>	<u>241,624</u>	<u>235,419</u>	<u>235,419</u>	<u>235,419</u>	(2.6%)
Materials and Services	1,332,971	1,283,635	1,219,733	1,196,468	1,193,960	1,193,960	(1.9%)
Capital Outlay	-	-	40,100	100	100	100	(99.8%)
Transfer to Vehicle Replacement & Maintenance (340)	-	-	50,400	50,400	50,400	50,400	0.0%
Contingency	-	-	670,547	631,798	839,519	839,519	25.2%
Total Requirements	6,482,250	6,177,532	7,089,849	7,158,996	7,158,996	7,158,996	1.0%

Budget Summary — Adult Parole & Probation (Fund 355)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	487,674	728,649	560,000	570,000	570,000	570,000	1.8%
State Government Payments	3,227,864	3,047,569	3,121,228	3,000,923	3,000,923	3,000,923	(3.9%)
Charges for Services	37,055	28,863	28,100	27,000	27,000	27,000	(3.9%)
Fines, Forfeitures, Assessments	426,507	361,865	370,000	320,000	320,000	320,000	(13.5%)
Interest Revenue	12,377	8,314	9,000	9,000	9,000	9,000	0.0%
Interfund Charges—Sheriff's Office	50,000	50,000	50,000	50,000	50,000	50,000	0.0%
Interfund Grants—Crime Prevention Services	50,000	-	-	-	-	-	0.0%
Interfund Grants—General Fund	-	50,000	50,000	50,000	50,000	50,000	0.0%
Interfund Grant—CFC Domestic Violence	-	56,124	74,832	74,832	74,832	74,832	0.0%
County General Fund	115,029	115,029	338,292	350,328	435,328	435,328	28.7%
Sale of Equipment & Materials	-	250	-	-	-	-	0.0%
Total Resources	4,406,506	4,446,663	4,601,452	4,452,083	4,537,083	4,537,083	(1.4%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	1,900,121	1,960,404	2,117,778	2,142,390	2,041,273	2,041,273	(3.6%)
Benefits	<u>971,440</u>	<u>1,013,566</u>	<u>1,050,910</u>	<u>1,065,488</u>	<u>1,028,645</u>	<u>1,028,645</u>	(2.1%)
Personnel Services	2,871,561	2,973,970	3,168,688	3,207,878	3,069,918	3,069,918	(3.1%)
Professional & Technical Svcs	91,280	138,144	200,000	183,500	183,500	183,500	(8.3%)
Electronic Monitoring	139,804	120,108	120,000	100,000	100,000	100,000	(16.7%)
Internal Service Charges	268,648	301,393	297,667	321,636	320,400	320,400	7.6%
Rentals & Leases	75,015	89,093	69,707	69,207	69,207	69,207	(0.7%)
Other Materials and Services	<u>221,102</u>	<u>189,831</u>	<u>199,516</u>	<u>201,580</u>	<u>201,580</u>	<u>201,580</u>	1.0%
Materials and Services	795,849	838,568	886,890	875,923	874,687	874,687	(1.4%)
Capital Outlay	10,447	-	100	100	100	100	0.0%
Transfer to Vehicle Replacement & Maintenance (340)	-	-	28,800	-	-	-	(100.0%)
Contingency	-	-	516,974	368,182	592,378	592,378	14.6%
Total Requirements	3,677,857	3,812,538	4,601,452	4,452,083	4,537,083	4,537,083	(1.4%)

Performance Management

Action #1: Adult sex offenders and offenders assigned to electronic monitoring as a sanction shall be placed on the device promptly. Many offenders ordered to electronic monitoring do not need and are not required to be “hooked up” promptly. However, specified high-risk sex offenders and offenders assigned to electronic monitoring for parole or probation violations do. **(County Goal #1, Objective #2)**

Performance Measure #1: Percentage of high-risk offenders placed on electronic device within 3 days.

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%

Action #2: Complete risk assessments in a timely and regular manner. For probation supervision to be successful, accurate risk assessments need to be completed in a timely and regular manner in order to ensure appropriate, risk-reducing supervision techniques. **(County Goal #1, Objective #2)**

Performance Measure #2: Percentage of risk assessments completed on juvenile probationers within 14 days of disposition

FY 2012	FY 2013 Target
82%	85%

Action #3: Reduce juvenile repeat offenders. The majority of crimes committed by juveniles are committed by a small percentage of juveniles who offend repeatedly. Community safety is enhanced by reducing the number or frequency of juvenile offenders who re-offend. **(County Goal #1, Objective #2)**

Performance Measure #3: Percentage of youth who do not re-offend during supervision

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
80%	86%	90%	87%	87%	87%

Action #4: Provide opportunities for juveniles to repair harm to individuals and the community. State statute requires the juvenile department to develop opportunities for juvenile offenders to satisfy community service obligations. Performing community service allows the juvenile offenders to repair the harm they have caused the community. **(County Goal #1, Objective #2)**

Performance Measure #4: Percentage of youth who fulfill their community service obligation

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
82%	79%	84%	77%	81%	85%

Action #5: Adult felony offenders on the restitution caseload will pay restitution. A component of the felony offender population is low risk, requires little surveillance and can be released from supervision as soon as their restitution obligation is satisfied. **(County Goal #1, Objective #2)**

Performance Measure #5: Percentage of adult offenders on the restitution caseload paying restitution at case closure per data warehouse.

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
23%	50%	55%	90%	65%

Action #6: Adult offenders in the domestic violence diversion program will engage in and complete treatment (County Goal #1, Objective #3)

Performance Measure #6: Percentage of domestic violence offenders promptly engaged in treatment.

Performance Measure #7: Percentage of domestic violence offenders completing treatment.

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #6	50%	73%	76%	69%	80%	75%
Measure #7	57%	64%	66%	71%	73%	65%

Juvenile Field Operations Program

This program is comprised of two projects. One is the juvenile probation and court services project and the second is the juvenile diversion and early intervention project.

♦ Juvenile probation involves the case management of adjudicated delinquents on court-ordered probation and the enforcement of court orders. Juvenile court services relates to supporting juvenile court business through preparation of reports and information. They also appear in court on cases involving detained juveniles and juveniles suspected of violations of law.

♦ The diversion and early intervention project provides supervision of non-adjudicated delinquents as a condition of diversion from prosecution, intervention with youth who have violated laws or local ordinances. It also provides victim assistance services and dispute mediation with offenders and victims.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	346,090	218,442	-	-	0.0%
State Government Payments	160,669	80,316	90,000	88,000	(2.2%)
Fines	400	295	300	1,000	233.3%
Interfund Charges	1,660	3,596	6,000	-	(100.0%)
Interfund Grants	30,000	10,000	10,000	10,000	0.0%
County General Fund	1,281,816	1,405,951	1,590,403	1,384,966	(12.9%)
Total Resources	1,820,635	1,718,600	1,696,703	1,483,966	(12.5%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,407,189	1,467,431	1,393,797	1,226,732	(12.0%)
Materials and Services	613,473	367,066	374,070	381,572	2.0%
Transfers	-	-	22,176	22,176	0.0%
Total Requirements	2,020,662	1,834,497	1,790,043	1,630,480	(8.9%)

Juvenile Programs

This program is comprised of three projects, which include functional family therapy, mental health and community service projects.

- ◆ **Functional family therapy** project is a family intervention for at-risk and adjudicated youth.
- ◆ **The mental health project** provides court-ordered alcohol and drug and/or mental health assessments for youth and youth offenders, “Safe Schools Assessments” and clinical oversight of mental health services in the juvenile detention facility.
- ◆ **The community service project** involves supervising youth performing community service, and developing restitution opportunities for youth.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Federal Government Payments	53,491	15,527	10,000	6,000	(40.0%)
State Government Payments	156,084	132,605	142,498	197,121	38.3%
Charges for Services	111,199	102,200	70,070	122,050	74.2%
Non-Operational Revenue	2,085	1,697	500	500	0.0%
Interfund Grants	51,395	106,500	164,128	135,661	(17.3%)
County General Funds	557,681	548,184	391,880	547,819	39.8%
Total Resources	931,934	906,714	779,076	1,009,151	29.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	723,792	637,462	627,863	721,037	14.8%
Materials and Services	118,499	180,614	113,981	145,273	27.5%
Transfers	-	-	8,064	8,064	0.0%
Total Requirements	842,291	818,076	749,908	874,374	16.6%

Juvenile Detention

This program entails only the juvenile detention center project. This project tracks costs and programming related to providing temporary secure detention for juveniles arrested, adjudicated or sanctioned for delinquent conduct. It includes all associated security, custodial, educational, health and safety requirements.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	29,303	59,314	25,000	124,226	396.9%
Charges for Services	107,936	85,216	88,560	60,100	(32.1%)
County General Funds	2,983,502	2,691,999	2,700,321	2,648,686	(1.9%)
Total Resources	3,120,740	2,836,529	2,813,881	2,833,012	0.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	2,453,920	2,147,293	2,306,307	2,360,968	2.4%
Materials and Services	529,482	478,747	507,604	461,305	(9.1%)
Transfers	-	-	8,064	8,064	0.0%
Total Requirements	2,983,402	2,626,040	2,821,975	2,830,337	0.3%

Adult Field Operations Program

This program is comprised of the felony offender supervision project and the misdemeanor offender supervision project. These two projects provide felony offender supervision for all persons on probation, parole, post-prison supervision or diversion for felony crimes. It also provides misdemeanor offender supervision of persons on probation for misdemeanor sex crimes, and persons on probation or diversion for domestic violence offenses.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	3,137,777	3,047,569	3,093,002	3,000,923	(3.0%)
Charges for Services	4,580	3,000	-	-	0.0%
Fines	234,598	202,619	186,205	190,000	2.0%
Interfund Grants	50,000	50,000	50,000	50,000	0.0%
County General Funds	115,029	115,029	338,292	435,328	28.7%
Total Resources	3,541,984	3,474,341	3,742,331	3,751,083	0.2%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	2,390,161	2,531,590	2,659,554	2,721,460	2.3%
Materials and Services	550,617	602,593	670,780	651,676	(2.8%)
Transfers	-	-	28,800	-	(100.0%)
Total Requirements	2,940,778	3,134,183	3,359,134	3,373,136	0.4%

Adult Program

This program is comprised of electronic monitoring, community services, cognitive instruction and transitional services.

- ◆ Electronic Monitoring is applied to high risk offenders for surveillance or to offenders as a sanction for violating terms of supervision. Additionally, it is applied to specific misdemeanor offenders as ordered by the court, including chronic and persistent DUII offenders. Persons on electronic monitoring may or may not be supervised by department parole and probation officers.
- ◆ Community Service involves supervising community service crews and community service placement coordination for court ordered offenders, including those not on departmental supervision.
- ◆ Cognitive Instruction is comprised of a number of research-based, highly structured, educational programs proven to help offenders become aware of their criminogenic thinking patterns. It also provides them with tools for change.
- ◆ Transitional Services refer to a set of activities to assist offenders in making the transition from prison to the community. This may include transportation assistance, short-term medication purchases and temporary housing assistance.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	90,087	-	28,226	-	(100.0%)
Charges for Services	32,475	25,863	28,100	27,000	(3.9%)
Fines	191,909	159,246	170,000	130,000	(23.5%)
Interfund Charges	50,000	50,000	50,000	50,000	0.0%
Total Resources	364,471	235,109	276,326	207,000	(25.1%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	155,986	189,596	185,519	60,056	(67.6%)
Materials and Services	198,025	197,971	167,578	174,865	4.3%
Total Requirements	354,011	387,567	353,097	234,921	(33.5%)

Administration and Support

This program is comprised of the juvenile and adult divisions' administration and support service projects. This program encompasses purchasing, accounts payable, payroll, clerical support, records management, data entry and reception services. This program is also where the beginning net working capital for each fund is maintained.

Juvenile

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	853,951	821,555	1,101,374	1,010,415	(8.3%)
State Government Payments	56,535	85,635	50,000	50,000	0.0%
Charges for Services	87	48	60	200	233.3%
Interest Revenue	15,779	8,009	7,500	8,000	6.7%
Other Non-Operational Revenue	2,400	2,400	2,400	1,200	(50.0%)
County General Fund	720,187	897,052	638,855	763,052	19.4%
Total Resources	1,648,939	1,814,699	1,800,189	1,832,867	1.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	564,378	641,709	781,102	766,280	(1.9%)
Materials and Services	71,517	257,209	224,078	205,810	(8.2%)
Capital Outlay	-	-	40,100	100	(99.8%)
Transfers	-	-	12,096	12,096	0.0%
Contingency	-	-	670,547	839,519	25.2%
Total Requirements	635,895	898,918	1,727,923	1,823,805	5.5%

Adult Parole & Probation

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	487,674	728,649	560,000	570,000	(4.9%)
Fines	-	-	13,795	-	(100.0%)
Interest Revenue	12,377	8,314	9,000	9,000	0.0%
Sale of Equipment & Materials	-	250	-	-	0.0%
Total Resources	500,051	737,213	582,795	579,000	(0.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	325,414	252,784	323,615	288,402	(10.9%)
Materials and Services	47,207	38,004	48,532	48,146	(0.8%)
Capital Outlay	10,448	-	100	100	0.0%
Contingency	-	-	516,974	592,378	14.6%
Total Requirements	383,069	290,788	889,221	929,026	4.5%

District Attorney's Office

Patrick Flaherty, District Attorney

Mission Statement

The primary responsibility of the District Attorney is to seek justice, which can only be achieved through the representation and presentation of the truth. This responsibility includes, but is not limited to, ensuring that the guilty are held accountable, that the innocent are protected from unwarranted harm, and that the rights of all citizens, particularly victims of crime, are respected.

Department Overview

The Office of District Attorney is created by the Oregon Constitution. Article VII, Section 17 provides:

There shall be elected by districts comprised of one, or more counties, a sufficient number of prosecuting Attorneys, who shall be the law Officers of the State, and of the counties within their respective Districts, and shall perform such duties pertaining to the administration of Law, and general police as the Legislative Assembly may direct.

The District Attorney's Office is headed by the elected District Attorney, who directs staff consisting of chief deputies, deputy district attorneys, legal assistants, trial assistants, support staff and victims' advocates.

The District Attorney's Office has two divisions, the Adult Division and the Juvenile Division. The Adult Division consists of two main units, the Violent Crime Unit and the Non-Violent Crime Unit.

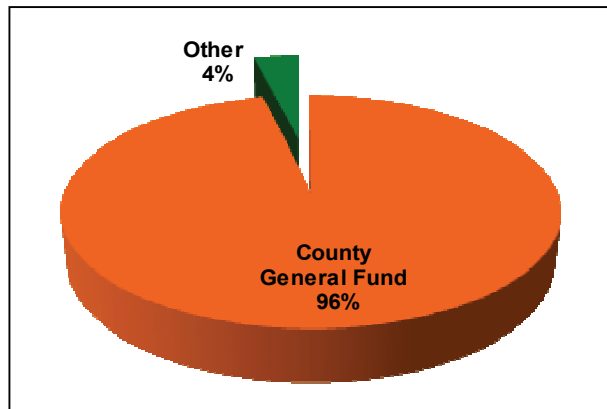
Budget Summary*	
Total Budget	\$5,274,667
Budget	+8.10%
Total Staff	40.95 FTE
Staff Change	No Change

* Budget for Fund (001-1100) only, Victims Assistance budget & staff not included

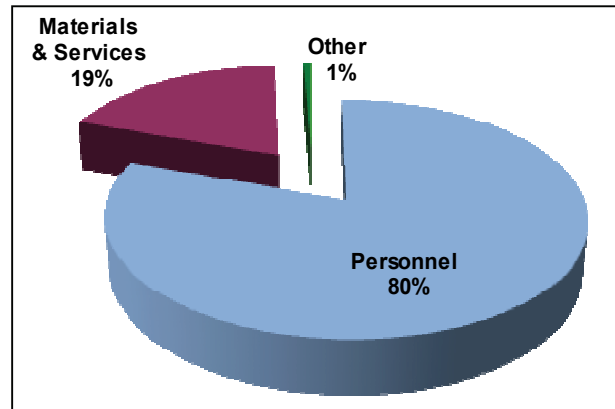
- ◆ **Adult Division** represents the State of Oregon and Deschutes County in criminal cases filed in Circuit Court advocating for the rights of victims and enforcing state laws. Deputy District Attorneys review investigative reports submitted by local, state and federal agencies in determining the charges to be filed. Additionally, many of the Deputy District Attorneys provide volunteer support for specialized treatment courts, multi-disciplinary teams and local boards. They also work with community partners such as law enforcement agencies, Parole and Probation, Oregon Judicial Department, Oregon Department of Justice, and a number of local, non-profit community organizations. This division consists of two main units, the Violent Crime Unit and the Non-Violent Crime Unit.
- ◆ **Juvenile Division** focuses on juvenile dependency and juvenile delinquency cases. This includes appearances in Circuit Court, as well as appearances before the Juvenile Referee at the Community Justice Center. Juvenile prosecutors work closely with the Juvenile Community Justice Department toward the principle of balanced and restorative justice. These prosecutors also represent the state in dependency cases in Circuit Court, focusing on safety, health and welfare for Deschutes County's youth.

The District Attorney's Office also works with the Oregon Department of Justice Division of Child Support in an effort to increase enforcement and collection of child support payments. The office has offered assistance to the Bend Division of Child Support by appearing in court. Currently, efforts to return of the child support caseload to the District Attorney's Office are being explored in collaboration with the Department of Justice.

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- Prosecution Outreach Program** - The first phase of this program, which involves outreach to local law enforcement, was initiated. Deputy District Attorneys conduct ride-a-longs with law enforcement from different agencies throughout Deschutes County. This effort has resulted in a better understanding of the issues these agencies are addressing. It has also initiated a dialogue on how the District Attorney's Office can work together with these agencies in addressing their issues. Each law enforcement agency as well as the Adult Parole and Probation Department, has been provided with at least one member of the District Attorney's staff as a contact. Deputy District Attorneys are also attending law Enforcement trainings and briefings on a regular basis.
- Early Disposition Program (EDP)** - This program, launched in February 2012, utilizes community resources to provide alternative sanctions and prompt resolution of criminal matters in an effort to reduce costs, while still holding offenders accountable for their crimes. This program targets nonviolent offenders with limited or no prior criminal history and nonviolent probation violators in certain cases. Prosecutors identify cases meeting EDP eligibility guidelines at the time it is filed. The program limits court appearances resulting in savings of time and money. All eligible defendants who have appeared at their arraignment have accepted the offer to enter the program. The new case management system will assist in identifying and preparing EDP cases.
- Warrant Project** - Thousands of cases that have been on warrant status for years were reviewed over the last year. Each case was categorized by a number of criteria to determine whether it is still prosecutable and whether or not maintaining the warrant is just and equitable. Many cases that were no longer prosecutable were dismissed.
- Multi-Disciplinary Teams** - The District Attorney's Office is represented on a number of multi-disciplinary teams including the Sexual Assault Response Team (SART), the Child Abuse Multi-Disciplinary Team (MDT), the Crisis Intervention Team, and the Deschutes County Domestic Violence Council. These teams provide a collaborative and coordinated means for responding to issues such as domestic violence, child abuse, sexual assault and mental health issues, as well as provide an ongoing review of the systems currently in place. With

other agencies, the District Attorney's Office is working to re-establish a MDT for Seniors and Disabled Adults. This team will provide coordinated information to involved agencies to assist law enforcement investigations, increase the effectiveness of criminal prosecutions, and ultimately increase the safety of seniors and disabled adults.

- **Specialty Courts** - The District Attorney's Office and the Deschutes County Circuit Court continue to participate in the Domestic Violence Deferred Sentencing Court, Family Drug Court and Mental Health Treatment Court. These courts identify individuals who may be better served by addressing specific issues with evidence-based treatment programs. The goal is to return offenders to the community with the tools necessary to be productive members of the community.
- **High Profile Prosecutions** - This year saw the successful prosecution of a number of difficult and demanding cases, including a no body homicide, child sexual abuse cases, and complex financial cases. These cases were a significant drain on resources and prosecutor time, but the entire office worked together with cooperation and support of local law enforcement.

Significant Issues in the Year Ahead

- **JustWare**, the new case management system for the District Attorney's Office, is almost online. The project implementation has been extended due to a number of unexpected issues. Working closely with the Information Technology Department, the implementation of this system continues to progress. One time expenses will be required during implementation for training, equipment upgrades and Information Technology staff time. Once implemented, JustWare will be easy to update, be more reliable and create a number of office efficiencies not possible under the previous system.

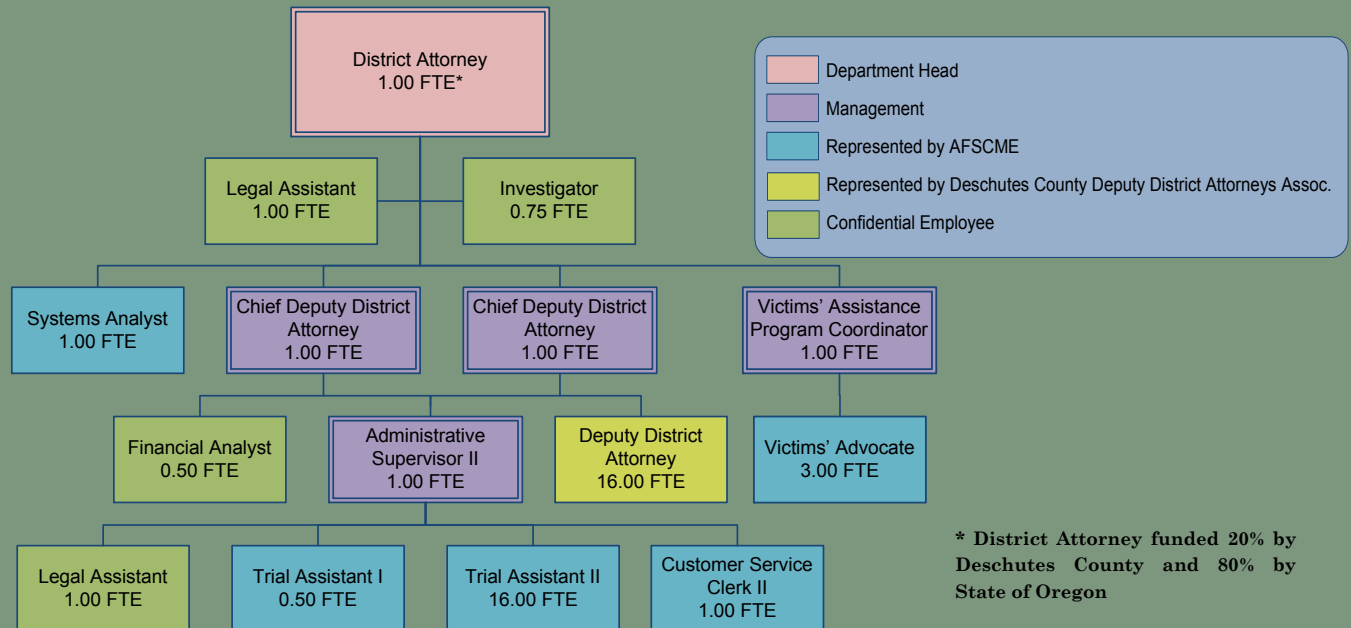
Fiscal Issues and Conditions

This department receives 95% of its funding from the County General Fund. In FY 2009 through FY 2012, an intergovernmental agreement to enhance and improve services in juvenile dependency cases provided an increase in outside funding. This funding is expected to continue in FY 2013. In the past, a Federal High Intensity Drug Trafficking Act (HIDTA) grant paid for personnel costs for one Chief Deputy District Attorney, assigned to the Central Oregon Drug Enforcement Team (CODE). Although this position was extended longer than any other HIDTA prosecutor in Oregon, these grant funds will not be provided in FY 2013. As a result of this loss of funding, no additional personnel will be requested in the FY 2013 budget. A number of complex cases are slated for trial in FY 2013, including a murder trial and a number of financial crime cases. Prosecution of these cases may result in significant expert and lay witness fees. Additional expenses associated with equipment, consulting services and software related to the implementation of JustWare have been added to the FY 2013 budget.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
District Attorney's Office FTE (001-1100)	39.95	39.95	39.95	40.95	40.95
Victims' Assistance FTE (212)	4.00	4.00	4.00	4.00	4.00
TOTAL DISTRICT ATTORNEY'S OFFICE FTE	43.95	43.95	43.95	44.95	44.95

Organizational Chart



Budget Summary — District Attorney's Office (001-1100)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Federal Government Payments	160,989	122,719	155,069	-	-	-	(100.0%)
State Government Payments	190,026	137,183	122,400	163,494	163,494	163,494	33.6%
Charges for Services	25,016	19,120	21,000	21,000	21,000	21,000	0.0%
Fines, Forfeitures & Assessments	100	761	200	200	200	200	0.0%
County General Fund	4,211,456	4,502,703	4,580,627	5,078,657	5,089,973	5,089,973	11.1%
Total Resources	4,587,587	4,782,486	4,879,296	5,263,351	5,274,667	5,274,667	8.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	2,602,977	2,759,426	2,763,616	2,955,947	2,957,281	2,955,947	7.0%
Benefits	1,140,794	1,158,131	1,213,448	1,280,341	1,290,627	1,280,341	5.5%
Personnel Services	3,743,771	3,917,557	3,977,064	4,236,288	4,247,908	4,236,288	6.5%
Professional & Technical Services	122,975	102,783	125,250	136,300	136,300	136,300	8.8%
Internal Service Fund Charges	366,931	410,825	415,598	470,741	470,437	470,437	13.2%
Other Materials and Services	310,775	345,658	325,584	384,222	384,222	384,222	18.0%
Materials and Services	800,680	859,266	866,432	991,263	990,959	990,959	14.4%
Capital Outlay	43,135	5,663	25,000	25,000	25,000	25,000	0.0%
Transfer to Vehicle R&M (340)	-	-	10,800	10,800	10,800	10,800	0.0%
Total Requirements	4,587,587	4,782,486	4,879,296	5,263,351	5,274,667	5,274,667	8.1%

Performance Management

Action #1: Successfully prosecute criminals (Goal #1, Objective #2)

Performance Measure #1: MCLE requirements completed by Deputy District Attorneys

FY 2013 Target: Meet or exceed Oregon State Bar MCLE requirements

Performance Measure #2: Provide quarterly training by experienced Deputy District Attorneys to District Attorney's Office, including trial techniques and case law updates

Performance Measure #3: Attend major topic specific training and conferences each year in the areas of child abuse, homicide prosecution and domestic violence

Performance Measure #4: Number of cases disposed of within 365 days

FY 2013 Target: 51% or greater

Performance Measure #5: Provide 24/7 LE support available with on-call phone assigned to senior felony Deputy District Attorneys on a rotating basis

Performance Measure #6: Assign Deputy District Attorneys to work with LE and prosecution partners

Performance Measure #7: Number of total cases filed

Performance Measure #8: Number of felony cases

Performance Measure #9: Number of misdemeanor cases

Performance Measure #10: Number of DUII cases

Performance Measure #11: Number of trials

Performance Measure #12: Number of juvenile cases

Performance Measure #13: Number of juvenile dependency petitions

Performance Measure #14: Number of juvenile delinquency petitions

Action #2: Promote programs to settle less serious cases (Goal #1, Objective #2)

Performance Measure #15: Assign a prosecutor to work with Mental Health Court

Performance Measure #16: Assign a prosecutor to work with Family Drug Court

Performance Measure #17: Assign a prosecutor to work with Domestic Violence Deferred Sentencing Court

Performance Measure #18: Percentage of defendant's that successfully complete alternative programs

Performance Measure #19: Identify cases eligible for Early Disposition Program

Performance Measure #20: Percentage of Early Disposition Program cases resolved within 90 days

FY 2013 Target: 75% or greater

Measure	Status	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD
Felony Cases	Filed	1,536	1,424	1,489	618	737
	Tried	N/A	N/A	38	13	17
	Terminated	1,724	1,460	1,471	870	588
	Pending	1,586	1,524	1,533	1,268	1,412
Misdemeanor Cases	Filed	3,002	2,945	2,681	1,494	1,332
	Tried	N/A	N/A	67	25	21
	Terminated	4,117	3,044	3,566	1,706	2,710
	Pending	5,994	5,833	4,887	4,699	3,244
Juvenile Cases	Filed	536	482	465	210	293
	Tried	N/A	N/A	N/A	N/A	N/A
	Terminated	604	520	446	198	277
	Pending	108	80	108	124	143

Victims' Assistance (Fund 212)

The Victims' Assistance Program (VAP) provides advocacy for victims of crime including information and assistance regarding the criminal justice system process, crime victim's compensation, victim's rights, hearing notification, VINE (victim notification on defendant custody status), resource referrals, parole board hearings and all other vital information services. The goal is to provide timely and effective services for all crime victims in the community. The services the Deschutes County Victims' Assistance Program provides are not replicated by any other agency in the community. The criminal caseload with victims in 2011 was 2,429. The VAP provided more than 25,000 points of contact for services to victims and witnesses in criminal cases and the community in general.

The VAP is currently made up of three Victim Service Providers and ten volunteers supervised by a Program Director. It maintains a caseload that covers victims of violent crimes in juvenile and adult court, and property crimes, as needed. Staff and volunteers handle walk-ins on a daily basis in addition to a continuous stream of phone contacts.

Oregon Statutes and the Constitution mandate many of the services provided by this program. The following is a list of the policies and procedures in place that support each of the mandates for the VAP, as well as other program objectives.

- Informing victims, as soon as practicable, of the rights granted under Oregon law
- Informing crime victims of their case status and progress
- Performing advocate duties for victims and assisting them through the criminal justice system process, as well as advocating for victims' rights throughout the prosecution process
- Preparing victims for pending court hearings by informing them of procedures involved
- Accompanying victims to court hearings
- Assisting victims in preparing restitution documentation
- Assisting victims in obtaining the return of property held as evidence
- Assisting victims with personal logistical problems, related to court appearances
- Generally encouraging and facilitate testimony by victims and witnesses
- Providing crisis intervention and stabilization to victims of crime
- Referring victims to community resources
- Accompanying victims to interviews and meetings with Deputy District Attorneys, law enforcement agencies and social service agencies
- Informing victims of and assisting victims with crime victim compensation
- Acting as liaison with allied agencies, organizations and community groups
- Providing information and assistance in obtaining offender custody status information

Other duties and functions performed by Assistance include:

- Maintaining statistics on services provided
- Providing community education and outreach
- Facilitating the victim impact panel
- Providing volunteer opportunities within the VAP program
- Developing community resources to assist victims of crime
- Participating in MDTs for domestic violence, child abuse and sexual assault victims
- Collaborate with law enforcement agencies and community organizations to facilitate process improvements to provide comprehensive services to victims
- Providing community education outreach about the VAP and victims' rights

There are three primary sources of Victims' Assistance funding: County General Fund, Unitary Assessment fees received through the CIC State funds, and Violence Against Women Act (VOCA) grant funds received via pass-through from the Federal Government and the State of Oregon. The VAP also receives revenue from the Victim Impact Panel.

Budget Summary—Victims' Assistance (Fund 212)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2012 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	82,798	87,396	102,236	90,654	90,654	90,654	(11.3%)
Federal Government Payments	43,829	43,831	43,829	43,829	43,829	43,829	0.0%
State Government Payments	82,015	83,467	82,015	83,364	83,364	83,364	1.6%
Charges for Services	27,327	23,781	25,200	40,000	40,000	40,000	58.7%
Fines, Forfeitures & Assessments	9,245	5,488	8,500	2,500	2,500	2,500	(70.6%)
Interest Revenue	879	478	500	500	500	500	0.0%
Transfers from Liquor Enf.(208)	40,000	30,000	20,000	20,000	20,000	20,000	0.0%
County General Fund	108,775	108,775	104,424	105,056	105,056	105,056	0.1%
Total Resources	394,868	383,216	386,704	385,903	385,903	385,903	(0.2%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2012 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	287,222	256,611	301,658	313,238	314,035	314,035	4.1%
Materials and Services	20,250	21,344	29,317	32,419	32,351	32,351	10.3%
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	55,629	40,146	39,417	39,417	(29.1%)
Total Requirements	307,472	277,955	386,704	385,903	385,903	385,903	(0.2%)

Liquor Enforcement (Fund 208)

Fund Description

Oregon Revised Statutes 471.670 requires that all fines imposed by a judge or court in the enforcement of either the Liquor Control Act or the Oregon Distilled Liquor Control Act shall be forwarded to the county in which the conviction occurred. These funds are to be used for enforcement of such laws and must be approved by the District Attorney. The majority of funds in this account are transferred to the Victims' Assistance Program (Fund 212), a small amount provided for internal services and the remainder allocated to contingency.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	21,889	14,708	4,500	25,124	25,124	25,124	458.3%
Fines, Forfeitures & Assessments	32,929	26,911	25,000	25,000	25,000	25,000	0.0%
Interest Revenue	266	103	100	100	100	100	0.0%
Total Resources	55,084	41,722	29,600	50,224	50,224	50,224	69.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	376	182	133	448	444	444	233.8%
Transfer to Victims' Assistance (212)	40,000	30,000	20,000	20,000	20,000	20,000	0.0%
Contingency	-	-	9,467	29,776	29,780	29,780	214.6%
Total Requirements	40,376	30,182	29,600	50,224	50,224	50,224	69.7%

Justice Court

Charles Fadeley, Justice of the Peace

Mission Statement

To administer Justice Court functions in a timely and constructive manner

Department Overview

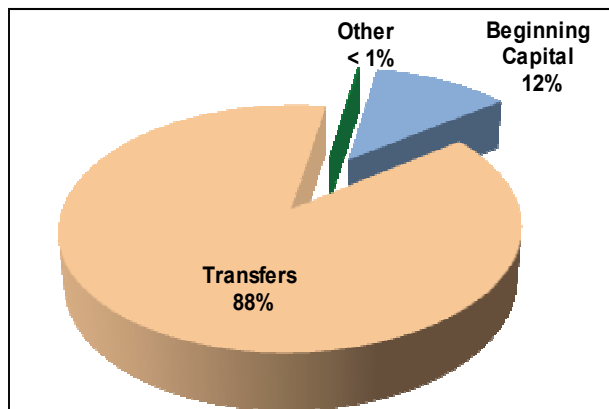
Justice Court is a state court administered by the County, under the direction of an elected Justice of the Peace. The court's office is located in Redmond, and court sessions are held in Redmond, Sisters, and La Pine. Justice Court handles traffic and ordinance violations, small claims, and certain civil matters. The court handles city ordinances under contract with the City of Sisters and the City of Redmond, along with their traffic violations. This allows the cities to close their municipal courts.

Justice Court holds evening hearings at each of the court locations to make attending court more convenient for the public. This also allows police officers and sheriff deputies to remain in their assigned locations while still making their court appearances.

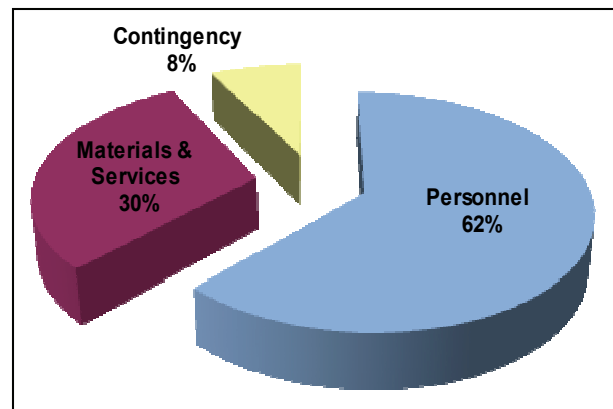
Budget Summary

Total Budget	\$658,286
Budget Change	+3.0%
Total Staff	5.00 FTE
Staff Change	No Change

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- Full installation of Aptitude Solutions' ShowCase court case management software is nearing completion. Staff training on software use began in April 2012 with a "go-live" on May 1, 2012.
- Partnered with Cities of Bend, Medford and Talent for a joint RFP for collection services. Alliance One was awarded a four-year contract to collect unpaid receivables and fines for the courts.
- A new Court Coordinator was hired to replace current Coordinator who retired in April 2012.

Significant Issues in the Year Ahead

- Completing the installation and training phases of the new case processing software
- Moving to a newly acquired North County Services Building
- Creating a Justice Court website to provide the public with information regarding forms and filing fees
- Hiring and training a new Court Services Assistant to bring operation levels up to full staffing

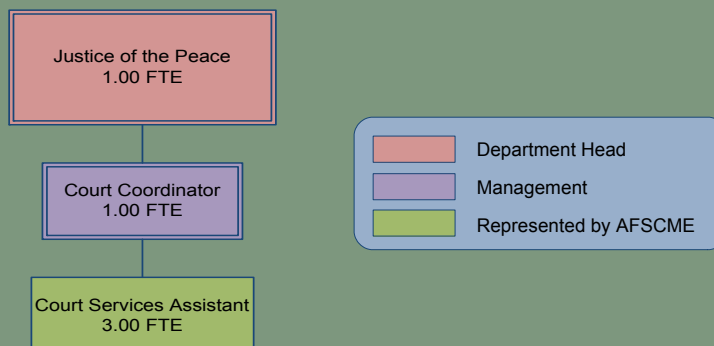
Fiscal Issues and Conditions

Justice Court is funded through the County General Fund. In the past, the court has produced enough revenue to cover its expenses. Economic and organizational issues are affecting the number of citations filed with the court, and increasing trial volume. Due to these factors, there has been a reduction in revenue collected by the court in the past two years.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
JUSTICE COURT FTE	6.00	6.00	5.00	5.00	5.00

Organizational Chart

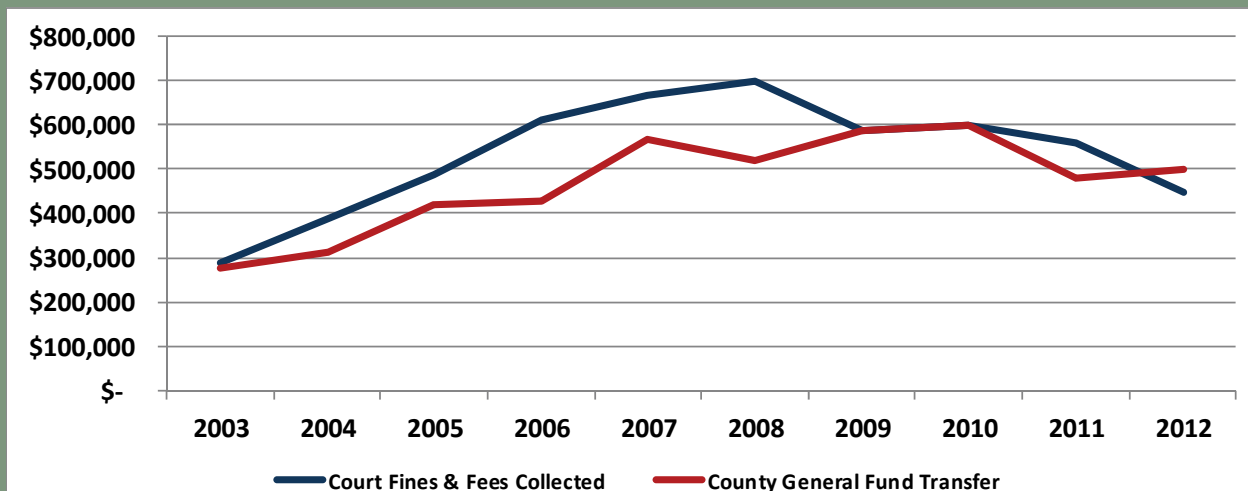


Budget Summary — Justice Court (123)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	113,554	173,478	137,000	77,000	77,000	77,000	(43.8%)
Charges for Services	1,108	962	800	650	650	650	(18.8%)
Interest Revenue	1,421	1,140	1,200	1,000	1,000	1,000	(16.7%)
County General Fund*	599,287	481,450	499,952	574,636	579,636	579,636	15.9%
Total Resources	715,370	657,030	638,952	653,286	658,286	658,286	3.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	271,780	251,638	284,937	272,187	274,840	274,840	(3.5%)
Benefits	<u>141,881</u>	<u>124,386</u>	<u>133,433</u>	<u>134,469</u>	<u>136,149</u>	<u>136,149</u>	2.0%
Personnel Services	413,661	376,024	418,370	406,656	410,989	410,989	(1.8%)
Internal Service Fund Charges	58,742	74,683	73,335	100,946	100,846	100,846	37.5%
Other Materials and Services	<u>69,489</u>	<u>67,294</u>	<u>93,322</u>	<u>95,274</u>	<u>95,274</u>	<u>95,274</u>	2.1%
Materials and Services	128,231	141,977	166,657	196,220	196,120	196,120	17.7%
Contingency	-	-	53,925	50,410	51,177	51,177	(5.1%)
Total Requirements	541,892	518,001	638,952	653,286	658,286	658,286	3.0%

*Court fines and fees collected through the Justice Court and a contracted collection agency are deposited into the County General Fund. Funds are transferred from the County General Fund to the Justice Court for operational expenses. This transfer does not necessarily reflect court fines and fees. The following graph identifies the total court fines and fees collected and the funds transferred from the County General Fund to the Justice Court. Historically, the Justice Court collected more funds than were transferred from the County General Fund. In FY 2012, the transfer from the County General Fund was about \$50,000 greater than the court fines and fees collected.



Performance Management

Action #1: Reduce outstanding receivable balance and increase the collection rate. Enforcing payment of fines and fees holds defendants accountable and promotes compliance with traffic laws. Timely collection and distribution of fines and fees supports law enforcement programs and court functions. Four years ago, the court contracted with a private collection agency, which substantially increased revenue received. At the court's request, the collection agency began adding interest to unpaid fine balances submitted to them after August 2009 (**Goal #1, Objective #2**).

Performance Measure #1: Percentage increase in receivables

Performance Measure #2: Rate of collection on fines

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #1	10.0%	8.3%	6.2%	5.4%	4.0%	5% or less
Measure #2	74%	73%	73%	74%	74%	74% or greater

Action #2: Resolve small claims cases prior to trial. Trials generally result in a lose/lose outcome for the parties. Mediation and other forms of settlement create a positive end to issues, and save hours of court time and associated costs (**Goal #1, Objective #2**).

Performance Measure #3: Percentage of at-issue small claims cases resolved before trial

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
69%	86%	63%	87%	N/A	85% or greater

Action #3: Decrease recidivism. Current software is not able to track this in a useable manner. Recently, staff started providing information to the judge indicating whether the individual had prior charges dismissed or fines suspended. New software may provide capability. (**Goal #1, Objective #2**).

Performance Measure #4: Percentage of defendants with prior charges.

FY 2012	FY 2013 Target
1%	Baseline year, no target established

Sheriff's Office

Larry Blanton, County Sheriff

Mission Statement

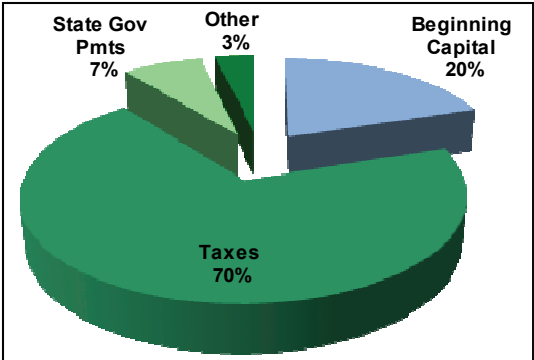
To serve the community by providing superior public safety and service in an ethical and fiscally responsible manner, while preserving the right of all individuals

Department Overview

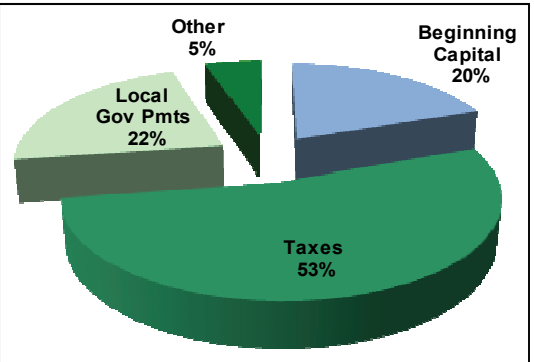
The Sheriff's Office is the lead law enforcement agency in Deschutes County, dedicated to providing a wide range of professional public safety services. The Sheriff's Office is headed by a directly elected sheriff, who has statutory authority for organizing the work of the Sheriff's Office. Law Enforcement services provided include: patrol, traffic safety, criminal investigations, corrections, civil services and search & rescue. Special operations include a Marine Patrol, K-9 units, Forest Patrol and Emergency Management. Administration and Support Sheriff Organizations include Automotive/Communications, Training, Records, Business Management, Human Resources, Information Technology, Legal and Command Staff.

For budget purposes the Sheriff's Office is shown as three programs: (1) Corrections, (2) Law Enforcement Services and (3) Administration and Support Services.

Resources - District #1 (Fund 701)



Resources - District #2 (Fund 702)

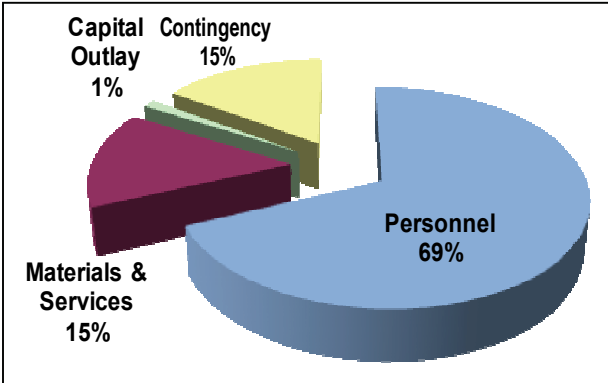


Budget Summary*

Total Budget	\$37,003,318
Budget Change	+1.3%
Total Staff	213.00 FTE
Staff Change	-8.00 FTE

*Budget for Sheriff's Office only, staff includes Fund 245-Deschutes County Comm System

Requirements (Fund 255)



Successes and Challenges

Successes in the Past Year

- Command staff reorganization was implemented with the July 2011 retirement of the Corrections Captain and the promotion of two lieutenants to Captains and three Sergeants to Lieutenants. A position of Operations Captain was created to focus on mission critical support organizations in the Sheriff's Office.
- In conjunction with other County Law Enforcement Agencies and 911 the Sheriff's Office completed the installation of a new Records Management System. The new system replaces an obsolete legacy system and will improve the quality of law enforcement information available for analysis. A new Jail Management System was also installed to replace an obsolete legacy system.
- The Tactical Team was increased to 24 members and was successfully deployed to several law enforcement incidents. The team is trained to deploy specialized tactics and munitions. Having this team in the Sheriff's Office decreases the need for support from other Law Enforcement agencies.
- A State Homeland Security grant for \$205,682 was received and used to develop a strategic plan for upgrade of the 800MHz radio system and to purchase equipment for conversion of the VHF radio system to narrow band required by an FCC mandate.
- Completed renovation projects in the Adult Jail and Evidence Storage. Jail renovation included kitchen and staff dining room updates, additional staff offices, carpeting and other improvements. Total project cost was \$846,000 and was funded by reserve funds established in prior years.
- Reduced inmate meal costs from \$1.39 per meal to \$1.32 per meal resulting in a savings of over \$20,000 by negotiating a new jail food service vendor contract and increased inmate reimbursements for inmate telephone fees by contracting with a new telephone system vendor increasing inmate telephone fees by over \$40,000.
- Streamlined the online sale of obsolete Sheriff's Office vehicles resulting in 27 vehicles sold and returning over \$65,000 in revenue to the Sheriff's Office.
- Improved the efficiency, accuracy and timeliness of employee payroll processing by streamlining the processes for collection, review and approval of time reporting.

Significant Issues in the Year Ahead

- The budget includes a reduction of eight employee positions. These positions have been purposely left unfilled or are planned retirements and the reduction does not result in employee layoffs. The Sheriff's Office believes these reductions will not impact operations.
- The collective bargaining agreement with the Deschutes County Sheriff's Office Association expires on June 30, 2013. Negotiations on a new agreement will be ongoing during the year.
- Cybercrime continues to be a major source of crime in Deschutes County. The Sheriff's Office has a dedicated detective assigned to the investigation and prevention of cyber theft and child sex pornography.
- The Sheriff's Office will continue to replace vehicle mobile data terminals and radios due to obsolescence. A new reserve is being established to set aside funds for future upgrades of our communication system. With limited resources the Sheriff's Office will need to manage technology updates wisely and may not be able to update as frequently as we would like.

Fiscal Issues and Conditions

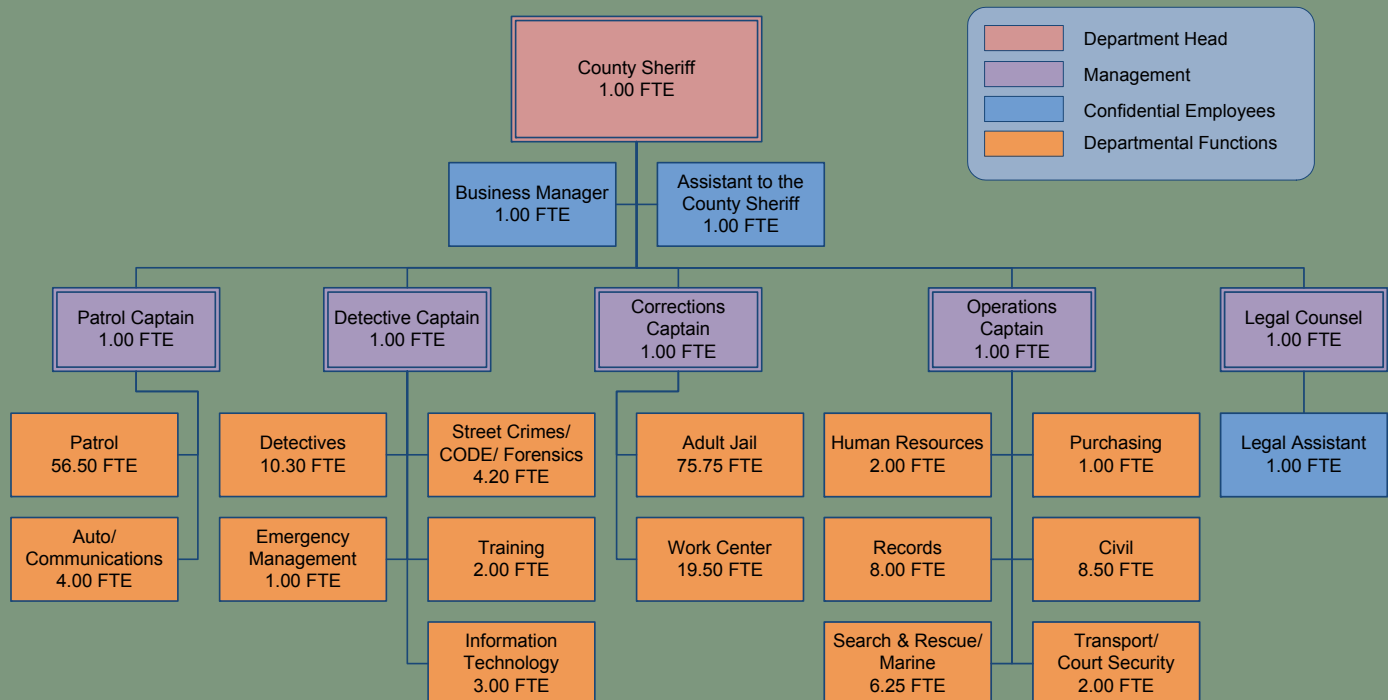
The primary source of revenue for the Sheriff's Office is the 2006 voter-approved law enforcement tax districts. The Countywide district tax rate will be increased by three cents, or back to the initial rate of \$0.95 per \$1,000 of assessed value. The Rural tax district rate will remain unchanged for the fifth consecutive year.

Law Enforcement Tax District 1 provides funding for Countywide Sheriff's Office Services including operation of the Adult Jail, Work Center, Court Security, Emergency Services and Civil. Property tax revenue in Tax District 1 is expected to be \$15.8 million, an increase of \$1.0 million from FY 2012. Other revenue sources for Tax District 1 includes federal and state grants, payments for services and state 1145 inmate funding (reimbursement for housing felons with sentences of one year or less). State Community Corrections provides funds to each county for local control of 1145 inmates. The Sheriff's Office will receive 35% of Deschutes County 1145 funding with the Adult Parole and Probation Department receiving the other 65%. If the Secure Rural School and Community Self-Determination Act is not renewed, the Sheriff's Office will not receive \$150,000 of Title III funds, which reimbursed the Sheriff's Office for Search and Rescue missions on Government Lands.

Law Enforcement Tax District 2 provides funding for rural Patrol and Investigative services. Expected revenue from Tax District 2 property tax revenue in FY 2013 is \$7.8 million, an increase of \$175,000 from FY 2012. Other revenue sources for Tax District 2 include \$2,650,000 rural transient lodging taxes and general fund transfers, federal and state grants, fines and fees and payments for services. The contract with the City of Sisters for law enforcement services will be approximately \$468,000 in FY 2013.

Expenses: Total Sheriff's Office expenses will remain flat next year at approximately \$37 million. Personnel expenses will total \$25.3 million next year, or 69% of the total budget.

Organizational Chart



Sheriff's Office (Fund 255)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	183,677	207,689	-	-	-	-	0.0%
Law Enforcement District #1 (701)	16,925,625	18,046,786	22,084,821	22,641,626	22,641,626	22,641,626	2.2%
Law Enforcement District #2 (702)	10,962,037	11,357,924	14,448,695	14,361,692	14,361,692	14,361,692	(0.1%)
Interest Revenue	24,013	-	-	-	-	-	0.0%
Total Resources	28,095,352	29,612,399	36,533,516	37,003,318	37,003,318	37,003,318	1.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	14,597,309	15,739,359	17,224,372	17,195,227	17,199,075	17,199,075	(0.1%)
Benefits	<u>6,855,769</u>	<u>7,270,887</u>	<u>8,120,655</u>	<u>8,125,007</u>	<u>8,174,717</u>	<u>8,174,717</u>	0.6%
Personnel Services	21,453,078	23,010,246	25,347,627	25,320,234	25,373,792	25,373,792	0.1%
Professional & Technical Services	436,488	316,188	425,163	233,866	233,866	233,866	(45.0%)
Interfund Charges	333,894	341,989	374,641	410,690	410,690	410,690	9.6%
Internal Service Fund Charges	1,085,876	1,252,313	1,301,197	1,375,901	1,368,268	1,368,268	5.2%
Utilities	404,122	423,517	425,586	411,920	411,920	411,920	(3.2%)
Gasoline, Diesel & Oil	360,622	431,623	480,000	440,000	440,000	440,000	(8.3%)
Insurance	263,701	143,729	180,822	183,670	183,670	183,670	1.6%
Grants, Loans & Reimbursements	476,232	297,344	80,950	116,050	116,050	116,050	43.4%
Prisoners Board, Medication and Supplies	457,069	485,060	496,700	557,100	557,100	557,100	12.2%
Vehicle Maintenance & Repair	272,153	279,959	367,941	303,221	303,221	303,221	(17.6%)
Intergovernmental Expenses (Jefferson County)	-	-	292,000	146,000	146,000	146,000	(50.0%)
Minor Equipment	192,970	256,053	246,667	170,489	170,489	170,489	(30.9%)
Other Materials and Services	<u>1,011,943</u>	<u>993,015</u>	<u>1,262,909</u>	<u>1,101,299</u>	<u>1,101,299</u>	<u>1,101,299</u>	(12.8%)
Materials and Services	5,295,070	5,220,790	5,934,576	5,450,206	5,442,573	5,442,573	(8.3%)
Capital Outlay	649,515	1,181,363	664,823	462,158	462,158	462,158	(30.5%)
Transfer to County General Fund	490,000	-	-	-	-	-	0.0%
Transfer to Debt Svc—Jamison (539)	-	100,000	200,000	-	-	-	(100.0%)
Transfer to Jail Project (456)	-	100,000	-	-	-	-	0.0%
Contingency	-	-	4,386,490	5,770,720	5,724,795	5,724,795	30.5%
Total Requirements	27,887,663	29,612,399	36,533,516	37,003,318	37,003,318	37,003,318	1.3%

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Corrections FTE	101.75	101.75	102.25	102.85	98.54
Law Enforcement FTE	101.22	100.26	100.26	99.66	96.42
Administration and Support Services FTE	16.28	17.24	17.49	17.49	17.04
Communications System FTE (Fund 245)	1.00	1.00	1.00	1.00	1.00
TOTAL SHERIFF'S OFFICE FTE	220.25	220.25	221.00	221.00	213.00

Countywide Law Enforcement District (Fund 701)

Fund Description

The Countywide Law Enforcement District was approved and created by election of the Deschutes County voters on November 7, 2006. Its principal purpose is to provide a permanent source of funding for law enforcement services that are provided to all county residents. These services include operation of the Adult Jail and Work Center, Search and Rescue, Emergency Services and civil process services. Funding sources include countywide property tax revenue, as well as federal and state funding, fines and fees, service charges and interest. All revenue generated in this fund is transferred to the Sheriff's Office (255), District #1 Reserve Fund (703) and Communications Reserve Fund (256).

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	3,343,461	5,478,091	5,108,671	4,507,352	4,507,352	4,507,352	(11.8%)
Taxes	16,169,109	15,799,213	14,807,841	15,825,740	15,825,740	15,825,740	6.9%
Federal Government Payments	124,811	48,563	35,200	30,000	30,000	30,000	(14.8%)
State Government Payments	2,054,042	1,950,478	1,591,138	1,608,991	1,608,991	1,608,991	1.1%
Local Government Payments	185,022	350,233	255,005	258,180	258,180	258,180	1.2%
Charges for Services	167,495	193,494	149,100	167,600	167,600	167,600	12.4%
Fines, Forfeitures & Assessments	214,055	261,369	205,000	255,000	255,000	255,000	24.4%
Non-Operational Revenue	145,721	54,822	31,866	83,763	83,763	83,763	162.9%
Sales of Equipment	-	1,257	1,000	5,000	5,000	5,000	400.0%
Total Resources	22,403,716	24,137,520	22,184,821	22,741,626	22,741,626	22,741,626	2.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Transfer to Sheriff's Office (255)	16,925,625	18,046,786	22,084,821	22,641,626	22,641,626	22,641,626	2.5%
Transfer to Dist. #1 Reserve (703)	-	-	100,000	100,000	100,000	100,000	0.0%
Total Requirements	16,925,625	18,046,786	22,184,821	22,741,626	22,741,626	22,741,626	2.5%

Rural Law Enforcement District (Fund 702)

Fund Description

The Rural Law Enforcement District was approved and created by Deschutes County voters on November 7, 2006. Its principal purpose is to provide a permanent source of funding for law enforcement services that are not served by city or special service district law enforcement departments. These services include patrol and investigative services for areas in Deschutes County outside the cities of Bend, Redmond and Sisters, as well as the Sunriver and Black Butte Service Districts. Funding sources include rural property tax revenue and federal and state funding, fines and fees, service charges and interest. Revenue generated in this fund is transferred to the Sheriff's Office (255), District #2 Reserve Fund (704) and Communication Reserve Fund (256).

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,433,708	2,421,863	2,936,523	2,859,915	2,859,915	2,859,915	(2.6%)
Property Taxes	7,895,033	7,950,161	7,605,125	7,780,000	7,780,000	7,780,000	2.3%
Federal Government Payments	167,161	100,661	115,750	142,000	142,000	142,000	22.7%
State Government Payments	346,966	405,425	403,304	386,285	386,285	386,285	(4.2%)
City of Sisters	416,015	432,655	449,961	467,960	467,960	467,960	4.0%
Transient Room Taxes	2,016,837	2,135,642	2,073,856	2,073,265	2,073,265	2,073,265	(0.0%)
Other County Department Contracts	115,685	109,981	110,732	110,232	110,232	110,232	(0.5%)
School Districts	81,209	41,549	80,000	40,000	40,000	40,000	(50.0%)
Charges for Services	68,365	31,530	27,000	23,000	23,000	23,000	(14.8%)
Fines, Forfeitures & Assessments	160,927	148,924	132,500	140,500	140,500	140,500	6.0%
Non-Operational Revenue	18,396	33,375	11,800	11,800	11,800	11,800	0.0%
County General Fund	643,163	514,358	576,144	576,735	576,735	576,735	0.1%
Sales of Equipment	20,435	36,332	26,000	50,000	50,000	50,000	92.3%
Total Resources	13,383,900	14,362,456	14,548,695	14,661,692	14,661,692	14,661,692	0.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Transfer to Sheriff's Office (255)	10,962,038	11,357,923	14,448,695	14,561,692	14,561,692	14,561,692	0.8%
Transfer to Dist. #2 Reserve (704)	-	-	100,000	100,000	100,000	100,000	0.0%
Total Requirements	10,962,038	11,357,923	14,548,695	14,661,692	14,661,692	14,661,692	0.8%

Performance Management

Action #1: Maintain a safe and secure corrections facility. Work with other agencies to reduce inmate population. Continue efforts to stop the early release of inmates due to bed capacity shortages. (Goal #1, Objective #1)

Performance Measure #1: Number of inmates released early due to matrixing

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
423	0	0	0	0	0

Action #2: Maintain current Adult Jail and Work Center programs available to inmates. These programs were established with the re-opening of the Work Center in 2008. (Goal #1, Objective #2)

Performance Measure #2: Number of inmates participating in programs

FY 2011	FY 2012	FY 2013 Target
Average 198 per month	Average 319 per month	319 or more per month

Action #3: Effectively respond to calls from community for public safety services (Goal #1, Objective #2)

Performance Measure #3: Number of vehicle traffic accidents in Deschutes County

Performance Measure #4: Patrol response time

Performance Measure #5: Number of patrol calls for service

Performance Measure #6: Number of person and property crimes

Performance Measure #7: Number of criminal cases per deputy

Performance Measure #8: Number of civil papers processed

Performance Measure #9: Number of search and rescue missions

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #3	607	553	547	563	521	521 or less
Measure #4	13:29	12:48	N/A	14:48	N/A	14.48 or less
Measure #5	25,213	23,289	21,512	21,424	N/A	21,424
Measure #6	2,540*	2,339*	2,270*	2,340*	N/A	2,340 or less
Measure #7	46.5	50.0	34.0	24.9	22.1	22.1 or less
Measure #8	10,850	11,319	11,130	8,813	7,169	7,169
Measure #9	138	138	110	123	N/A	110

* Person and property crimes are for calendar years 2007-2010

Action #4: Meet or exceed all Oregon Emergency Management guidelines by coordinating and facilitating disaster/pandemic exercises with all local resources (Goal #1, Objective #2)

Performance Measure #10: Coordinate and facilitate disaster/pandemic exercise

FY 2011	FY 2012	FY 2013 Target
2 exercises	Achieved	2 exercises

Action #5: Enhance off-duty training regimen, to include more in-service training on more diverse topics (Goal #5, Objective #1)

Performance Measure #11: Number of completed training hours for sworn and non-sworn staff.

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
72	72	133	117	107	107 or more

Action #6: Provide quality support services at the lowest cost (Goal #6)

Performance Measure #12: Direct cost per inmate per day at the County Jail and Work Center at full capacity

Performance Measure #13: Number of non-sworn employees as percentage of sworn employees

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #12	\$77	\$82	\$76	\$119	\$125	\$99
Measure #13	26%	26%	27%	27%	24%	26%

Corrections Program

This program consists of the adult jail, work center, transportation, court security and the Sheriff's Office maintenance. The primary responsibility of the organization is to provide safe, secure and humane detention facilities for inmates in custody, admission and release services, medical, maintenance, food services, court security and transport services. Services are provided in a respectful, professional and fiscally responsible manner.

Managing current Adult Jail Capacity will be a major issue in FY 2013. The current Adult Jail has a capacity of 228 beds. The reopening of the Work Center in March 2008 added 90 male beds. To respond to the increase in female inmates, the Adult Jail was reconfigured in 2008 to add 12 female beds for a total of 40 female beds. This provides temporary relief and avoids forced inmate early release. Senate Bill 395 provides reimbursement to counties for the cost of incarcerating repeat DUII offenders. The Sheriff's Office expects to recover \$50,000 for Senate Bill 395 incarceration expenses in FY 2013.

Total Corrections expenses will be less in FY 2013 due to the reduction of four positions, completion of the Jail Management Information System, and a reduction in jail bed rental expenses. The budget for FY 2013 includes \$146,000 for rental of bed space if needed from Jefferson County.

Staff Summary	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Adult Jail FTE (255-3700)	75.75	75.75	75.25	75.85	76.39
Court Security FTE (255-3800)	2.00	2.00	2.00	2.00	2.15
Work Center FTE (255-4200)	24.00	24.00	25.00	25.00	20.00
TOTAL CORRECTIONS FTE	101.75	101.75	102.25	102.85	98.54

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	9,305,356	10,725,336	11,317,819	11,312,647	11,335,328	11,335,328	0.0%
Materials and Services	1,690,335	1,741,659	2,122,530	1,857,778	1,855,852	1,855,852	(12.6%)
Capital Outlay	84,796	209,298	371,246	116,971	116,971	116,971	(68.5%)
Transfer to County General Fund	350,000	-	-	-	-	-	0.0%
Total Requirements	11,430,487	12,676,293	13,811,595	13,287,396	13,308,151	13,308,151	(3.6%)

Law Enforcement Services Program

This program includes Patrol, Investigations, Civil, Records, Special Services, Search & Rescue and Emergency Services.

- **Patrol** – This division is responsible for crime prevention, responding to 911 calls for services, enforcement of traffic laws, and investigation of traffic accidents and apprehension of suspects. Special functions include SRO, K-9 and Reserve.
- **Investigations** – This division consists of Detectives, Evidence, and membership in the Interagency Major Crime Team. This unit investigates crimes that include homicide, domestic violence, narcotics, forgery, pornography, child and elderly abuse and sexual assault.
- **Civil** – This division is responsible for receiving and serving all court documents presented to the Sheriff and processing paperwork on all towed or impounded vehicles, assisting with Sheriff's auctions and other mandated civil activities.

- **Records** – This division is responsible for all report storage and dissemination as well as transcription of deputy reports.
- **Special Services** – This division is mandated to provide the coordination of search and rescue missions and marine patrol on county lakes and rivers. Also, Off-Road Vehicle, Marine and Snowmobile patrol are other functions.
- **Emergency Services** – This division is responsible for all County emergency disaster planning.
- **Street Crimes/CODE/Forensic** – This division consists of membership in the Central Oregon Drug Enforcement Team (CODE), Street Crimes, Computer Forensic and Concealed Handgun Permits.

Patrol will continue to successfully impact traffic safety issues of DUII, speeding, and aggressive driving through innovative use of the Major Accident Investigation Team and Three Flags Blitzes. Investigations will need to keep up with changing technology that allows criminals to become more creative and attempt more brazen crimes. The Sheriff's Office is seeing an increase in substance abuse, burglary/major theft, suicides/death investigations, child sex abuse, sexual assault and more violence related incidents in Deschutes County. Also, pornography, dealing with the mentally ill and suicidal subjects requires additional resources and training for the Sheriff's Office. Special Services Search and Rescue and Marine Patrol functions are anticipating increases in demands for services next year as more people are recreating in Central Oregon as opposed to traveling out of state due to the economy. The Deschutes County Search and Rescue organization is one the busiest units in the State. Maintaining our volunteer membership and preventing turnover will be a significant challenge.

One position was eliminated in Detectives and two position were eliminated in Patrol. Expenses include \$96,000 for the purchase of four Dodge Charger patrol vehicles and \$60,000 for the purchase of twelve Mobile Data Terminals. The Sheriff's Office will continue to receive \$2,650,000 in Transient Lodging Tax revenue and General Fund allocation for Rural Law Enforcement.

Staff Summary	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Civil/ Special Units FTE (255-2100)	12.43	8.83	8.83	8.83	8.64
Investigations/ Evidence FTE (255-3300)	12.10	11.47	11.47	11.47	10.50
Patrol FTE (255-3400)	60.84	59.84	59.84	59.24	57.14
Records FTE (255-3500)	8.20	8.17	8.17	8.17	8.14
Emergency Services FTE (255-3900)	1.20	1.17	1.17	1.17	1.20
Special Services/ Search & Rescue FTE (255-4100)	6.45	6.42	6.42	6.42	6.40
Other Law Enforcement Services FTE (255-4400)	0.00	4.36	4.36	4.36	4.40
TOTAL LAW ENFORCEMENT FTE	101.22	100.256	100.26	99.66	96.42

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	10,336,074	11,395,550	11,964,712	11,988,073	12,010,463	12,010,463	0.4%
Materials and Services	1,086,285	1,092,423	1,212,980	1,124,770	1,122,809	1,122,809	(7.4%)
Capital Outlay	523,007	219,816	266,377	338,217	338,217	338,217	27.0%
Total Requirements	11,945,366	12,707,789	13,444,069	13,451,060	13,471,489	13,471,489	0.2%

Administrative & Support Program

This program consists of two divisions:

- **Administration** – This includes business management, human resources, information technology, and legal counsel. Sheriff's Office Administration is led by seasoned professional managers who develop and implement programs to increase Sheriff's Office human capital and promote the use of cost effective law enforcement technology and management programs. The division ensures compliance with county policy relating to budget, personnel, labor negotiations and records management, sets policy for the Sheriff's Office and coordinates public information activities for the department.
- **Support Services** – This includes administration and maintenance of the vehicle fleet and radio/data communications systems and training of new employees and mandated training for all Sheriff's Office employees.

Funding is provided by both Law Enforcement tax districts. The new position of Operations Captain will provide leadership for Administration. Information Technology will continue to maintain and improve the new Records and Jail Management Systems. Fleet Management will be at full staff, which will allow continued vehicle maintenance and repair to be done in-house at reduced costs. The vehicle fuel budget was increased by \$40,000 (10%) next year as gasoline prices are expected to remain above this year's average price.

Staff Summary	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Administration FTE (255-1700)	10.75	11.75	12.00	12.00	10.34
Automotive/Communication FTE (255-2900)	4.33	4.33	4.33	4.33	4.50
Training FTE (255-4300)	1.20	1.16	1.16	1.16	2.20
TOTAL ADMINISTRATIVE & SUPPORT FTE	16.28	17.24	17.49	17.49	17.04

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,811,649	1,979,973	2,065,096	2,019,514	2,028,001	2,028,001	(1.8%)
Materials and Services	2,518,450	2,305,027	2,599,066	2,467,658	2,463,912	2,463,912	(5.2%)
Capital Outlay	41,712	-	27,200	6,970	6,970	6,970	(74.4%)
Transfer to County General Fund	140,000	-	-	-	-	-	0.0%
Transfer to Debt Svc—Jamison (539)	-	100,000	200,000	-	-	-	(100.0%)
Transfer to Jail Project (456)	-	100,000	-	-	-	-	0.0%
Contingency	-	-	4,386,490	5,770,720	5,724,795	5,724,795	30.5%
Total Requirements	4,511,811	4,485,000	9,277,852	10,264,862	10,223,678	10,223,678	10.2%

Sheriff's Asset Forfeiture (Fund 235)

Fund Description

Revenues for this fund are generated by enforcement of criminal and civil asset forfeitures by the Sheriff's Office. These funds are distinct from the asset forfeitures obtained by the Central Oregon Drug Enforcement Team. These funds may be used to offset a portion of Sheriff's Office enforcement expenses in accordance with state and federal law.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	24,564	24,478	25,000	25,000	25,000	25,000	0.0%
Fines, Forfeitures & Assessments	-	1,292	5,000	7,500	7,500	7,500	50.0%
Interest Revenue	302	168	100	100	100	100	0.0%
Total Resources	24,866	25,938	30,100	32,600	32,600	32,600	8.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	388	383	30,000	32,500	32,500	32,500	8.3%
Capital Outlay	-	-	100	100	100	100	0.0%
Total Requirements	388	383	30,100	32,600	32,600	32,600	8.3%

Court Facilities (Fund 240)

Fund Description

The resources accounted for in the Court Facilities Fund are used for court security services provided by the Sheriff's Office. The Sheriff is mandated to provide security to the courts. Corrections deputies monitor and search persons entering the courthouse for weapons and drugs, and provide court and building security.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	27,091	5,213	-	46,000	46,000	46,000	100.0%
Fines, Forfeitures & Assessments	100,901	97,428	91,000	197,689	197,689	197,689	117.2%
Interest Revenue	123	2	-	-	-	-	0.0%
Total Resources	128,115	102,643	91,000	243,689	243,689	243,689	167.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	122,902	96,200	91,000	243,689	243,689	243,689	167.8%
Total Requirements	122,902	96,200	91,000	243,689	243,689	243,389	167.8%

Deschutes County Communications System (Fund 245)

Fund Description

The Deschutes County Communication System is an interagency 800 MHz Simulcast trunked radio system for use by Deschutes County public safety organizations. The system is operated by the Deschutes County Sheriff's Office and provides coverage of the major highways and populated areas of Deschutes County. Major users include the Sheriff's Office, the City of Bend Police and Public Works Departments, Sunriver and Black Butte Police Departments, and County Solid Waste, Road and Parole and Probation Departments.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	116,204	87,394	100,000	128,124	128,124	128,124	28.1%
Federal Government Payments	20,500	-	-	-	-	-	0.0%
Charges for Services	237,838	223,345	202,504	176,239	176,239	176,239	(13.0%)
Interest Revenue	4,256	2,422	3,100	2,000	2,000	2,000	(35.5%)
Interfund Charges	321,125	356,206	372,329	428,691	428,691	428,691	15.1%
Total Resources	699,923	669,367	677,933	735,054	735,054	735,054	8.4%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	86,420	88,617	95,861	129,808	129,993	129,993	35.6%
Materials and Services	329,347	290,981	319,322	305,159	305,413	305,413	(4.4%)
Capital Outlay	39,996	-	25,647	14,000	14,000	14,000	(45.4%)
Transfer to FF&C Series 2003 (535)	156,766	156,678	156,734	152,399	152,399	152,399	(2.8%)
Contingency	-	-	80,369	133,688	133,249	133,249	65.8%
Total Requirements	612,529	536,276	677,933	735,054	735,054	735,054	8.4%

Communications System Reserve (Fund 256)

Fund Description

The resources in this fund will be used to upgrade or purchase a communications system in the future.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interest Revenue	-	-	-	1,000	1,000	1,000	100.0%
Local Government Payments	-	-	-	200,000	200,000	200,000	100.0%
Total Resources	-	-	-	201,000	201,000	201,000	100.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Reserve for Future Expenditures	-	-	-	201,000	201,000	201,000	100.0%
Total Requirements	-	-	-	201,000	201,000	201,000	100.0%

Countywide Law Enforcement District Reserve (Fund 703)

Fund Description

This fund was established to accumulate resources for future capital expenditures for the Sheriff's Office countywide law enforcement functions. In FY 2011, a loan of \$900,000 from this reserve fund was approved for use on various Adult Jail renovation projects.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	748,560	959,000	465,000	319,854	319,854	319,854	(31.2%)
Local Government Payments	200,000	100,000	-	-	-	-	0.0%
Interest Revenue	10,440	5,865	6,000	4,000	4,000	4,000	(33.3%)
Transfer from District #1 (701)	-	-	100,000	100,000	100,000	100,000	0.0%
Total Resources	959,000	1,064,865	571,000	423,854	423,854	423,854	(25.8%)
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	600,000	300,000	100	100	100	(100.0%)
Capital Outlay	-	-	271,000	423,754	423,754	423,754	56.4%
Total Requirements	-	600,000	571,000	423,854	423,854	423,854	(25.8%)

Rural Law Enforcement District Reserve (Fund 704)

Fund Description

This fund was established to accumulate resources for future capital expenditures for the Sheriff's Office rural law enforcement functions. Anticipated expenditures include patrol vehicles and other equipment replacement.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	737,376	947,677	1,054,000	1,162,351	1,162,351	1,162,351	10.3%
Local Government Payments	200,000	100,000	-	-	-	-	0.0%
Interest Revenue	10,301	6,592	5,000	8,000	8,000	8,000	60.0%
Transfer from District #2 (702)	-	-	100,000	100,000	100,000	100,000	0.0%
Total Resources	947,677	1,054,269	1,159,000	1,270,351	1,270,351	1,270,351	9.6%
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	-	100	100	100	100.0%
Capital Outlay	-	-	1,159,000	1,270,251	1,270,251	1,270,251	9.6%
Total Requirements	-	-	1,159,000	1,270,351	1,270,351	1,270,351	9.6%

Direct Services Departments

County Assessor's Office

- ♦ County Assessor's Office (Fund 001-0200)
- ♦ Assessment and Taxation Reserve (Fund 114)

County Clerk's Office

- ♦ County Clerk's Office (Fund 001-0500)
- ♦ Board of Property Tax Appeals (Fund 001-0600)
- ♦ County Clerk Records (Fund 218)

Community Development

- ♦ Community Development (Fund 295)
- ♦ Code Abatement (Fund 290)
- ♦ Groundwater Partnership (Fund 296)
- ♦ Newberry Neighborhood (Fund 297)
- ♦ Community Development Reserve (Fund 300)
- ♦ Community Development Building Program Reserve (Fund 301)
- ♦ Community Development Electrical Program Reserve (Fund 302)
- ♦ Community Development Building Improvement Reserve (Fund 303)

Fair and Expo Center

- ♦ Fair and Expo Center (Fund 618)
- ♦ Deschutes County Fair (Fund 619)
- ♦ RV Park (Fund 601)
- ♦ Fair and Expo Center Capital Reserve (Fund 617)

Road

- ◆ Road (Fund 325)
- ◆ County Surveyor (Fund 328)
- ◆ Public Land Corner Preservation (Fund 329)
- ◆ Road Building and Equipment (Fund 330)
- ◆ Road Improvement Reserve (Fund 335)
- ◆ Countywide Transportation SDC Impact Fee (Fund 336)
- ◆ Vehicle Maintenance and Replacement (Fund 340)

Natural Resource Protection

- ◆ Natural Resources Protection (Fund 326)
- ◆ Federal Forest Title III (Fund 327)

Solid Waste

- ◆ Solid Waste (Fund 610)
- ◆ Landfill Closure (Fund 611)
- ◆ Landfill Post-Closure (Fund 612)
- ◆ Solid Waste Capital Projects (Fund 613)
- ◆ Solid Waste Equipment Reserve (Fund 614)

County Assessor's Office

Scot Langton, County Assessor

Mission Statement

To provide quality customer service through the appraisal and assessment of all taxable property as mandated by the State of Oregon in a manner that merits the highest degree of confidence in our integrity, efficiency and fairness

Department Overview

The Assessor's Office, working under the direction of the Deschutes County Assessor, an elected official, is responsible for determining the real market and assessed value of all property in Deschutes County. The Assessor's Office is also responsible for calculating property taxes on behalf of more than 60 separate districts and entities.

The department is comprised of three divisions:

Appraisal Division is responsible for the appraisal of new construction, re-appraisals, appeal process, sales analysis, special assessments and annual adjustments of property values.

Assessment Records Division is responsible for providing public information, administering deferral, exemption, and tax rate calculations.

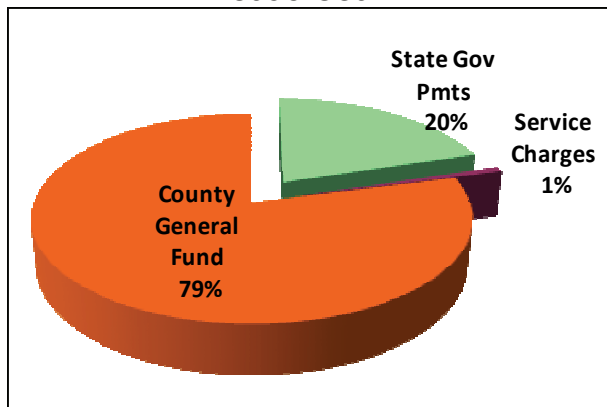
Cartography Division is responsible for mapping tax parcels, continuing creation and maintenance of the GIS parcels network, and processing deeds.

In FY 2012, Deschutes County had 99,817 taxable accounts representing \$21.6 billion in real market value and \$17.6 billion in taxable assessed value generating \$267 million in property taxes and assessments.

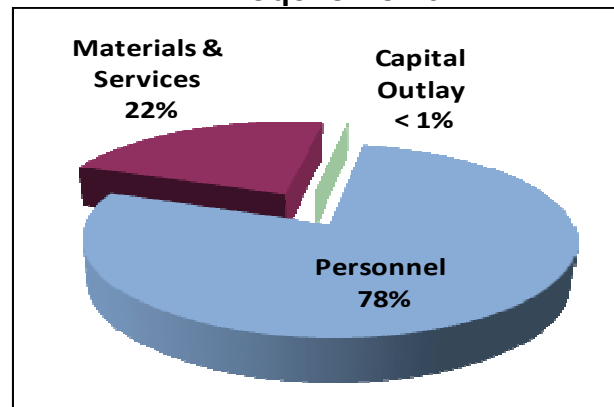
Budget Summary

Total Budget	\$3,580,118
Budget Change	+5.1%
Total Staff	32.0 FTE
Staff Change	No Change

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- ◆ Improved staff knowledge, skills, resources and tools necessary to deliver top-quality products.
 - All appraisal staff is current on state-required continuing education hours to maintain appraisal registrations.
 - Cartography staff received specialized training on new software package. Also took active roll in statewide committee and trainings regarding mapping standards.
 - Other staff trainings include: customer service, deed and real estate law, exemptions, and other related courses to stay current on Oregon property tax laws, practices and standards.
- ◆ Timely and accurately completed assigned work:
 - All new construction and new land partition appraisals completed timely
 - Assessment and map records updated and completed timely
 - Annual tax rolls completed and mailed timely adhering to statutory requirements
- ◆ Maximized usefulness and accuracy of GIS data ensuring quality products and services. This is a multi-year process of updating manually maintained maps into current electronic versions.

Significant Issues in the Year Ahead

Over the last several years, in response to declining General Fund resources, we have eliminated 5.5 FTE in the Assessor's Office. This was feasible due to the slowdown in new construction, but was done with the understanding that these positions would someday have to be restored. In FY 2010 and again in FY 2011, the Assessor's Office staff was stretched an increased number of property tax assessment appeals. With construction picking up and with the consequences that may accrue from failure to maintain assessment standards mandated by the Oregon Department of Revenue, in the FY 2012 budget one Appraiser II position was restored, with an eye toward restoring additional appraisal and support positions in future years. This proposal was made with the understanding that the position would not be filled until after the tax roll had been certified in October. Due to the uncertainties of the current real estate market and the impacts on property tax revenues, this position was not filled in FY 2012, but it is proposed in the FY 2013 budget. The same considerations will be taken into account before the position is filled.

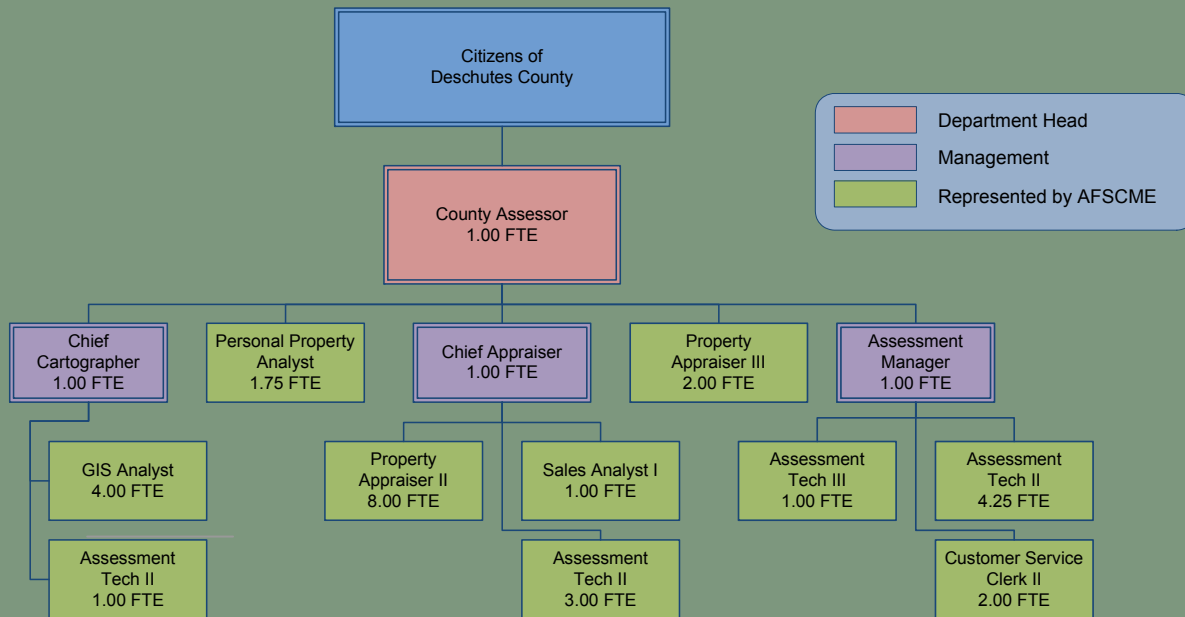
Fiscal Issues and Conditions

Funding for the Assessor's Office comes primarily from the County's General Fund (79%), two state grants (20%), and the sale of maps, transfer of titles and moving permits for manufactured homes, and miscellaneous fees (1%). The state funds are a matching grant from Oregon Department of Revenue. As County resources appropriated to the Assessor's Office increase or decrease, state grant funds adjust proportionately.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
TOTAL ASSESSOR'S OFFICE FTE	36.25	32.15	31.25	32.00	32.00

Organizational Chart



Budget Summary — County Assessor's Office (001-0200)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	729,836	701,891	665,500	720,626	720,626	720,626	8.3%
Charges for Services	24,545	22,555	28,000	28,000	28,000	28,000	0.0%
Transfer from GIS Dedicated	93,303	102,164	97,496	-	-	-	(100.0%)
County General Fund	2,243,224	2,427,424	2,614,304	2,821,301	2,831,492	2,831,492	8.3%
Total Resources	3,090,908	3,254,034	3,405,300	3,569,927	3,580,118	3,580,118	5.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	1,572,826	1,667,917	1,763,607	1,866,940	1,869,794	1,869,794	6.0%
Benefits	<u>798,093</u>	<u>810,804</u>	<u>865,711</u>	<u>909,842</u>	<u>917,046</u>	<u>917,046</u>	5.9%
Personnel Services	2,370,919	2,478,721	2,629,318	2,776,782	2,786,840	2,786,840	6.0%
Internal Service Charges	273,179	290,451	285,490	307,308	307,441	307,441	7.7%
Interfund Building Rental	180,360	180,360	180,360	180,360	180,360	180,360	0.0%
Software Maintenance Agreement	141,187	131,294	156,984	160,921	160,921	160,921	2.5%
Other Materials and Services	<u>119,464</u>	<u>173,208</u>	<u>144,798</u>	<u>144,456</u>	<u>144,456</u>	<u>144,456</u>	(0.2%)
Materials and Services	714,190	775,313	767,632	793,045	793,178	793,178	3.3%
Capital Outlay	5,799	-	8,350	100	100	100	(98.9%)
Total Requirements	3,090,908	3,254,034	3,405,300	3,569,927	3,580,118	3,580,118	5.1%

Performance Management

Action #1: Provide timely appraisals of all new Construction (Goal #2, Objective #1)

Performance Measure #1: Percentage of new construction appraisals completed by August 1st

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%	100%

Action #2: Provide timely updating of name and map changes (Goal #2, Objective #1)

Performance Measure #2: Percentage of assessment records with the Clerk's Office recordings updated within three weeks

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%	100%

Performance Measure #3: Percentage of tax maps updated within three weeks

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%	100%

Action #3: Provide timely certification of yearly assessment and tax roll (Goal #2, Objective #1)

Performance Measure #4: Percentage of year assessment and tax rolls completed by Sept 25th

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%	100%

Performance Measure #5: Percentage of tax statements mailed by October 25th

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	100%	100%	100%

The following data is informational only to compare the Deschutes County Assessment & Taxation to other selected counties in the state at a high level. Caution against using any of the following individually to draw conclusions or performance targets since many other factors, including outside influences, affect these statistics.

Number of tax time phone calls and walk-ins (late October to November 15th)

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Phone Calls	3,425	3,429	3,514	3,292	3,778	3,444
Walk-Ins	867	813	1,002	950	1,412	1,195

Cost per Account

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD
Deschutes County	\$48.65	\$46.13	\$46.15	\$42.41	\$43.27	\$43.04
7 County Average	\$43.98	\$42.87	\$44.00	\$42.99	\$43.34	\$43.91
Lane County	\$42.50	\$40.00	\$36.91	\$39.07	\$40.03	\$37.96
Clackamas County	\$34.40	\$37.80	\$39.01	\$38.77	\$39.29	\$41.88
Marion County	\$49.44	\$49.92	\$48.33	\$46.21	\$46.18	\$48.01
Jackson County	\$40.86	\$38.60	\$42.32	\$41.12	\$40.03	\$39.67
Douglas County	\$33.59	\$30.46	\$28.76	\$28.24	\$28.88	\$28.94
Linn County	\$51.62	\$51.08	\$52.96	\$53.46	\$54.10	\$53.16
Benton County	\$55.43	\$52.21	\$59.71	\$54.09	\$54.85	\$57.75

Accounts per FTE

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD
Deschutes County	1,982	2,205	2,262	2,495	2,584	2,569
7 County Average	2,181	2,262	2,328	2,441	2,422	2,545
Lane County	2,668	2,785	2,936	2,988	2,981	3,006
Clackamas County	2,774	2,631	2,785	2,830	2,785	2,740
Marion County	1,877	1,914	2,053	2,355	2,336	2,474
Jackson County	2,325	2,334	2,288	2,323	2,432	2,723
Douglas County	2,366	2,602	2,668	2,724	2,626	2,716
Linn County	1,658	1,721	1,765	1,959	1,896	2,114
Benton County	1,602	1,843	1,803	1,910	1,899	2,042

Administrative expenses as percentage of taxes imposed

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD
Deschutes County	2.19%	2.12%	1.96%	1.68%	1.67%	1.70%
7 County Average	2.13%	1.97%	1.93%	1.83%	2.06%	2.02%
Lane County	2.07%	1.95%	1.80%	1.83%	1.84%	1.69%
Clackamas County	1.29%	1.22%	1.29%	1.20%	1.12%	1.16%
Marion County	2.37%	2.32%	2.27%	2.08%	1.93%	1.98%
Jackson County	2.61%	2.20%	2.17%	1.97%	1.86%	1.88%
Douglas County	4.08%	3.66%	3.34%	3.30%	3.10%	3.03%
Linn County	3.00%	2.72%	2.77%	2.71%	2.57%	2.38%
Benton County	2.48%	2.18%	2.25%	2.10%	2.03%	2.05%

Assessment and Taxation Reserve (Fund 114)

Fund Overview

This reserve fund is to be used for large capital purchases such as new software. Currently, Deschutes County uses the Oregon County Assessment and Taxation System (ORCATS) for its various property tax functions, including appraisal, cartography, assessment and tax collection. The ORCATS software is owned by Polk County and used by eight counties. Deschutes County purchased the ORCATS system in December 2001. Deschutes, Jackson, Tillamook and Polk counties have invested in its enhancements in each fiscal year since it was originally purchased. There are two large metropolitan counties currently requesting proposals for new assessment and taxation software. They are expected to implement the new software in the next two years, which could present an opportunity for additional efficiencies and cost effectiveness. This reserve fund allows Deschutes County to be in a position to take advantage of new, cost effective options when they become available. A system is estimated to cost approximately \$1.5 million.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	208,809	242,946	292,000	535,000	535,000	535,000	83.2%
Interest Revenue	2,649	2,274	1,000	1,500	1,500	1,500	50.0%
ORCATS	31,488	-	-	-	-	-	0.0%
County General Fund	-	187,000	100,000	-	-	-	(100.0%)
Total Resources	242,946	432,220	393,000	536,500	536,500	536,500	36.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Capital Outlay	-	-	100,000	100,000	100,00	100,000	0.0%
Transfer to Comm. Dev. (295)	-	-	-	89,577	89,577	89,577	100.0%
Reserve for Future Expenditures	-	-	293,000	346,923	346,923	346,923	18.4%
Total Requirements	-	-	393,000	536,500	536,500	536,500	36.5%

County Clerk's Office

Nancy Blankenship, County Clerk

Mission Statement

Provide accurate, efficient and timely customer service to all citizens while carrying out the legal mandates in the areas of elections and recordation

Department Overview

The County Clerk's Office, working under the direction of the elected County Clerk, is responsible for the recording of real property transactions, including deeds, mortgages, liens and plats on the public record; inventory and retention of the records documenting the proceedings of the Board of County Commissioners, known as the Commissioners' Journal; administering elections and voter registration; issuing marriage licenses; certifying domestic partnerships; managing the County's archive facility; overseeing the County's antique dealer business licenses; and application acceptance agent for the federal passport agency.

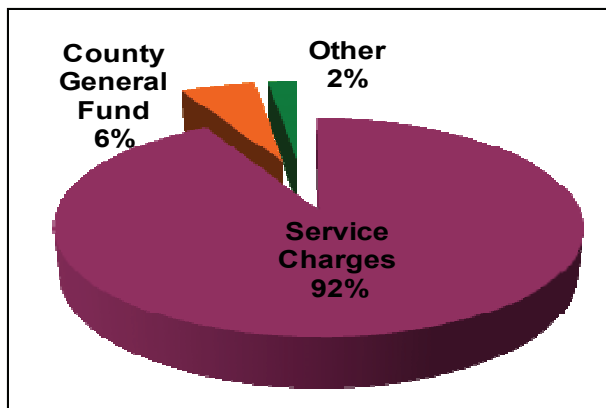
Budget Summary

Total Budget	\$1,467,638
Budget Change	+3.1%
Total Staff*	9.0 FTE
Staff Change	No Change

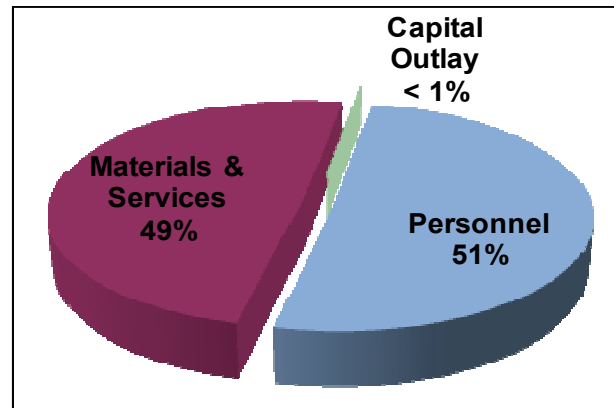
*Total Staff includes Funds 001-0500 & 001-0600

The Clerk's Office manages and provides staff to the Board of Property Tax Appeals process. Property owners can appeal the current year real market, maximum assessed, specially assessed, or assessed value of their property.

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- The goal of completing the backlog of real property verification was met. The targeted goal to finish the verification was accomplished in early fall, several months ahead of the scheduled calendar year-end.
- The Recording Department upgraded its recording software to permit customers throughout the country to submit documents electronically. This method of recording is commonly called eRecording and Deschutes County is the second county in the state to offer this service. The Clerk's Office now recognizes approximately 50-60% of its real property recordings electronically.
- With the allocation of funds expensed from the Clerk's dedicated fund, the Recording Department converted over 15 years of microfilm to digital image. The digital images are now imported into its real property index and available online to the public. Research of available indices and documents are now available from 1985 forward. A future challenge is to index recently imported records covering the years 1983 and 1984.
- A software upgrade now permits the Clerk for Board of Property Tax Appeals to more effectively manage property tax appeals. The upgrade allows personnel in the Assessor's Office to receive petitions electronically reducing staff time in managing tax appeal records. Additionally, this year the Clerk's Office made available to taxpayers the ability to file their tax appeals electronically.
- With our continuing efforts to better customer service, the Clerk's Office has developed a variety of informational material deliverable through electronic communication. This material ranges from searching online real property records, applying for marriage licenses, starting a business and voting and elections in Deschutes County.
- Several internal processes were made more efficient. Partnering with Deschutes County Veteran's Office, the Clerk's Office developed an internal method for processing military discharge papers needed by veteran's seeking benefits. Another revised process was introduced by Deschutes County Archives. Now, several internal department use online request forms in requesting records from County Archives.
- As mentioned last year, through the Help America Vote Act (HAVA), the Clerk's office received computers, equipment and technology to enhance efficiencies and automate processes for elections and voting through State Elections. Also, State Elections will be rolling out a new accessible ballot marking initiative using computerized tablet technology that will be launched statewide this spring.
- Subsequent to the 2011 State Legislature's historic passage of redistricting legislation, the Clerk's office, with assistance from the County's GIS Department, completed the implementation of those changes before the January 31, 2012 deadline. Significant changes were made to the three senate and four representative district boundaries in Deschutes County.

Significant Issues in the Year Ahead

November 2012 marks the next presidential election. As in previous presidential elections, public interest and voter registration increases significantly. In preparation for the increased demands, the department is planning for and securing resource to accommodate the cyclical nature of elections.

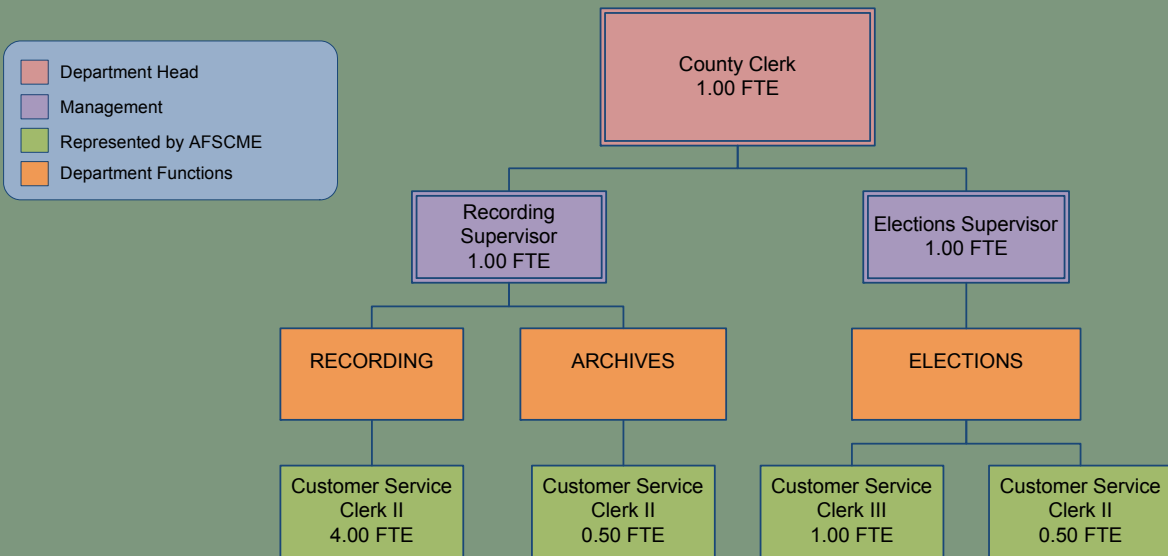
Fiscal Issues and Conditions

The primary revenue source for the Clerk's Office is recording fees. In FY 2012, recording revenues were slightly higher than projections (+1.0%). At the federal and state level, legal efforts related to foreclosures continue to cast a shadow on the delicate housing market and have the potential to produce unforeseen impacts.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
County Clerk's Office (001-0500)	9.98	9.98	9.48	8.48	8.48
BOPTA (001-0600)	0.52	0.52	0.52	0.52	0.52
TOTAL COUNTY CLERK FTE	10.50	10.50	10.00	9.00	9.00

Organizational Chart



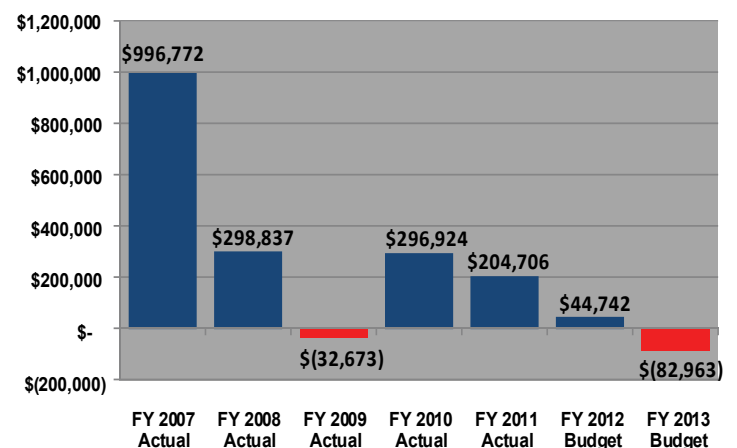
Budget Summary — County Clerk's Office (001-0500)

*

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Licenses & Permits	26,800	26,450	26,775	26,475	26,475	26,475	(1.1%)
State Government Payments	866	19,133	-	-	-	-	0.0%
Election Reimbursement	192,186	96,545	30,000	95,000	95,000	95,000	216.7%
Filing and Recording Fees	1,260,318	1,262,280	1,300,000	1,150,000	1,150,000	1,150,000	(11.5%)
Other Fees	111,524	107,784	105,215	101,647	101,647	101,647	(3.4%)
Interfund Charges (Archive Fees)	8,063	7,314	6,717	6,901	6,901	6,901	2.7%
County General Fund*	(296,925)	(204,704)	(44,742)	82,963	87,615	87,615	100.0%
Total Resources	1,302,832	1,314,802	1,423,965	1,462,986	1,467,638	1,467,638	3.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	457,428	474,157	496,765	515,034	517,277	517,277	4.1%
Benefits	<u>235,981</u>	<u>231,470</u>	<u>221,210</u>	<u>227,635</u>	<u>230,027</u>	<u>230,027</u>	4.0%
Personnel Services	693,409	705,627	717,975	742,669	747,304	747,304	4.1%
Internal Service Fund Charges	169,688	178,355	159,058	168,463	168,480	168,480	5.9%
Interfund Building Rental	122,514	122,514	122,514	122,514	122,514	122,514	0.0%
Printing	123,822	132,543	198,000	219,500	219,500	219,500	10.9%
Postage	63,513	36,041	78,000	70,000	70,000	70,000	(10.3%)
Other Materials and Services	<u>129,886</u>	<u>127,695</u>	<u>148,318</u>	<u>139,740</u>	<u>139,740</u>	<u>139,740</u>	(5.8%)
Materials and Services	609,423	597,148	705,890	720,217	720,234	720,234	2.0%
Capital Outlay	-	12,027	100	100	100	100	0.0%
Total Requirements	1,302,832	1,314,802	1,423,965	1,462,986	1,467,638	1,467,638	3.1%

The County Clerk's Office (Fund 001-0500) is part of the County General Fund. Traditionally, the charges for services provided by the Clerk's Office were in excess of the expenses necessary to operate the department. Unlike most other departments, the Clerk's Office does not maintain this excess revenue, but instead it is incorporated into the beginning net working capital for the County General Fund. In FY 2009, a slowdown in the real estate market resulted in a significant decline in filing and recording fees which provides a significant portion of Clerk's Office revenue. This decline resulted in expenses exceeding revenue generated by the Clerk's Office. This was reversed in FY 2010 with revenue exceeding expenses partially due to filing and recording fees associated with real estate foreclosures. However, the excess revenue has been declining the last few years. In the FY 2013 budget, expenditures are projected to exceed resources. The adjacent chart reflects this variance for the County Clerk's Office, Fund 001-0500, beginning in FY 2007.



Performance Management

Action #1: Timely recording of all real property records (Goal #2, Objective #1)

Performance Measure #1: Percentage of original real property records recorded, indexed and returned within one day

FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	99%

Performance Measure #2: Percentage of recorded documents transferred for microfilming within 20 days

FY 2012	FY 2013 Target
3%*	99%

* Vendor incurred technical issues resulting in department not meeting the target. The last two transfers were completed within the 20-day target.

Action #2: Timely and accurate processing of vital records (Goal #2, Objective #1)

Performance Measure #3: Percentage of marriage licenses accepted error free by Oregon's Vital Records Office

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
100%	100%	99%	99%	100%	99%

Performance Measure #4: Percentage of passport applications accepted error free by the State Department

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
100%	100%	99%	99%	100%	99%

Action #3: Mail voter notification card in a timely manner from the date the voter registration is received (Goal #2, Objective #4)

Performance Measure #5: Percentage of voter notification cards mailed within 14 days of registration

FY 2008 ¹	FY 2009 ¹	FY 2010 ¹	FY 2011	FY 2012 YTD	FY 2013 Target
92%	72%	71%	92%	100%	90%

¹—Percentage included voter notification cards and voter confirmation cards in FY 2008—FY 2010

Board of Property Tax Appeals (Fund 001-0600)

Fund Overview

Each October, after property owners receive their property tax bills, they may appeal the following values of their property: current year real market, maximum assessed, specially assessed, or assessed value. The petitions to appeal are generally due by December 31. The Board of Property Tax Appeals is a citizen board appointed by the Board of County Commissioners to hear and act upon the appeals. The Board's work begins in February and must be completed by April 15th. The 2011-2012 session processed 1,401 petitions compared to 2,632 in 2010-2011; 2,358 in 2009-2010; 1,010 in 2008-2009 and 326 in 2007-2008.

Revenues for the Board of Property Tax Appeals are derived from the County's General Fund and an Assessment and Tax Grant administered by the Department of Revenue. The State's Assessment and Tax Grant FY 2013 is estimated to remain the same as FY 2012 at \$12,398. Projected expenditures are similar to FY 2012 expenditures. Services and programs for the Board of Property Tax Appeals are anticipated to remain consistent even though the volume of appeals could be greater.

Budget Summary—BOPTA (Fund 001-0600)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	14,432	13,077	12,398	12,398	12,398	12,398	0.0%
County General Fund	45,481	53,570	60,004	59,578	59,987	59,987	(0.0%)
Total Resources	59,913	66,647	72,402	71,976	72,385	72,385	(0.0%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	24,791	27,428	27,988	29,024	29,273	29,273	4.6%
Benefits	<u>12,523</u>	<u>13,473</u>	<u>13,399</u>	<u>13,826</u>	<u>13,995</u>	<u>13,995</u>	4.4%
Personnel Services	37,314	40,901	41,387	42,850	43,268	43,268	4.5%
Internal Service Fund Charges	3,850	4,295	4,213	4,446	4,437	4,437	5.3%
Other Materials and Services	<u>18,749</u>	<u>21,451</u>	<u>26,702</u>	<u>24,580</u>	<u>24,580</u>	<u>24,580</u>	(7.9%)
Materials and Services	22,599	25,746	30,915	29,026	29,017	29,017	(6.1%)
Capital Outlay	-	-	100	100	100	100	0.0%
Total Requirements	59,913	66,647	72,402	71,976	72,385	72,385	(0.0%)

County Clerk Records (Fund 218)

Fund Overview

Under ORS 205.320(18), the County Clerk is directed to deposit 5% of recording fees in a separate fund. The monies in this fund are to be expended on storage and retrieval systems, maintaining and restoring records and the cost incurred in collecting the fee.

Revenues in the County Clerk Records Fund are projected to decrease slightly. Expenses are proposed to decrease as the microfilm conversion project is completed. However, several smaller projects are planned. Additionally, the purchase of several software programs to increase staff efficiencies when indexing and retrieving documents, the possible replacement of the office's aging, principal document scanner, the purchase of archive shelving, and the transfer of appropriate recording expenses from the General Fund.

Budget Summary—County Clerk Records (Fund 218)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	294,999	306,814	340,139	310,600	310,600	310,600	(8.7%)
Charges for Services	99,753	106,461	99,000	92,000	92,000	92,000	(7.1%)
Interest Revenue	3,394	2,052	1,850	1,750	1,750	1,750	(5.4%)
Total Resources	398,146	415,327	440,989	404,350	404,350	404,350	(8.3%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Microfilming & Imaging	11,849	9,835	116,000	94,500	94,500	94,500	(18.5%)
Internal Service Fund Charges	5,129	5,950	6,112	6,018	5,939	5,939	(2.8%)
Software License & Maintenance Agreement	55,924	55,924	87,200	96,500	96,500	96,500	10.7%
Other Materials and Services	<u>6,883</u>	<u>10,503</u>	<u>26,200</u>	<u>32,440</u>	<u>32,440</u>	<u>32,440</u>	23.8%
Materials and Services	79,785	82,212	235,512	229,458	229,379	229,379	(2.6%)
Capital Outlay	11,547	-	100	5,000	5,000	5,000	4900.0%
Contingency	-	-	205,377	169,892	169,971	169,971	(17.2%)
Total Requirements	91,332	82,212	440,989	404,350	404,350	404,350	(8.3%)

Community Development

Tom Anderson, Director

Mission Statement

Facilitate orderly growth and development in the Deschutes County community through coordinated programs of Land Use Planning, Environmental Soils, Building Safety, Code Enforcement, education and service to the public

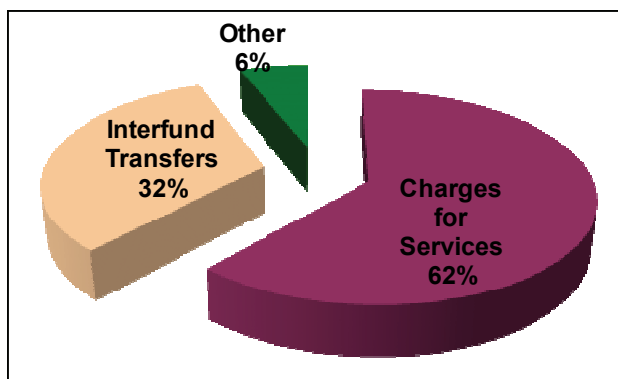
Department Overview

The Community Development Department (CDD) consists of four divisions, as well as code enforcement and geographic information system (GIS) programs, which provide coordinated planning and development services. The divisions include the following:

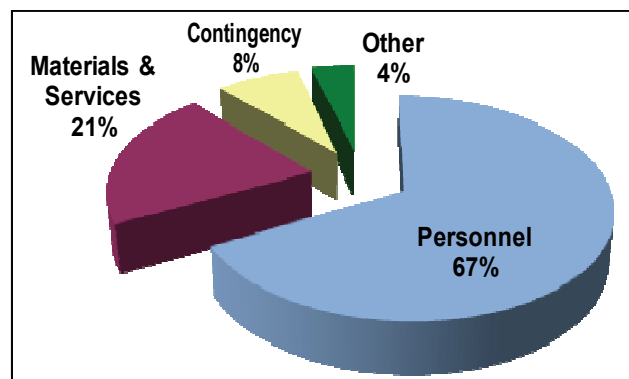
- ♦ **Administrative and Coordinated Services Division** provides “front line” services at the satellite offices in Redmond and La Pine, as well as the main office in Bend.
- ♦ **Building Safety Division** provides construction plan reviews, consultation and inspections to assure compliance with federal and state building codes.
- ♦ **Environmental Soils Division** regulates on-site septic systems and monitors environmental factors such as area groundwater.
- ♦ **Planning Division** is separated into two operational areas, Current Planning and Long Range Planning. Current Planning processes individual land use applications and provides information to the public on all land use related issues. Long Range Planning addresses the future needs of the community through updates to the comprehensive plan, changes to county code and other special projects.
- ♦ **Code Enforcement** is responsible for investigating code violation complaints to ensure compliance with each of the codes and statutes administered by CDD.
- ♦ **GIS Program** supports CDD divisions as well as provides direct service to the public via electronic and web-based mapping.

Budget Summary	
Total Budget	\$4,457,366
Budget Change	-0.4%
Total Staff	28.60 FTE
Staff Change	No Change

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- Achieved an overall customer service rating of 4.64 (on a scale of 0 to 5) in 2011. We are very proud of this achievement as it occurred in a year in which the ability to maintain historical service levels has been adversely affected by staffing reductions that were necessary due to decreased work volume and revenue.
- By involving field-based staff with plan review responsibilities, the Building Division was able to maintain and in some cases reduce the customer wait times for completed plan reviews.
- Achieved an 85% voluntary compliance rate for cases resolved in Year 2011.
- Established procedures to coordinate and agree with Department of Environmental Quality (DEQ) on septic system repair prescriptions in southern Deschutes County, thereby eliminating the cost to customers and time involved in filing variance requests.
- Initiated work on a new South County Plan chapter of the Comprehensive Plan. Conducted numerous community based meetings to scope the project, assess community values and make recommendations on the finished product.
- Completed a draft update to the County Transportation System Plan (TSP), which was recommended for approval by the Planning Commission, and has been submitted to the Board of Commissioners.
- Completed a change to county code to allow small wind energy systems.
- Completed the Regional Economic Opportunity Analysis (REOA), which is intended to create an inventory of large lot industrial parcels which are able to be annexed into the Urban Growth Boundaries of the incorporated cities of Deschutes, Crook and Jefferson counties.

Significant Issues in the Year Ahead

The primary objective of CDD in FY 2013 will once again be to maintain acceptable levels of customer service despite a nearly 65% reduction in staff caused by a downturn in development activity in Deschutes County. The challenge will be to spread more responsibilities among a smaller staff in order to provide a full range of services.

It is anticipated that adoption of the Transportation System Plan Update, the South County Chapter of the Comprehensive Plan, an ordinance allowing agri-tourism based events on rural farmland and further implementation of the Big Look legislation will be completed in FY 2013. Additional areas of focus will include further exploration of shared service delivery contracts, an update of the Code Enforcement Procedures Manual, and implementation of recommendations of the DEQ Advisory Committee associated with south county groundwater protection.

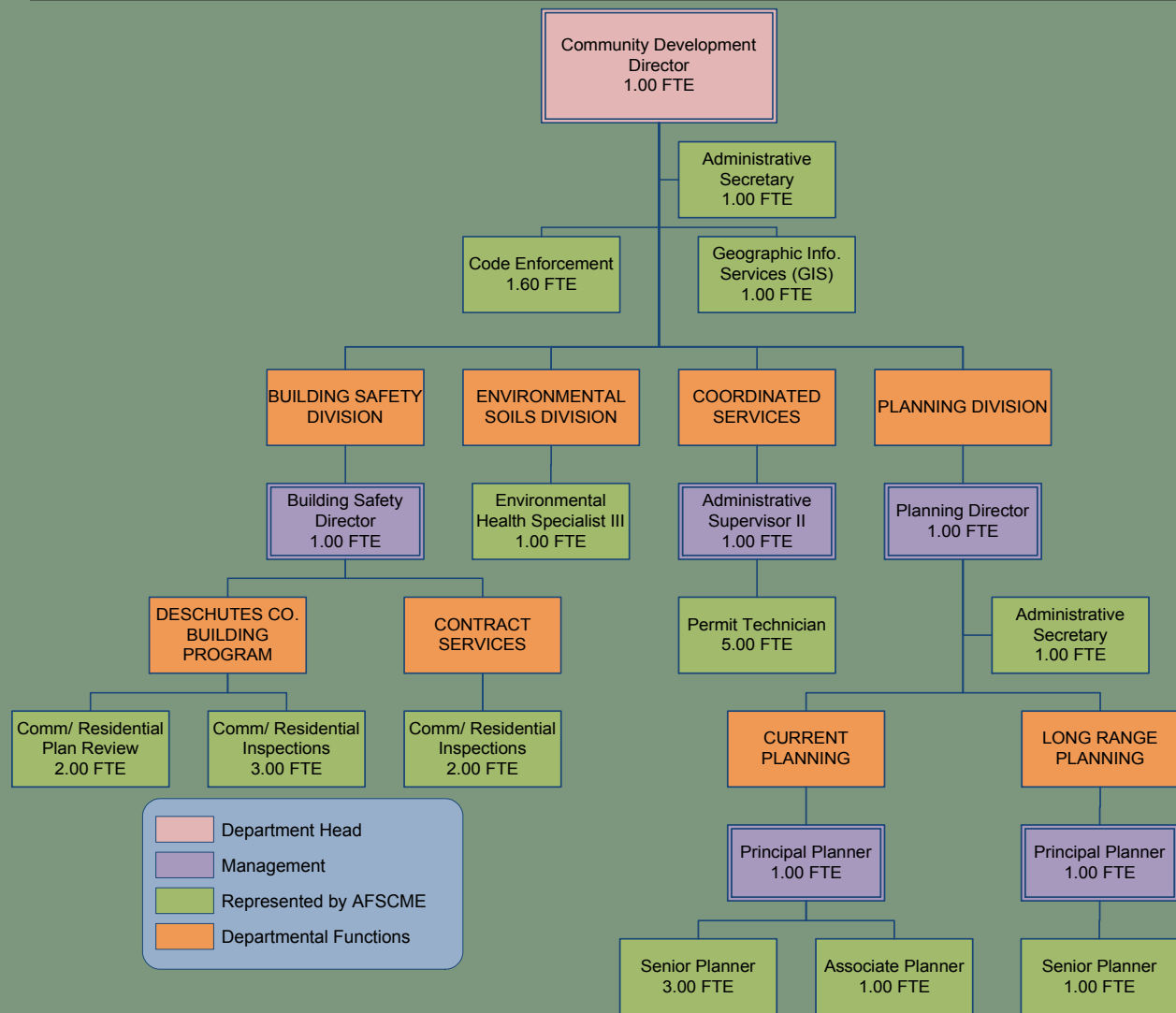
Fiscal Issues and Conditions

Community Development has historically been a fee-supported department, however General Fund support has been required for the past four years in order to prevent a significant reduction in service levels to our customers. Building and septic permit volume have leveled off and begun to gradually increase, resulting in revenue stabilization, however land use applications have not followed the same path. In FY 2013, service fees increased in order to keep pace with inflationary increases and strike a balance with continuing support from the General Fund. Building services fees increased by 5% and planning fees increased 2.5%. The FY 2013 budget assumes that the county see continued increases in building and septic permit activity, and a stabilization of land use application volume. No staffing increases are proposed in FY 2013, although the department will continue to make us of on-call personnel to cover any spikes in service level demands.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
COMMUNITY DEVELOPMENT FTE	48.00	48.10	32.50	28.60	28.60

Organizational Chart



Budget Summary — Community Development (295)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	629,659	613,031	229,822	4,000	4,000	10,000	(95.6%)
Federal Government Payments	-	15,509	50,000	15,000	15,000	15,000	(70.0%)
State Government Payments	112,320	124,341	42,500	2,000	2,000	2,000	(95.3%)
Local Government Payments	124,685	147,810	160,200	111,600	111,600	111,600	(30.3%)
Building Safety Fees & Permits	1,215,475	1,203,872	1,410,030	1,514,575	1,509,275	1,509,275	7.0%
Environmental Health Fees & Permits	1,083,044	274,473	280,400	327,450	312,971	312,971	11.6%
Planning Fees & Permits	825,540	854,797	831,900	825,150	805,150	805,150	(3.2%)
Other Fees & Permits	108,882	161,968	118,450	125,240	125,240	125,240	5.7%
Interest Revenue	8,047	5,022	13,600	9,600	9,600	9,600	(29.4%)
Interfund Charges	171,119	117,402	114,226	116,621	116,621	116,621	2.1%
Interfund Grants	-	3,500	-	-	-	-	0.0%
Sales of Equipment	300	900	-	-	-	-	0.0%
Transfer-Code Abatement (290)	-	-	100	100	100	100	0.0%
Transfer-Building Reserve (303)	114,734	-	-	-	-	-	0.0%
Transfer-A&T Reserve (114)	-	-	-	89,577	89,577	89,577	100.0%
County General Fund	1,519,127	769,387	1,224,985	1,305,353	1,350,232	1,350,232	10.2%
Total Resources	5,912,932	4,292,013	4,476,213	4,446,266	4,451,366	4,457,366	(0.4%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	2,644,794	1,974,538	2,033,554	2,106,944	2,106,944	2,106,944	3.6%
Benefits	<u>1,237,067</u>	<u>888,655</u>	<u>883,547</u>	<u>886,622</u>	<u>892,933</u>	<u>892,933</u>	1.1%
Personnel Services	3,881,861	2,863,193	2,917,101	2,993,566	2,999,877	2,999,877	2.8%
Professional and Technical Services	143,733	185,205	135,750	84,300	84,300	84,300	(37.9%)
Internal Service Fund Charges	730,521	641,574	625,551	542,094	545,221	545,221	(12.8%)
Other Materials and Services	<u>347,936</u>	<u>296,955</u>	<u>295,728</u>	<u>301,809</u>	<u>301,809</u>	<u>301,809</u>	2.1%
Materials and Services	1,222,190	1,123,734	1,057,029	928,203	931,330	931,330	(11.9%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer to CDD Debt Service (530)	195,850	173,310	173,885	179,155	179,155	179,155	3.0%
Contingency	-	-	328,098	345,242	340,904	346,904	5.7%
Total Requirements	5,299,901	4,160,237	4,476,213	4,446,266	4,451,366	4,457,366	(0.4%)

Performance Management

Action #1: Establish plans and programs to address Deschutes County long-term growth and planning needs (Goal #2, Objective #2)

Performance Measure #1: Complete a Community Plan for Southern Deschutes County

Performance Measure #2: Complete a 20-year action plan for Comprehensive Plan implementation

Performance Measure #3: Initiate an Updated Goal 5 inventory and protection program

Performance Measure #4: Adopt Transportation System Plan Update

Measure	FY 2012	FY 2013 Target
Measure #1	80% Complete	Complete by June 30, 2013
Measure #2	Completed	Complete by June 30, 2013
Measure #3	0% Complete	Complete by June 30, 2013
Measure #4	99% Complete	Complete by June 30, 2013

Action #2: Protect groundwater and wetlands of Deschutes County (Goal #3, Objective #2)

Performance Measure #5: Coordinate with Oregon Department of Environmental Quality (DEQ) on any recommendations from the Advisory Committee examining groundwater protection in the Upper Deschutes basin, including discussions regarding Statewide Goal 11.

Measure	FY 2012	FY 2013 Target
Measure #5	67% Complete	Complete by June 30, 2013

Action #3: Promote economic growth through land utilization (Goal #3, Objective #4)

Performance Measure #6: Continue work on implementation of HB 2229, the “Big Look,” following Land Conservation and Development Commission (LCDC) rulemaking

Performance Measure #7: Complete the text amendment process to implementation agri-tourism legislation/commercial events on farm land

Performance Measure #8: Finalize a Comprehensive Plan amendment to recognize the regional Economic Opportunity Analysis (REOA), and complete implementation

Measure	FY 2012	FY 2013 Target
Measure #6	10% Complete	Complete by June 30, 2013
Measure #7	Completed	Complete by June 30, 2013
Measure #8	85% Complete	Complete by June 30, 2013

Action #4: Provide timely and effective community development services (Goal #5, Objective #2)

Performance Measure #12: Average turnaround time for land use application reviews

Performance Measure #13: Average turnaround time for building plan reviews

Performance Measure #14: Average score received on customer satisfaction questionnaire

Measure	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #12	73 days	47 days	63 days	39 days	65 days or less
Measure #13	4 days	8 days	5 days	5 days	4 days or less
Measure #14	4.82	4.75	4.92	4.83	4.80 out of 5.00

Action #5: Explore the viability of merging certain services with other jurisdictions (Goal #5, Objective #2)

Performance Measure #12: Pursue mutual aid or service provision agreement with new jurisdictions

FY 2012	FY 2013 Target
On Schedule	Complete by June 30, 2013

Building Safety Division

Building Division staff provides construction plan reviews, consultation and inspections to assure compliance with national and state building specialty codes. Deschutes County's Building Safety Division interprets and enforces the state-mandated building codes through a process of education and a clear and fair application of the specialty codes. The Division provides all of these services to the City of Redmond through a contract and provides various services to Lake, Jefferson, Harney and Crook Counties, the City of Bend and the State of Oregon Building Codes Division on an as-needed basis. The County retains jurisdiction of the building program within the City of La Pine.

Staff will continue to explore opportunities for shared service delivery with other jurisdictions. Technology initiatives will include expanded electronic plan review in coordination with online structural building permits. The Division will complete the final year of enhanced “green” building inspections and consultation using grant funds from the federal Department of Energy.

All revenues associated with the Building Safety Division come from permit fees and service contracts with other jurisdictions. Revenue decreased significantly with the construction slowdown, and staffing levels also decreased substantially in response. FY 2013 revenues are projected conservatively, but based on recent trends are expected to show continued increases in FY 2013.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Federal Government Payments	-	15,510	50,000	15,000	15,000	15,000	(70.0%)
Local Government Payments	124,685	147,810	160,200	111,600	111,600	111,600	(30.3%)
Charges for Services	1,215,475	1,228,339	1,410,030	1,514,575	1,514,575	1,514,575	7.4%
Total Resources	1,340,160	1,391,659	1,620,230	1,641,175	1,641,175	1,641,175	1.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,001,196	863,803	905,572	883,516	885,256	885,256	(2.2%)
Materials and Services	71,823	72,312	83,599	80,807	80,807	80,807	(3.3%)
Total Requirements	1,073,019	936,115	989,171	964,323	966,063	966,063	(2.3%)

Planning Division

The Planning Division is divided into two operational areas, Current Planning and Long Range Planning. Current Planning processes individual land use applications, zoning review and sign-off for building and septic permits and information to the public on all land use related issues. It is also responsible for all addressing and road naming in rural Deschutes County. Long Range Planning emphasizes public involvement in considering land use policy, updates the County Comprehensive Plan and zoning regulations and coordinates with the cities and agencies on various planning projects.

In addition to maintaining legally prescribed turnaround times on property-specific land use applications, the division will focus on the future needs of the County, especially those geared towards regional economic development. Major initiatives will include a public process examining the possibility of agri-tourism-based commercial events on rural lands, and following finalized of the Regional Economic Opportunity Analysis focusing on the availability of large lot industrial land, coordinate with other local jurisdictions on its implementation. The division will also undertake a range of code updates, both citizen-initiated and County-driven.

Land use application fee revenue has continued to decrease and staffing levels also have been similarly reduced. Long Range planning activities have been subsidized by the County and non-CDD sources of funds in order to maintain progress on completion. Grant funds will continue to be actively sought to complete other priority activities.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	112,320	124,341	42,500	2,000	2,000	2,000	(95.3%)
Charges for Services	832,474	868,832	831,900	825,150	805,150	805,150	(3.2%)
Interfund Charges	52,900	54,362	54,226	56,621	56,621	56,621	4.4%
Interfund Grants	-	3,500	-	-	-	-	0.0%
County General Fund	300,000	516,000	495,360	495,360	495,36	495,360	0.0%
Total Resources	1,297,694	1,567,035	1,423,986	1,379,131	1,359,131	1,359,131	(4.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,047,783	962,699	950,088	1,006,640	1,008,737	1,008,737	6.2%
Materials and Services	163,641	83,780	147,720	96,979	96,979	96,979	(34.3%)
Transfer to Road (325)	18,190	-	-	-	-	-	0.0%
Total Requirements	1,229,614	1,046,479	1,097,808	1,103,619	1,105,716	1,105,716	0.7%

Environmental Soils Division

The Environmental Soils Division provides for site evaluations, design review and inspection of on-site wastewater and dispersal systems. Staff also inspects sewage pumper trucks, reports on condition of existing wastewater systems, maintains an operations and maintenance tracking system, provides the public with information on wastewater treatment systems and regulations, and investigates sewage hazards. Staff is also engaged in the proactive pursuit of protection of the groundwater in southern Deschutes County and other sensitive areas. Septic permit fee revenue declined substantially with the area's construction slowdown, but has leveled off over the past year and now shows sustained, gradual growth. Staffing in Environmental Soils remains 1.0 FTE, although on-call staff is available for needed work so that service levels are maintained. Revenue is forecast to show continued increases in FY 2013.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	1,062,115	274,473	280,400	327,450	312,971	312,971	11.6%
Interfund Charges	17,819	-	-	-	-	-	0.0%
County General Fund	2,501	-	-	-	-	-	0.0%
Total Resources	1,082,435	274,473	280,400	327,450	312,971	312,971	11.6%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	808,594	141,992	133,159	147,554	147,778	147,778	11.0%
Materials and Services	31,402	11,040	9,949	11,858	11,858	11,858	19.2%
Total Requirements	839,996	153,032	143,108	159,412	159,636	159,636	11.5%

Administrative and Coordinated Services Division

Operations within this division include satellite offices in Redmond and La Pine, as well as the main office in Bend. Permit Technicians serve customers, handle phone calls and process related paperwork in support of each division. Code Enforcement is responsible for investigating code violation complaints associated with the building, land use, on-site wastewater disposal and solid waste codes, with the overriding goal of achieving voluntary compliance. Geographic Information Systems (GIS) staff is responsible for the development and maintenance of the County digital spatial database and for providing state-of-the-art mapping and data services to local governments, citizens, and businesses. In addition, GIS supports customer service applications.

Maintaining service levels will be a challenge for this division if business volume continues to increase while staffing levels remain the same. Code Enforcement staff will endeavor to keep up with ongoing caseloads, and will work on proactive code enforcement efforts where possible, including follow-up on replacement dwellings and agricultural barns to ensure that development conditions are completed. Code enforcement has been assisted in FY 2012 by the addition of two volunteers who perform routine field inspections on a part-time basis. Major projects in GIS will include technical support for staff, as well as customer requested custom mapping projects.

Expenses associated with this division are allocated across CDD operating divisions, their share of which is included in the permit and application fees charged to customers.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	629,659	613,031	229,822	4,000	4,000	10,000	(95.6%)
Charges for Services	119,384	116,827	115,125	122,690	117,390	117,390	2.0%
Fines, Forfeitures & Assessments	3,495	6,639	3,325	2,550	2,550	2,550	(23.3%)
Interest Revenue	8,047	2,972	4,000	-	-	-	(100.0%)
Leases	-	2,050	9,600	9,600	9,600	9,600	0.0%
Interfund Charges	100,400	63,040	60,000	60,000	60,000	60,000	0.0%
Sales of Equipment	300	900	-	-	-	-	0.0%
Transfer-Building Reserve (330)	114,734	-	-	-	-	-	0.0%
County General Fund	1,216,627	253,387	729,725	899,6702	944,549	944,549	29.4%
Total Resources	2,192,646	1,058,846	1,151,597	1,098,510	1,138,089	1,144,089	(0.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,024,288	931,737	928,282	955,856	958,106	958,106	4.5%
Materials and Services	955,323	798,295	815,761	738,559	741,686	741,686	(9.1%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer-CDD Debt Service (530)	177,660	173,885	173,885	179,155	179,155	179,155	3.0%
Contingency	-	-	328,098	345,242	340,904	346,904	5.7%
Total Requirements	2,157,271	1,903,917	2,246,126	2,218,912	2,219,951	2,225,951	(0.9%)

Code Abatement (Fund 290)

Fund Description

This fund is used for costs incurred in the enforcement of extreme violations against the County's solid waste, sanitation, building, land use and dangerous building codes. Resources are used when the County receives Circuit Court approval to enter a property and correct the violation. The County is reimbursed through a lien on the property. The Community Development Department oversees expenditures from this fund as part of the Code Enforcement Program.

As code abatement cases are rare, resources are carried over from year to year until needed. Seed money from the CDD operating fund was transferred a number of years ago to provide a beginning fund balance. Expended funds are replenished when an abatement case is completed through a lien placed on the property in question, and remain available for the next case.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	93,785	94,920	95,607	96,265	96,265	96,265	0.7%
Interest Revenue	1,163	645	687	700	700	700	1.9%
Total Resources	94,948	95,565	96,294	96,965	96,965	96,965	0.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	28	-	96,194	96,865	96,865	96,865	0.7%
Transfer-Comm Dev (295)	-	-	100	100	100	100	0.0%
Total Requirements	28	-	96,294	96,965	96,965	96,965	0.7%

Groundwater Partnership (Fund 296)

Fund Description

This fund is used to account for revenues generated from Transfer of Development Credits (TDCs) and Pollution Reduction Credits (PRCs), which are associated with the Regional Problem Solving and Groundwater Protection projects in southern Deschutes County. TDCs are deeded restrictions on future property development. They are acquired in designated areas for the preservation of water quality and open space. The acquisition of TDCs is one option for developers of new parcels in the Newberry Neighborhood in the City of La Pine. Similarly, PRCs certify the placement of a nitrogen reducing septic system in qualifying areas. It may be purchased as an alternative option to allow Newberry Neighborhood development. Revenue associated with TDCs and PRCs, together with Newberry Neighborhood land sale proceeds and other revenue sources, provide financial assistance to South County residents in implementing actions which reduce the amount of nitrates potentially entering the groundwater and therefore protecting the source of drinking water in the area.

In addition to funding sewer feasibility studies on an as-needed basis, financial assistance expenditures primarily represent rebates paid to South County property owners who have installed nitrogen-reducing septic systems. Expenditures also include low interest cost-deferred loans to property owners to fund complete system replacement for property owners who may not otherwise qualify for project financing.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	486,556	291,360	227,715	103,545	103,545	103,545	(54.5%)
Non-Operational Revenue	30,083	1,748	1,250	825	825	825	(34.0%)
Transfer-Newberry Neighborhood (297)	-	-	300,000	300,000	300,000	300,000	0.0%
Long Term Liability (Loan)	-	40,000	-	-	-	-	0.0%
Total Resources	516,639	333,108	528,965	404,370	404,370	404,370	(23.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	225,279	108,750	419,797	295,202	295,202	295,202	(29.7%)
Debt Service	-	245	9,168	9,168	9,168	9,168	0.0%
Contingency	-	-	100,000	100,000	100,000	100,000	0.0%
Total Requirements	225,279	108,995	528,965	404,370	404,370	404,370	(23.6%)

Newberry Neighborhood (Fund 297)

Fund Description

This fund accounts for expenditures associated with the creation of a planned neighborhood in southern Deschutes County as part of the Regional Problem Solving project. Initial expenditures included the land purchase and a loan to the La Pine Special Sewer District for expansion of its sewer treatment plant to accommodate the Newberry Neighborhood. Additional expenditures for the surrounding area potentially include a trail system and traffic improvements. The Newberry Neighborhood will help preserve water quality and open space in southern Deschutes County by transferring development from at-risk areas. In addition, the proceeds of the sale of land within the neighborhood will serve as the primary source of funds for assisting South County property owners in undertaking measures to reduce nitrogen from existing on-site septic systems.

Construction was completed in recent years on two projects within the neighborhood planning area, including a new elementary school and an affordable housing project, which resulted in significant revenue for the Fund. Proceeds from these two commercial projects will be used primarily to fund debt service on the bonds that were issued to fund expansion of the La Pine sewer system. However, it is not anticipated that significant county development actions will be taken in the coming year given the depressed construction market in the region.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	237,178	443,826	466,043	421,605	421,605	421,605	(9.5%)
Interest Revenue	4,290	3,235	3,550	3,000	3,000	3,000	(15.5%)
Loan Repayment	245,100	49,807	20,000	20,000	20,000	20,000	0.0%
Land Sales	18,765	30,193	100,000	100,000	100,000	100,000	0.0%
Total Resources	505,333	527,061	589,593	544,605	544,605	544,605	(7.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	400	-	100	100	100	100	0.0%
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer-CDD Groundwater Prot (296)	-	-	300,000	300,000	300,000	300,000	0.0%
Transfer-FF&C Series 2003 (535)	61,107	61,183	61,321	57,246	57,246	57,246	(6.6%)
Contingency	-	-	85,000	102,763	102,763	102,763	20.9%
Unappropriated Ending Fund Balance	-	-	143,072	84,396	84,396	84,396	(41.0%)
Total Requirements	61,507	61,183	589,593	544,605	544,605	544,605	(7.6%)

Community Development Reserve (Fund 300)

Fund Description

The Community Development Department established this fund in order to continue providing its full level of services during economic downturns that are historically experienced in the building industry. A significant portion of Community Development funding relies on permits and fees associated with construction and other development. The fund is also used as a mechanism to finance major physical and technological improvements over time, eliminating the need for drastic fee increases.

The fund is used to account for surplus revenues generated by the Community Development Department, outside of Building and Electrical program revenue, which by law must be accounted for separately. The fund built rapidly during the area's construction boom in 2004-2006, but was depleted rapidly due to the steep decline in regional construction activity. The final funds were depleted in FY 2009. It is not anticipated that CDD will be able to begin rebuilding a reserve balance until FY 2014 or FY 2015.

Building Program Reserve (Fund 301)

Fund Description

The fund is used to account for surplus revenues generated by the Building program within Community Development, excluding electrical program revenue, which by law must be accounted for separately. The fund built rapidly during the area's construction boom in 2004-2006. Due to the rapid and profound drop in construction activity in the county, and despite unprecedented cuts in spending and staffing levels in response, the fund was depleted in FY 2009. It is not anticipated that CDD will be able to begin rebuilding a reserve balance until FY 2014 or FY 2015.

Electrical Program Reserve (Fund 302)

Fund Description

The fund is used to account for surplus revenues generated by the Electrical program within Community Development, which by law must be accounted for separately. The fund built rapidly during the area's construction boom in 2004-2006. Due to the rapid and profound drop in construction activity in the county, and despite unprecedented cuts in spending and staffing levels in response, the fund was depleted in FY 2009. It is not anticipated that CDD will be able to begin rebuilding a reserve balance until FY 2014 or FY 2015.

Building Improvement Reserve (Fund 303)

Fund Description

The fund was established by a transfer of funds from the CDD Reserve Fund (300). All reserve funds have been transferred or exhausted to subsidize operations due to a rapid decline in construction activity. Once the CDD Reserve Fund has been built back up, a new transfer will be made to establish a capital reserve. Due to the rapid and profound drop in construction activity in the county, and despite unprecedented cuts in spending and staffing levels in response, all monies contained in this fund have been transferred to help subsidize operations. It is not anticipated that CDD will be able to begin rebuilding a capital reserve balance until FY 2014 or FY 2015.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Requested	FY 2013 Proposed	% Chg. FY 2013
Beginning Net Working Capital	113,698	-	-	-	-	0.0%
Interest Revenue	1,036	-	-	-	-	0.0%
Total Resources	114,734	-	-	-	-	0.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Requested	FY 2013 Proposed	% Chg. FY 2013
Transfer-Community Development (295)	114,734	-	-	-	-	0.0%
Total Requirements	114,734	-	-	-	-	0.0%

Fair and Expo Center

Dan Despotopulos, Director

Mission Statement

To provide and operate a premier multi-purpose facility offering exceptional customer service and an environment of fun while maximizing the economic potential of the facilities, as well as the economic impact for Deschutes County

Department Overview

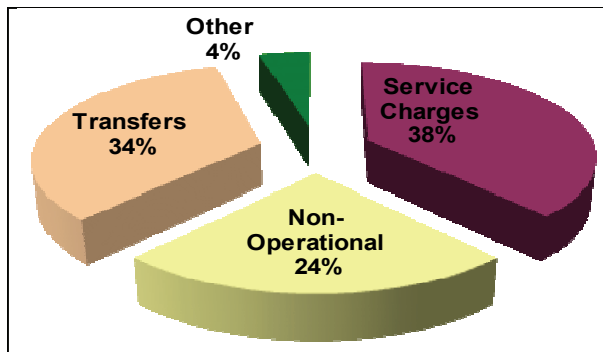
The Deschutes County Fair and Expo Center, located on a 320-acre site in Redmond, is the premier facility of its kind in the Northwest. The Fair and Expo Center hosts the annual Deschutes County Fair and leases the facility to more than 400 events annually, with an emphasis on youth, agriculture and community. The primary focus is to provide social, cultural, recreational, agricultural, commercial and educational opportunities for the citizens of

Fair & Expo Center	
Total Budget	\$1,603,495
Budget Change	-13.0%
Total Staff	9.00 FTE
Staff Change	-1.00 FTE

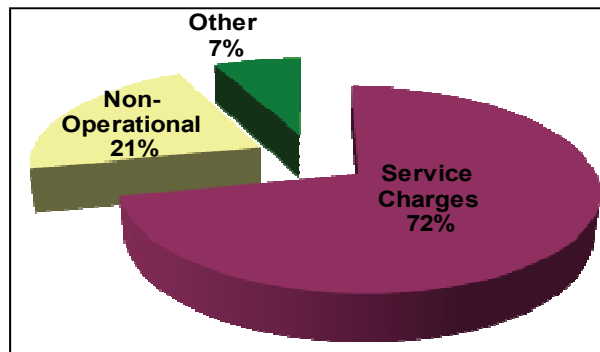
Deschutes County. In addition, the Fair and Expo Center is responsible for the maintenance of 167,000 square feet of exhibit space, 120,000 square feet of covered livestock and equestrian arenas, 400 horse stalls, a 105-space RV park complex, and a four-acre County park located in the heart of the facility that includes a unique water feature.

County Fair	
Total Budget	\$1,128,979
Budget Change	+5.1%
Total Staff	1.00 FTE
Staff Change	No Change

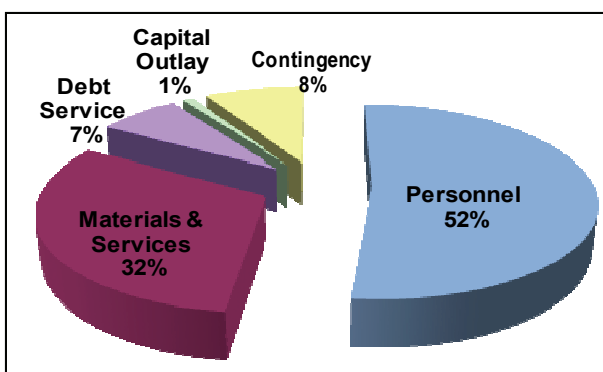
Fair & Expo Center Resources



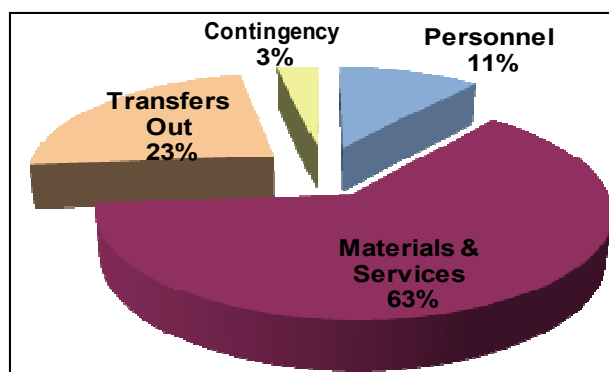
County Fair Resources



Fair & Expo Center Requirements



County Fair Requirements



Successes and Challenges

Successes in the Past Year

Fair and Expo Center

- ◆ Received Redmond Chamber of Commerce 2011 Excellence in Customer Service Award
- ◆ Increased sporting events segment of business by adding “Hero Rush” (national event, possibly annual event) and Central Oregon Off-Road Race Series
- ◆ Increased livestock event segment of business by adding Parelli Natural Horsemanship, Chris Cox Horsemanship 2012 World Tour, Return of Clinton Anderson Tour 2013, Oregon Association of Mounted Posse “Shodeo,” Alpaca Breeders Invitational, Professional Rough Stock Series and Oregon High School Equestrian Championships through 2013
- ◆ Contracted new rallies: 2012 Run to the Cascades Motorcycle Rally (possible annual event) and Early Ford V8 International Rally

Deschutes County Fair

- ◆ Added three new attractions: dock jumping dogs, butterfly interaction and Wake Attack water fun
- ◆ Concerts continue to draw record numbers
- ◆ Voted Fair of the Year by the Oregon Fair Commission
- ◆ Voted Rodeo of the Year for the 8th year in a row

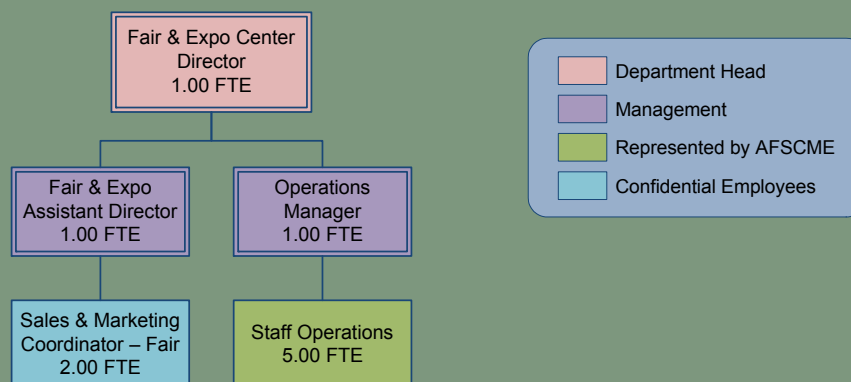
Significant Issues in the Year Ahead

Economic conditions are expected to continue negatively affecting the number of attendees at events, however there have been some increases for participant events such as the Wrestling Classic and BMX. The Fair and Expo Center will host two new events in September—The Run to the Cascades Harley Davidson Motorcycle Rally and the Early Ford V8 Rally. Sponsorships for non-profit organizations regularly using Fair and Expo facilities will continue to be down. The Fair and Expo Center faces rising costs in many areas of operations but must work with groups unable to afford any increase in facility use fees.

Fiscal Issues and Conditions

The majority of budgeted revenue comes from event-associated sources, facility utilization and concessions sales. The remainder of revenue comes from transient room taxes and inter-fund transfers. FY 2013 transfers in, including County General Fund, will be slightly higher than FY 2012. In the new fiscal year, the department will focus on cutting costs, advertising, sales and marketing. Attendance at events is projected to be flat.

Organizational Chart



Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Fair and Expo Center FTE (618)	11.00	11.00	12.00	10.00	9.00
Deschutes County Fair FTE (619)	2.00	2.00	1.00	1.00	1.00
TOTAL FAIR & EXPO CENTER FTE	13.00	13.00	13.00	11.00	10.00

Budget Summary — Fair and Expo Center (Fund 618)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	42,232	6,590	75,000	46,373	46,373	46,373	(38.2%)
Special Event Revenues	383,679	590,083	605,000	607,578	607,578	607,578	0.4%
Concessions	117,442	169,989	220,000	190,000	190,000	190,000	(13.6%)
Rights	115,000	117,738	112,000	95,000	95,000	95,000	(15.2%)
Other Charges for Service/Rental Fees	82,720	117,097	100,807	97,841	97,841	97,841	(2.9%)
Interest Revenue	213	746	1,500	1,500	1,500	1,500	0.0%
Interfund Charges	45,000	47,000	47,000	22,400	22,400	22,400	(52.3%)
County General Fund	197,919	197,919	170,000	170,000	170,000	170,000	0.0%
Transient Room Taxes (160 & 170)	102,765	104,873	108,544	108,544	108,544	108,544	0.0%
Transfer - Fair & Expo Reserve (617)	250,000	-	100	-	-	-	(100.0%)
Transfer - County Fair (619)	80,000	166,000	220,000	264,259	264,259	264,259	20.1%
Bond Issuance & Premium	-	-	86,546	-	-	-	(100.0%)
Total Resources	1,416,970	1,518,035	1,746,497	1,603,495	1,603,495	1,603,495	(8.2%)
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	509,185	588,065	569,173	566,099	566,099	566,099	(0.5%)
Benefits	<u>265,347</u>	<u>274,058</u>	<u>276,845</u>	<u>263,682</u>	<u>265,783</u>	<u>265,783</u>	(4.0%)
Personnel Services	774,532	862,123	846,018	829,781	831,882	831,882	(1.7%)
Temporary Help	18,709	29,275	40,000	23,000	23,000	23,000	(42.5%)
Internal Service Fund Charges	57,943	60,259	58,488	57,851	57,510	57,510	(1.7%)
Utilities	240,296	270,396	261,564	247,500	247,500	247,500	(5.4%)
Other Materials and Services	<u>202,712</u>	<u>221,022</u>	<u>427,482</u>	<u>178,213</u>	<u>178,213</u>	<u>178,213</u>	(35.8%)
Materials and Services	519,660	580,952	787,534	506,564	506,223	506,223	(35.7%)
Debt Service	116,188	115,561	200,140	114,119	114,119	114,119	(43.0%)
Capital Outlay	-	-	100	14,259	14,259	14,259	14159%
Transfer-Fair & Expo Reserve (617)	-	-	10,000	-	-	-	(100.0%)
Contingency	-	-	-	138,772	137,012	138,012	100.0%
Total Requirements	1,410,380	1,558,636	1,843,792	1,603,495	1,603,495	1,603,495	(13.0%)

Budget Summary — Deschutes County Fair (Fund 619)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,968	(17,354)	6,000	31,716	31,716	31,716	428.6%
State Government Payment	41,963	36,031	20,000	45,000	45,000	45,000	125.0%
Gate Receipts	284,806	403,756	450,000	457,000	457,000	457,000	1.6%
Carnival	127,997	150,939	155,000	175,000	175,000	175,000	12.9%
Other Charges for Services	181,451	188,283	172,274	175,604	175,604	175,604	1.9%
Interest Revenue	160	358	-	400	400	400	100.0%
Camping Fees	16,122	14,630	17,000	15,000	15,000	15,000	(11.8%)
Concessions	112,931	145,373	150,000	172,000	172,000	172,000	14.7%
Sponsorships	53,717	41,929	52,500	52,259	52,259	52,259	(0.5%)
County General Fund	5,000	5,000	5,000	5,000	5,000	5,000	0.0%
Transfer - Fair & Expo Reserve (617)	-	48,000	-	-	-	-	0.0%
Total Resources	826,115	1,016,945	1,027,774	1,128,979	1,128,979	1,128,979	9.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	121,006	83,005	86,469	86,920	86,920	86,920	0.5%
Benefits	<u>56,493</u>	<u>33,812</u>	<u>34,337</u>	<u>35,794</u>	<u>36,027</u>	<u>36,027</u>	4.9%
Personnel Services	177,499	116,817	120,806	122,714	122,947	122,947	1.8%
Temporary Help	36,105	52,192	45,000	45,000	45,000	45,000	0.0%
Internal Service Fund Charges	39,504	38,409	37,956	38,538	38,338	38,338	1.0%
Utilities	16,407	20,140	23,000	25,900	25,900	25,900	12.6%
Entertainment	150,973	208,454	252,064	226,000	226,000	226,000	(10.3%)
Rodeo & Competitions	76,523	70,619	72,000	75,000	75,000	75,000	4.2%
Security	45,801	50,426	56,600	58,000	58,000	58,000	13.7%
Other Materials and Services	<u>220,657</u>	<u>233,447</u>	<u>246,448</u>	<u>238,791</u>	<u>238,791</u>	<u>238,791</u>	15.9%
Materials and Services	585,970	673,687	733,068	707,229	707,029	707,029	(3.6%)
Transfer - Fair & Expo Center (618)	80,000	166,000	220,000	264,259	264,259	264,259	20.1%
Contingency	-	-	-	34,777	34,744	34,744	100.0%
Total Requirements	843,469	956,504	1,073,874	1,128,979	1,128,979	1,128,979	5.1%

Performance Management

Action #1: Provide positive economic impact on Deschutes County through utilization of the Fair and Expo facilities (Goal #3, Objective #3)

Performance Measure #1: Value of the economic impact generated from Fair and Expo events and facilities. This measure utilizes economic impact multipliers established by Travel Oregon and updated with Travel Industries of America's travel index. The index projects an average economic impact of \$39 per day per visitor, \$79 per sporting event visitor, \$160 per overnight pleasure traveler and \$265 per overnight business traveler. This reflects visitor spending on restaurants, recreation, lodging, gas, and other goods and services purchased locally.

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
\$43 million	\$27 million	\$31 million	\$43 million	\$37 million	\$28 million

Performance Measure #2: Total number of visitors to the annual Deschutes County Fair

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
236,000	245,000	167,000	234,000	241,000	245,000

Action #2: Provide exceptional customer service through all aspects of Fair & Expo business (Goal #5, Objective #2)

Performance Measure #3: Use post-event surveys addressing concessions, catering, facilities, operations, sales staff and management.

FY 2012	FY 2013 Target
Catering= 86% Facilities = 93% Operations = 88% Staff = 100%	90% satisfaction or greater

RV Park (Fund 601)

Fund Description

The Deschutes County Fair and Expo RV Park opened on September 22, 2007. The park is open year-round for recreation vehicle travelers. The facility includes 106 sites with full hook-up capabilities, as well as 10 tent sites offering electricity and a shared water source. The revenue received from County and State park funds are used to help support the RV Park. The use of the RV Park is growing slowly, with FY 2011 being the busiest year since the park opened. FY 2013 is expected to be flat.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	2,431	(16,375)	10,000	-	-	-	(100.0%)
City of Redmond Payments	500	4,000	4,000	-	-	-	(100.0%)
Interest Revenue	326	212	-	-	-	-	0.0%
RV Park Fees	107,282	154,456	186,700	158,730	158,730	158,730	(15.0%)
Other Fees and Revenue	7,345	3,593	2,793	2,339	2,339	2,339	(16.3%)
County General Fund	-	50,000	110,000	-	-	-	(100.0%)
Transfer - Park Acq. & Dev. Fund (130)	190,000	125,333	140,000	180,000	180,000	180,000	28.6%
Total Resources	307,884	321,219	453,493	341,069	341,069	341,069	(24.8%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Temporary Help	22,154	41,192	38,000	29,000	29,000	29,000	(23.7%)
Internal Service Charges	2,230	1,342	1,395	1,454	1,434	1,434	2.8%
Other Materials and Services	<u>57,304</u>	<u>64,875</u>	<u>70,327</u>	<u>67,171</u>	<u>67,191</u>	<u>67,191</u>	(4.5%)
Materials and Services	81,688	107,409	109,722	97,625	97,625	97,625	(11.0%)
Debt Service	242,571	241,909	242,829	243,444	243,444	243,444	0.3%
Contingency	-	-	100,942	-	-	-	(100.0%)
Total Requirements	324,259	349,318	453,493	341,069	341,069	341,069	(24.8%)

Fair and Expo Center Reserve (Fund 617)

Fund Description

The reserve fund was established in 2002. Annually, the department budgets (Funds 618 and 619) transfer funds to build up the reserve to use for capital replacement or improvement projects. Funds are carried over from year to year in this account. The fund consists of a transfer from the Fair and Expo Center Fund (618) and interest on investments. Reserves have been used to replace carpet, update electrical, overlay parking lots, and to help fund the Fair & Expo Center.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	652,446	335,194	600,000	650,082	650,082	650,082	8.3%
Interest Revenue	6,681	3,024	3,000	3,000	3,000	3,000	0.0%
County General Fund	-	350,000	200,000	100,000	100,000	100,000	(50.0%)
Transfer from Fair & Expo Center (618)	-	-	10,000	-	-	-	(100.0%)
Total Resources	659,127	688,218	813,000	753,082	753,082	753,082	(7.4%)
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	100	-	-	-	(100.0%)
Capital Outlay	73,933	-	75,100	175,000	175,000	175,000	133.0%
Transfer to Fair & Expo (618)	250,000	-	100,000	-	-	-	(100.0%)
Transfer to County Fair (619)	-	48,000	-	-	-	-	0.00
Reserve for Future Expenditures	-	-	637,800	578,082	578,082	578,082	(9.4%)
Total Requirements	323,933	48,000	813,000	753,082	753,082	753,082	(7.4%)

Road

Chris Doty, Director

Mission Statement

Provide public works services that promote public safety, support local economic opportunities, and benefit the residents of Deschutes County

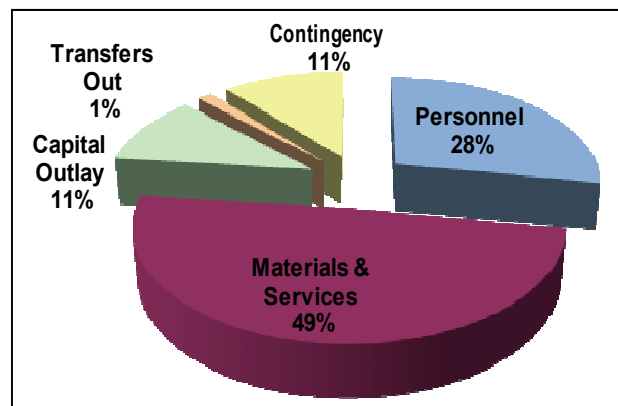
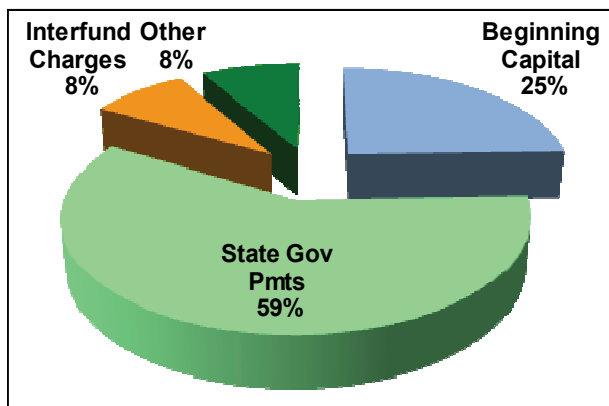
Department Overview

The Road Department is responsible for the development, operation, and maintenance of the County road system, consisting of 900 miles of roadway. The Road Department's services include routine road maintenance (e.g. chip sealing, pothole patching), snow and ice control, roadside vegetation management, traffic signing and striping, bridge maintenance, and emergency response to roadway hazards. Additionally, engineering and administration services are provided for contract management of pavement preservation and capital improvement projects, regulation of work within the public road right of way, and review of countywide planning and land use issues related to transportation. The purchase and maintenance of fleet and heavy equipment needed to perform road maintenance functions are also the responsibility of the Road Department.

Budget Summary	
Total Budget	\$19,253,582
Budget Change	-4.8%
Total Staff	56.50 FTE
Staff Change	- 4.00 FTE

The Road Department is also responsible for a number of non-road services that are funded outside of dedicated road funds. These services include the following:

- ♦ **County Surveyor's Office** - provides for the review and filing of all land surveys within the County and the preservation of public land corners.
- ♦ **Countywide Noxious Weed Control** - operates under the authority of the Deschutes County Weed District.
- ♦ **Fleet and Heavy Equipment Services** - purchasing and maintenance of vehicles for all County departments (except the Sheriff's Office).
- ♦ **Services for Other Agencies** - provides a variety of maintenance services (e.g. chip sealing and paint striping) to cities, other counties, the Forest Service, and the BLM.



Successes and Challenges

Successes in the Past Year

- Completed annual inspection and rating of paved County roads to update department's pavement management system
- Applied 90 miles of surface treatment, consisting of 11 miles of full depth recycle (cement treated base plus asphalt overlay), 7 miles of thin asphalt overlay, and 72 miles of chip seal. Total lineal treatment improved approximately 13% of County roads
- Utilized emulsified asphalt fog seal, in lieu of chip seal, on bicycle lanes on Camp Polk Road and Baker Road in effort to provide improved rideability for cyclists
- Convened County Road Committee comprised of citizens, business owners, technical experts, and agency partners to evaluate operations and investment levels within department. Committee developed five recommendations. The first four focused on improved asset management, internal efficiencies and regional partnerships. Only when these options are fully explored and exhausted should the final recommendation, exploring alternative funding sources, be explored.
- Continued road maintenance collaborative efforts with the following agencies:

Road Maintenance Services	Billed Amount	Vegetation Maintenance Services	Billed Amount
City of Bend	\$46,002	City of Bend	\$2,178
City of Redmond	\$108,577	Bonneville Power Administration	\$9,740
City of Madras	\$24,655	Native Seed Bank	\$1,087
Crook County	\$152,075	Weed Free Forage	\$10,470
Jefferson County	\$59,382	Central Oregon Irrigation District	\$5,199
OR Dept. of Transportation	\$2,496	Bureau of Land Management	\$7,240
Fire Free Program	\$6,361	U.S. Forest Service	\$354
Commute Options	\$1,694	OR Dept. of Agriculture	\$2,896
		Swalley Irrigation District	\$3,026
TOTAL	\$401,242	TOTAL	42,280

- Road Department also contracted with some of the agencies listed above, as well as numerous road districts, for \$77,727 of work performed on Deschutes County facilities.
- Department received recommendation for third year in OSHA Safety and Health Achievement Recognition Program (SHARP), a recognition program that provides an incentive for Oregon employers to work with their employees to find and correct hazards, develop and implement effective safety and health programs through OSHA consultation. It assists employers to continuously improve, and become self-sufficient in managing successful occupational safety and health programs.

Significant Issues in the Year Ahead

The Road Department's core focus continues to be maintenance and preservation of the existing county road system. The County's pavement preservation needs continue to exceed the department's level of available funding. In FY 2013, the Road Department will implement a new Pavement Management Program which will provide tools necessary to maximize the efficiency of prescribed pavement maintenance treatments and model future year pavement condition forecasts based on various funding scenarios.

In FY 2013, the Department will, upon adoption of the Transportation System Plan, continue work with the Community Development Department (CDD) to update the 20-year Capital Improvement Plan and corresponding System Development Charge funding mechanism.

In response to the prolonged economic downturn, the Road Department's budget contains 4 fewer FTE than the prior year; a 7% reduction in FTE. Two of the FTE reductions occur in the elimination of unfilled vacant positions (1 Operator and 1 Engineering Associate). The Department did layoff one FTE in the Surveyor's Office in March 2012 due to lagging survey fee revenue (328 and 329 Funds). Finally, the Road Department's Information Systems Manager position will be eliminated upon retirement of the existing Division Manager; IT service will now be provided through the Information Technology Department. These changes will require a minor re-organization within the Department as reflected in the proposed organizational chart for FY 2013.

In an effort to prioritize investment in pavement preservation, the Department has modified its vehicle replacement schedule to reduce near term (5 year plan) expenditures in Vehicle Replacement by 25% annually. This reduction has been accomplished by refurbishing (versus replacing) capable equipment, reducing frequency of replacement of pickup trucks, and prioritizing replacement to favor equipment which produces revenue (chip/crack seal) and/or is essential to operational safety objectives. Central to the success of this adjustment will be the ability to expand collaborative equipment sharing strategies with partner and peer agencies such that infrequently used specialty or emergency related equipment can be borrowed, leased, and/or shared within the region.

Fiscal Issues and Conditions

The Road Department's primary sources of revenue are: State Motor Vehicle revenue (gas tax, truck weight-mile tax, and vehicle titling and registration fees) and Federal Forest payments. Additional funding comes from Transportation System Development Charges, Solid Waste tipping fees, mineral receipts and state and federal grants.

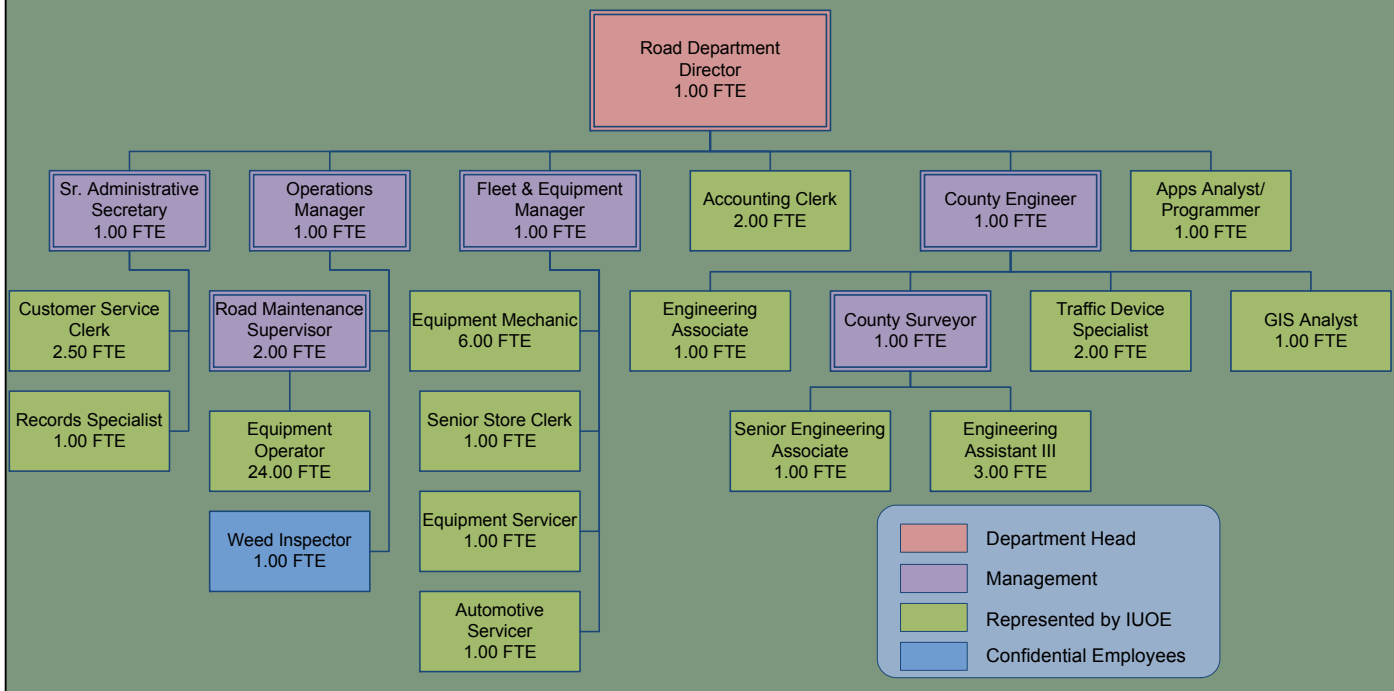
Significant changes in department revenue for FY 2013 are:

- Motor Vehicle Revenue is projected to remain relatively flat). Actual revenue has lagged prior year State estimates by approximately 5% (\$500,000) due to a reduction in statewide vehicle miles travelled.
- In FY 2013, it is anticipated that the County's Federal Forest Payment will return to the historic formula based on actual timber harvest versus that supplied through federal legislative acts (Secure Rural Schools Act, etc). The estimated Federal Forest Payment for FY 2013 is \$396,000 – which is approximately \$926,000 (70%) less than that provided in FY 2012 under the Secure Rural Schools Act and approximately \$2,600,000 (87%) less than historic Federal Forest Payment revenue received by the Road Department. *Note: At budget time, the federal transportation bill, which includes a one-year reauthorization of Federal Forest Payments, has been approved by the Senate. If signed into law, this bill would add approximately \$850,000 to the Road Fund for FY 2013.*
- The transportation CIP portion of the Road Fund previously earmarked approximately \$1.1M for construction of the 19th Street Project (Redmond to Deschutes Junction). In addition to the \$1.1M allocated to the Project, ODOT held the County's FY 2009 and FY 2010 Surface Transportation Program (STP) payments, totaling approximately \$850,000, in reserve for future allocation to the Project. Given the re-visitation of the 19th Street Project priority status, the FY 2013 Road Department budget proposes to keep the funding previously earmarked for 19th Street in the CIP cost center as a reserve for future projects as well as a grant match resource for transportation system improvements.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
ROAD DEPARTMENT FTE	62.50	61.50	60.50	60.50	56.50

Organizational Chart



Budget Summary—Road (Fund 325)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	4,891,649	3,419,603	3,417,158	4,719,551	4,719,551	4,719,551	38.1%
Licenses and Permits	693	1,155	-	-	-	-	0.0%
Federal Government Payments	2,633,352	2,390,545	1,971,162	443,826	443,826	443,826	(77.5%)
State Government Payments	7,782,520	9,043,510	11,840,041	11,332,333	11,332,333	11,332,333	(4.3%)
Local Government Payments	654,792	809,788	645,000	395,000	395,000	395,000	(38.8%)
Charges for Services	159,203	104,578	22,000	21,000	21,000	21,000	(4.5%)
Non-Operational Revenue	75,635	23,702	20,144	15,000	15,000	15,000	(25.5%)
Interfund Charges	1,137,719	1,111,633	1,132,000	1,070,000	1,070,000	1,070,000	(5.5%)
Interfund Grants	12,153	-	-	-	-	-	0.0%
Transfer - Community Dev. (295)	18,190	-	-	-	-	-	0.0%
Transfer -Solid Waste (610)	708,567	291,740	285,773	276,272	276,272	276,272	(3.3%)
Transfer -Transportation SDC (336)	75,000	200,000	250,000	250,000	250,000	250,000	0.0%
Transfer-Road Imp. Reserve (335)	-	-	12,000	12,000	12,000	12,000	0.0%
Fuel Sales	438,487	515,147	450,000	525,000	525,000	525,000	16.7%
Sales of Materials & Services	276,838	216,215	181,000	193,600	193,600	193,600	7.0%
Total Resources	18,864,798	18,127,616	20,226,278	19,253,582	19,253,582	19,253,582	(4.8%)
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	3,591,020	3,797,031	3,807,812	3,567,474	3,567,474	3,567,474	(6.3%)
Benefits	1,711,264	1,774,711	1,807,511	1,786,289	1,797,728	1,797,728	(0.5%)
Personnel Services	5,302,284	5,571,742	5,615,323	5,353,763	5,365,202	5,365,202	(4.5%)
Temporary Help	306,391	345,351	322,000	325,000	325,000	325,000	0.9%
Interfund Charges	113,443	116,280	118,324	119,437	119,437	119,437	0.9%
Internal Service Fund Charges	535,894	536,762	555,402	580,756	577,118	577,118	3.9%
Equip. Repair & Maint. Supplies	274,338	293,610	275,000	275,000	275,000	275,000	0.0%
Gasoline, Diesel & Oil	727,513	938,932	900,000	1,100,000	1,100,000	1,100,000	22.2%
Aggregate and Asphalt	2,860,288	3,126,720	3,600,000	3,200,000	3,200,000	3,200,000	(11.1%)
Preservation and Overlays	2,124,006	1,816,683	3,382,438	2,000,000	2,000,000	2,000,000	(40.9%)
Other Road Materials and Services	634,697	546,011	710,000	765,000	765,000	765,000	7.7%
Other Materials and Services	853,774	927,188	891,948	1,077,107	1,077,107	1,077,107	20.8%
Materials and Services	8,430,344	8,647,537	10,755,112	9,442,300	9,438,662	9,438,662	(12.2%)
Capital Outlay	1,312,567	91,179	1,236,691	2,037,300	2,037,300	2,037,300	64.7%
Transfer-Road Bldg & Equip (330)	400,000	400,000	600,000	275,000	275,000	275,000	(54.2%)
Contingency	-	-	2,019,152	2,145,219	2,137,418	2,137,418	5.9%
Total Requirements	15,445,195	14,710,458	20,226,278	19,253,582	19,253,582	19,253,582	(4.8%)

Performance Management

Action #1: Implement recommendations of Road Committee (Goal #2, Objective #3)

Performance Measure #1 (New Measure): Provide quarterly progress updates on status of implementation

FY 2013 Target
Provide Quarterly Update to Board of Commissioners and Road Committee

Action #2: Maintain high quality condition of County roads (Goal #2, Objective #3)

Performance Measure #2: Percentage of County roads rated good or better

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
59%	70%	69%	86%	72% or greater

Action #3: Update the Pavement Management System data by conducting regular visual inspections of County roads (Goal #2, Objective #3)

Performance Measure #3: Percentage of County arterials and collectors inspected

FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	50%	100%	100%

Action #4: Provide pavement maintenance which sustains condition of existing County pavement assets (Goal #2, Objective #3)

Performance Measure #4 (New Measure): Overall Pavement Conditions Index

FY 2013 Target
78 out of 100

Action #5: Work cooperatively to promote and implement noxious weed control (Goal #3, Objective #1)

Performance Measure #5: Number of acres treated for noxious weeds

Performance Measure #6: Number of inspections and acreage of weed free forage inspections provided to growers in the Deschutes Basin

	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #5	2,380 acres	1,960 acres	2,105 acres	2,600 acres
Measure #6	N/A	N/A	Program not funded	30 inspections; 1,200 acres

Action #6: Pursue implementation of bike/pedestrian improvements outlined in the Transportation System Plan (Goal #6, Objective #2)

Performance Measure #7 (New Measure): Number of applications submitted through Oregon Department of Transportation bike-ped, transportation enhancement, and flex fund grant programs.

FY 2013 Target
4 applications

Action #7: Combine management of aggregate resources in the Road and Solid Waste (Goal #6, Objective #2)

Performance Measure #7: Cost savings from providing a County-owned materials source for rock crushing

FY 2010	FY 2011	FY 2012	FY 2013 Target
\$0	\$288,750	\$0	\$150,000 in savings

County Surveyor (Fund 328)

Fund Description

The Surveyor's office is responsible for making survey measurements, reviewing subdivision and partition plats, and for filing survey documents. Maps, subdivision and partition plats, and other land records are filed with the Surveyor's office. Maps are checked for compliance with County ordinances and state statutes. Detailed expenditures for the Surveyor's office are accounted for in the Road Department (Fund 325). Resources accumulated in the Surveyor Fund are used to reimburse the Road Department for the actual costs of services.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	625	1,174	20,236	31,809	31,809	31,809	57.2%
Licenses and Permits	12,380	33,575	30,000	17,400	17,400	17,400	(42.0%)
Charges for Services	25,940	20,836	18,000	24,200	24,200	24,200	34.4%
Interest Revenue	229	219	-	400	400	400	100.0%
Total Resources	39,174	55,804	68,236	73,809	73,809	73,809	8.2%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	<u>38,000</u>	<u>35,000</u>	<u>30,000</u>	<u>40,000</u>	<u>40,000</u>	<u>40,000</u>	33.3%
Materials and Services	38,000	35,000	30,000	40,000	40,000	40,000	33.3%
Contingency	-	-	38,236	33,809	33,809	33,809	(11.6%)
Total Requirements	38,000	35,000	68,236	73,809	73,809	73,809	8.2%

Public Land Corner Preservation (Fund 329)

Fund Description

Public land corners are the section corner and quarter corner monuments used as the basis for all land surveys performed in the County. Public land corner preservation work includes research of land records, field reconnaissance for corner evidence, reestablishment of permanent monuments, establishing GPS coordinates on corners, and filing of corner reports together with indexing, scanning and filing other historical and contemporary ancillary survey data and records that can be used to reestablish corners. Surveying measurements are made where necessary to find or re-establish a corner position. Public land corner preservation work is performed by the Surveyor's Office, which is an activity of the Road Department (Fund 325). Funds accumulated in the Public Land Corner Preservation Fund are used to reimburse the Road Department for corner preservation services.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,241,801	1,025,419	800,419	476,252	476,252	476,252	(40.5%)
Charges for Services	443,241	418,826	437,000	400,000	400,000	400,000	(8.5%)
Interest Revenue	17,846	8,309	8,000	5,000	5,000	5,000	(37.5%)
Total Resources	1,702,888	1,452,554	1,245,419	881,252	881,252	881,252	(29.2%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	<u>677,469</u>	<u>653,754</u>	<u>700,000</u>	<u>650,000</u>	<u>650,000</u>	<u>650,000</u>	(7.1%)
Materials and Services	677,469	653,754	700,000	650,000	650,000	650,000	(7.1%)
Contingency	-	-	545,419	231,252	231,252	231,252	(57.6%)
Total Requirements	677,469	653,754	1,245,419	881,252	881,252	881,252	(29.2%)

Road Building and Equipment (Fund 330)

Fund Description

The Road Department periodically upgrades its facilities and replaces and updates the specialized equipment used to maintain the County's road system. The department's funding and acquisition of capital items related to fleet, equipment, building and grounds are reported in this fund.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	454,904	540,712	737,463	675,311	675,311	675,311	(8.4%)
Interest Revenue	5,439	3,586	4,000	4,000	4,000	4,000	0.0%
Transfer from Road (325)	400,000	400,000	600,000	275,000	275,000	275,000	(54.2%)
Total Resources	860,343	944,298	1,341,463	954,311	954,311	954,311	(28.9%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Internal Service Fund Charges	<u>11,662</u>	<u>13,507</u>	<u>18,592</u>	<u>14,205</u>	<u>14,018</u>	<u>14,018</u>	(23.6%)
Materials and Services	11,662	13,507	18,592	14,205	14,018	14,018	(23.6%)
Capital Outlay	307,969	160,250	925,000	291,000	291,000	291,000	(68.5%)
Contingency	-	-	397,871	649,106	649,293	649,293	63.1%
Total Requirements	319,631	173,757	1,341,463	954,311	954,311	954,311	(28.9%)

Road Improvement Reserve (Fund 335)

Fund Description

Some land developers required to construct road improvements choose instead to make cash payments directly to the County in lieu of the improvements. These funds are deposited into the Road Improvement Reserve Fund. Resources in this fund are used by the County for transportation projects.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	11,880	12,027	12,127	12,184	12,184	12,184	0.5%
Charges for Services	-	-	10,000	10,000	10,000	10,000	0.0%
Interest Revenue	147	82	200	100	100	100	(50.0%)
Total Resources	12,027	12,109	22,327	22,284	22,284	22,284	(0.2%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Transfer to Road (325)	-	-	12,000	12,000	12,000	12,000	0.0%
Reserve for Future Expenditures	-	-	10,327	10,284	10,284	10,284	(0.4%)
Total Requirements	-	-	22,327	22,284	22,284	22,284	(0.2%)

Countywide Transportation SDC Impact (Fund 336)

Fund Description

Deschutes County implemented a countywide Transportation System Development Charge (SDC) in 2008. The SDC is a one-time fee imposed on new development in unincorporated Deschutes County that is collected at the time a certificate of occupancy is issued. The amount of the fee is based on the volume of trips generated by the particular usage and is intended to recover a fair share of the costs of transportation facilities that provide capacity to serve growth. Expenditures from this fund provide for capital improvements that increase capacity of the transportation system. Eligible projects are contained in the County's SDC Project List. Funds are transferred to the Road Department (Fund 325) for these projects.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	85,457	212,239	214,358	455,790	455,790	455,790	112.6%
Licenses and Permits	199,977	291,982	250,000	375,000	375,000	375,000	50.0%
Non-Operational Revenue	1,805	6,785	2,900	2,500	2,500	2,500	(13.8%)
Total Resources	287,239	511,006	467,258	833,290	833,290	833,290	78.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Transfer to Road (325)	75,000	200,000	250,000	250,000	250,000	250,000	0.0%
Contingency	-	-	217,258	583,290	583,290	583,290	168.5%
Total Requirements	75,000	200,000	467,258	833,290	833,290	833,290	78.3%

Vehicle Maintenance and Replacement (Fund 340)

Fund Description

The County maintains this reserve fund for the accumulation of resources to provide for the maintenance and replacement of County-owned fleet vehicles. Funds are transferred from participating County departments and used as needed for fleet maintenance services or the purchase of new vehicles.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,062,700	1,016,770	1,037,422	976,698	976,698	976,698	(5.9%)
Charges for Services	-	4,251	-	-	-	-	0.0%
Interest Revenue	13,464	7,487	8,000	8,000	8,000	8,000	0.0%
Interfund Charges	232,389	239,073	-	-	-	-	0.0%
Transfer-General Fund (001)	-	-	14,400	14,400	14,400	14,400	0.0%
Transfer-Behavioral Health (275)	-	-	36,000	54,000	54,000	54,000	50.0%
Transfer-Juvenile (230)	-	-	50,400	50,400	50,400	50,400	0.0%
Transfer-Risk Management (670)	-	-	7,200	7,200	7,200	7,200	0.0%
Transfer-Public Health (259)	-	-	36,000	7,200	7,200	7,200	(80.0%)
Transfer-Building Services (620)	-	-	39,600	39,600	39,600	39,600	0.0%
Transfer-Adult Parole & Prob. (355)	-	-	28,800	-	-	-	(100.0%)
Transfer-Administrative Svcs. (625)	-	-	3,600	3,600	3,600	3,600	0.0%
Sales of Equipment	8,346	17,856	-	-	-	-	0.0%
Total Resources	1,316,899	1,285,437	1,261,422	1,161,098	1,161,098	1,161,098	(8.0%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	78,090	72,180	90,000	90,000	90,000	90,000	0.0%
Other Materials and Services	<u>2,425</u>	<u>2,348</u>	<u>2,600</u>	<u>900</u>	<u>900</u>	<u>900</u>	(65.4%)
Materials and Services	80,515	74,528	92,600	90,900	90,900	90,900	(1.8%)
Capital Outlay	219,614	128,511	250,000	250,000	250,000	250,000	0.0%
Reserve for Future Expenditures	-	-	918,822	820,198	820,198	820,198	(10.7%)
Total Requirements	300,129	203,039	1,261,422	1,161,098	1,161,098	1,161,098	(8.0%)

Natural Resource Protection

Ed Keith , County Forester

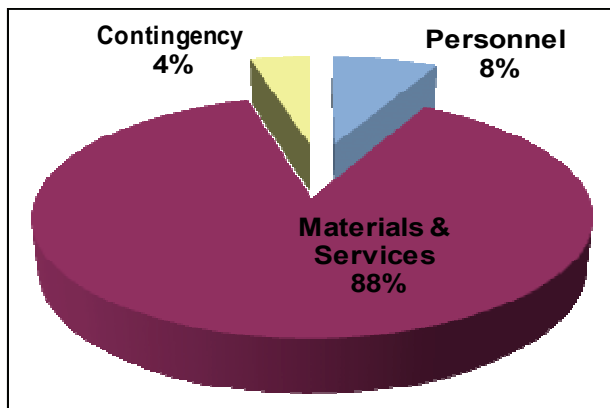
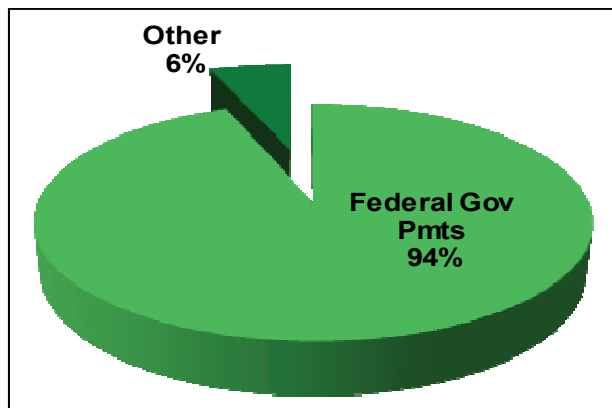
Department Overview

Forestry and Natural Resources services are provided by the County Forester and a variety of contracted agents. Activities include removing wildland hazard fuels, as well as prevention and education through Project Wildfire and the FireFree Programs. The County Forester provides natural resource advice and counsel to the Board of Commissioners, County Administrator and County departments. Additionally, the County Forester provides natural resource information to the public and other agencies throughout the county.

During emergency service operations, the forester works collaboratively with the Sheriff's Office and serves as either agency representative or liaison officer during periods of wildland fire activities. The forester also provides substantive input to all environmental documents on federal lands and provides information and input to all land use/conditional use permit applications in Deschutes County.

Budget Summary

Total Budget	\$2,564,838
Budget Change	-17.7%
Total Staff	2.00 FTE
Staff Change	+1.00 FTE



Successes and Challenges

Successes During the Past Year

- Utilizing federal and state grants, approximately 8,000 acres of private and County-owned lands were treated for fuels reduction following best management practices.
- Utilizing a variety of federal grants, continue to combine wildland fuels treatment for defensible space and create biomass, which is used at co-generation facilities across the state to produce clean electricity. In 2011, over 150,000 cubic yards of defensible space debris was converted to biomass to produce clean electricity.
- The County received federal grants from the Forest Service totaling \$500,000; \$200,000 was for sweat equity defensible space work on private lands and \$300,000 was received for the existing County Forester to work full time on the National Wildland Fire Cohesive Strategy. The savings from the last grant will allow the County to hire an assistant county forester to continue the momentum with the program.

- The FireFree Program continues to expand in Central Oregon with both a spring and fall FireFree effort. With the “sweat equity program” the FireFree efforts essentially happen most of the year resulting in the accumulation of biomass.
- The Federal Emergency Management (FEMA) Pre-Disaster Mitigation Grant program resulted in untimely delays as FEMA determined, after two years of implementing the first two grants received, that Deschutes County has worked out of the approved environmental footprint. Deschutes County appealed that decision and pursued a common ground solution with the assistance of the Congressional delegation. As a result, more than 10 times the expected acres were treated under the approved budget. Work has begun with FEMA and the Oregon Office of Emergency Management (OEM) to begin the implementation of the 2010 pre-disaster mitigation grant for Deschutes, Crook and Klamath Counties for a total of \$3 million. Work is expected to begin in the fall of 2012. This will require additional coordination to ensure proper agreements, fiscal accountability and target accomplishment occurs.
- There are now nine FireWise Communities in Deschutes County and only 11 in Oregon. This will be an emerging issue for the County as more neighborhoods are embracing the concept.

Significant Issues in the Year Ahead

The priorities for FY 2013 will be a continued focus on Project Wildfire and FireFree Programs, which emphasize defensible space and private landowner responsibility relating to living with wildland fire in Central Oregon. Additionally, Deschutes County will stay competitive in the grant application process by applying for every available grant to both treat fuels and further educational endeavors. More than 8,000 acres of wildland fuel will be treated. For FY 2013, and subsequent years, more emphasis will be placed on a “sweat equity” model wherein the landowner makes significant contributions to this effort. Two community fire plans (Upper Deschutes Coalition and East/West) will be updated in FY 2013, as well as two new plan updates per year for the near future. Utilization of the classification system set forth in the Oregon Forestland-Urban Interface Fire Protection Act of 1997 (Senate Bill 360) has occurred on every acre of private land in the County. All fire districts and municipalities have adopted this initiative and Deschutes County will implement an ordinance on unprotected lands which incorporate standards for defensible space.

Deschutes County and Project Wildfire are key collaborators with the Deschutes Collaborative Restoration Project located on public lands between Bend and Sisters, totaling 130,000 acres. The County Forester and Commissioner Unger chair the Collaborative Steering Committee and over the course of the next 8 years, most of this landscape will be restored to significantly improve the landscape and reduce the probability of a large wildland fire in the watershed. The Deschutes Collaborative is one of only 20 projects in the United States and will generate an additional \$10 million to the local economy in funding to the Forest Service. There are 30 “collaboratives” involved with this effort and has greatly assisted the Forest Service with public support for landscape restoration.

Fiscal Issues and Condition

The County Forester and Project Wildfire programs are funded primarily from federal dollars received under Title III of the Secure Rural Schools and Community Self-Determination Act. This fund is sound through 2013 with Title III reserve funding. With the uncertainties of continued funding, beyond 2013 the County Forester and Project Wildfire Program will have to explore alternative funding sources if the secure and rural schools re-authorization fails. It is encouraging news that the US Senate has passed an extension awaiting conference deliberations with the House of Representatives version of the legislation. From a federal grant funding perspective, we have sufficient grant funding for on-ground activities for the next three years.

Budget Summary—Natural Resource Protection (Fund 326)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	94,678	94,638	33,305	49,346	49,346	49,346	48.2%
Federal Government Payments	902,598	1,241,096	2,915,083	2,415,492	2,415,492	2,415,492	(17.1%)
State Government Payments	15,771	20,671	6,242	-	-	-	(100.0%)
Charges for Services	50	-	12,000	-	-	-	(100.0%)
Non-Operational Revenue	-	49	-	-	-	-	0.0%
Interfund Grants	123,504	115,612	150,000	100,000	100,000	100,000	(33.3%)
Total Resources	1,136,601	1,472,065	3,116,630	2,564,838	2,564,838	2,564,838	(17.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	67,468	75,767	94,646	137,207	137,207	137,207	45.0%
Benefits	<u>29,274</u>	<u>30,655</u>	<u>35,131</u>	<u>59,513</u>	<u>59,918</u>	<u>59,918</u>	70.6%
Personnel Services	96,741	106,422	129,777	196,720	197,125	197,125	72.9%
Interfund Charges	65,555	73,615	96,500	50,000	50,000	50,000	(48.2%)
Internal Service Fund Charges	19,201	25,280	15,659	17,055	16,891	16,891	8.9%
Bio-Mass Stimulus	56,883	520,725	170,343	18,000	18,000	18,000	(89.4%)
National Fire Plan—Sweat Equity	782	139,406	92,745	150,000	150,000	150,000	61.7%
FEMA-Treat Wildland Fuels	-	-	2,000,000	2,000,000	2,000,000	2,000,000	0.0%
Wildfire Mitigation FOR-016	80,096	126,668	434,495	-	-	-	(100.0%)
FEMA Pre-Disaster Mitigation	340,112	239,142	130,000	-	-	-	(100.0%)
FEMA-Education and Prevention	188,730	-	-	-	-	-	0.0%
Other Grants	189,853	126,950	22,000	15,000	15,000	15,000	(31.8%)
Other Materials & Services	<u>4,010</u>	<u>19,172</u>	<u>7,200</u>	<u>6,450</u>	<u>6,450</u>	<u>6,450</u>	(10.4%)
Materials and Services	945,222	1,270,958	2,968,942	2,256,505	2,256,341	2,256,341	(24.0%)
Contingency	-	-	17,911	111,613	111,372	111,372	521.8
Total Requirements	1,041,963	1,377,380	3,116,630	2,564,838	2,564,838	2,564,838	(17.7%)

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
NATURAL RESOURCE PROTECTION FTE	1.00	1.00	1.00	1.00	2.00

Performance Management

Action #1: Collaborate and coordinate with U.S. Forest Service, Bureau of Land Management and state resource agencies on forest management issues (Goal #3, Objective #1)

Performance Measure #1: Attend environmental planning meetings, communicate with agency counterparts on new proposals project to ensure appropriate Best Management Practices apply.

FY 2010	FY 2011	FY 2012	FY 2013 Target
100% (12 meetings)	100% (9 meetings)	100%	100%

Action #2: Provide substantive comment and involvement with land use decisions on public lands by providing input to Environmental Impact Studies (EIS), Environmental Assessments (EA) and other environmental documents (Goal #3, Objective #1)

Performance Measure #2: Percentage of EIS, EA and other documents for which input was provided

Performance Measure #3: Number of field trips and other ground monitoring activities in which participated

Measure	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #2	100% (16 documents)	100% (23 documents)	100%	100%
Measure #3	10 field trips	25 field trips	15 field trips	10 field trips

Action #3: Ensure Best Management Practices are followed on all County-owned land, including fuels treatment (Goal #3, Objective #1)

Performance Measure #4: Percentage of County land managed according to Best Management Practices

Performance Measure #5: Percentage of County land sold for which fuel treatment accomplished prior to sale

Measure	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #4	100% (20 projects)	100%	100%	100%
Measure #5	100%	100% (3 properties)	100%	100%

Action #4: Update, revise and implement community fire plans, treat fuels and provide education and prevention efforts to reduce area fires (Goal #3, Objective #3)

Performance Measure #6: Number of Community Wildfire Protection Plan (CWPP) updates completed

Performance Measure #7: Percentage of grant requests approved for fuels treatment

Performance Measure #8: Number of CWPP steering committee meetings organized

Performance Measure #9: Number of acres treated on private and County-owned land

Performance Measure #10: Percentage of treated acres using 100% utilization method

Measure	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
Measure #6	2 plans completed	2 plan completed	3 plans completed	2 plans completed
Measure #7	86% (\$5.9 million)	100% (3 grants)	50%	50%
Measure #8	7 meetings	10 meetings	11 meetings	7 meetings
Measure #9	2,500 acres	10,000+ acres	6,589 acres	2,000 acres
Measure #10	100%	100%	100%	100%

Action #5: Ensure the availability of product to mills and biomass facilities (Goal #3, Objective #3)

Performance Measure #11: Total acres of fuels treated

Performance Measure #12: Total cubic yards of biomass product generated

Measure	FY 2011	FY 2012 YTD	FY 2013 Target
Measure #11	10,000+ acres	6,589 acres	2,000 acres
Measure #12	200,000 cubic yards	67,000 cubic acres	75,000 cubic yards

Federal Forest Title III (Fund 327)

Fund Description

Deschutes County receives revenue established by the Secure Rural Schools and Community Self-Determination Act of 2000. This federal legislation is also referred to as the safety-net bill. This legislation was extended in 2007 for one year. A portion is allocated, under Title III of the legislation, for specific county projects. These projects included the following:

- ◆ Search, rescue and emergency services on public lands
- ◆ Community service work camps on public lands
- ◆ Easement purchases (access or conservation)
- ◆ Forest-related educational opportunities
- ◆ Fire prevention and county wildfire planning
- ◆ Fund matching for Community Forestry programs

In 2008, the bill was extended for an additional four years. However, the activities which may be funded under Title III of the legislation were changed. Under this version of the legislation projects may include the following:

- ◆ Community wildfire plans
- ◆ Firewise Community planning, including fire prevention and education
- ◆ Search and Rescue and reimbursement for wildland fire services.

Title III project expenditures for the first extension (2007) and the latest Title III legislation (2008) were, and continue to be, allocated to the County Forester, Project Wildfire and the Deschutes County Sheriff Department, which provides Search and Rescue services on public lands.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	536,991	577,576	413,717	219,220	219,220	219,220	(47.0%)
Federal Government Payments	272,567	245,641	154,254	-	-	-	(100.0%)
Interest Revenue	7,508	3,965	2,000	1,000	1,000	1,000	(50.0%)
Total Resources	817,066	827,182	569,971	220,220	220,220	220,220	(61.4%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Grants, Loans & Reimbursements	<u>239,490</u>	<u>431,482</u>	<u>360,000</u>	<u>190,000</u>	<u>190,000</u>	<u>190,000</u>	(47.2%)
Materials and Services	239,490	431,482	360,000	190,000	190,000	190,000	(47.2%)
Contingency	-	-	209,971	30,220	30,220	30,220	(85.6%)
Total Requirements	239,490	431,482	569,971	220,220	220,220	220,220	(61.4%)

Solid Waste

Timm Schimke, Director

Mission Statement

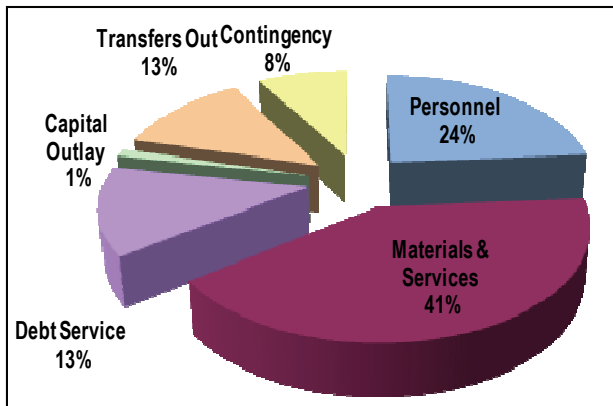
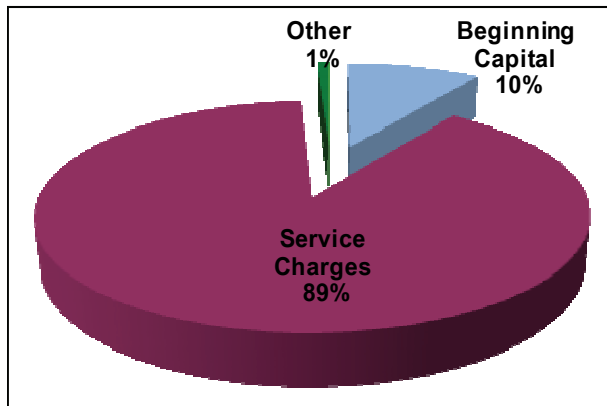
Provide environmentally sound and cost-effective solid waste management services that are in compliance with all laws and regulations to the citizens of Deschutes County

Department Overview

The Department of Solid Waste manages the solid waste system in Deschutes County. This includes landfill disposal operations, rural transfer operations, recycling services, regulation of franchise collection services, code enforcement, system financing, and administration. The primary function is to manage the total system for efficiency, cost control, and conformance to regulatory requirements.

Budget Summary

Total Budget	\$7,257,814
Budget Change	-43.4%
Total Staff	21.00 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- A 45-acre area of Knott Landfill has reached capacity and the construction of a Department of Environmental Quality-approved landfill cap was completed in May 2011. Work to establish adequate vegetation growth on the cover will be an ongoing effort. No specific end use has been determined for this area at this time. The intention is to work with the Bend Metro Parks and Rec District to determine a use and timeline for the closed landfill that complements their plans for the area of the community surrounding the landfill.
- Traffic at the transfer station have increased to the point that the current access and egress on Highway 97 has become dangerous. After consulting with the Oregon Department of Transportation (ODOT), they agreed that improvements to the access were required. We will construct a left turn lane for southbound traffic and a deceleration land for northbound traffic that meets ODOT standards. It is expected that construction will be completed in FY 2013.

Significant Issues in the Year Ahead

The County continues working with the City of Bend on planning and zoning issues required to pursue redevelopment of the closed demolition landfill located on the west side of Bend. There are liability issues associated with the waste at the site and it is hoped that those issues can be dealt with during the redevelopment process. While a number of Department of Environmental Quality permit requirements have been put on hold while the County works through the redevelopment process, the timeframes remain uncertain and the County is required to complete a groundwater impact analysis in FY 2013. This entails construction of at least three groundwater monitoring wells to determine if the landfill is contaminating the groundwater.

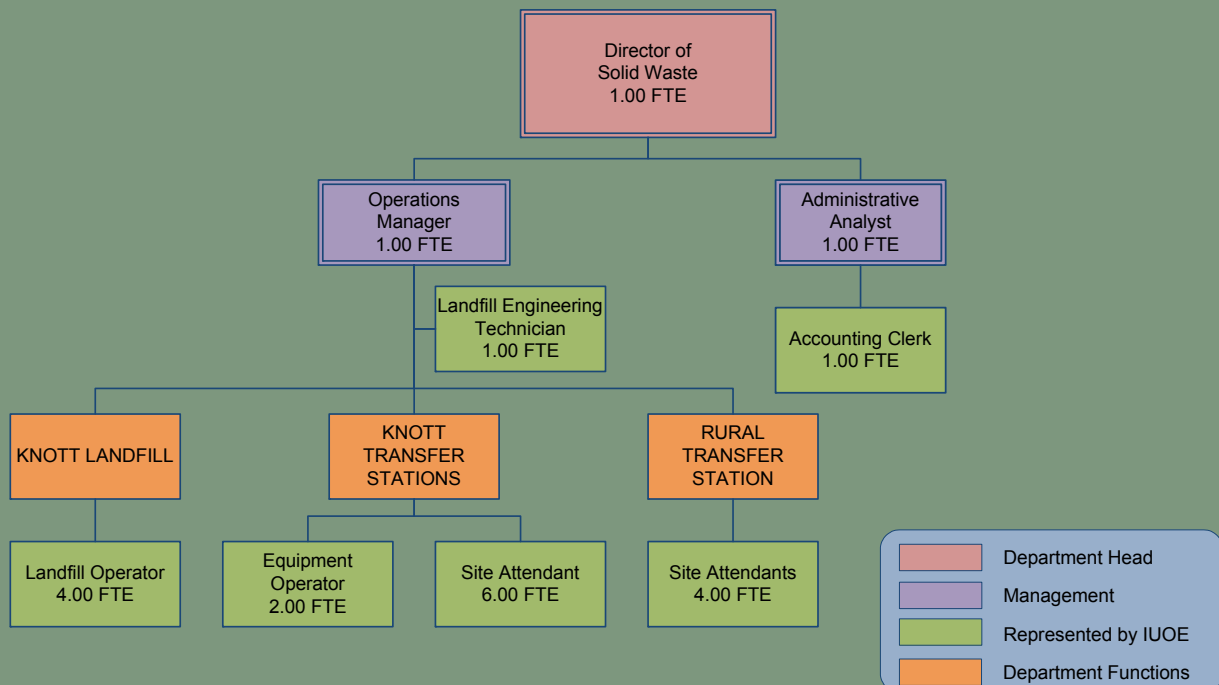
Fiscal Issues and Conditions

Waste flows continue to decline at a slow pace. Tons landfilled in 2011 were 3% less than 2010. There has been a 40% reduction in annual waste flows from 2006. Given the current waste volumes, rate increases have a much smaller impact on revenues. Although rate increase were not recommended for in FY 2013, they may be necessary in FY 2014 unless waste volumes increase significantly.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
SOLID WASTE FTE	25.00	25.00	21.00	21.00	21.00

Organizational Chart



Budget Summary — Solid Waste (Fund 610)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	466,325	318,001	1,092,508	700,513	700,513	700,513	(35.9%)
State Government Payments	37,850	-	-	-	-	-	0.0%
Franchise Fees	209,129	209,430	200,000	200,000	200,000	200,000	0.0%
Commercial Disposal Fees	842,145	859,359	860,000	860,000	860,000	860,000	0.0%
Private Disposal Fees	1,405,964	1,321,254	1,314,000	1,314,000	1,314,000	1,314,000	0.0%
Franchise Disposal Fees	3,826,290	3,891,476	4,000,000	4,000,000	4,000,000	4,000,000	0.0%
Other Charges for Services & Misc	136,588	152,456	120,000	120,000	120,000	120,000	0.0%
Interest Revenue	12,298	8,668	7,500	7,500	7,500	7,500	0.0%
Leases	241	1	1	10,801	10,801	10,801	100%
Interfund Grants	5,952	-	-	-	-	-	0.0%
Bond Issuance & Premium	-	-	5,192,734	-	-	-	(100.0%)
Sales of Equipment	33,577	52,092	30,000	45,000	45,000	45,000	50.0%
Total Resources	6,976,359	6,812,737	12,816,743	7,257,814	7,257,814	7,257,814	(43.4%)
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	1,120,371	1,068,353	1,091,001	1,127,932	1,127,932	1,127,932	3.3%
Benefits	<u>615,018</u>	<u>558,435</u>	<u>580,597</u>	<u>600,560</u>	<u>605,389</u>	<u>605,389</u>	3.4%
Personnel Services	1,735,389	1,626,788	1,671,598	1,728,492	1,733,321	1,733,321	3.7%
Professional & Technical Services	523,105	451,606	486,620	405,318	405,318	405,318	(11.2%)
Temporary Help	156,873	34,696	83,500	85,200	85,200	85,200	2.0%
Interfund Charges	81,150	84,697	81,912	81,450	81,450	81,450	(0.6%)
Internal Service Fund Charges	204,153	192,128	190,367	197,646	198,206	198,206	4.1%
Equipment Repair & Maintenance	166,297	152,959	200,000	200,000	200,000	200,000	0.0%
Solid Waste Operations	1,095,440	869,595	1,012,000	984,240	984,240	984,240	(2.7%)
Gasoline, Diesel & Oil	150,705	163,349	180,000	190,000	190,000	190,000	5.6%
Other Materials and Services	<u>815,017</u>	<u>704,380</u>	<u>852,073</u>	<u>844,899</u>	<u>844,899</u>	<u>844,899</u>	0.1%
Materials and Services	3,192,740	2,653,410	3,086,472	2,988,753	2,989,313	2,989,313	(3.1%)
Debt Service	968,765	970,066	6,075,547	946,713	946,713	946,713	(84.4%)
Capital Outlay	52,897	129,042	202,000	83,000	83,000	83,000	(58.9%)
Transfer-SW Post Closure (612)	-	-	400,000	-	-	-	(100.0%)
Transfer-SW Equip Reserve (614)	-	-	250,000	-	-	-	(100.0%)
Transfer-SW Capital Projects (613)	-	-	424,000	630,000	630,000	630,000	48.6%
Transfer to Road (325)	708,567	291,740	285,773	276,272	276,272	276,272	(3.3%)
Contingency	-	-	421,353	604,584	599,195	599,195	42.2%
Total Requirements	6,658,358	5,671,046	12,816,743	7,257,814	7,257,814	7,257,814	(43.4%)

Performance Management

Action #1: Maximize County resources for management of solid waste disposal (Goal #2, Objective #2)

Performance Measure #1: Number of violations or fines due to a failure to comply with federal and state guidelines

FY 2010	FY 2011	FY 2012	FY 2013 Target
No Violations	No Violations	No Violations	No Violations

Action #2: Promote recycling programs to reduce the proportion of solid waste production placed in the landfill (Goal #2, Objective #2)

Performance Measure #2: Percentage of solid waste produced in Deschutes County that is recycled

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
33%	36%	37%	45%	41%	42%

Action #3: Combine management of aggregate resources in Road and Solid Waste (Goal #6)

Performance Measure #3: Cost savings from excavation

FY 2010	FY 2011	FY 2012	FY 2013 Target
\$0	\$177,205 (41,500 cu. yards of rock)	\$0	\$195,000

Solid Waste Landfill Closure (Fund 611)

Fund Description

Landfill closure construction is budgeted in the Landfill Closure Reserve Fund. Construction includes installation of a landfill cap, storm water management systems, and landfill gas management infrastructure. Closure is performed incrementally as portions of the landfill reach capacity. There are a total of four closure increments expected - Areas A, B, C, and D. Tip fee revenues received from waste disposed at the landfill provide the funds required for landfill closure. Area A was closed in 2011. The next closure is expected in eight to ten years.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	4,304,012	1,589,371	989,418	911,158	911,158	911,158	(7.9%)
Interest Revenue	44,688	10,067	5,000	5,000	5,000	5,000	0.0%
Loan Repayment	461,056	200,000	-	-	-	-	0.0%
Total Resources	4,809,756	1,799,438	994,418	916,158	916,158	916,158	(7.9%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Engineering	232,913	62,927	1,000	1,000	1,000	1,000	0.0%
Environmental	-	-	-	130,000	130,000	130,000	100.0%
Loans Made	1,264,035	52,210	100,000	45,000	45,000	45,000	(55.0%)
Other Materials and Services	<u>2,994</u>	-	-	-	-	-	0.0%
Materials and Services	1,499,942	115,137	101,000	176,000	176,000	176,000	74.3%
Capital Outlay	1,720,443	725,043	1,000	400,000	400,000	400,000	39900%
Contingency	-	-	-	340,158	340,158	340,158	100.0%
Reserve for Future Expenditures	-	-	892,418	-	-	-	(100.0%)
Total Requirements	3,220,385	840,180	994,418	916,158	916,158	916,158	(7.9%)

Solid Waste Landfill Post-Closure (Fund 612)

Fund Description

State regulations require performance of environmental monitoring and other maintenance on the landfill for up to 30 years after the landfill no longer accepts waste. The Post-Closure Reserve Fund is intended to provide the funds needed for this post-closure care. Expenditures from this fund will not occur until Knott Landfill reaches capacity which is estimated to be in the year 2029. The intent is to have sufficient revenues in this fund at that time to meet the post-closure requirements for the landfill through the post-closure period.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	2,376,772	2,406,237	111,087	512,203	512,203	512,203	361.1%
Interest Revenue	29,465	4,866	1,000	3,000	3,000	3,000	200.0%
Transfer from Solid Waste (610)	-	-	400,000	-	-	-	(100.0%)
Total Resources	2,406,237	2,411,103	512,087	515,203	515,203	515,203	0.6%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	1,000	1,000	1,000	1,000	0.0%
Transfer-SW Capital Projects (613)	-	2,300,000	-	-	-	-	0.0%
Reserve for Future Expenditures	-	-	511,087	514,203	514,203	514,203	0.6%
Total Requirements	-	2,300,000	512,087	515,203	515,203	515,203	0.6%

Solid Waste Capital Projects (Fund 613)

Fund Description

Large construction projects are budgeted in the Capital Reserve Fund. These projects are primarily landfill cell construction. Cell construction entails excavation of an area scheduled to accept waste (typically eight to ten acres in size) and installation of liners and other environmental protection infrastructure that meets regulatory standards. A typical landfill cell will provide three to five years of disposal capacity. Tip fee revenues received from waste disposed at the landfill provide the funds required for capital improvements. Cell 5 was completed in 2011. That cell is expected to provide eight years of capacity at current waste flows.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,479,305	1,080,619	1,001,284	1,279,463	1,279,463	1,279,463	27.8%
Interest Revenue	16,462	9,481	5,000	5,000	5,000	5,000	0.0%
Transfer from Solid Waste (610)	-	-	424,000	630,000	630,000	630,000	48.6%
Transfer-Env. Remediation (615)	2,000,000	-	76,000	-	-	-	(100.0%)
Transfer-Landfill Post-Closure (612)	-	2,300,000	-	-	-	-	0.0%
Sale of Equipment & Material	-	195,500	-	-	-	-	0.0%
Total Resources	3,495,767	3,585,600	1,506,284	1,914,463	1,914,463	1,914,463	27.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Professional Services	215,943	69,831	225,000	35,000	35,000	35,000	(84.4%)
Internal Service Fund Charges	17,851	8,638	4,176	5,699	5,624	5,624	34.7%
Other Materials and Services	<u>10,449</u>	<u>30,482</u>	<u>5,000</u>	-	-	-	(100.0%)
Materials and Services	244,243	108,951	234,176	40,699	40,624	40,624	(82.7%)
Capital Outlay	2,170,905	2,449,823	650,000	1,650,000	1,650,000	1,650,000	153.8%
Contingency	-	-	622,108	223,764	223,839	223,839	(64.0%)
Total Requirements	2,415,148	2,558,774	1,506,284	1,914,463	1,914,463	1,914,463	27.1%

Solid Waste Equipment Reserve (Fund 614)

Fund Description

The purchase of large, heavy equipment used in the landfill and transfer stations is budgeted in the Equipment Reserve Fund. Equipment, including loaders, dozers, scrapers, and landfill compactors, is used to excavate landfill cells, place, process, compact and cover waste accepted at the landfill. There are no purchases scheduled in this budget. Tip fee revenues received from waste disposed at the landfill provide the funds required for heavy equipment purchases.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	757,169	755,465	749,956	101,429	101,429	101,429	(86.5%)
Interest Revenue	9,327	5,106	2,000	2,000	2,000	2,000	0.0%
Transfer from Solid Waste (610)	-	-	250,000	-	-	-	(100.0%)
Total Resources	766,496	760,571	1,001,956	103,429	103,429	103,429	(89.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Internal Service Fund Charges	11,031	10,709	13,352	211	5	5	(100.0%)
Capital Outlay	-	-	950,000	100	100	100	(100.0%)
Reserve for Future Expenditures	-	-	38,604	103,118	103,324	103,324	167.7%
Total Requirements	11,031	10,709	1,001,956	103,429	103,429	103,429	(89.7%)

Health Services Departments

Children & Families Commission

- ◆ Children & Families Commission (Fund 220)

Health Services

- ◆ Public Health (Fund 259)
- ◆ Behavioral Health (Fund 275)
- ◆ HealthyStart (Fund 260)
- ◆ Public Health Reserve (Fund 261)
- ◆ Oregon Health Plan-Mental Health Services (Fund 270)
- ◆ Acute Care Services (Fund 276)
- ◆ Oregon Health Plan-Alcohol and Drug Services (Fund 280)

Children & Families Commission

Hillary Saraceno, Executive Director

Mission Statement

Engaging the community to find solutions, get results and ensure Deschutes County children, youth and families are protected, healthy and successful

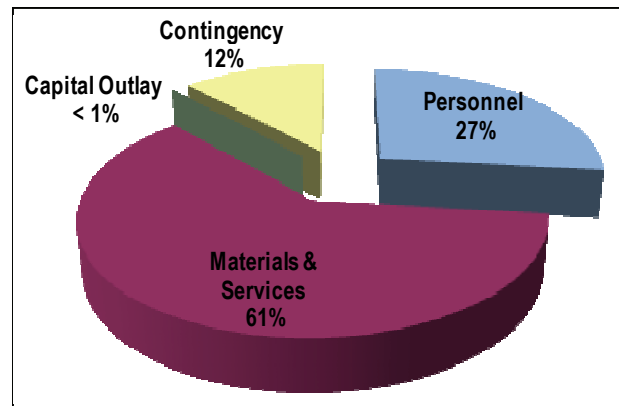
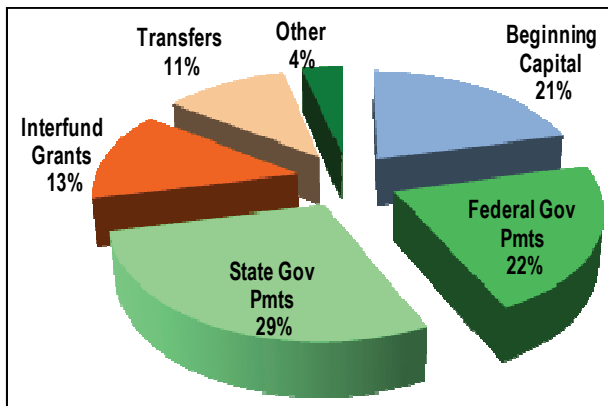
Department Overview

Established in 1994 by state statute, the Children & Families Commission (CFC) is a quasi-autonomous agency consisting of a 17-member volunteer citizen board appointed by the Board of Commissioners and the presiding judge, seven staff members and a 20-member Professional Advisory Council. CFC works to change conditions and to increase awareness of issues affecting local children and families. It helps the community to identify and address needs, to leverage monetary and non-monetary resources and to increase funding for life- and money-saving evidence-based prevention programs. CFC serves as a citizen advisory body to the Board of Commissioners on funding recommendations, policies, and needs of local children and families. Additionally, CFC provides funding and financial oversight for over 40 community programs, projects and initiatives addressing the identified and prioritized needs of local children and families. The efforts and resources of the CFC are currently directed toward prevention and early intervention in three primary focus areas:

- ◆ **Prevention of Child Abuse and Neglect (0-18 years)** with emphasis on improving effectiveness and efficiencies in service delivery system and safely reducing the number of children in foster care.
- ◆ **Ensuring Early Childhood Success (0-8 years)** with emphasis on child care and education.
- ◆ **Reducing Teen Risk Factors (9-17 years)** with emphasis on adolescent substance use, juvenile crime, youth suicide, bullying, problem gambling, runaway and homeless youth.

Budget Summary

Total Budget	\$2,408,078
Budget Change	-4.6%
Total Staff	7.00 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

Service Delivery Improvements and Effectiveness: Capacity, quality and accountability

- Provided technical assistance and support for 26 non-profit organizations serving local families
- 100% of funded programs utilized evidence-based programs and/or practices
- 85% of funded programs and projects met or exceeded all performance outcomes, all met at least 85% of outcomes
- Met all federal, state and local grant reporting requirements and deliverables
- Provided prevention expertise, support and technical assistance to numerous community-based coalitions, work groups, projects and initiatives impacting children, youth and families in Deschutes County

Sampling of Program and Project Specific Outcomes (Commission investments)

- 97% (718) very high risk children and parents receiving services from Mountain Star Family Relief Nursery's program remained free from confirmed child abuse and neglect
- 93% (160) high-risk families served by Healthy Families program improved parent-child interactions
- 93% of children in Healthy Families program reported being up-to-date on immunizations (significantly higher than local & state averages for similar population of children not served by program)
- 90% (27) kindergartners and first graders previously exhibiting maladaptive behaviors and poor academic progress increased academic engagement time and their classroom behavior through the First Step Program
- 100% of providers in Redmond Child Care Network increased knowledge of child development, including business skills, completing improvement plans and business employees reporting fewer issues with childcare
- Mary's Place supervised more than 1,700 safe visitations and exchanges; 99% of victims had increased feeling of safety
- 96% (67) of high-risk offenders supervised by specially trained parole and probation officer did not commit new domestic violence offense while under supervision
- 96% (178) runaway and homeless youth participating in The Loft program reconnected with family and/or identified stable and safe living situation for transition before leaving shelter
- 86% (158) runaway and homeless youth served re-engaged in school and demonstrated academic progress
- 92% of elementary students and 97% of middle school students (over 170 students) participating in the Sisters after school program have improved academic performance (Sisters Community Schools initiative)
- Utilizing Sisters after school program, middle school students on "D" and "F" list reduced from 12% to 2%. After summer program, no students were on the list
- 83% of the children receiving 30 day intervention in La Pine after school program have improved reading scores
- 96% (17) at-risk youth were not arrested for criminal behavior during their participation in Functional Family Therapy while 82% reported an increase in family functioning as result of participating in the program
- 99% (183) at-risk girls were not arrested during their participation in the Girls Circle program
- 100% (37) mentees reported improvements in adult interactions after mentoring through Big Brothers Big Sisters
- 78% (52) youth improved "actions with others" after participating in after school program at Boys & Girls Club

System Improvements: Improving service integration, efficiencies and effectiveness

- 90% (166 of 184) runaway and homeless youth received increased access to needed services through service integration efforts to bring services to the youth (mental health, alcohol/drug counseling or medical/dental care)
- 90% (82 of 91) children referred for Mental Health Services in Sisters received services in first quarter of FY 2012 (before services were added for both OHP and non-OHP clients, families would have had to travel to Bend)

- 100% of CASA volunteers trained in Family Finding model which will result in increase in permanent lifelong connections for children in foster care and increase likelihood of stability and successfully transition to adulthood
- Provided technical assistance and facilitation for 27-member Bend Faith Network
- Co-coordinated development of tri-county system to screen, refer, and treat maternal mental health disorders with Deschutes County Health Services. Conducted survey to create community profile of needs and resources
- Coordinated and implemented training on use of the evidence-based domestic violence Danger Assessment tool and how to identify victims with highest danger of lethality attended by approximately 150 service providers
- Law enforcement conducted more than 200 Lethality Assessment Program screens identifying 70 in high danger of lethality, all of whom received follow-up services. There have been no domestic homicides since implementation of the Lethality Assessment Program in March 2011
- Coordinated and supported 48 suicide prevention and intervention trainings for 1,239 people (995 were youth)
- Lead and coordinated suicide prevention information and outreach efforts throughout the county. Developed two media campaigns and created suicide prevention website to provide access to suicide prevention information
- Conducted an assessment to better understand suicide ideation and appropriate cultural strategies for the Latino population. Received a grant to implement strategy recommendations made from the assessment
- In response to feedback from youth, transformed one-day INSPIRE Youth Conference into longer-term, competitive best practice and youth lead projects format.
- Collaborated with Central Oregon schools and Safe Schools Alliance to gather data and resources on bullying. Efforts culminated into development of comprehensive website of resources for parents, teachers and school personnel
- Developed survey to address conflicting information regarding availability of child care. More than half of the local child care providers responded.
- Developed website for problem gambling prevention information and available intervention services
- Improved accessibility to public through implementation of several electronic strategies. Facebook, Text Messaging, YouTube and the web were actively utilized to engage youth, young adults, parents and the general community

System Improvements: Leverage resources for needed and effective prevention efforts

Over \$1.48 million in additional resources brought into County for community prevention efforts

- \$540,000 Strategic Prevention Framework grant – \$180,000 per year for 3 years
- \$350,000 Safe Havens Grant — Support 4,500 court-ordered visits and exchanges between custodial, non-custodial parents with history of domestic violence
- \$300,000 Community Defined Solutions for Violence Against Women Grant— Improve service integration, coordination and consistency among law enforcement, parole and probation, Saving Grace and community providers
- \$64,484 raised for Community Schools Initiative— Improve school outcomes in Sisters and La Pine
- \$55,000 to support alcohol prevention efforts amongst adolescents
- \$48,122 Homeless and Runaway Youth (competitive state funds, one of six counties awarded funds)
- \$30,600 for Keep Kids Safe License Plate initiative and all but two counties contributed an additional \$5,795 support for the design and launch of the new plate
- \$29,500 for Youth Suicide prevention to improve school and community prevention and intervention efforts
- \$29,000 Youth Problem Gambling Prevention to reduce youth risk behaviors
- \$20,000 for school based substance abuse prevention
- \$11,214 from Casey Family Programs to continue implementation of Family-Find, a collaboration with DHS and CASA to safely reduce number of children in foster care

Policy, Procedure, and Practice Improvements

- Developed comprehensive school suicide prevention policy guide providing one consistent and uniform policy and procedure among the three local school district

- Through the Health Education Initiative, assessed current health education curriculum related to youth risk taking behavior (e.g. alcohol and other drug use) in all three local school districts
- Initiated effort to pursue Baby Link as means for early childhood service referral in Central Oregon. This process and resulting protocol, will involve coordination and collaboration of many partner organizations
- 100% of contracted programs complied with criminal background check and child abuse reporting policies

Community Engagement: Build awareness, unify and strengthen advocacy efforts

- In partnership with the Parenting Education HUB, participated in communication and outreach efforts for the regional parenting education initiative
- In partnership with Project LAUNCH, developed and coordinated website communications for early childhood wellness education and awareness campaign
- “Keep Kids Safe” license plate bill was passed in state legislature. Sales of license plate, beginning in fall of 2012, will create a sustainable source of revenue to fund proven child abuse prevention efforts
- CFC board member volunteered over 100 hours to provide 10, Darkness to Light (Steward of Children) training
- Leveraging \$52,000 in County funds, La Pine Parks and Recreation raised \$100,000 for after school programs
- Since implementing Community Schools Initiative, Sisters School District has 53% increase in community members and 51% increase in parents attending school events (key indicators targeted by Community Schools initiative). Volunteer hours for after school activities have increased from 176 to 1,176 hours in one year
- In collaboration with private and public agency partners, coordinated, sponsored, and supported the development and implementation of the annual “Week of the Young Child” countywide education and awareness campaign

Significant Issues in the Year Ahead

The year ahead will again be filled with uncertainty and ambiguity, as well as opportunity. The Oregon Commission on Children and Families (OCCF) will be abolished and their authority, as well as their revenues related to children ages 0 to 6 will be transferred to the new Early Learning Council (ELC), effective July 1, 2012. Their authority and fund revenues related to school-aged children ages 7 to 18 will be transferred to the newly approved but yet to be established Youth Development Council (YDC).

In an effort to assure an orderly transition, local Children and Family Commissions will continue to exist for FY 2013. It is currently projected that after June 30, 2013, there will be a period of statewide transition through January 1, 2014 to establish “new local structures” (possibly regional administrative “hubs”). It remains relatively unclear what the structure and funding formula will look like for local communities after June 30, 2013. It has been recommended that local commissions continue allocating any available state funds for current year community activities rather than funding new activities or starting new programs.

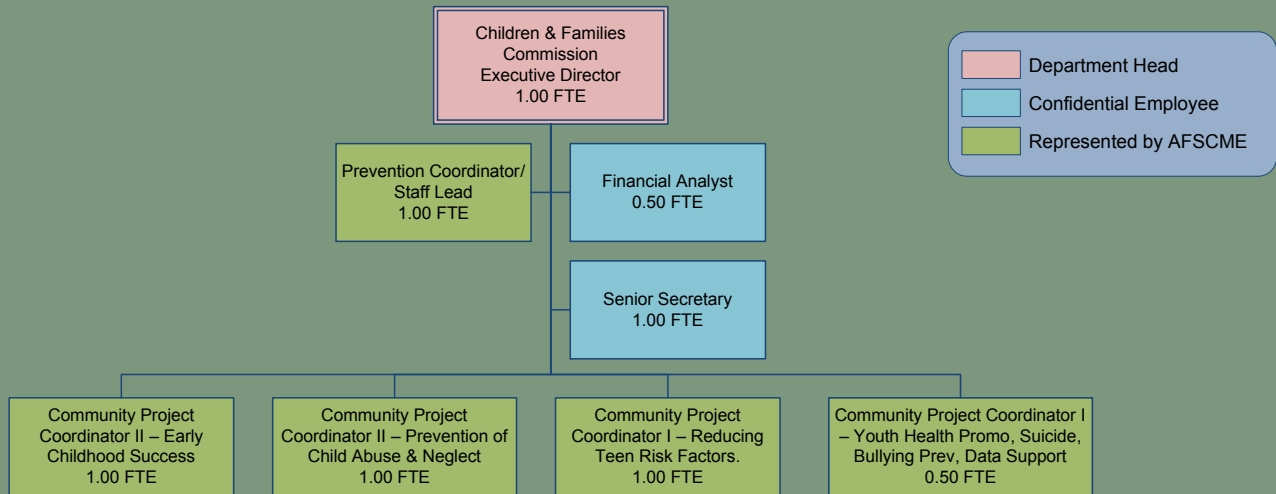
Fiscal Issues and Conditions

CFC revenue comes primarily from state and federal grants. The FY 2013 budget includes one year of State General Fund (SGF) revenues at 46% of the amount received in FY 2012. At this time, it is the intent of the Governor’s office and the legislative assembly for “funding which supports programs currently funded through local Commissions on Children and Families remain unchanged through the biennium ending June 30, 2013 in order to assure continuity of programs and services to communities”. However, due to the uncertainty in FY 2012, Counties received 54% of the biennial grant funding, resulting in only 46% of grant funding for FY 2013. The 2012 legislature also passed HB 4165 that eliminates local Commission on Children & Families as of June 30, 2013. It is unclear whether CFC or another County entity, will receive any funding in FY 2014. Of nearly \$1 million SGF revenue projected for FY 2013, 76% will be pass-through funds to be awarded to pre-designated non-profits and programs. Approximately 9% of state grant funding is “flexible” funding and will be made available for grant awards to community non-profits and programs that received funding in FY 2012. No new programs will be added to funding in FY 2013. The transfer of funds from the County’s General Fund (\$272,960) will be the same as in FY 2012.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
CHILDREN & FAMILIES COMMISSION FTE	6.50	6.50	7.00	7.00	7.00

Organizational Chart



Budget Summary — Children & Families Commission (Fund 220)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	668,626	635,340	467,111	511,994	511,994	511,994	9.6%
Federal Government Payments	713,538	879,525	691,799	520,872	520,872	520,872	(24.7%)
State Government Payments	813,370	817,072	881,541	687,869	687,869	687,869	(22.0%)
Local Government Payments	7,849	-	-	-	-	-	0.0%
Charges for Services	4,871	4,114	8,000	8,000	8,000	8,000	0.0%
Fines, Forfeitures & Assessments	77,623	86,101	78,000	79,485	79,485	79,485	1.9%
Interest Revenue	9,005	5,044	5,000	1,000	1,000	1,000	(80.0%)
Private Grants & Donations	4,000	4,357	-	2,000	2,000	2,000	100.0%
Interfund Grants-Behavioral Health (275)	266,250	182,350	120,875	320,874	320,874	320,874	165.5%
County General Fund	284,333	309,333	272,960	275,984	275,984	275,984	1.1%
Total Resources	2,849,465	2,923,236	2,525,286	2,408,078	2,408,078	2,408,078	(4.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	358,119	369,013	415,290	443,973	443,973	443,973	6.9%
Benefits	<u>170,559</u>	<u>175,025</u>	<u>189,829</u>	<u>201,896</u>	<u>203,501</u>	<u>203,501</u>	7.2%
Personnel Services	528,679	544,038	605,119	645,869	647,474	647,474	7.0%
Internal Service Charges	77,706	77,337	69,954	81,141	80,905	80,905	15.7%
Grants	1,467,585	1,516,456	1,537,530	1,136,782	1,136,782	1,136,782	(26.1%)
Other Materials and Services	<u>140,155</u>	<u>229,262</u>	<u>79,495</u>	<u>258,310</u>	<u>258,310</u>	<u>258,310</u>	224.9%
Materials and Services	1,685,446	1,823,055	1,686,979	1,476,233	1,475,997	1,475,997	(12.5%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	233,088	285,876	284,507	284,507	22.1%
Total Requirements	2,214,125	2,367,093	2,525,286	2,408,078	2,408,078	2,408,078	(4.6%)

Performance Management

Action #1: Include community agency partners and citizens in identifying and prioritizing needs and ensuring effectiveness of planning, program and investments (Goal #4, Objective #1)

Performance Measure #1: Local agencies and citizens participate in identifying, prioritizing, planning and monitoring of all CFC strategic prevention initiatives

FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Achieved	Achieved	Achieved	Achieved	Achieve

Action #2: Provide trainings and community events to improve quality and effectiveness of services, to increase awareness, and to address issues effecting children and Families (Goal #4, Objective #1)

Performance Measure #2: Number of professional trainings and community events provided

FY 2010	FY 2011	FY 2012	FY 2013 Target
12	16	22	12

Action #3: Leverage external monetary and non-monetary resources to maintain and strengthen an effective prevention system for children and families (Goal #4, Objective #2)

Performance Measure #3: Leveraged resources in the form of a cash match

Performance Measure #4: Leveraged resources in the form of in-kind contributions

Performance Measure #5: Per year value of competitive state and federal grants received

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #3	\$1.58 million	\$1.83 million	\$1.87 million	\$1.47 million	\$1,042,620	\$1.2 million or greater
Measure #4	\$394,538	\$422,220	\$187,797	\$215,406	\$181,035	\$100,000 or greater
Measure #5	\$374,940	\$462,500	\$411,377	\$603,308	\$434,500	\$400,000 or greater

Action #4: Invest in programs and projects proven to meet targeted outcomes (Goal #4, Objective #3)

Performance Measure #6: Percentage of CFC work plans and contracts that have met or exceeded at least 85% of performance outcomes

Performance Measure #7: Percentage of programs and projects meeting evidence-based best practice criteria

Measure	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #6	100%	100%	100%	85%	100%
Measure #7	N/A	N/A	100%	90%	100%

Health Services

Scott Johnson, Director

Mission Statement

*To promote and protect the health and safety of our community
The Triple Aim: Better health, better care, less cost*

Department Overview

Deschutes County Health Services (DCHS) was formed in 2009, as a consolidation of the County's Health and Mental Health Departments. Environmental Health was added to the Department in 2010. In FY 13, the Department will offer public health and behavioral health services at more than 40 locations in Deschutes County including public schools, health clinics in Bend, La Pine, Redmond and Sisters, six school-based health clinics, agencies such as the KIDS Center and the State Department of Human Services, area hospitals, care facilities and homes. We are also partnering with Mosaic Medical at several locations. Services are also provided through mobile outreach activities. The Department continues to certify additional behavioral health providers and to increase its investment in contracted services through a number of local organizations. The Business Services and Program Support units provide key operational assistance to all Health Services programs, particularly in work related to contracting, finance, quality improvement, technology and health records.

Public Health

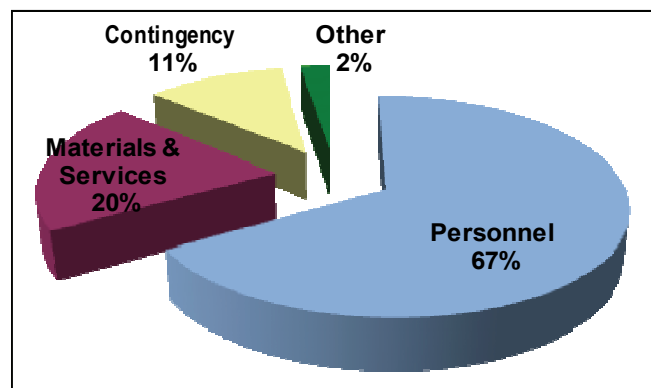
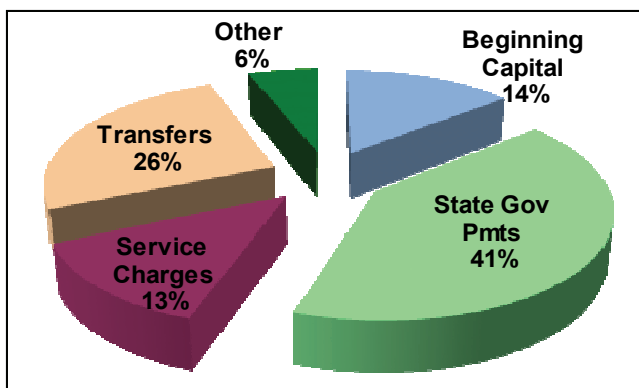
Total Budget	9,542,190
Budget Change	+0.5%
Total Staff	71.85 FTE
Staff Change	-1.79 FTE

Behavioral Health

Total Budget	20,408,477
Budget Change	+13.0%
Total Staff	131.85 FTE
Staff Change	+2.30 FTE

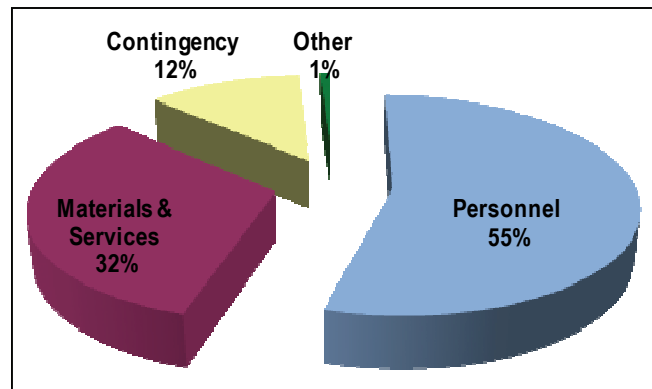
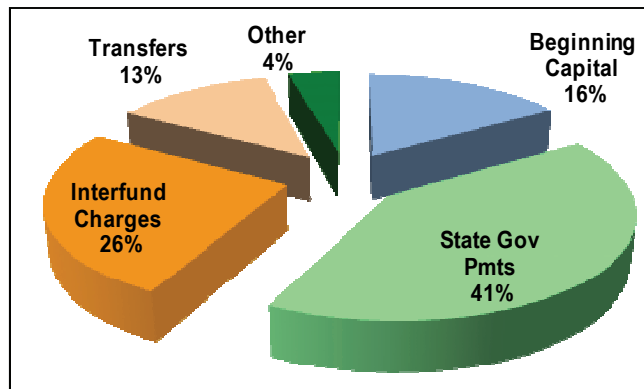
Public Health

Health Services has a primary responsibility to help address the basic health and wellness of Deschutes County residents. Public Health assesses, preserves, promotes and protects the health of the entire community. Direct services include immunizations, family planning, prenatal care and school-based health centers, as well as nutrition and health services to young children and their mothers through WIC. Other services include disease monitoring and control, disaster preparedness, tobacco prevention, health education and the monitoring of community health. Patient visits are projected to total more than 36,000 in FY 12. This number is expected to continue in FY 13. Public Health consists of four major programs: Community Health, Reproductive Health, Maternal Child Health and Women, Infants & Children (WIC).



Behavioral Health

Behavioral Health helps County residents facing serious mental health and addiction issues. Staff and contracted agencies also help people with developmental disabilities and their families. Priority populations include Oregon Health Plan members, uninsured County residents with nowhere else to turn and people in crisis, who are often in unstable situations or are a danger to themselves or others. The Department also coordinates services for County residents in care at the State Hospital or served through other agencies, facilities or treatment homes. These services alleviate community problems, assist people in need, promote client health and recovery and prevent more costly care and interventions. Behavioral Health is expecting to help more than 6,100 County residents in FY 2012. With the continuing impact of the economy and the increase in OHP members, more people will be served in FY 2013. Behavioral Health consists of four program areas: Child and Family, Adult Treatment, Crisis Services and Developmental Disabilities.



Successes and Challenges

Successes in the Past Year

- ◆ Assisting continued development of the Central Oregon Health Council and Central Oregon Health Board, formed to improve the region's health. The Health Board will add efficiency by helping to coordinate the health and human services work of Crook, Deschutes and Jefferson counties; it is expected to replace some ABHA services in FY 13.
- ◆ Continued integration of health and behavioral health services to improve client health and care at nine locations. Projects include six school-based health centers and shared projects with Mosaic Medical at Mosaic's clinic in Bend, the County's behavioral health "annex" and planned Redmond Service Center. Developing an integrated location with the LaPine Community Health Clinic in LaPine in 2013 or 2014 is still being explored.
- ◆ Expanded mental health, chemical dependency and public health services as OHP membership increased by 6,800 in 2011 and is expected to increase an additional 14,000 by 2014.
- ◆ As the County's public health agency, contributed to Deschutes County being ranked 5th of 33 Oregon counties in health factors, 5th in health outcomes and 2nd in healthy behaviors."
- ◆ Continued advancement of new Quality Improvement Program based on The Triple Aim. Implemented in July 2011, two Quality Councils with leadership from QI Specialists in both Public Health and Behavioral Health are operating.
- ◆ In partnership with Crook County and the Health Board applied for national Public Health Accreditation, the first Oregon counties to apply. This will be a major project and priority in FY 2013.

- ◆ Completed first comprehensive Health Services Strategic Plan for 2012-15, updated County Health Report into more extensive regional 2012 Health Report and participated in region's first Health Improvement Report, all required projects for national accreditation.
- ◆ Achieved fidelity in new "Assertive Community Treatment" program, expanded staff capacity and improved 24/7 behavioral health service for people with serious mental disorders, preventing hospitalizations.
- ◆ Reduced cost and improved care through helping people return to community from State Hospital by participating in Adult Mental Health Initiative.
- ◆ Continued integration of Environmental Health into the department resulting in a more robust environmental health and disease prevention unit, increasing efficiency and ability to respond to community needs.
- ◆ Successfully used the added residential options for people with mental illness developed in FY 2012 (48 more units or slots), improving care coordination, a critical component of health reform.
- ◆ Increased the benefit of the County's system of School-Based Health Centers with six integrated centers in Bend, LaPine, Redmond (2), Sisters and Gilchrist. The Sisters center will move into a newly constructed County sponsored clinic in FY 2013. A full time supervisor is requested for this growing system.
- ◆ Implementation and advance of the Federal LAUNCH program, enrolling more than 100 at-risk children and families to prevent abuse and strengthen families.
- ◆ With Health Board, developing Cuidate, a new regional adolescent skill building and sexuality education program for Latino youth. Also implementing My Future My Choice (sexuality education) in county middle schools.
- ◆ Immunization Program continues to provide immunization oversight and technical training to delegate agency, Mosaic Medical Bend Clinic; increasing access to vaccine for high risk individuals.
- ◆ Improved care and reduced cost by strengthening children's wrap-around team, offering intensive community services to high-need children with serious emotional disorders. Significantly reducing hospitalizations and placements in psychiatric residential treatment through this successful program.
- ◆ Greater emphasis and continued improvements in billing systems and processes.
- ◆ Improved health record system through intensive preparation to implement electronic health and billing systems: the Unicare system in Behavioral Health and the OCHIN system in Public Health.
- ◆ Increased hours for community health worker positions through two peer support specialists.
- ◆ Sustained the Early Assessment & Support Alliance (EASA) program. This multi-disciplinary team helps teens and young adults experiencing psychosis for the first time.
- ◆ Continued to expand Living Well, an educational program helping residents successfully manage chronic conditions. Hope to expand this program further in FY 2013.
- ◆ With Crook and Jefferson Counties, co-sponsoring the evidence-based Nurse Family Partnership Program in Central Oregon. Initiated in 2011, the program is now fully operational in all three counties.

Significant Issues in the Year Ahead

Extraordinary Change: Health Reform, the "CCO", the Health Board and AMH System Change – With the passage of new Oregon laws to form Coordinated Care Organizations and a Health Insurance Exchange, extraordinary changes are under way in Oregon and in Central Oregon. These changes are aimed at improving access, health, and care as well as in reducing health care costs that are increasing at an unsustainable rate. During FY 2013, the formation of a single Coordinated Care Organization in the region is expected. It will be governed by a community-based Central Oregon Health Council and managed through PacificSource. It is also expected that the Central Oregon Health Board will assume a number of roles previously performed by the Accountable Behavioral Health Alliance (ABHA). Finally, all Oregon counties including Deschutes will be working with Oregon's Addictions & Mental Health Division (AMH) to restructure the publicly funded addictions and

mental health system for people who are not eligible for the Oregon Health Plan. Financially, reductions are expected in health care funding long term along with incentives to focus care and services on prevention, care coordination and models that demonstrate benefit. This changing environment, while necessary and hopeful, will significantly tax the organization and business model going forward.

Access and engagement – It will be challenging to be accessible and effective with a rapidly expanding client base caused by psychological stress due to high unemployment, coupled with the dramatic increase in Oregon Health Plan (OHP) membership. The need for County and private services will continue to increase. In response, efforts were initiated in FY 2011 and FY 2012 to expand the number of certified mental health agencies in Deschutes County. Through these efforts, Lutheran Community Services, BestCare Treatment Services and Mosaic Medical will all offer mental health services for the first time. The Federal health reform law and the Patient Protection and Affordable Care Act will mean more residents will be insured for care and will seek County services. The current work force is insufficient to meet this growing need but an expansion of the community provider network should help.

Medicaid Compliance and Improvements – Cost containment nationally and in Oregon includes a focus on recouping millions of dollars through various external audit processes. Given the significant level of service to Oregon Health Plan members, Medicaid regulations continue to be a complex and critical component of the department's Quality Improvement Program and compliance efforts. While the department continues to be recognized for the innovative changes in service models (as valued by Oregon health reform), a continued focus extensively on clinical documentation and billing practices is critical. Compliance with Medicaid regulations and the State's Integrated Services and Supports Rule are important to clinical care and will also mitigate likely state required "overpayments" as a key strategy in reducing health care costs. This fact is a key consideration in maintaining significant Medicaid reserves in both Fund 270 (Mental Health) and Fund 280 (Chemical Dependency). Current participation in several external audits and a request for repayment is always possible based on the experiences in other Oregon counties and community mental health programs. A routine, but essential, three-year behavioral health recertification is also scheduled in 2012.

The Triple Aim and outcome-based management – Deschutes County, Central Oregon Health Council, the new Coordinated Care Organization, Oregon Health Authority and others will continue to pursue the Triple Aim goals: improve health, improve care and reduce costs. This policy approach increases the focus on documenting the outcomes for services provided while reducing the cost of health care. Reducing costs will also rely on departmental initiatives and the community's ability to reduce chronic diseases, which represent 70% of health care costs in Oregon and nationally. The Department's Quality Improvement Program will also emphasize outcome-based programs that can be measured for effectiveness and benefit.

Technology – Health Services is making a large and critically important investment in an electronic record system in both public health and behavioral health. Implementation of both systems will occur in 2012. The department will be challenged as both systems are implemented and they work to achieve the "meaningful use" certification as outline in The Health Information Technology for Economic and Clinical Health (HITECH) Act as part of the American Recovery and Reinvestment Act (ARRA) of 2009.

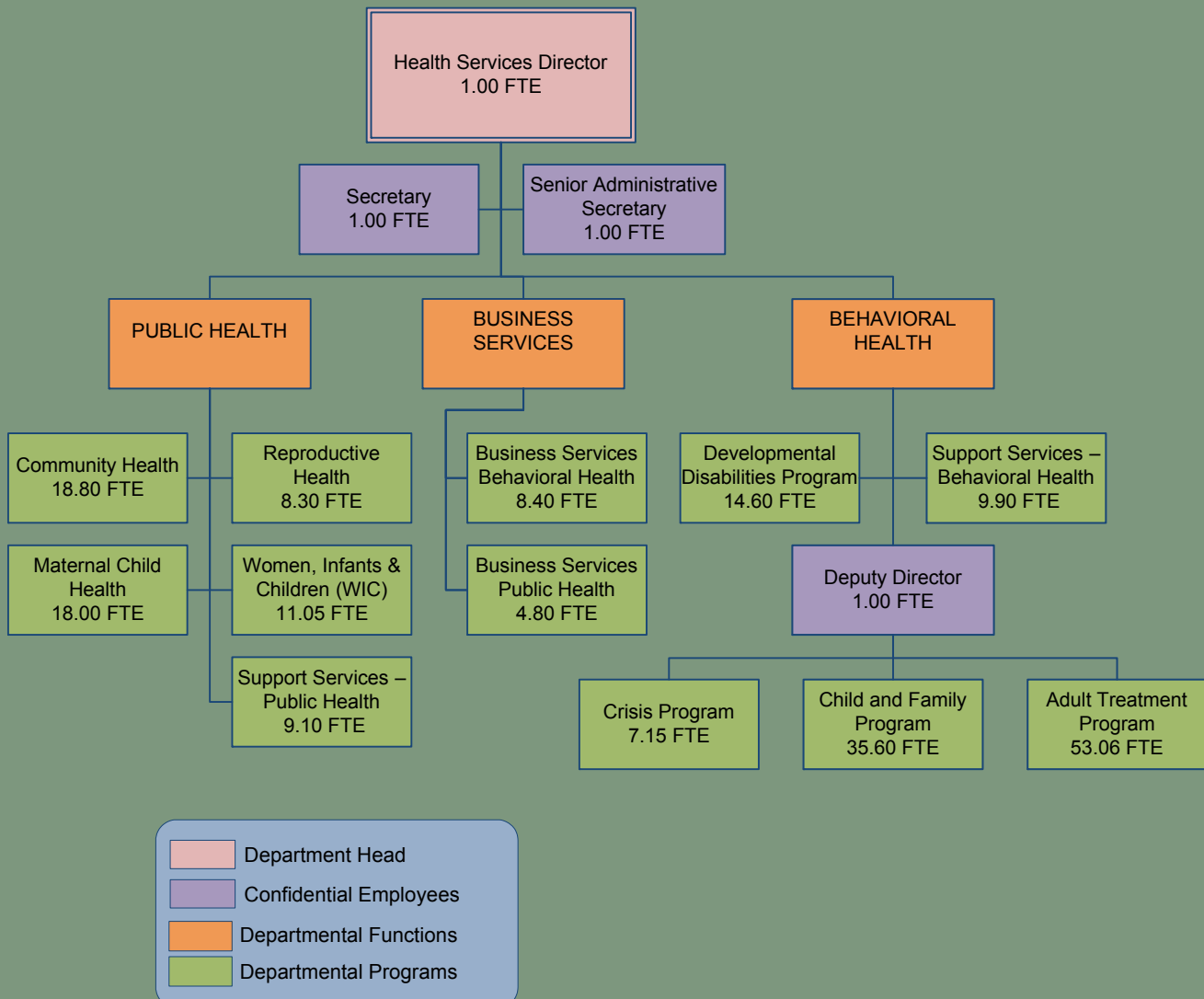
Revenue reductions – Requests for services continue to increase without assurance of a corresponding increase in State or County revenue. Finding ways to respond to this need with level or slightly reduced local, state and federal funds will remain challenging as expenditures continue to increase. Reserves are being used strategically to help offset these expenditure increases, an approach that is calculated to be sustainable up to two years. Modifications to the proposed budget are expected in FY 2013 once revenue levels and grant amounts are better known.

Fiscal Issues and Conditions

The two largest sources of revenue for Public Health are the State of Oregon (48%) and Deschutes County (29%). County general funds are expected to remain level, while state funding overall is projected to decrease by \$3,000.

Behavioral Health also relies primarily on State (49%) and County funds (14%), including the County general fund (7%). County general funds are expected to remain level, while state funding is projected to increase by \$286,009, primarily in the form of alcohol and drug prevention funds passed through to the Children & Families Commission. The County general fund will allow for critically needed health care to be offered to uninsured and underinsured County residents. These funds also support preventive care by improving the health of citizens and avoiding more costly and damaging health conditions that tax other County and State services. Public safety is also enhanced as we promote health and quality of life while fostering conditions for economic development.

Organizational Chart



Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Public Health FTE (Fund259)	55.77	57.32	70.76	73.64	71.85
Behavioral Health FTE (Fund 275)	101.18	103.28	114.15	129.35	131.85
HealthyStart FTE (Fund 260)	1.28	1.38	1.59	1.11	0.60
TOTAL HEALTH SERVICES FTE	158.23	161.98	186.50	204.10	204.30

Budget Summary — Public Health (Fund 259)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,120,355	1,615,306	1,596,918	1,336,051	1,336,051	1,336,051	(16.3%)
Federal Government Payments	346	147	600	201,000	201,000	201,000	33400%
State Government Payments	3,759,276	4,205,590	4,003,430	3,934,347	3,934,347	3,934,347	(1.7%)
Local Government Payments	35,367	131,770	45,000	169,920	169,920	169,920	277.6%
Charges for Services	412,390	1,203,971	1,187,117	1,249,550	1,249,550	1,249,550	5.3%
Interest Revenue	16,221	11,213	12,000	12,000	12,000	12,000	0.0%
Donations	13,104	11,161	26,030	5,300	5,300	5,300	(79.6%)
Interfund Payments and Grants	136,674	133,614	213,443	159,429	159,429	159,429	(1.4%)
Transfer from Reserve Fund (261)	25,000	67,123	30,000	60,136	60,136	60,136	100.5%
County General Fund	2,317,765	2,385,577	2,382,865	2,405,617	2,414,457	2,414,457	2.6%
Total Resources	7,836,498	9,765,472	9,497,403	9,533,350	9,542,190	9,542,190	0.5%
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	2,904,127	3,985,237	4,213,804	4,319,402	4,329,420	4,329,420	2.7%
Benefits	1,361,693	1,793,483	1,976,928	2,017,315	2,034,140	2,034,140	2.9%
Personnel Services	4,265,820	5,778,720	6,190,732	6,336,717	6,363,560	6,363,560	2.8%
Professional & Technical Services	290,204	310,239	353,000	273,840	273,840	273,840	(22.4%)
Internal Service Charges	468,828	531,235	561,105	615,433	615,784	615,784	9.7%
Grants, Loans & Reimbursements	161,187	244,407	274,650	218,950	218,950	218,950	(20.3%)
Medical Supplies	361,073	356,587	345,825	330,350	330,350	330,350	(4.5%)
Other Materials and Services	497,667	686,722	564,114	478,296	478,296	478,296	(15.2%)
Materials and Services	1,778,959	2,129,190	2,098,694	1,916,869	1,917,220	1,917,220	(8.6%)
Capital Outlay	26,413	5,432	131,500	65,000	65,000	65,000	(50.6%)
Transfers to Funds 140/340	150,000	150,000	286,000	157,200	157,200	157,200	(45.0%)
Contingency	-	-	790,477	1,057,564	1,039,210	1,039,210	31.5%
Total Requirements	6,221,192	8,063,342	9,497,403	9,533,350	9,542,190	9,542,190	0.5%

Budget Summary — Behavioral Health (Fund 275)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	2,589,996	2,651,262	3,268,759	3,320,968	3,320,968	3,320,968	1.6%
Licenses & Permits	134,731	148,791	138,600	166,545	166,545	166,545	20.2%
Federal Government Payments	115,406	324,082	276,647	316,099	316,099	316,099	14.3%
State Government Payments	5,925,039	7,405,898	7,475,672	8,403,405	8,403,405	8,403,405	12.4%
Local Government Payments	96,800	88,440	75,600	69,000	69,000	69,000	(8.7%)
Charges for Services	186,698	124,221	129,507	88,482	88,482	88,482	(31.7%)
Fines and Fees	13,129	31,818	-	-	-	-	0.0%
Interest Revenue	38,903	22,703	25,000	25,000	25,000	25,000	0.0%
Rentals & Donations	25,000	19,750	13,100	18,500	18,500	18,500	41.2%
Interfund Payments	3,026,061	4,240,972	4,449,689	5,292,527	5,292,527	5,292,527	18.9%
Interfund Grants	177,686	127,000	127,000	127,000	127,000	127,000	0.0%
County General Fund	1,316,158	1,316,158	1,263,515	1,307,787	1,307,787	1,307,787	3.5%
Transfer-OHP-CDO (280)	79,943	100,000	271,402	484,494	484,494	484,494	78.5%
Transfer-Acute Care Svc (276)	283,186	365,657	252,515	264,631	264,631	264,631	4.8%
Transfer-ABHA (270)	-	668,252	300,863	524,039	524,039	524,039	74.2%
Total Resources	14,008,736	17,635,004	18,067,869	20,408,477	20,408,477	20,408,477	13.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	5,009,704	6,103,926	6,981,551	7,440,771	7,440,771	7,440,771	6.6%
Benefits	<u>2,473,952</u>	<u>2,870,600</u>	<u>3,446,635</u>	<u>3,696,301</u>	<u>3,724,343</u>	<u>3,724,343</u>	8.1%
Personnel Services	7,483,656	8,974,526	10,428,186	11,137,072	11,165,114	11,165,114	7.1%
Professional & Technical Svcs	1,205,882	1,222,256	1,489,186	1,492,887	1,492,887	1,492,887	0.2%
Internal Service Charges	825,090	952,406	972,332	1,179,304	1,176,378	1,176,378	21.0%
Program Expenses	85,074	1,407,451	2,084,284	2,242,152	2,242,152	2,242,152	7.6%
Grants & Loans	677,888	606,788	420,078	769,465	769,465	769,465	83.2%
Intergovernmental Expenses	461,901	461,901	415,476	401,000	401,000	401,000	(3.5%)
Other Materials and Services	<u>467,983</u>	<u>513,011</u>	<u>424,393</u>	<u>512,353</u>	<u>512,353</u>	<u>512,353</u>	28.3%
Materials and Services	3,723,818	5,163,813	5,805,749	6,597,161	6,594,235	6,594,235	13.6%
Capital Outlay	-	238,501	390,000	100	100	100	(100.0%)
Transfers—Project Dev (140)	150,000	150,000	250,000	150,000	150,000	150,000	(40.0%)
Transfers—Vehicle R& M(340)	-	-	36,000	54,000	54,000	54,000	50.0%
Contingency	-	-	1,157,934	2,470,144	2,445,028	2,445,028	111.2%
Total Requirements	11,357,474	14,526,840	18,067,869	20,408,477	20,408,477	20,408,477	13.0%

Community Health: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	52,832	163,497	94,598	(42.1%)
Federal Government Payments	222	54	600	1,000	66.7%
State Government Payments	1,057,904	859,955	784,594	695,134	(11.4%)
Local Government Payments	1,329	53,000	15,050	-	(100.0%)
Charges for Services	163,309	983,722	898,765	1,001,950	11.5%
Donations	3,987	6,494	-	-	0.0%
Interfund Payments	79,700	64,561	55,155	-	(100.0%)
Transfers In	288,039	498,671	641,564	698,640	8.9%
Total Resources	1,594,490	2,519,289	2,559,225	2,491,322	(2.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,053,488	1,886,650	1,958,494	1,961,352	0.1%
Materials and Services	369,104	513,369	443,346	468,626	5.7%
Transfers to Other Funds	-	33,210	113,732	58,626	(48.5%)
Contingency	-	-	5,452	2,733	(49.9%)
Total Requirements	1,422,592	2,433,229	2,521,024	2,491,337	(1.2%)

Community Health: Performance Measures

Action #1: Protect the safety of the community through Environmental Health inspections, education and program expansion (County Goal #1, Objective #2).

Performance Measure #1: Percentage of licensed facilities inspected in three categories: restaurants, pools and tourist facilities.

Performance Measure #2: Number of the Food and Drug Administration's nine Voluntary Retail Food Regulatory Program standards met.

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2012 Target
Measure #1	87%	96%	94%	94%	85% (calendar year thru June)	95% or greater in each category
Measure #2	N/A	N/A	N/A	0	1 standard met	1 standard met

Action #2: Improve health through Living well Program expansion (County Goal #4, Objective #2)

Performance Measure #3 (New Measure): Number enrolled in program

FY 2013 Target
303 participants

Community Health Program

Community Health administers a broad spectrum of services, including health education and promotion, outreach, advocacy and community-level prevention. Programming includes Emergency Preparedness, Communicable Disease Surveillance, Immunization Coordination, HIV and Hepatitis C Prevention, Ryan White Case Management, Healthy Communities Coordination, Chronic Disease Education, Tobacco Prevention and Control, and Environmental Health (including licensed facility inspection). Through comprehensive programming, Community Health works to create change in Deschutes County which have the potential long term to make it the healthiest county in Oregon.

The Emergency Preparedness Program works with community partners to plan for an effective response in the event of a public health emergency, whether environmental, disease or bioterrorism. The Preparedness Program continues to develop the Medical Reserve Corps, which recruits and trains volunteers from the community to assist when disaster strikes. Timely monitoring of communicable diseases ensures that potentially infected individuals receive the treatment they need and prevents further spread of illness throughout the community. Creating public awareness of how people can protect themselves from disease reduces the risk of outbreaks now and in the future.

Vaccination rates continue to rise as access to shots, coordination with providers and consumer awareness are improved by the Immunization Program. HIV prevention, education, testing and counseling, access to clean needles and case management prevent HIV infections in our County while assisting those living with HIV / AIDS. The Healthy Communities Program strives to create healthy environments and systems that provide all residents the opportunity to make healthy choices for themselves and their families. People with chronic conditions learn daily living skills through Living Well workshops. The Tobacco Program works to create tobacco-free public settings by advocating for policy at the state and local level. Program expansion is always sought to fill in areas where health metrics are unfavorable, where health promotion is lacking and where access to information and care is a concern.

Environmental Health provides plan reviews, consultations and inspections of regulated public facilities. The team is highly productive, conducting 2,970 Public Health inspections in 2011 alone including restaurants, pools, water systems, school cafeterias, temporary restaurants, child care centers and tourist facilities. The program also regulates public water systems to provide safe drinking water and works with other Health Services staff on a variety of epidemiologic programs and issues. The program's transition from Community Development to Health Services is clearly a success story as the public is better served by Environmental Health working closely with Public Health nurses and educators. Food and waterborne disease outbreaks can be reduced in severity given increased communication and collaboration with disease surveillance. There are opportunities to expand program capacity to increase public health protection.

Environmental Health will continue efforts to improve inspection standards and efficiency of temporary restaurant inspections by supporting appropriate legislative solutions. The program also offers an excellent website through which licensed facility operators can renew and apply for licenses on-line, research environmental health issues and obtain food handler cards. Environmental Health will be implementing the newly adopted Oregon Health Authority Food Code on July 1, 2012. Also, in March, 2012, House Bill 2868 created a streamlined Temporary Restaurant program that will improve efficiency in administering and inspecting over 750 food booths this coming year.

Action #3: Increase health integration and collaboration by decreasing the kindergarten immunization religious or philosophical exemption rate (County Goal #4, Objective #2)

Performance Measure #4 (New Measure) : Religious or philosophical immunization exemption rate

FY 2013 Target

6% or less

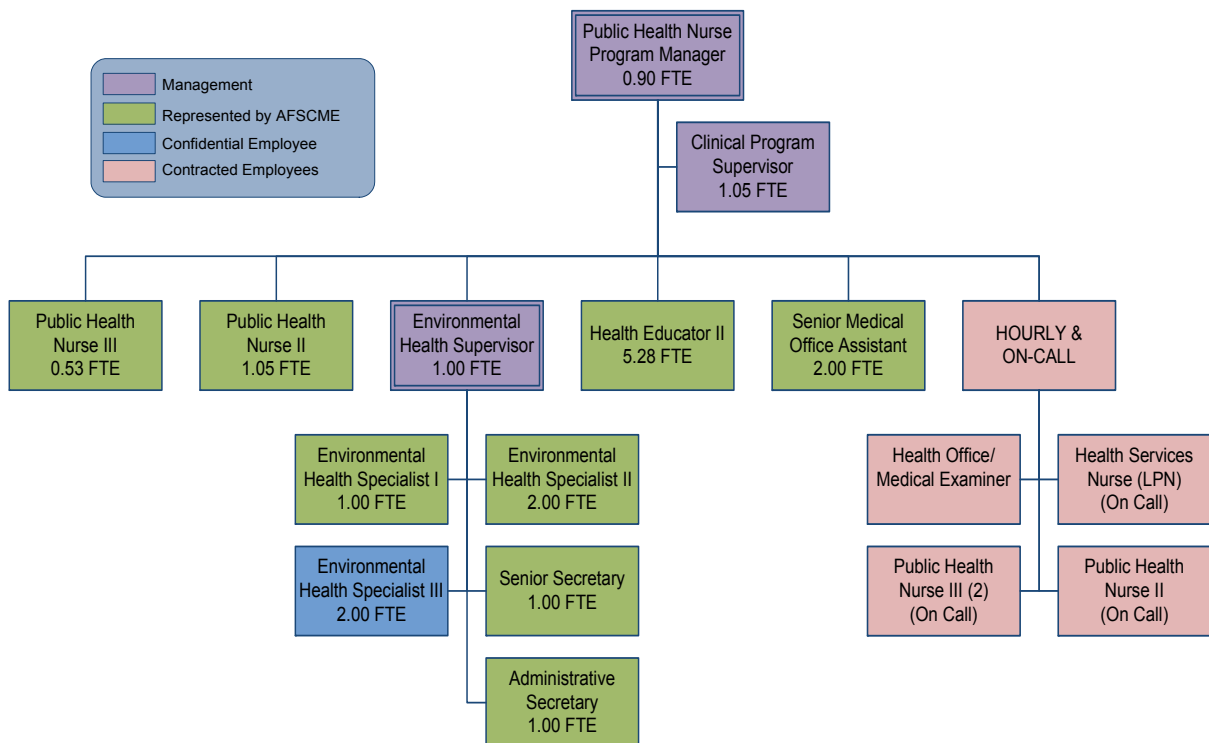
Action #4: Promote sound health policy through tobacco free policy implementation (County Goal #4, Objective #2)

Performance Measure #5 (New Measure): Implement a 100% tobacco-free policy at all Deschutes County facilities

FY 2013 Target

Implement by June 30, 2013

Community Health: Organizational Chart



Reproductive Health Program

Family Planning: This program is a core public health program that helps community members achieve optimal physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care. The program serves low-income, uninsured clients who do not have access to these services. In 2011, 97% of clients had incomes below 200% of the poverty level and 71% of clients had no insurance or OHP coverage. For many clients, County family planning clinics also serve as an entry point into primary and preventive health care. Providing these services improves lifelong health for the community by enabling people to time their pregnancies, making it more likely that they can complete their education, have a better chance for employment, achieve economic security, obtain prenatal care and live healthy and productive lives. Children born of wanted and welcomed pregnancies are more likely to be breastfed as infants and to have higher cognitive test scores compared to children born as the result of an unintended pregnancy. Their families are often better able to support their growth and development; they are less likely to become teen parents and are five times less likely to be poor. Last year, among new clients, 388 unintended pregnancies were averted, including 200 teen pregnancies. For every unintended birth prevented, estimated savings in prenatal, labor and delivery, and infant health care costs is \$7,500.

Sexual Assault Nurse Examiner Program: Within the past year this program joined a coordinated community response by providing sexual assault exams. Two of the staff nurses are now certified as Sexual Assault Nurse Examiners (SANE Nurses). The staff works very closely with St. Charles Health System and the Sexual Assault Response Team to provide 24/7 coverage for these exams.

Sexually Transmitted Infection (STI) Program: This program works to intervene in the spread of STIs/HIV and to reduce the complications from these diseases. In 2011, staff completed follow-up and case investigation on 524 reportable STI cases. Along with positive case follow-up, STI / HIV testing and treatment are provided at all clinic sites. Most of the clients served are uninsured and below 200% of the poverty level. Due to a lack of funding services have been limited to clients at highest risk of having an STI or HIV; clients with symptoms of an infection, contacts of a positive STI/HIV, clients under age 25, men who have sex with men and IV drug users.

Outreach Education: Deschutes County's Health Educators have helped all school districts in Deschutes County adopt and implement sexual health curriculum, putting them in compliance with Oregon law. In Deschutes County, Bend/La Pine, Redmond, and Sisters School Districts have updated school policies that align with Oregon's comprehensive sexual health law. In addition, both Bend/La Pine and Redmond School Districts have reviewed, selected, adopted and been trained on sexual health curriculum that meets the requirements of the law and their school policies for 6th, 7th, 8th grades and high school. Sisters School District is close behind. These school districts are among the first in the state to have total alignment and fidelity with regard to the sexual health law. During the 2010-2011 school year, sexual health presentations were delivered to 5,911 youth and young adults. These presentations focused on the topics of birth control, sexually transmitted infections, healthy relationships and communication. Presentations were also delivered at Juvenile Detention, COCC, OSU, after-school programs and at-risk facilities throughout the county. Over the past five years, Health Educators have built strong relationships and a level of trust surrounding these presentations and are well known in the community as a resource for educators to access sexual health information.

Another new addition to the Family Planning/STI Program is a Facebook page. “The SPOT” was launched in June 2011. The new website complements our Facebook page nicely. We also have a way for the public to ask a question at iwannaknow@deschutes.org. They get a confidential response in return.

My Future My Choice (MFMC) Program: This program is an abstinence-based, medically accurate, age appropriate sexual health and life skills program for sixth and seventh grade students. Every student in Deschutes County is given the opportunity to participate. During the 2010-11 school year 1,765 sixth and seventh grade students received all ten lessons of MFMC. More than 180 high school students volunteered over 4,400 hours of their time to teach six of the ten lessons to the middle school students.

!Cuidatej: Deschutes, Crook and Jefferson Counties are in Year One of their first tri-county grant. This five-year grant is federally funded through the Personal Responsibility & Education Program. In Oregon, the funds are being used to deliver a research-based comprehensive sexual health curriculum called Cuidate. The curriculum helps Latino youth ages 14-18 years of age. This focus was chosen in Oregon because, while the overall teen pregnancy rates are decreasing and are among the lowest in the nation, Latino teen pregnancy rates in Oregon are higher than the national average.

Reproductive Health: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	96,284	147,782	87,792	(40.6%)
Federal Government Payments	125	92	-	-	0.0%
State Government Payments	991,392	985,024	1,045,638	1,056,314	1.0%
Local Government Payments	-	652	-	-	0.0%
Charges for Services	92,394	58,077	87,000	79,000	(9.2%)
Non-Operational Revenue	9,031	4,637	26,030	3,300	(87.3%)
Transfers In	543,554	908,847	558,700	595,666	6.6%
Total Resources	1,636,496	2,053,613	1,865,150	1,822,072	(2.3%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,112,892	1,299,924	1,201,880	1,265,587	5.3%
Materials and Services	396,450	636,842	543,336	510,292	(6.1%)
Transfers to Other Funds	-	55,350	65,359	41,047	(37.2%)
Contingency	-	-	4,543	5,143	13.2%
Total Requirements	1,509,342	1,992,116	1,815,118	1,822,069	0.4%

Reproductive Health: Performance Management

Action #5: Increase collaboration and client referrals between Reproductive Health and Maternal Child Health programs (County Goal #4, Objective #1).

Performance Measure #6: Percentage of low-income, first-time mothers seen in a reproductive Health Clinic referred to the Nurse Family Partnership

FY 2012	FY 2013 Target
100%	95%

Action #6: Assure access to Reproductive Health and birth control services for Women in Need and uninsured clients, reducing unplanned pregnancies and STI/HIV transmission (County Goal #4, Objective #2).

Performance Measure #7 (New Measure): Number of client visits made for Reproductive Health services

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
5,231	5,246	6,410	6,350	6,147	6,000

Action #7: Improve care through successful implementation of electronic health record system (County Goal #4, Objective #3).

Performance Measure #8 (New Measure): Percentage of Reproductive Health staff trained and proficient with EHR system

FY 2013 Target
100%

Action #8: Improve health outcomes by screening reproductive health clients for risk factors related to abuse by an intimate partner (County Goal #4, Objective #3).

Performance Measure #9 (New Measure): Percentage of clinic visits with documented intimate partner violence screening

Performance Measure #10 (New Measure) : Percentage of clients who screen positive for intimate partner violence offered a lethality assessment and appropriate referral

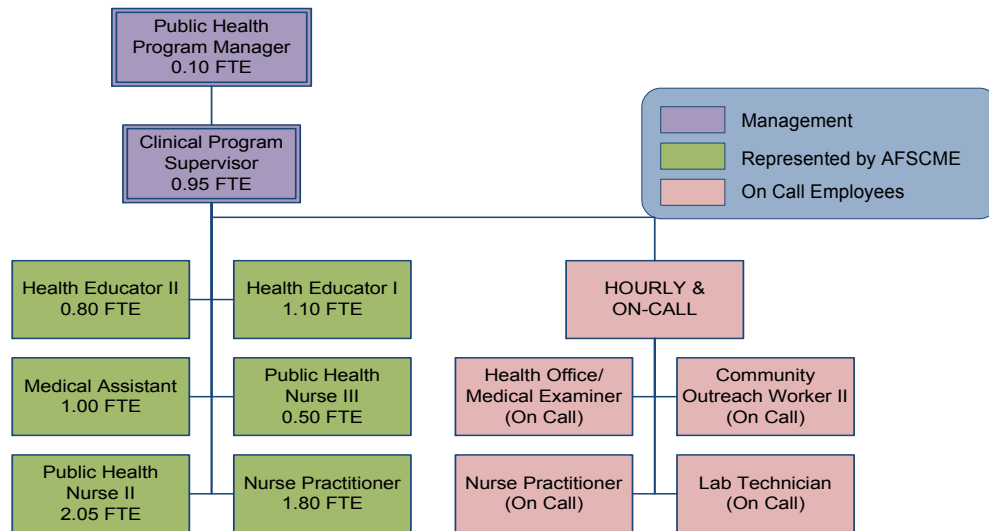
Measure	FY 2013 Target
Measure #9	80%
Measure #10	95%

Action #9: Increase access by offering additional hours for client services (County Goal #4, Objective #3).

Performance Measure #11 (New Measure): Percentage increase in client hours

FY 2013 Target
20%

Reproductive Health: Organizational Chart



Maternal Child Health Program

This program includes four services: School-Based Health Centers, Linking Actions for Unmet Needs in Children's Health (LAUNCH), Nurse Family Partnership (replacing Maternity Case Management and BabiesFirst!) and CaCoon.

School Based Health Centers (SBHC): From inception in 2004 to February 2012, the five School-Based Health Centers in Deschutes County (La Pine, Sisters, Redmond (2) and Bend) have had 10,004 visits. The mission of each center is to provide access to behavioral health and medical care for students and to return kids to the classroom quickly. All five centers are certified by the State of Oregon. The expansion of the Healthy Kids coverage for Oregon children created better access to healthcare for kids, but the SBHC model continues to provide an important means of reaching at-risk students with preventive guidance and population based supports. For example training in suicide prevention, healthy dating relationships, and safe sports participation. The SBHCs also work with school nurses to target families who struggle with getting their child to needed health care. The Sisters SBHC received a \$500,000 federal grant to build a new County health facility scheduled to open in FY 2013. Deschutes County Health Services also supports and provides services at the Gilchrest SBHC in Klamath County.

LAUNCH: Health Services received this five-year federal grant in 2009 to help children from birth to age eight at risk of child abuse or neglect. School-Based Health Centers in Bend, Redmond and La Pine are used as hubs for developmental assessments, medical care, behavioral health care and care coordination by a Family Access Network advocate. Community child-serving agencies refer families to the centers. A major emphasis this year was the development of a community awareness campaign to increase public knowledge of child wellness. The campaign began in 2011 with a public awareness campaign which even came to the attention of our Governor. LAUNCH resources were used to implement Nurse Family Partnership (NFP), an evidence-based nurse home visiting model from prenatal through age two, and an evidence-based Parent Child Interactive Therapy service. This year the LAUNCH program targeted Maternal Mood Disorders and is working with a community task force to increase provider knowledge and expand the provider network.

Nurse Family Partnership (NFP): New to the region, this maternal and early childhood community health care program is evidence-based and focuses on first-time mothers. The NFP program is delivered by registered nurses who are perceived as trusted and competent professionals, fostering a powerful bond between nurse and mother. The goals

are to improve pregnancy outcomes by helping women engage in good preventive practices, including regular prenatal care, improved diets and reduced substance abuse. In addition, the child's health and development are improved by helping parents provide responsible and competent care. The economic self-sufficiency of the family is improved by helping parents develop a vision for their own future, plan future pregnancies, continue their education and find work. The NFP project is a tri-county partnership with Deschutes providing administration and supervision of a team of five nurses serving 138 families (75 in Deschutes). Currently, Deschutes County has a current caseload of 58 with over 50 referrals for service waiting for staff capacity. Over time, we hope to increase staff in response to this identified need.

CaCoon: CaCoon (Care Coordination Network) provides care coordination to families with children who have special health care needs or medical conditions. Examples of medical conditions include cleft palate, Down's syndrome or requiring a liver transplant. These families often require intensive in-home services of a public health nurse when the infant is first taken home, then less frequently as the family learns to care for the infant and access specialty care. Such care may include clinics at Oregon Health Sciences University or surgery for heart conditions. The CaCoon nurse can see an enrolled child until age 21. During 2011, Deschutes County participated in a state / local project to increase CaCoon services to adolescents transitioning into adult medical care. This project, CaCoon 4 Youth, has been very successful in improving partnerships with medical providers, school nurses and special education teachers to support families experiencing a challenging transition period. Currently, we have four youth enrolled in CaCoon 4 Youth. CaCoon staff will participate in LAUNCH funded training to improve parent child attachment and nurturing.

Maternal Child Health: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	58,113	182,453	82,205	(54.9%)
State Government Payments	1,055,985	1,669,273	1,496,526	1,525,545	1.9%
Local Government Payments	24,944	58,005	29,950	169,920	467.3%
Charges for Services	21,616	23,913	25,752	27,600	7.2%
Non-Operational Revenue	37	30	-	2,000	100.0%
Interfund Payments	-	37,896	143,232	158,629	10.7%
Interfund Grants	29,974	4,157	-	-	0.0%
Transfers In	571,445	638,453	748,152	739,071	(1.2%)
Total Resources	1,704,001	2,489,840	2,626,065	2,704,970	3.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	966,227	1,541,289	1,871,588	2,015,736	7.7%
Materials and Services	398,669	757,425	702,208	608,709	(13.3%)
Capital Outlay	26,414	5,432	-	-	0.0%
Transfers to Other Funds	-	20,910	36,862	18,641	(49.4%)
Contingency	-	-	25,463	61,875	143.0%
Total Requirements	1,391,310	2,325,056	2,636,121	2,704,961	2.6%

Maternal Child Health: Performance Management

Action #10: Undertake preventive measures to reduce future demands for County and community services (County Goal #4, Objective #1).

Performance Measure #12: Number of systems changes or new linkages in child health care initiated by LAUNCH

Performance Measure #13 (New Measure): Subsequent pregnancy rate at 24 month post partum

Performance Measure #14 (New Measure): Breastfeeding cumulative occurrence rate

Measure	FY 2011	FY 2012	FY 2013 Target
Measure #12	2 changes	2 changes	2 changes
Measure #13	N/A	N/A	29.4% or less
Measure #14	N/A	N/A	16.5% at 12 months

Action #11: Undertake preventive measures to reduce demands for County and community services (County Goal #4, Objective #2).

Performance Measure #14: Percentage of CaCoon and NFP clients receiving age appropriate teaching about identified safety risks

FY 2010	FY 2011 YTD	FY 2012	FY 2013 Target
47%	35%	100%	70%

Action #12: Reduce future cost of services by providing preventive services to depressed postpartum women to decrease hospitalization and more intensive care. (County Goal #4, Objective #2)

Performance Measure #15 (New Measure): Survey behavioral health and medical providers to identify gaps and reports to Public Health Advisory Board and Behavioral Health Advisory Board

Performance Measure #16 (New Measure): Provide training for physicians on maternal mental health at grand rounds

Performance Measure #17 (New Measure): Provide training for providers and advanced training for Behavioral Health and Public Health Nurse staff

Measures	FY 2013 Target
Measure #15	Complete by July 2012
Measure #16	Complete by September 2012
Measure #17	Complete by June 2013

Action #13: Improve child health through early identification and treatment of developmental delay and behavioral problems (County Goal #4, Objective #2).

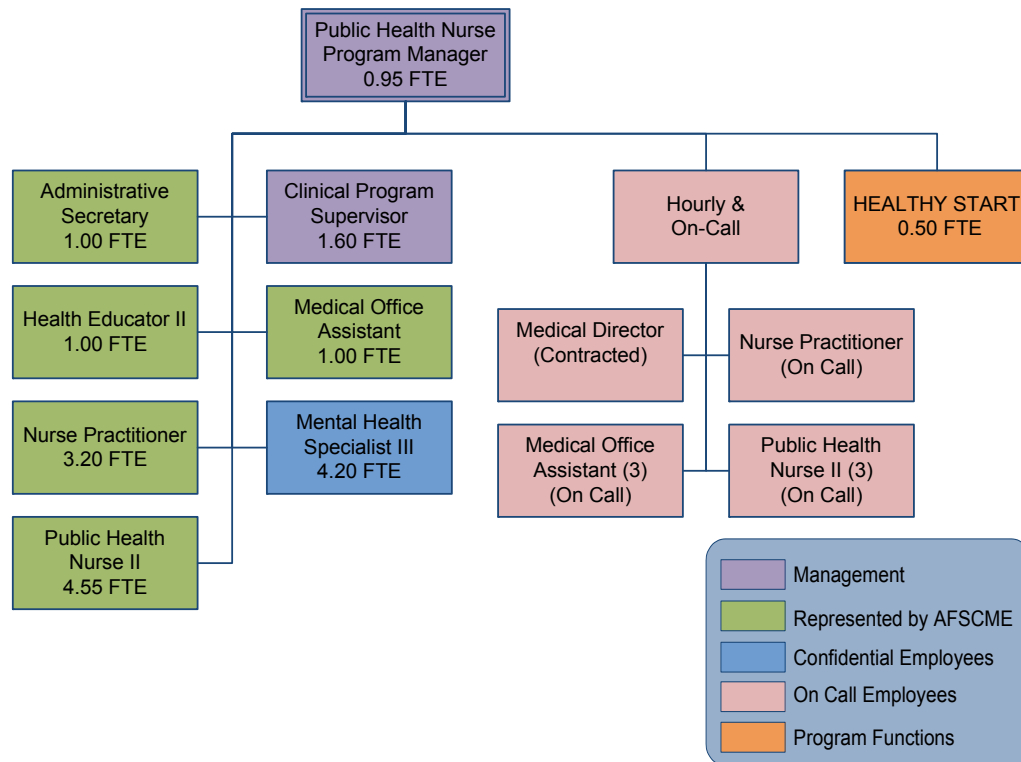
Performance Measure #18 (New Measure): Percentage of SBHC charts calculating Body Mass Index

Performance Measure #19 (New Measure): Percentage of SBHC charts identifying risk assessments

Performance Measure #20 (New Measure): Percentage of SBHC patients receiving comprehensive medical examinations

Measures	FY 2013 Target
Measure #18	90%
Measure #19	60%
Measure #20	65%

Maternal Child Health: Organizational Chart



Special Supplement Nutrition Program for Women, Infants & Children (WIC)

WIC is a nutrition education and referral program that provides supplemental food vouchers to families. The program's goal is to promote optimal health for pregnant, breastfeeding and postpartum women, infants and children up to age five. To qualify for this program, a household must be at no more than 185% of the federal poverty level. Individuals who can prove current participation in the Oregon Health Plan, Temporary Assistance to Needy Families, the Food Stamp Program or the Food Distribution Program on Indian Reservations are automatically eligible for the WIC program.

Clinic services are available in Bend (five days per week), Redmond (four days per week), La Pine (one day per week) and Sisters (one day per month). The program currently schedules approximately 17,800 appointments per year which include enrollments, follow-ups, breastfeeding education and counseling for high-risk clients provided by a registered dietitian, as well as classes. The classes provide education on infant and child feeding, prenatal nutrition and exercise, breastfeeding, family health, and other hands-on learning activities and discussion. Classes are open to the community.

To better serve the Deschutes County residents outside Bend, Redmond and La Pine, WIC has begun offering services to about 90 families in Sisters at the School Based Health Center, with further growth expected. This addition will help WIC maintain its caseload goal of approximately 4,385 families in Deschutes County, a priority for the upcoming year.

The goal is to serve all eligible families in Deschutes County. Nationally, the WIC caseload has been in a slight decline in the past year.

Another priority is to increase the duration of breastfeeding in our WIC population. In a 2007 review of approximately 400 individual studies nationally, the U.S. Department of Health and Human Services strongly supported evidence showing that breastfeeding reduced the risk of obesity, type 1 and type 2 diabetes mellitus, as well as other health conditions. The American Academy of Pediatrics recommends that infants be exclusively breastfed for the first six months of life. Currently, 93% of all mothers in Deschutes County on WIC start out breastfeeding their infants. By six months, this number drops significantly to approximately 14% (2009-2010 data). The reasons range from early return to work to a lack of education on how a breastfed baby's growth differs from a formula-fed baby. Our goal is to increase the six-month duration rate by 10%.

WIC: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	38,059	112,956	42,763	(62.1%)
State Government Payments	653,996	687,582	676,672	657,353	(2.9%)
Local Government Payments	-	1,926	-	-	0.0%
Charges for Services	2,241	-	-	-	0.0%
Donations	50	-	-	-	0.0%
Transfers In	264,844	359,251	430,481	427,616	(0.7%)
Total Resources	921,131	1,086,818	1,220,109	1,127,732	(7.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	776,825	909,873	968,399	922,343	(4.8%)
Materials and Services	85,543	134,154	158,938	172,352	8.4%
Transfers to Other Funds	-	9,840	61,749	33,040	(46.5%)
Total Requirements	862,368	1,053,867	1,189,086	1,127,735	(5.2%)

WIC: Performance Measures

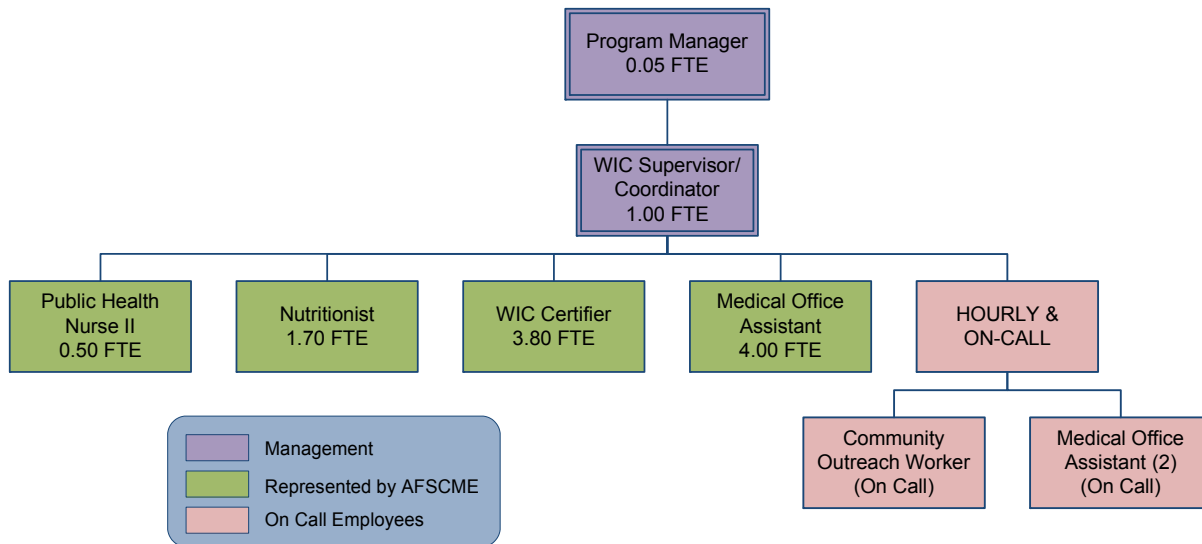
Action #11: Reduce childhood obesity and diabetes (County Goal #4, Objective #2).

Performance Measure #21: Breastfeeding initiation rate

Performance Measure #22: Increase in breastfeeding rate at six months

Measures	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #21	93.3%	93.5%	93.5%	94.9%	95% or greater
Measure #22	N/A	14.4%	N/A	44%	24% or greater

WIC: Organizational Chart



Child and Family Program

This program provides treatment and support services to eligible children, adolescents and families. The primary focus of this program is on Oregon Health Plan members and uninsured children with the greatest need. The program addresses specific behavioral health concerns for a child and family in an effort to stabilize and strengthen the family. The Child and Family Program focuses in ten areas:

- Outpatient services in Bend, Redmond and La Pine clinics;
- School-based services in the Bend-La Pine, Redmond and Sisters school districts;
- Behavioral health services in five School-Based Health Centers in Bend, La Pine, Redmond and Sisters;
- Safe school assessments through referrals from county schools and suicide prevention activities;
- KIDS Center therapeutic services for child victims of child abuse, trauma and neglect;
- Intensive wrap-around services for youth with serious emotional and behavioral challenges requiring comprehensive support services;
- Mediation services for divorcing parents with minor children;
- Chemical dependency services including assessment, screening and referral, as well as individual work with dually-diagnosed youth;
- The Early Assessment and Support Alliance (EASA), an early psychosis program offering education, outreach and services to youth and young adults and their families experiencing a first psychotic break; and
- The Linking Access for Unmet Needs in Children's Health (LAUNCH) program, behavioral health component, providing Parent-Child Interaction Therapy for parents and at-risk children ages 2 to 7.

Child & Family: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	465,265	535,979	482,515	121,757	(74.8%)
Licenses and Permits	134,731	148,791	138,600	166,545	20.2%
State Government Payments	696,138	709,915	658,523	658,832	0.0%
Local Government Payments	96,800	88,440	75,600	69,000	(8.7%)
Charges for Services	62,706	40,641	64,300	38,732	(39.8%)
Non-Operational Revenue	12,302	2,360	2,100	7,500	257.1%
Interfund Payments	1,513,127	2,153,214	2,194,238	3,142,574	43.2%
Interfund Grants	50,686	-	-	-	0.0%
Transfers In	207,245	211,067	446,881	447,877	0.2%
Total Resources	3,241,000	3,880,407	4,062,757	4,652,817	14.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	2,024,446	2,763,155	3,318,850	3,614,234	8.9%
Materials and Services	513,653	634,285	716,002	849,793	18.7%
Capital Outlay	-	21,746	-	-	0.0%
Transfers to Other Funds	45,276	46,657	93,658	57,480	(38.6%)
Total Requirements	2,583,375	3,465,843	4,128,510	4,521,507	9.5%

Child & Family: Performance Measures

Action #12: Improve intensive services for high-need children through wrap-around services and the creation of a new day treatment program. (County Goal #4, Objective #2)

Performance Measure #23: Percentage of youth under 18 requiring hospital admissions

Performance Measure #24: Number of children served in the Day Treatment Program on an ongoing basis

Measures	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2012 Target
Measure #23	2.23%	2.55%	1.50%	1.95%	1.7%	1.5% or less
Measure #24	N/A	N/A	N/A	Establish Baseline	Average 8/mo	9 or greater

Action #13: Reduce symptoms of psychosis, mental health crises, and hospitalization by expanding the Early Assessment and Support Alliance (EASA) program. (County Goal #4, Objective #2)

Performance Measure #25: Number of clients screened and referred

Performance Measure #26: Number in caseload while meeting statewide program standards

Performance Measure #27: Percentage of enrolled EASA clients hospitalized

Measures	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2012 Target
Measure #25	4 (started 1/08)	31	33	32	46	72 or greater
Measure #26	3 (started 1/08)	13	20	22	35	28 or greater
Measure #27	N/A	N/A	23%	23%	26%	25% or less

Action #14: Meet Oregon Health Plan access to care contract requirements for members under 18 in need of behavioral health services. Service timelines required by contract: "Urgent Emergency," 15 minutes; "Emergency," 6 hours; "Urgent," 24 hours; "Routine Non-Emergency," two calendar weeks. (County Goal #4, Objective #3)

Performance Measure #28: Percentage of OHP members under 18 with an assessed acuity level of "routine" offered an intake appointment within two weeks of the first request for services.

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
74%	78%	62%	84%	92%	95% or greater

Action #15: Increase physical sites for Parent-Child Interaction Therapy (PCIT) in the County in conjunction with LAUNCH (County Goal #4, Objective #3)

Performance Measure #29 (New Measure): Total number of PCIT sites operating in Deschutes County by January 2014

Performance Measure #30 (New Measure): Number of therapists trained in Deschutes County and other community practices by January 2014

Measure	FY 2013 Target
Measure #29	5 or more
Measure #30	8 or more

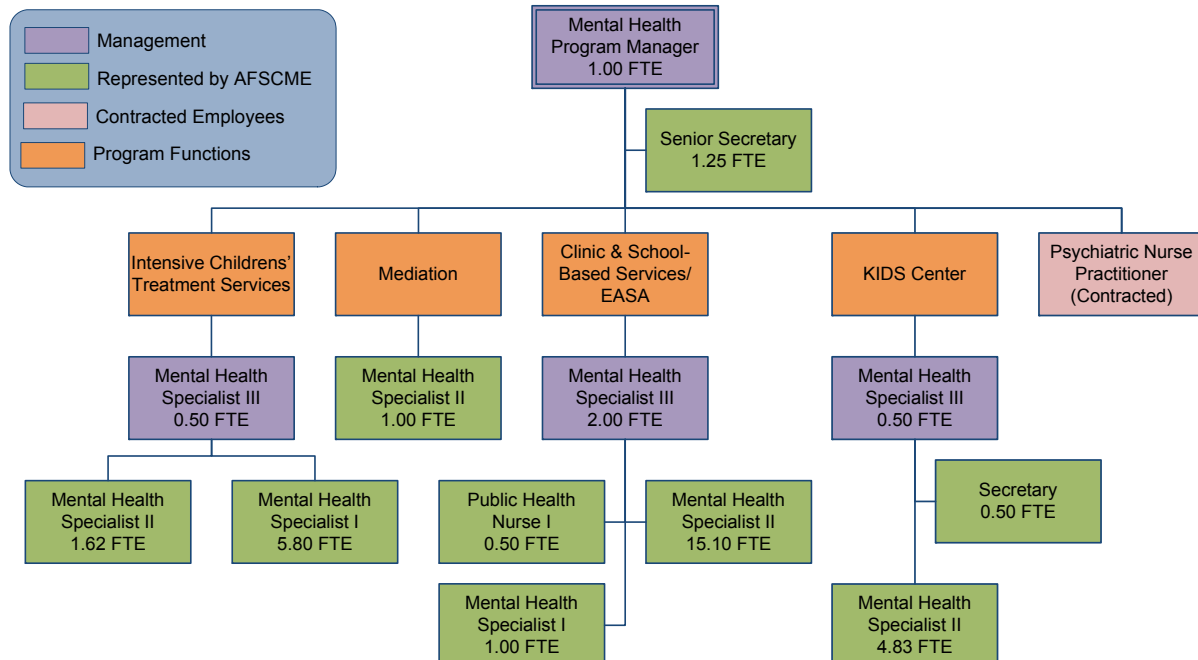
Action #16: Demonstrate efficacy of PCIT interventions through decline in negative behaviors and increase in positive behaviors between parents and children (County Goal #4, Objective #3)

Performance Measure #31 (New Measure): Reduction in overall baseline scores per family on intake measures (ECBI, PSI, CBCL) upon completion of program

FY 2013 Target

25% reduction

Child & Family: Organizational Chart



Adult Treatment Program

This program provides medically necessary mental health, chemical dependency and gambling treatment services to eligible adults in Deschutes County. Services are provided by County workers serving on three Adult Treatment Program teams:

- **Adult Outpatient Team:** Provides a range of treatment interventions to eligible adults with health needs in the areas of mental health and chemical dependency. This team also provides services for two treatment courts: the Deschutes County Mental Health Court and the Deschutes County Family Drug Court.
- **Community Support Team:** Provides a range of services to individuals with a serious mental illness. Services include strengths-based case management, counseling, supported employment, medication management, homeless outreach, supported housing, dual diagnosis services and the Corrections Bridge program.
- **Assertive Community Treatment Team:** Provides intensive treatment, case management and outreach services to those individuals with a serious mental illness who are under civil commitment or are most at risk of state hospital admission. This team also provides oversight to mental health residential programs including adult foster homes, residential treatment homes and the Deschutes Recovery Center, a secure residential treatment facility in Bend.
- **Seniors Team:** Provides treatment and consultation mental health services to individuals aged 65 and older, as well as to those who are home bound. Works in close collaboration with other agencies, medical providers and families. The team also provides Enhanced Care Outreach Services (ECOS) to help individuals with serious mental illness and medical issues remain in their residential placements in the community.

Adult Treatment: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	256,061	214,694	499,253	753,689	51.0%
Federal Government Payments	84,208	88,732	24,298	-	(100.0%)
State Government Payments	2,228,505	3,947,800	4,727,365	5,209,987	10.2%
Charges for Services	104,199	66,646	65,207	49,750	(23.7%)
Fines & Fees	13,129	31,818	-	-	0.0%
Non-Operational Revenue	24,169	12,390	11,000	11,000	0.0%
Interfund Payments	1,396,191	1,928,435	2,076,958	1,978,995	(4.7%)
Interfund Grants	127,000	127,000	127,000	127,000	0.0%
Transfers In	773,092	1,037,442	960,197	1,465,226	52.6%
Total Resources	5,006,554	7,454,957	8,491,278	9,595,647	13.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	3,352,789	4,061,452	4,877,190	5,335,619	9.4%
Materials and Services	1,458,607	2,874,857	3,867,057	4,152,543	7.4%
Transfers to Other Funds	65,000	67,923	137,745	107,488	(22.0%)
Total Requirements	4,876,396	7,004,232	8,881,992	9,595,650	8.0%

Adult Treatment: Performance Management

Action #17: Improve services to individuals in the corrections system (County Goal #1, Objective #3).

Performance Measure #32: Percentage of participants successfully graduating from Mental Health Court

Performance Measure #33: Percentage of Mental Health Court graduates who re-offend within one year

Performance Measure #34: Percentage of Corrections Bridge Program clients who have a successful case management outcome in at least one of the following areas: housing, benefits, medications or employment.

Measures	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #32	82.9%	84.1%	84.0%	82.9%	80.0%	75% or greater
Measure #33	11%	13%	13%	15%	17%	15% or less
Measure #34	N/A	66%	78%	70%	75.5%	65% or greater

Action #18: Improve services to individuals with a serious mental illness who are most at risk of hospitalization (County Goal #4, Objective #2).

Performance Measure #35: Percentage of individuals discharged from Deschutes County residential programs who move to a lower level of care or into the community

Performance Measure #36: Percentage of individuals served by the Assertive Community Treatment team who will live successfully in the community and not require a state hospital admission.

Measures	FY 2011	FY 2012	FY 2013 Target
Measure #35	100%	82%	85% or greater
Measure #36	100%	100%	90% or greater

Action #19: Meet OHP “access to care” contract requirements for members who are in need of behavioral health services. Service timelines required by contract: “Urgent Emergency,” 15 minutes; “Emergency,” 6 hours; “Urgent,” 24 hours; “Routine Non-Emergency,” two calendar weeks. **(County Goal #4, Objective #3)**

Performance Measure #37: Percentage of OHP members 18 to 64 with an assessed acuity level of “routine” offered an appointment for evaluation of treatment within two weeks of first request for service.

Performance Measure #38: Percentage of OHP members 65 and older with an assessed acuity level of “routine” offered an appointment for evaluation of treatment within two weeks of first request for service.

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #37	75%	64%	73%	82%	94%	95% or greater
Measure #38	N/A	N/A	N/A	N/A	100%	95% or greater

Action #20: Support and enhance health integration project (County Goal #4, Objective #3).

Performance Measure #39 (New Measure): Number of clients with a serious mental illness who receive primary care in behavioral health specialty clinic at annex location.

FY 2013 Target

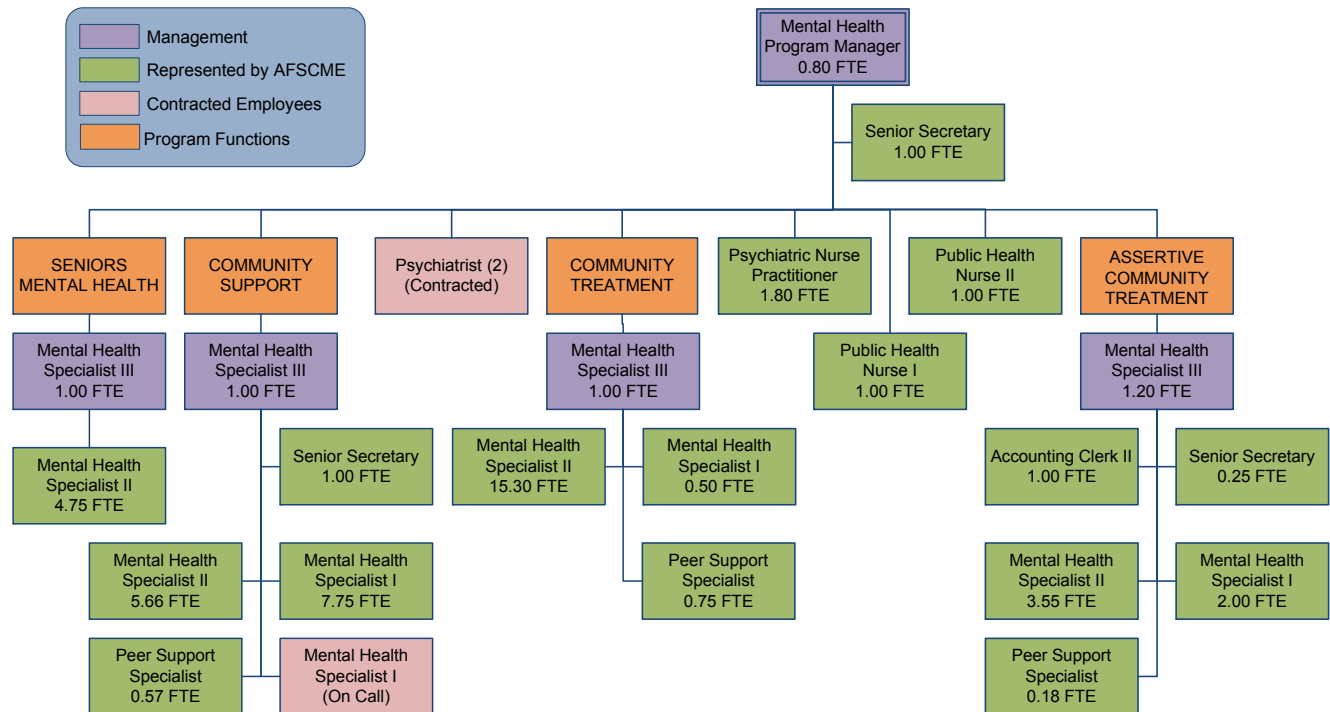
75 or greater

Action #21: Provide intensive services to clients eligible for the Enhances Care Outreach Services (ECOS) (County Goal #4, Objective #3).

Performance Measure #40: Percentage of ECOS clients able to remain in their residential placement, avoiding more costly interventions.

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
100%	100%	100%	N/A	92%	90% or greater

Adult Treatment: Organizational Chart



Crisis Program

This behavioral health program provides medically necessary crisis intervention to adults and children in Deschutes County. The program also supervises adults under the jurisdiction of the State of Oregon Psychiatric Security Review Board. Services are provided by County workers serving on one of three teams:

- **Community Assessment Team:** Provides rapid response to people who are experiencing a mental health crisis and are at risk of hospitalization, required coordination for hospitalized individuals and necessary pre-commitment services.
- **Mobile Community Assessment Team:** Provides rapid response in the community and in hospital emergency rooms to individuals who are experiencing a mental health crisis. Provides services 24 hours a day / 7 days a week. The team is available to assist law enforcement officers when support is needed. The Mobile Team serves both Deschutes and Crook counties.
- **Psychiatric Security Review Board Team:** Provides treatment, case management and supervision services to adults who have been sentenced to be under the jurisdiction of the Oregon Psychiatric Security Review Board. By Court action, these clients are found to be “guilty except for insanity” and are currently residing in Deschutes County.

Crisis: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	-	-	35,704	100.0%
State Government Payments	-	-	-	458,028	100.0%
Interfund Payments and Grants	-	-	-	170,958	100.0%
Transfers In	-	-	-	332,851	100.0%
Total Resources	-	-	-	997,541	100.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	-	-	-	841,499	100.0%
Materials and Services	-	-	-	141,228	100.0%
Transfers to Other Funds	-	-	-	14,814	100.0%
Total Requirements	-	-	-	997,541	100.0%

Crisis: Performance Management

Action #22: Assist in providing crisis intervention related training to law enforcement and 9-1-1 agencies in Deschutes County (County Goal #1, Objective #2).

Performance Measure #41 (New Measure): Number of law enforcement officers trained in crisis intervention

FY 2013 Target

40 or greater

Action #23: Meet OHP access and response time requirements for all individuals who experience a mental health crisis (County Goal #1, Objective #2).

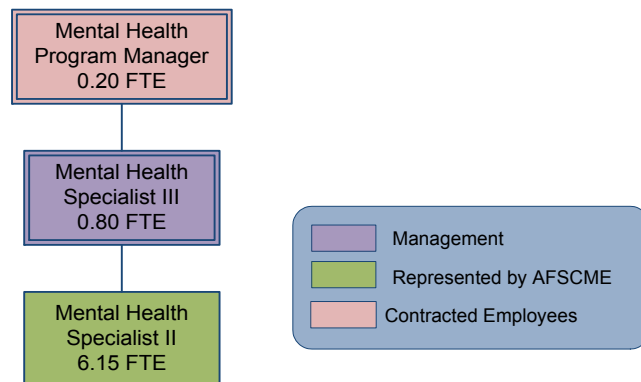
Performance Measure #42: Percentage of individuals experiencing a mental health crisis responded to within mandated timeframes based on acuity at the time of first contact - 15-minute phone response for "Urgent Emergency"

Performance Measure #43: Percentage of individuals experiencing a mental health crisis responded to within mandated timeframes based on acuity at the time of first contact - 6-hour emergency response for "Emergency"

Performance Measure #44: Percentage of individuals experiencing a mental health crisis responded to within mandated timeframes based on acuity at the time of first contact - 48-hour urgent response for "Urgent"

Measures	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 YTD	FY 2013 Target
Measure #42	100%	77%	84%	N/A	95%	100%
Measure #43	100%	71%	96%	98%	92%	100%
Measure #44	33%	77%	92%	94%	94%	100%

Crisis: Organizational Chart



Developmental Disabilities Program

This program offers services that promote the health, safety and quality of life for Deschutes County citizens with developmental disabilities. The program works closely with agencies and advocates for people with disabilities as well as other counties in our region to identify beneficial and cost-saving collaborations. In 2010, the program combined its protective services investigation work with the other counties in Central Oregon. This has allowed our region to have a full-time employee to conduct all investigations in our region.

Help is provided to County residents who meet eligibility guidelines set by the State of Oregon. The core service is case management to 291 individuals and their families. Case management services are no longer provided to the 272 individuals served by the area's Brokerage agency but they do receive crisis services from Deschutes County. All eligible clients under the age of 18 continue to receive services, as well as the more involved individuals of all ages who require comprehensive services. Deschutes County provides information and referral, advocacy, service coordination and crisis resolution to adults, children and their families.

The Developmental Disabilities program also administers a Long-Term Support program for children and a comprehensive In-Home Support program for adults. All other children and adults requiring comprehensive services are served in foster care or 24-hour residential facilities. The County is responsible for all aspects of foster care services for adults and children including recruiting, training, licensing and monitoring of all foster care providers in the County. Additionally, the program manages a subcontracted system of residential, transportation and vocational services. The program provides crisis intervention and resolution services across Central Oregon.

Crisis intervention services will continue to be available for Deschutes, Crook and Jefferson counties and the Warm Springs reservation. The focus will be on skill building and program planning for responses that are more proactive and designed to prevent or mitigate crises. The goal is to enhance and extend the ability of a family or provider to care for the individual in that person's place of residence. Working with the State, the program has identified changes to existing rules, thereby allowing the program team to focus on coordinating with community partners and assuring the most appropriate services for individuals and their families. We have reduced the cost of out of home placements by our emphasis on proactive, preventive interactions with families and providers. This has saved money and helped to keep individuals and their families connected.

Developmental Disabilities: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	197,623	74,802	66,678	80,698	21.0%
State Government Payments	2,347,619	2,304,025	1,626,756	2,076,559	27.7%
Charges for Services	9,484	385	-	-	0.0%
Non-Operational Revenue	13,764	-	-	-	0.0%
Transfers In	260,955	163,110	159,278	189,850	19.2%
Total Resources	2,829,445	2,542,322	1,852,712	2,347,107	26.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	1,276,311	1,307,279	1,335,071	1,285,479	(3.7%)
Materials and Services	1,253,921	1,194,678	680,414	998,599	46.8%
Transfer to Other Funds	25,322	22,061	31,551	23,859	(24.4%)
Total Requirements	2,555,554	2,524,018	2,047,036	2,307,937	12.7%

Developmental Disabilities: Performance Management

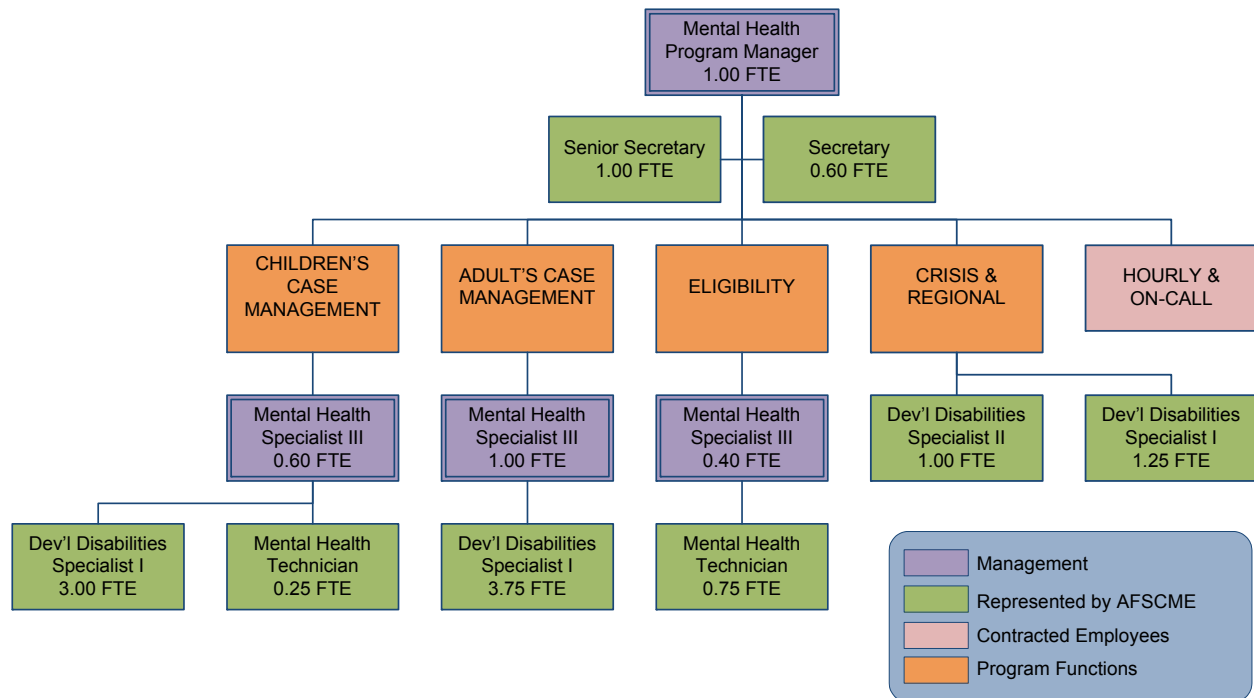
Action #24: Respond to developmentally disabled crisis situations in a timely manner, avoiding more costly intervention (County Goal #4, Objective #2)

Performance Measure #45: Percentage of crisis referrals responded to within one business day

Performance Measure #46: Percentage of crisis plans developed and implemented within one week

Measure	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #43	100%	100%	100%	100%	90% or greater
Measure #44	95%	100%	100%	95%	90% or greater

Developmental Disabilities: Organizational Chart



Business and Support Services-Behavioral Health

Business Services and Program Support Services perform several key functions in the Behavioral Health Division of the Department:

- General departmental support services to clinical staff;
- Operational support to all department programs;
- Fiscal services including client billing, grant accounting, payroll, budgeting, accounts payable, and accounts receivable;
- Medical records, including technical and clerical support associated with the maintenance of medical records;
- Reception staff responsible for support to the public, centralized scheduling, client orientations and crisis, and screening of telephone calls;
- Quality improvement which is responsible for monitoring quality of care, coordination between agencies, implementation of a performance management system and assurance of OHP client access to services; and
- Information systems support, including electronic records, offered through a combination of staff from the County's Information Technology Department and Health Services staff.

Business & Support Services—Behavioral Health: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,650,161	1,816,714	2,186,822	2,327,385	6.4%
Federal Government Payments	31,198	235,350	252,349	316,099	25.3%
State Governmental Payments	250,286	4,000	-	-	0.0%
Charges for Services	8,036	15,857	-	-	0.0%
Non-Operational Revenue	8,689	27,703	25,000	25,000	0.0%
Interfund Transfers	105,654	700,000	214,089	145,146	(32.2%)
Total Resources	2,054,024	2,799,624	2,678,260	2,813,630	5.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	114,707	85,864	100,559	86,337	(14.1%)
Materials and Services	368,464	320,665	407,996	452,282	10.9%
Capital Outlay	-	216,755	390,000	100	(100.0%)
Transfers to Other Funds	526	419	1,754	358	(79.6%)
Contingency	-	-	1,157,934	2,445,028	111.2%
Total Requirements	483,697	623,703	2,058,243	2,984,105	45.0%

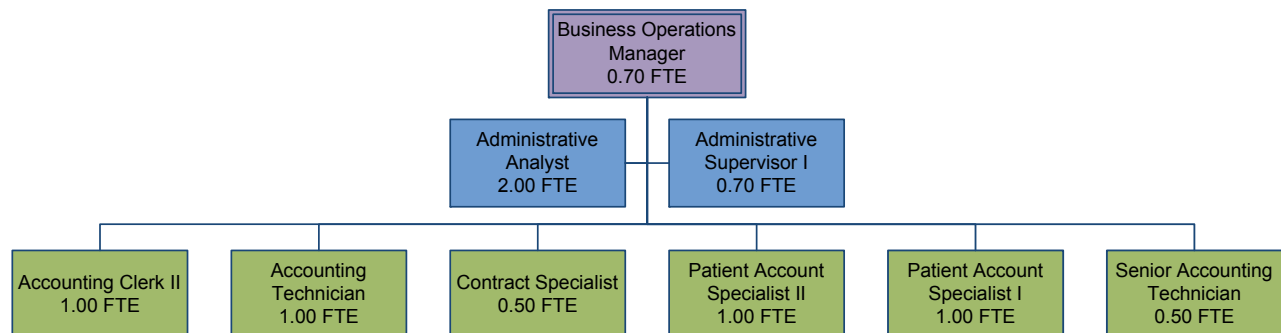
Business and Program Support Services (BH): Performance Management

Action #25: Implement a comprehensive electronic records system for behavioral health clinic and business functions and achieve meaningful use certification (County Goal #5, Objective #1)

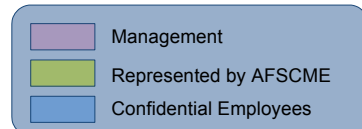
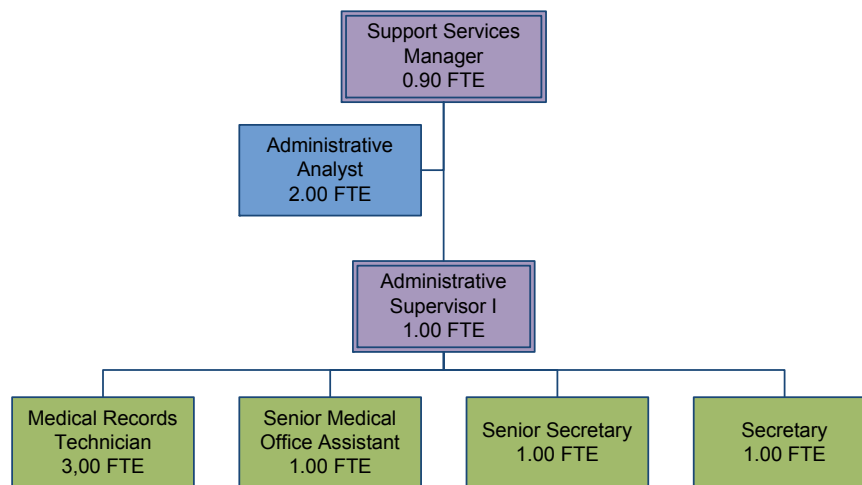
Performance Measure #45: Implement the electronics record system for behavioral health and achieve meaningful use certification.

FY 2011	FY 2012	FY 2013 Target
30% Complete	In Process	Complete implementation by October 1, 2012 Complete meaningful use certification by June 30, 2013

Business Services—Behavioral Health: Organizational Chart



Support Services—Behavioral Health: Organizational Chart



Business and Support Services-Public Health

Business Services and Program Support Services perform several key functions in the Public Health Division of the Department:

- General departmental support services to clinical staff;
- Operational support to all department programs;
- Fiscal services including client billing, grant accounting, payroll, budgeting, accounts payable, and accounts receivable;
- Medical records, including technical and clerical support associated with the maintenance of medical records;
- Medical office staff responsible for client support and registration, centralized scheduling, screening and telephone transfers; and
- Quality improvement which is responsible for monitoring quality of care, coordination between agencies and client access to services.
- Information systems support, including electronic records, offered through a combination of staff from the County's Information Technology Department and Health Services staff.

Business & Support Services—Public Health: Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,120,354	1,370,018	990,230	1,028,693	3.9%
Federal Government Payments	-	-	-	200,000	100.0%
State Government Payments	-	3,756	-	-	0.0%
Local Government Payments	9,094	18,186	-	-	0.0%
Charges for Services	132,830	138,257	175,600	141,000	(19.7%)
Interest Revenue	16,220	11,213	12,000	12,000	0.0%
Interfund Payments	27,000	27,000	15,056	800	(94.7%)
County General Fund	674,883	47,478	33,966	13,601	(60.0%)
Total Resources	1,980,381	1,615,908	1,226,852	1,396,094	13.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	356,387	140,984	190,371	198,542	4.3%
Materials and Services	529,193	87,398	250,866	157,248	(37.3%)
Capital Outlay	-	-	131,500	65,000	(50.6%)
Transfers to Other Funds	150,000	30,690	8,299	5,847	(29.5%)
Contingency	-	-	755,019	969,459	28.4%
Total Requirements	1,035,580	259,072	1,336,05517	1,396,096	4.5%

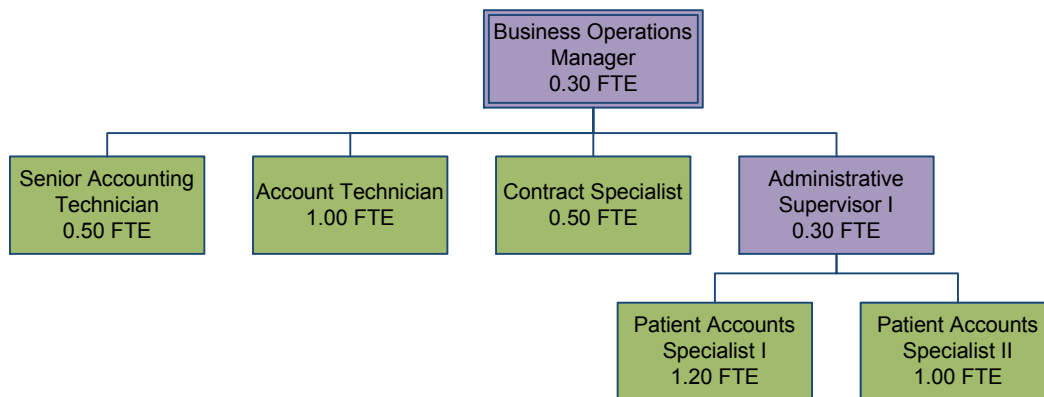
Business & Support Services—Public Health: Performance Measures

Action #26: Implement a comprehensive electronic records system for public health clinic and business functions and achieve meaningful use certification (County Goal #5, Objective #1).

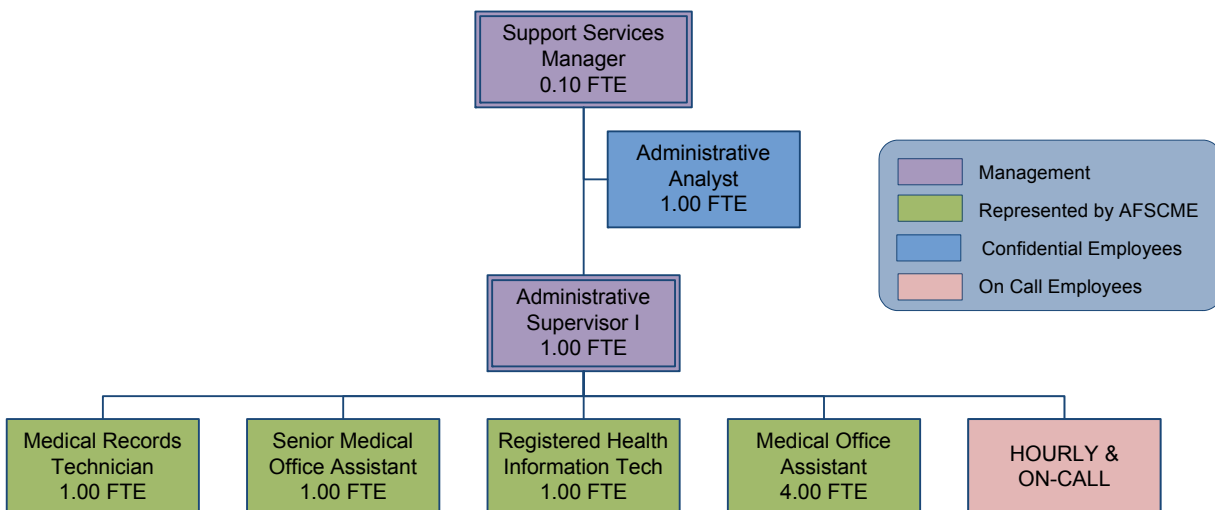
Performance Measure #46: Implement the electronic records system for public health and achieve meaningful use certification.

Measure	FY 2012	FY 2013 Target
Measure #46	In Process	Implementation by July 1, 2012; Meaningful use certification by June 30, 2013

Business Services—Public Health: Organizational Chart



Support Services—Public Health: Organizational Chart



HealthyStart Prenatal Service (Fund 260)

This fund was established in 1989 in collaboration with St. Charles Health System. The goal of HealthyStart is to provide a safety net clinic for women who cannot afford private prenatal care. The program provides care to women with family incomes at or below 210% of Federal poverty level, those who need help getting on the Oregon Health Plan (OHP) or those who do not qualify for OHP. Over the past 23 years, the HealthyStart program has provided care to more than 6,000 women. It has also assisted thousands of women in enrolling in OHP, thereby helping them access care in the private sector. Delivery services are contracted out.

The prenatal program is currently under review by a committee consisting of County and hospital representatives. Bend Obstetrics discontinued the contract for delivery services for HealthyStart women in May 2010. The committee has been tasked with ensuring that the prenatal program continues to deliver high quality prenatal care while remaining self-sustaining. In part due to HealthyStart, the percentage of women receiving prenatal care in Deschutes County is higher than the state average. Currently the program is participating in the Perinatal Expansion Project. This program allows enrollees in the Citizen Alien Waved Medical (CAWEM) project to have paid prenatal services identical to the services for women covered by the Oregon Health Plan. Currently Cascades Women's Group is our contracted provider for prenatal care and delivery services. The fund continues to pay part of the Oregon Mother's Care worker salary and the match amount to provide the Perinatal Expansion Project.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	528,973	568,715	383,829	338,701	338,701	338,701	(11.8%)
State Government Payments	312,989	158,643	140,100	15,995	15,995	15,995	(88.6%)
Local Government Payments	5,907	-	-	4,000	4,000	4,000	100.0%
Charges for Services	178,184	23,120	24,000	-	-	-	(100.0%)
Non-Operational Revenue	7,424	3,593	4,400	3,000	3,000	3,000	(31.8%)
County General Fund	67,812	-	-	-	-	-	0.0%
Total Resources	1,101,289	754,071	552,329	361,696	361,696	361,696	(34.5%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	93,286	135,414	89,062	38,883	38,883	38,883	(56.3%)
Benefits	38,771	45,221	33,992	19,551	19,700	19,700	(42.0%)
Personnel Services	132,057	180,635	123,054	58,434	58,583	58,583	(52.4%)
Professional & Technical Services	288,813	26,816	176,912	-	-	-	(100.0%)
Interfund Charges	27,000	27,000	15,056	800	800	800	(94.7%)
Internal Service Fund Charges	22,467	21,804	12,889	9,784	9,720	9,720	(24.6%)
Other Materials and Services	62,237	81,167	54,066	33,219	33,219	33,219	(38.6%)
Materials and Services	400,517	156,787	258,923	43,803	43,739	43,739	(83.1%)
Contingency	-	-	170,352	259,459	259,374	259,374	52.3%
Total Requirements	532,574	337,422	552,329	361,696	361,696	361,696	(34.5%)

Public Health Reserve Fund (Fund 261)

This fund is a dedicated source of money to enable a meaningful response to a significant public health event that exceeds the capacity of the Public Health Budget (Fund 259). The need for this reserve fund is based on the premise that Deschutes County is vulnerable to public health threats of sufficient intensity and duration that they could jeopardize the financial ability of the department to respond to an emergency or other urgent health need. Pandemic influenza, SARS, a natural disaster or even a substantial disease investigation could have a significant and prolonged impact on the public's health and warrant the use of this fund. Some of the uses for Fund 261 include: staff overtime costs, hiring additional temporary medical or support staff, procuring health related supplies including medications and vaccines, rental space, securing facilities, security, technology, communications, providing shelter and meals for staff and other workers, transportation or special consultation. A small portion of this fund is transferred to Fund 259 in FY 2012 in support of other essential health services.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	535,970	517,541	454,234	427,135	427,135	427,135	(6.0%)
Interest Revenue	6,571	3,379	4,000	3,340	3,340	3,340	(16.5%)
Total Resources	542,541	520,920	458,234	430,475	430,475	430,475	(6.1%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	100	100	100	100	0.0%
Capital Outlay	-	-	100	100	100	100	0.0%
Transfers to Public Health (259)	25,000	67,123	30,000	60,136	60,136	60,136	100.5%
Reserve for Future Expenditures	-	-	428,034	370,139	370,139	370,139	(13.5%)
Total Requirements	25,000	67,123	458,234	430,475	430,475	430,475	(6.1%)

Oregon Health Plan-Mental Health Services (Fund 270)

All resources included in Fund 270 pertain to the Department's risks and responsibilities for serving Oregon Health Plan members in Deschutes and northern Klamath County, with a medical need for mental health services. These funds are invested as needed to accomplish this purpose and administer to programs. Resources are also held in reserve in this fund to address any potential claims of overpayment for services rendered.

In FY 2013, the Accountable Behavioral Health Alliance (ABHA), a mental health organization that helps Oregon Health Plan (OHP) members in Deschutes, Jefferson, Crook, Lincoln and Benton counties, is likely to dissolve as a five-county organization. Deschutes, Jefferson and Crook counties will form the Central Oregon Health Board (COHB) as an ORS 190 organization to more effectively coordinate health and social services between the three counties. The Health Board is likely to focus primarily on the development of a local system of community-based services that help people with serious mental illness or chemical dependency recover from the effects of their illness and participate fully in community life. The Health Board's work will complement that of a new Coordinated Care Organization in the region.

The Health Board will operate with a Governing Board that includes one County Commissioner from each member county. It is projected that COHB will manage OHP revenue from PacificSource, as the Coordinated Care Organization (CCO). A contract detailing scope of work, resources and required outcomes or benefits will guide this work. Based on the agreement, the Health Board and Deschutes County will assure that OHP members receive the necessary mental health benefits. COHB revenues benefiting OHP members from Deschutes County (about 25,340 people in 2012) will be transferred to Deschutes County Health Services and received into Fund 270. The department will then transfer these resources as needed to pay for behavioral health services offered to Deschutes County OHP members through Behavioral Health Fund 275. A larger portion of this fund will be transferred to Fund 275 in FY 2013 in support of essential behavioral health services for a growing OHP client base.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,549,850	3,045,125	2,485,456	2,695,684	2,695,684	2,695,684	8.5%
State Government Payments	4,433,419	4,271,152	3,829,689	5,082,528	5,082,528	5,082,528	32.7%
Interest Revenue	26,519	17,652	18,000	16,275	16,275	16,275	(9.6%)
Total Resources	6,009,788	7,333,929	6,333,145	7,794,487	7,794,487	7,794,487	23.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	2,944,954	4,160,563	4,445,752	5,323,336	5,323,336	5,323,336	19.7%
Internal Service Fund Charges	19,316	32,269	23,874	31,223	30,816	30,816	29.1%
Grants, Loans & Reimbursements	-	-	-	1,000,000	1,000,000	1,000,000	100.0%
Other Materials & Services	<u>393</u>	<u>48,262</u>	-	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	100.0%
Materials and Services	2,964,663	4,241,094	4,469,626	6,356,559	6,356,152	6,356,152	42.2%
Transfer-Behavioral Health (275)	-	668,252	387,473	524,039	524,039	524,039	35.2%
Contingency	-	-	1,476,046	913,889	914,296	914,296	(38.1%)
Total Requirements	2,964,663	4,909,346	6,333,145	7,794,487	7,794,487	7,794,487	23.1%

Acute Care Services (Fund 276)

The Acute Care Services Fund supports the mental health acute care system in Deschutes County and Central Oregon. This fund includes revenue from a State General Fund grant. The purpose of the grant is to help uninsured residents of Deschutes, Jefferson and Crook counties in need of acute care.. This grant is managed by the Health Services Department. Decisions on use of these regional funds are made collaboratively by the designated community mental health directors or managers in all three counties and in consultation with the Central Oregon Regional Acute Care Council, an area planning group.

Grant funds are received into Fund 276 and transferred as needed to pay for acute mental health services offered through the Health Services Department or through contracted services. This fund supports contracts with Sage View, a secure facility on the east side of St. Charles Medical Center Bend, and the Psychiatric Emergency Services (PES) Unit within St. Charles Medical Center Bend. These resources cover the cost of both voluntary and involuntary indigent acute care. The fund also provides some support to Deschutes County's Mobile Crisis Team, which serves both Deschutes and Crook counties.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	931,054	968,504	894,744	943,664	943,664	943,664	5.5%
State Government Payments	1,395,715	1,395,715	1,381,481	1,380,031	1,380,031	1,380,031	(0.1%)
Charges for Services	45,638	15,000	15,000	15,750	15,750	15,750	5.0%
Interest Revenue	13,919	7,189	8,200	6,500	6,500	6,500	(20.7%)
Total Resources	2,386,326	2,386,408	2,299,425	2,345,945	2,345,945	2,345,945	2.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Professional & Technical Services	1,111,414	1,128,750	1,159,391	1,141,341	1,141,341	1,141,341	(1.6%)
Internal Service Fund Charges	19,585	28,809	26,074	30,978	30,572	30,572	17.3%
Other Materials and Services	<u>3,637</u>	-	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	0.0%
Materials and Services	1,134,636	1,157,559	1,185,665	1,172,519	1,172,113	1,172,113	(1.1%)
Transfers-Behavioral Health (275)	283,186	365,657	252,515	264,631	264,631	264,631	4.8%
Contingency	-	-	861,245	908,795	909,201	909,201	5.6%
Total Requirements	1,417,822	1,523,216	2,299,425	2,345,945	2,345,945	2,345,945	2.0%

Oregon Health Plan-Alcohol & Drug Services (Fund 280)

All resources included in Fund 280 pertain to the Department's risks and responsibilities for serving Oregon Health Plan members in Deschutes and northern Klamath County, with a medical need for outpatient chemical dependency services. The dollars in this fund pay for outpatient services offered through Health Services, primarily screening and help for people with co-occurring mental health and substance abuse disorders. These funds are invested as needed to accomplish this purpose and administer the programs. Resources are also held in reserve in this fund to address any potential claims of overpayment for services rendered.

In FY 2013, The Accountable Behavioral Health Alliance (ABHA), a mental health organization that helps Oregon Health Plan (OHP) members in Deschutes, Jefferson, Crook, Lincoln and Benton counties, is likely to dissolve as a five-county organization. Deschutes, Jefferson and Crook counties will form the Central Oregon Health Board (COHB) as an ORS 190 organization to better coordinate health and social services more efficiently between the three counties. The Health Board is likely to focus primarily on the development of a local system of community-based services that help people with serious mental illness or chemical dependency recover from the effects of their illness and participate fully in community life. The Health Board's work will complement that of a new Coordinated Care Organization in our region.

The Health Board will operate with a Governing Board that includes one County Commissioner from each member county. It is projected that COHB will manage OHP revenue from PacificSource, as the Coordinated Care Organization (CCO). A contract detailing scope of work, resources and required outcomes or benefits will guide this work. Based on the agreement, the Health Board and Deschutes County will assure that OHP members receive the necessary mental health benefits. COHB revenues benefiting OHP members from Deschutes County (about 25,340 people in 2012) will be transferred to Deschutes County Health Services and received into Fund 280. The department will then transfer these resources as needed to pay for behavioral health services offered to OHP members through Behavioral Health Fund 275. A larger portion of this fund will be transferred to Fund 275 in FY 2013 in support of essential behavioral health services for a growing OHP client base.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	271,634	530,911	1,167,912	2,452,674	2,452,674	2,452,674	110.0%
State Government Payments	702,746	1,349,788	1,040,000	1,650,337	1,650,337	1,650,337	58.7%
Charges for Services	14,742	10,966	-	-	-	-	0.0%
Interest Revenue	5,331	5,785	5,000	10,000	10,000	10,000	100.0%
Total Resources	994,453	1,897,450	2,212,912	4,113,011	4,113,011	4,113,011	85.9%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Professional and Technical Svcs	286,828	180,081	145,000	100,000	100,000	100,000	(31.1%)
Interfund Charge	81,107	148,789	120,000	120,000	120,000	120,000	0.0%
Internal Service Fund Charges	7,204	15,824	25,246	52,219	51,536	51,536	104.1%
Grants, Loans & Reimbursements	-	15,000	20,000	1,020,000	1,020,000	1,020,000	5000.0%
Other Materials and Services	<u>8,460</u>	<u>7,837</u>	-	-	-	-	0.0%
Materials and Services	383,599	367,531	310,246	1,292,219	1,291,536	1,291,536	316.3%
Transfers-Behavioral Health (275)	79,943	100,000	396,077	484,494	484,494	484,494	22.3%
Contingency	-	-	1,506,589	2,336,298	2,336,981	2,336,981	55.1%
Total Requirements	463,542	467,531	2,212,912	4,113,011	4,113,011	4,113,011	85.9%

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Support Services Department

Board of Commissioners

- ◆ Board of Commissioners (Fund 628)
- ◆ County General Fund (Fund 001)

Administrative Services

- ◆ Administrative Services (Fund 625)
- ◆ Personnel Services (Fund 650)
- ◆ Health Benefits Trust (Fund 675)
- ◆ Risk Management (Fund 670)
- ◆ Veterans' Services (Fund 001-2300)
- ◆ Grant Projects (Fund 001-2600)
- ◆ Law Library (Fund 215)
- ◆ Economic Development Fund (Fund 105)
- ◆ Grant Projects (Fund 120)
- ◆ Bethlehem Inn (Fund 128)
- ◆ Humane Society of Redmond (Fund 129)
- ◆ Special Transportation (Fund 150)
- ◆ Taylor Grazing (Fund 155)
- ◆ Video Lottery (Fund 165)

Finance

- ◆ Finance (Fund 630)
- ◆ Tax (Fund 001-1800)
- ◆ PERS Reserve (Fund 135)
- ◆ County School (Fund 145)
- ◆ Transient Lodging Tax (Fund 160)
- ◆ Welcome Center (Fund 170)
- ◆ Dog Control (350)

Information Technology

- ◆ Information Technology (Fund 660)
- ◆ GIS Dedicated (Fund 305)
- ◆ Information Technology Reserve (Fund 661)
- ◆ Court Technology Reserve (Fund 111)

Legal Counsel

- ◆ Legal Counsel (Fund 640)

Property and Facilities

- ◆ Building Services (Fund 620)
- ◆ Property Maintenance (Fund 001-2500)
- ◆ La Pine Industrial (Fund 125)
- ◆ Park Acquisition & Development (Fund 130)
- ◆ Park Development Fees (Fund 132)
- ◆ General County Projects (Fund 142)
- ◆ Property Management Operations (Fund 200)
- ◆ Foreclosed Land Sales (Fund 205)

Board of Commissioners

Anthony DeBone (Chair), Commissioner
Alan Unger (Vice Chair), Commissioner
Tammy Baney, Commissioner

Mission Statement

To provide public oversight of the governmental process by setting policy and structure for Deschutes County

Department Overview

The Board of Commissioners is the communication and political link between the citizens of Deschutes County and the County government. This policymaking body is comprised of three, at-large elected officials each serving a four-year term. Tammy Baney took office in 2007 and was re-elected to serve from 2011 to 2015. Alan Unger's term is from 2009 to 2013. Anthony DeBone was elected to serve from 2011 to 2015.

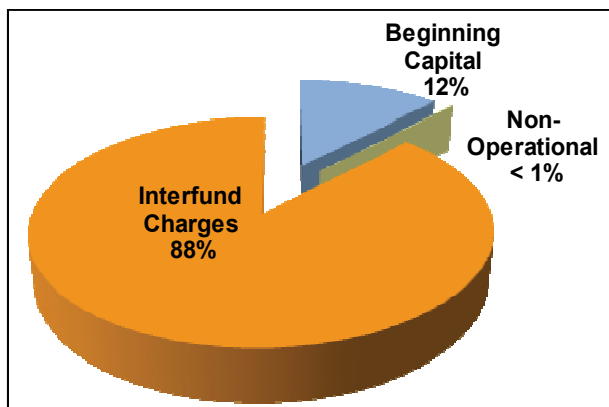
The Board's duties include executive, judicial (quasi-judicial) and legislative authority over policy matters of countywide concern. Adoption of the County budget is also one of the Board's responsibilities. To implement policy and manage day-to-day operations, the Board is responsible for appointing a County Administrator, as well as a County Legal Counsel. Additionally, the Board is the governing body for the Sunriver Service District, 9-1-1 Service District, Extension/4-H Service District, the Black Butte Ranch Service District, as well as for the debt service for the Bend and Sunriver libraries.

This Board also takes a lead role in working with and lobbying the Oregon State Legislature and Oregon's U.S. Congressional delegation. Inter-jurisdictional work also takes place with the governing bodies in the four cities located in Deschutes County (Bend, Redmond, Sisters and La Pine) and other regional counties in addressing matters of mutual concern.

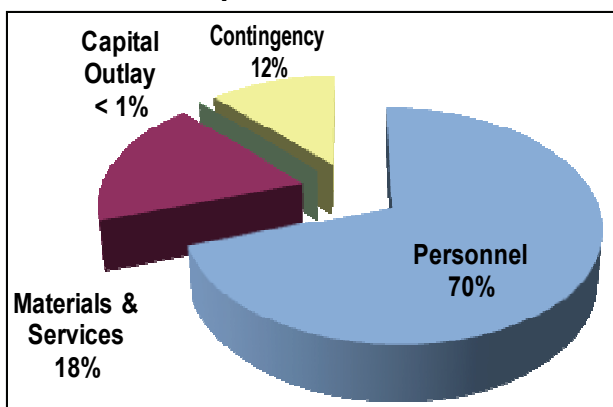
Budget Summary

Total Budget	492,379
Budget Change	+2.1%
Total Staff	3.00 FTE
Staff Change	No Change

Resources



Requirements



Appointments and Affiliations

Individual members of the Board also represent the County through appointments or affiliations with various community boards and agencies.

Anthony DeBone

- Association of Oregon Counties (AOC) Communications Committee
- AOC Energy & Environment Committee
- Audit Committee
- Bend Metropolitan Planning Organization (Bend MPO), Vice President
- Central Oregon Area Commission on Transportation (COACT), alternate
- Central Oregon Intergovernmental Council (COIC), alternate
- NeighborImpact
- NeighborImpact Emergency Services Committee
- Oregon Department of Fish & Wildlife (ODFW)—External Budget Advisory Committee
- ODFW Wildlife, Marine Advisory
- Project Wildfire
- Public Safety Coordinating Council (PSCC), alternate

Alan Unger

- Association of Oregon Counties (AOC) Water Committee, Co-Chair
- AOC Legislative Committee
- AOC Transportation Committee
- Bend Metropolitan Planning Organization (Bend MPO), alternate
- Central Oregon Area Commission on Transportation (COACT)
- Central Oregon Regional Solutions Advisory Committee
- Central Oregon Intergovernmental Council (COIC), Chair
- Collaborative Forest Landscape Restoration Group, Steering Committee Chair
- Deschutes River Conservancy
- Deschutes Water Alliance, Chair
- Forest Authority Board
- Hospital Facility Authority Board, Chair
- Oregon Department of Transportation (ODOT) Flexible Funding Advisory Committee
- ODOT Oregon Flight Advisory Committee
- Oregon Workforce Alliance/The Oregon Consortium
- Oregon Workforce Investment Board
- Redmond Childcare Initiative
- Redmond Economic Development
- South Redmond Collaborative Planning Group
- Upper Deschutes Watershed Council

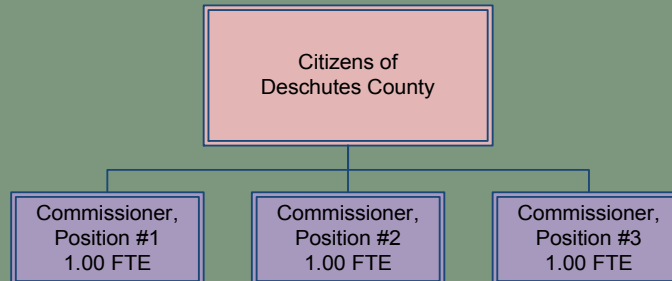
Tammy Baney

- 10-Year Plan to End Homelessness, Chair
- Accountable Behavioral Health Alliance (ABHA)
- Association of Oregon Counties (AOC), President
- AOC Legislative Committee
- Arts Central Board
- Behavioral Health Advisory Board
- Central Oregon Health Board
- Central Oregon Health Council, Chair
- Central Oregon Visitors' Association (COVA) Board
- National Association of Counties (NACO) Human Svcs & Education Committee
- Oregon Housing Council
- Oregon Map Project (ORMAP)
- Oregon School Law Advisory Committee
- Oregon Transportation Commission
- OTC—Non-Roadway User Task Force
- Public Health Advisory Board
- Public Safety Coordinating Council (PSCC)

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
BOARD OF COMMISSIONERS FTE	5.00	5.00	3.00	3.00	3.00

Organizational Chart



Budget Summary — Board of Commissioners (Fund 628)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	68,511	95,210	115,000	60,000	60,000	60,000	(47.8%)
State Government Payments	-	453	-	-	-	-	0.0%
Charges for Services	68	308	-	-	-	-	0.0%
Interest Revenue & Donations	1,263	1,712	500	500	500	500	0.0%
Interfund Payments	573,207	360,820	360,820	431,879	431,879	431,879	19.7%
Transfer from General Fund	-	90,000	5,801	-	-	-	(100.0%)
Total Resources	643,049	548,503	482,121	492,379	492,379	492,379	2.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	341,408	241,228	241,820	241,840	244,194	244,194	1.0%
Benefits	<u>146,897</u>	<u>89,384</u>	<u>96,844</u>	<u>98,732</u>	<u>99,925</u>	<u>99,925</u>	3.1%
Personnel Services	488,305	330,612	338,744	340,572	344,119	344,119	1.6%
Internal Service Charges	2,080	2,059	1,947	1,900	1,900	1,900	(2.4%)
Other Materials and Services	<u>57,454</u>	<u>101,690</u>	<u>97,374</u>	<u>87,368</u>	<u>87,368</u>	<u>87,368</u>	(10.0%)
Materials and Services	59,534	103,749	99,321	89,268	89,268	89,268	(10.1%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	43,956	62,439	58,892	58,892	34.0%
Total Requirements	547,839	434,361	482,121	492,379	492,379	492,379	2.1%

County General Fund (Fund 001)

This fund accounts for the financial operations of the County which are not accounted for in any other fund. Principal sources of revenue are property taxes and revenues from the State of Oregon and the federal government. There are ten departments in the County General Fund.

- ◆ 001-0000 County General Fund Revenue
- ◆ 001-0200 County Assessor's Office (narrative in Direct Services Section)
- ◆ 001-0500 County Clerk's Office (narrative in Direct Services Section)
- ◆ 001-0600 Board of Property Tax Appeals (narrative in Direct Services Section, County Clerk's Office)
- ◆ 001-1100 District Attorney's Office (narrative in Public Safety Section)
- ◆ 001-1800 Finance & Tax Department (narrative in Support Services Section)
- ◆ 001-2300 Veterans' Services Department (narrative in Support Services Section, Administrative Services)
- ◆ 001-2500 Property Management (narrative in Support Services Section, Property & Facilities)
- ◆ 001-2600 Grant Projects (narrative in Support Services Section, Administrative Services)
- ◆ 001-4500 County General Fund Non-departmental

County General Fund (001-0000): Resources Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	6,775,995	9,677,699	7,300,000	8,300,000	8,300,000	8,700,000	19.2%
Property Taxes	20,128,513	20,340,663	19,414,967	20,191,560	20,191,560	20,191,560	4.0%
Prior Year Tax Collection	1,160,654	1,073,777	680,000	680,000	680,000	680,000	0.0%
Other Taxes and Penalties	29,535	5,320	6,000	5,600	5,600	5,600	(6.7%)
Federal Government Payments	467,230	471,913	471,913	471,823	471,823	471,823	(0.0%)
State Cigarette Tax	171,962	190,206	170,000	165,000	165,000	165,000	(2.9%)
State Liquor Revenue	666,488	746,725	680,000	680,000	680,000	680,000	0.0%
State Tax on Electric Co-ops	499,065	464,452	465,000	480,000	480,000	480,000	3.2%
Other State Payments	40,408	69,553	38,000	38,000	38,000	38,000	0.0%
Charges for Services	14,793	7,398	5,500	5,000	5,000	5,000	(9.1%)
Fines & Fees	599,660	560,484	450,000	440,000	440,000	440,000	(2.2%)
Interest Revenue	127,030	82,690	64,000	64,000	64,000	64,000	0.0%
Rentals & Rights	39,108	37,908	37,908	37,908	37,908	37,908	0.0%
Transfer from Sheriff (255)	490,000	-	-	-	-	-	0.0%
Sales of Equipment & Material	6,500	-	-	-	-	-	0.0%
Total Resources	31,216,941	33,728,788	29,783,288	31,558,891	31,558,891	31,958,891	7.3%

County General Fund Non-departmental (001-4500): Expenditures Budget Summary

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	8,510	5,900	5,499	5,774	5,774	5,774	5.0%
Internal Service Charges	429,388	467,683	457,022	490,740	491,492	491,492	7.5%
Utilities	171,868	177,755	160,900	147,250	147,250	147,250	(8.5%)
Law Enforcement District 2 (702)	633,163	514,358	576,144	576,735	576,735	576,735	0.1%
Crime Prevention	-	197,000	197,000	197,000	197,000	197,000	0.0%
Other Materials and Services	<u>190,596</u>	<u>232,276</u>	<u>170,297</u>	<u>166,320</u>	<u>166,320</u>	<u>166,320</u>	(2.3%)
Materials and Services	1,425,015	1,589,072	1,561,363	1,578,045	1,578,797	1,578,797	1.1%
Capital Outlays	-	282,576	250,100	100	100	100	(100.0%)
Transfer—Juvenile (230)	5,543,186	5,543,186	5,321,459	5,344,523	5,344,523	5,344,523	0.4%
Transfer-Public Health (259)	2,317,765	2,385,577	2,382,865	2,405,617	2,414,457	2,414,457	1.0%
Transfer-Behavioral Health (275)	1,316,158	1,316,158	1,263,515	1,307,787	1,307,787	1,307,787	3.5%
Transfer-Community Development (295)	1,519,127	769,387	1,344,985	1,305,353	1,350,232	1,350,232	10.2%
Transfer-Justice Court (123)	599,287	481,450	499,952	574,636	579,636	579,636	15.9%
Transfer-Adult Parole & Probation (355)	115,029	115,029	338,292	350,328	435,328	435,328	28.7%
Transfer-Children & Fam Comm (220)	284,333	309,333	272,960	275,984	275,984	275,984	1.1%
Transfer-Fair & Expo (618)	197,919	197,919	170,000	170,000	170,000	170,000	0.0%
Transfer-Debt Service—Jamison (539)	-	-	-	127,928	127,928	127,928	100.0%
Transfer-Dog Control (350)	137,669	175,000	119,796	105,512	105,512	105,512	(11.9%)
Transfer-Victims' Assistance (212)	108,775	108,775	104,424	105,056	105,056	105,056	0.6%
Transfer-Video Lottery (165)	30,000	119,350	89,350	89,350	89,350	89,350	0.0%
Transfer-Information Technology (660)	65,001	221,000	97,851	66,000	66,000	66,000	(32.6%)
Transfer-Administrative Services (625)	40,000	172,000	197,117	40,000	40,000	40,000	(79.7%)
Transfer-Court Tech Reserve (111)	-	32,000	32,000	32,000	32,000	32,000	0.0%
Transfer-County Fair (619)	5,000	5,000	5,000	5,000	5,000	5,000	0.0%
Transfer-General County Projects (142)	255,000	1,635,000	953,279	341,478	341,478	341,478	(64.2%)
Transfer-Fair & Expo Reserve (617)	-	350,000	200,000	100,000	100,000	100,000	(50.0%)
Transfer-Reserve Fund (143)	-	606,000	-	300,000	166,381	166,381	100.0%
Transfer-A&T Reserve (114)	-	187,000	100,000	-	-	-	(100.0%)
Transfer-Economic Development (105)	-	200,000	96,833	-	-	-	(100.0%)
Transfer-Finance (630)	-	363,000	16,154	-	-	-	(100.0%)
Transfer-Building Services (620)	-	174,000	33,705	-	-	-	(100.0%)
Other Transfers	<u>425,224</u>	<u>261,000</u>	<u>339,073</u>	-	-	-	(100.0%)
Transfers Out	12,959,473	15,727,164	13,978,610	13,046,552	13,056,652	13,056,652	(6.6%)
Contingency	-	-	5,165,880	7,767,683	7,727,812	8,127,812	57.3%
Total Requirements	14,392,999	17,604,712	20,961,452	22,398,154	22,369,135	22,769,135	8.6%

Administrative Services

Erik Kropp, Interim County Administrator

Mission Statement

Provide the organizational leadership and support that connects policy to performance to benefit the citizens of Deschutes County

Department Overview

The Administrative Services Department provides general oversight and direction to the county organization as a whole, both in terms of planning for the county's long-term financial and organizational health and managing the day-to-day operation of one of Central Oregon's largest employers. The Administrative Services Department implements and communicates to employees the policies, goals and objectives of the Board of Commissioners and works with the Board to formulate those policies and goals. The department also evaluates program effectiveness, provides internal audits, communication and support for all county programs and services through administrative policy.

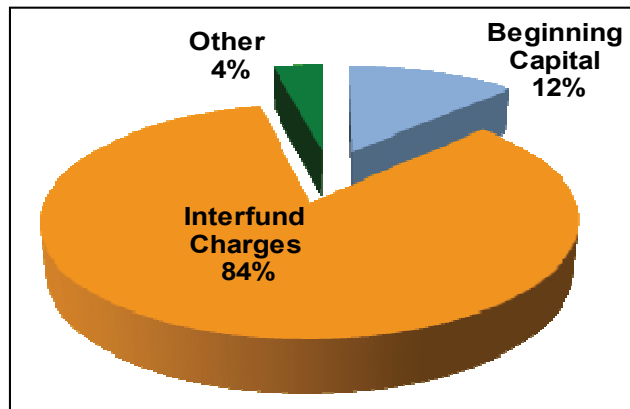
Budget Summary*

Total Budget	1,110,385
Budget Change	-12.0%
Total Staff	14.00 FTE
Staff Change	-0.25 FTE

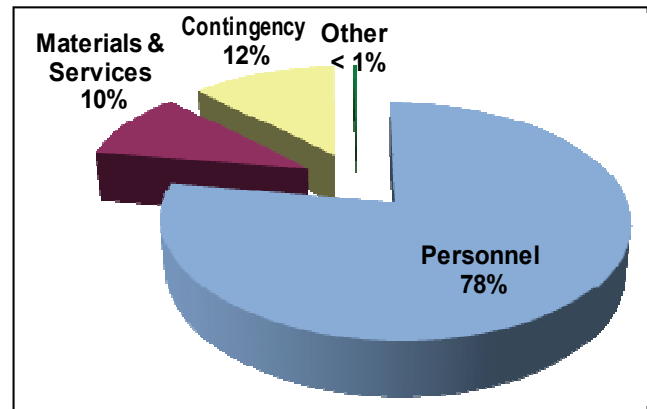
*Budget for fund 625 only. Staff includes funds 001-2300, 001-2600, 165, 215, 625, 670

In addition to the Administrative Services Department, there are five other departments considered part of Administration: Personnel, Risk Management, Veterans' Services, Grant Projects and the Law Library. Administration also provides direct oversight of the Video Lottery Fund.

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- ◆ Worked with the Board of County Commissioners and the Road Department on long-term road maintenance funding issues, which included a focus group and a report. These recommendations are currently being implemented by the Road Department.
- ◆ Successfully completed union negotiations with three collective bargaining units: Association of Federal, State, County, Municipal Employees (AFSCME), International Union of Operating Engineers (IUOE) Local 701, and Federation of Oregon Parole and Probation Officers (FOPPO)
- ◆ Earned the Government Finance Officers Association's Distinguished Budget Presentation Award for the fourth year in a row
- ◆ Deschutes Onsite Clinic, a health clinic for employees and dependents, saved the County's self-insured health benefits plan approximately \$457,812 in FY 2012
- ◆ Assisted the 9-1-1 County Service District in the development of a tax measure for more stable financing
- ◆ Offers County College program, which provided a once a week class for eight weeks to educate residents about County services and departments
- ◆ Began video recordings of Board of County Commissioner Business Meetings which are available for review on the County's website
- ◆ Issued five performance audits, two special reports and four follow-up reports. The Internal Audit program received a full compliance external peer review covering the last three years
- ◆ Acquired a North County campus building, referred to as the Design Building, in Redmond
- ◆ Designed and constructed an onsite pharmacy for County employees and dependents

Significant Issues in the Year Ahead

- ◆ Coordination with the Board of County Commissioners will continue in effort to fill the vacant County Administrator position. The County is in the process of identifying an executive search firm to assist with the recruitment.
- ◆ With six bargaining units, four of them strike-prohibited, the County will likely be participating in union negotiations with at least one every year. In FY 2013, negotiations will be conducted with three unions, Deschutes 9-1-1 Employees Union, IUOE and FOPPO
- ◆ Continuing to monitor and ensure the smooth operation of the Deschutes Onsite Clinic (DOC) and the newly opened onsite pharmacy
- ◆ Maintaining and monitoring the overall financial health of the organization and strengthening ongoing countywide programs such as training, employee recognition and wellness
- ◆ Work with the Health Services Department in the development and navigation of a coordinated care organization in Central Oregon
- ◆ Completing the development of the North County campus building

Fiscal Issues and Conditions

Administrative Services is funded primarily by indirect service charges. The fund also receives \$40,000 per year for public information efforts on behalf of the County or specific County programs.

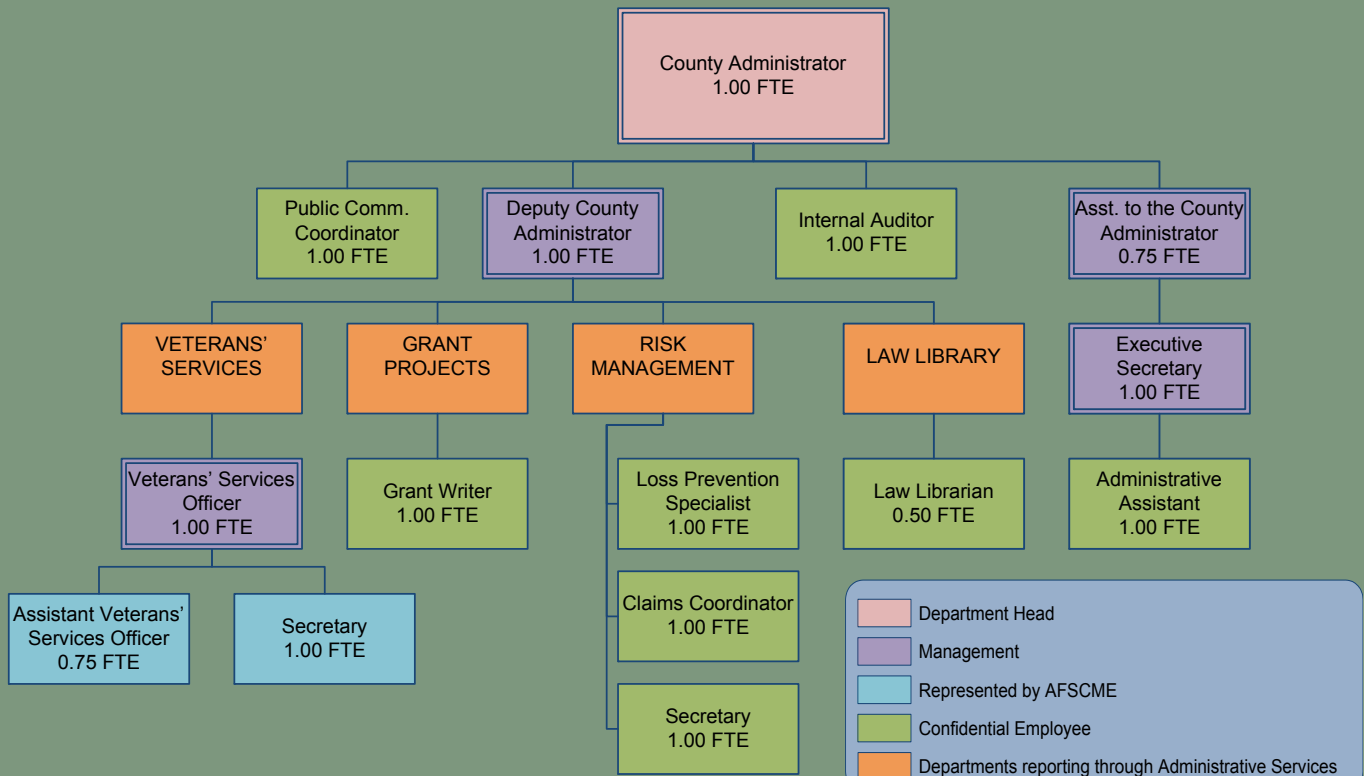
Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Administrative Services FTE (625) ^{1,2}	4.65	4.65	6.65	6.65	6.40
Risk Management FTE (670) ¹	4.25	3.25	3.25	3.25	3.25
Veterans' Services FTE (001-2300)	2.50	2.50	2.75	2.75	2.75
Grant Projects FTE (001-2600)	1.00	1.00	1.00	1.00	1.00
Law Library FTE (215)	0.50	0.50	0.50	0.50	0.50
Video Lottery FTE (165) ²	0.10	0.10	0.10	0.10	0.10
TOTAL ADMINISTRATION FTE	13.00	12.00	14.25	14.25	14.00

1 –The salary for Deputy County Administrator is split between Administrative Service (75%) and Risk Management (25%)

2—The salary for Assistant to the County Administrator is split between Administrative Services (65%), Health Benefits ((25%) and Video Lottery (10%)

Organizational Chart



Budget Summary — Administrative Services (625)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	117,586	70,480	183,000	140,000	140,000	140,000	(23.5%)
Charges for Services	81	70	-	-	-	-	0.0%
Interest Revenue	1,680	1,039	-	500	500	500	100.0%
Interfund Payments	692,041	881,738	881,738	929,885	929,885	929,885	5.5%
County General Fund	40,000	172,000	197,117	40,000	40,000	40,000	(79.7%)
Total Resources	851,388	1,125,327	1,261,855	1,110,385	1,110,385	1,110,385	(12.0%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	459,536	612,655	741,854	618,969	618,969	618,969	(16.6%)
Benefits	<u>180,819</u>	<u>238,469</u>	<u>259,415</u>	<u>241,342</u>	<u>242,841</u>	<u>242,841</u>	(6.4%)
Personnel Services	640,355	851,124	1,001,269	860,311	861,810	861,810	(13.9%)
Internal Service Charges	3,144	2,819	2,540	2,642	2,642	2,642	4.0%
Other Materials and Services	<u>137,409</u>	<u>113,108</u>	<u>110,008</u>	<u>107,962</u>	<u>107,962</u>	<u>107,962</u>	(1.9%)
Materials and Services	140,553	115,927	112,548	110,604	110,604	110,604	(1.7%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer to Vehicle R & M (340)	-	-	3,600	3,600	3,600	3,600	0.0%
Contingency	-	-	144,338	135,770	134,271	134,271	(7.0%)
Total Requirements	780,908	967,051	1,261,855	1,110,385	1,110,385	1,110,385	(12.0%)

Performance Management

Action #1: Improve training course offerings in response to employee needs and feedback (Goal #5, Objective #1)

Performance Measure #1: Percentage of positive Employee Survey responses to training and education questions in annual employee survey

Performance Measure #2: Percentage of responses to post-training surveys satisfied with the course

Performance Measure #3: Number of training catalogs produced, incorporating employee feedback

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #1	81%	83%	86%	N/A	No Employee Survey	85% or greater
Measure #2	N/A	N/A	N/A	Establish Baseline	No Survey	Establish Baseline
Measure #3	N/A	N/A	N/A	2	2	2

Action #2: Track employee customer satisfaction with internal service departments (Goal #5, Objective #2)

Performance Measure #4: Percentage of employees rating the service received by internal service departments as good or excellent on the annual employee survey

Department	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Administrative Services	83%	85%	N/A	No Employee Survey	85%
Personnel	93%	91%	N/A	No Employee Survey	91%
Risk Management	81%	87%	N/A	No Employee Survey	87%

Action #3: Increase utilization of Employee Recognition Program (Goal #5, Objective #3)

Performance Measure #5: Value of points redeemed for merchandise in the Employee Recognition Program

FY 2010	FY 2011	FY 2012	FY 2013 Target
\$36,915	\$4,482	\$5,461	Meet or Exceed FY 2012

Action #4: Identify and address departmental policies and procedures through development of audit work plan (Goal #6)

Performance Measure #6: Audit acceptance rate compared to the national average for local governments

Performance Measure #7: Post-audit customer satisfaction rate as compared to the national average for local governments.

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #6—Deschutes County	94%	97%	95%	90%	100%	90%
Measure #6—National Average	91%	84%	84%	N/A	N/A	N/A
Measure #7—Deschutes County	96%	94%	96%	90%	95%	85%
Measure #7—National Average	92%	86%	86%	N/A	N/A	N/A

Action #5: Work with Economic Development of Central Oregon (EDCO) to identify forgivable loan opportunities (Goal #6, Objective #1)

Performance Measure #8: Number of forgivable loans awarded

Performance Measure #9: Percentage of budgeted loan funding disbursed

Measure	FY 2011	FY 2012	FY 2013 Target
Measure #8	5 loans	5 loans (1 refused)	6 loans
Measure #9	\$152,000 (51%)	\$182,000 (61%)	80%

Action #6: Promote community investment through promotion of Community Grant applications (Goal #6, Objective #1)

Performance Measure #10: Value of Community Grants allocated as percentage of total value of grant applications.

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Value of Grant Applications	\$1,021,639	\$633,975	\$545,895	\$800,484	N/A
Value of Grants Awarded	\$286,500	\$200,000	\$281,850	\$325,000	N/A
Percentage Awarded	28%	32%	52%	41%	50%

Personnel Services (Fund 650)

This department administers the salaries and benefits for more than 1,000 Deschutes County employees. The department's responsibilities include staff recruitments, compensation, leave programs, insurance, retirement savings programs and other countywide programs. Additionally, this department also maintains employee records and personnel files, facilitates employee training and ensures compliance with county, state and federal rules and regulations. The Personnel Department assists in negotiating six employee association and union contracts. Responsibility for implementing and maintaining salaries, benefits and working conditions contained in these contracts also rests with this department. Salary and benefit surveys are routinely conducted in order to remain competitive in the labor market. The Personnel Department is an internal service department and therefore generates 71% of its resources from internal service charges. The remainder comes from beginning net working capital, interest revenue and charges for services.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	423,562	351,450	305,500	290,000	290,000	290,000	(5.1%)
Charges for Services	1,063	19,774	1,000	1,000	1,000	1,000	0.0%
Interest Revenue	5,198	2,720	3,000	3,000	3,000	3,000	0.0%
Interfund Payments	631,069	725,330	725,330	800,626	800,626	800,626	10.4%
County General Fund	-	15,500	12,463	-	-	-	(100.0%)
Total Resources	1,060,892	1,114,774	1,047,293	1,094,626	1,094,626	1,094,626	4.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	392,505	417,301	428,611	482,100	482,100	482,100	12.5%
Benefits	<u>177,163</u>	<u>179,109</u>	<u>181,973</u>	<u>197,267</u>	<u>198,544</u>	<u>198,544</u>	9.1%
Personnel Services	569,668	596,410	610,584	679,367	680,644	680,644	11.5%
Internal Service Charges	3,021	2,990	3,134	2,920	2,920	2,920	(6.8%)
Other Materials and Services	<u>136,753</u>	<u>154,724</u>	<u>304,275</u>	<u>299,449</u>	<u>299,449</u>	<u>299,449</u>	(1.6%)
Materials and Services	139,774	157,714	307,409	302,369	302,369	302,369	(1.6%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	129,200	112,790	111,513	111,513	(13.7%)
Total Requirements	709,442	754,124	1,047,293	1,094,626	1,094,626	1,094,626	4.5%

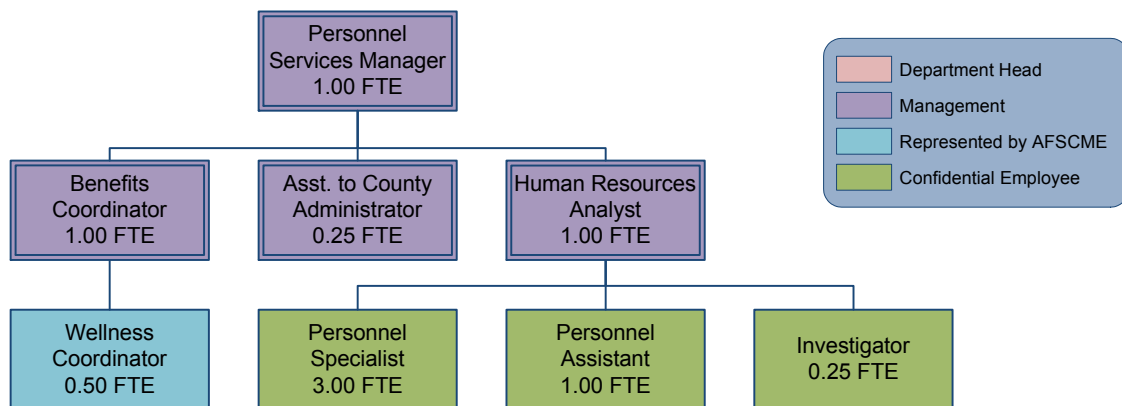
Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Personnel FTE (650) ¹	6.25	6.25	6.10	6.10	6.10
Health Benefits FTE (675) ^{1,2}	1.00	1.00	1.15	1.40	1.90
TOTAL PERSONNEL FTE	7.25	7.25	7.25	7.50	8.00

1 - Beginning in FY 2011, the salary for the Personnel Services Manager, Personnel Analyst and Human Resources Analyst are split between Personnel (95%) and Health Benefits (5%)

2- Beginning in FY 2013, the salary of the Assistant to the County Administrator is split between Administrative Services (65%), Health Benefits (25%) and Video Lottery (10%)

Organizational Chart



Performance Management

Action #1: Track the number of employees voluntarily terminating their employment with Deschutes County (Goal #5, Objective #3)

Performance Measure #1: Employee voluntary turnover rate

FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
10.1%	5.2%	3.6%	4.9%	5.4%	Less than 7.1%

Action #2: Track department head and supervisor ability to complete employee evaluations in a timely manner (Goal #5, Objective #3)

Performance Measure #2: Percentage of employee evaluations completed within 30 days of employee anniversary date

Performance Measure #3: Percentage of employee evaluations completed

Measure	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #2	70%	84%	71%	80%
Measure #3	88%	91%	86%	90%

Health Benefits Trust (Fund 675)

Deschutes County partially self-insures employee medical and prescription benefits with a third party administrator processing insurance claims. Dental, vision and alternative care benefits are completely self-insured. The Central Oregon Intergovernmental Council (COIC) and County retirees also participate in the program. One full-time Benefits Coordinator manages the program.

Interfund charges are assessed to each department and employees also contribute a monthly premium of \$65. In FY 2013, the amount departments pay per budgeted FTE has increased 7.5% to maintain a consistent and healthy contingency. Expenses for this fund for FY 2013 are expected to remain relatively flat over FY 2012. Claims in FY 2012 are trending to be about equal to FY 2011. The contingency is expected to decrease by \$1,400,000 in FY 2013 based on a deliberate drawdown to ease the budgetary challenges to departments caused by the economic downturn.

Recent federal changes to health benefit plans have impacted the Health Benefits Trust in FY 2012, and will continue in FY 2013, which led to increased costs associated with mandated benefits. Segal Consulting was hired in FY 2011 to review the health plan and identify changes to provide cost savings. Many of their suggestions have been instituted, such as increasing office visit co-pays from \$15 to \$25, soliciting for new long term disability and life insurance carrier which is expected to save the plan approximately \$100,000. Health Benefits is in the process of accepting bids for pharmaceutical benefits management.

In February 2011, the Deschutes Onsite Clinic (DOC) a free health clinic for employees and dependents covered by the plan, opened. The initial operating costs were recovered in nine months after the opening. Thus far, the DOC has recorded more than 7,000 office visits, 4,000 lab draws and written more than 5,000 prescriptions. The use of the DOC has avoided nearly \$487,913 in costs for the health plan and \$248,283 for employees.

In May 2012, the DOC Pharmacy was opened. It provides discount medications to employees and dependents while saving the health plan on overall costs. Concurrently, a countywide wellness program kicked off. A part time wellness coordinator was hired in FY 2012, a Wellness Task Force was established with representatives from all departments to develop the program. Initial programs include contracting with a registered dietician, weight watchers classes, exercises classes and informational programs.

Performance Management

Action #3: Administer the Deschutes Onsite Clinic (DOC) using tenets of the Triple Aim: improve the overall health of the population, improve the healthcare experience and reduce the cost per employee for healthcare (Goal #5, Objective 3)

Performance Measure #4: Percentage of employees who take an annual health risk assessment

Performance Measure #5: Percentage of patients surveyed who are satisfied with the care they received

Performance Measure #6: Cost avoidance based on clinic visits, as opposed to outside providers

Measure	FY 2011	FY 2012	FY 2013 Target
Measure #4	40%	62%	75% or greater
Measure #5	N/A	85%	85% or greater
Measure #6	\$30,101*	\$457,812	\$400,000

*Based on five months of operations

Budget Summary—Health Benefits Trust (Fund 675)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	17,894,797	16,988,140	15,500,000	14,500,000	14,500,000	13,800,000	(11.0%)
Federal Government Payments	-	93,496	-	-	-	-	0.0%
Employee Share of Premiums	384,742	534,405	680,000	680,000	680,000	680,000	0.0%
Department Share of Premiums	10,479,810	11,407,042	12,015,711	12,600,000	12,795,000	12,795,000	6.5%
COIC Premiums	1,135,675	1,418,895	1,260,000	1,300,000	1,300,000	1,300,000	3.2%
Retirees & COBRA Premiums	614,039	732,526	500,000	750,000	750,000	750,000	50.0%
Prescription Rebates	42,066	94,970	-	-	-	-	0.0%
Interest Revenue	208,595	109,026	80,000	80,000	80,000	80,000	0.0%
Total Resources	30,759,724	31,378,500	30,035,711	29,910,000	30,105,000	29,405,000	(2.1%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	73,034	91,359	106,842	141,882	141,882	141,882	32.8%
Benefits	<u>30,709</u>	<u>36,305</u>	<u>44,376</u>	<u>58,476</u>	<u>58,890</u>	<u>58,890</u>	32.7%
Personnel Services	103,743	127,664	151,218	200,358	200,772	200,772	32.6%
Internal Service Charges	1,804	6,716	17,835	37,630	38,060	38,060	113.4%
Medical Claims	12,912,796	14,091,904	15,538,258	13,740,000	13,740,000	13,740,000	(11.6%)
Stop Loss Coverage	374,287	335,724	350,000	350,000	350,000	350,000	0.0%
State Assessments	1,039	124,832	150,000	160,000	160,000	160,000	6.7%
Administrative Fee	446,448	397,720	425,000	425,000	425,000	425,000	0.0%
Insurance Refunds	(108,289)	(100,908)	-	-	-	-	0.0%
Onsite Health Clinic	3,959	399,169	1,294,650	723,512	723,512	723,512	(44.1%)
Onsite Pharmacy	-	-	-	1,308,191	1,308,191	1,308,191	100.0%
Wellness Program	-	-	78,844	104,751	104,751	104,751	32.9%
Other Materials and Services	<u>35,797</u>	<u>57,622</u>	<u>44,483</u>	<u>57,118</u>	<u>57,118</u>	<u>57,118</u>	28.4%
Materials and Services	13,667,841	15,312,779	17,899,070	16,906,202	16,906,632	16,906,632	(5.5%)
Capital Outlay	-	108,169	200	100	100	100	(50.0%)
Contingency	-	-	11,985,223	12,803,340	12,997,496	12,297,496	2.6%
Total Requirements	13,771,584	15,548,612	30,035,711	29,910,000	30,105,000	29,405,000	(2.1%)

Risk Management (Fund 670)

This department is responsible for overseeing the insurance needs of the County and administering the County's self-insurance program for workers' compensation, unemployment, general liability, and vehicle liability. Risk Management also manages insurance programs for property, buildings and contents, volunteers, public officials, and bonds. The department is responsible for safety within County operations with a goal of providing a safe environment for county representatives so that no person is exposed to preventable accidents or illness. Risk Management coordinates with federal and state agencies to implement safety regulations to enhance employee health and safety while working, as well as serving as the primary contact on the Americans with Disabilities Act (ADA).

This fund maintains a contingency at a level that is actuarially sound to provide coverage for the County's self insurance program. Claims costs are budgeted at \$1.9 million. The revenue for this fund comes from two main sources: beginning net working capital (45%) and interfund charges to departments for insurance coverage (53%).

Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	2,669,291	2,374,540	2,100,000	2,000,000	2,000,000	2,000,000	(4.8%)
Charges for Services	141,169	46,414	44,550	78,550	78,550	78,550	76.3%
Interest Revenue	32,552	15,685	15,050	15,050	15,050	15,050	0.0%
General Liability-Interfund	456,964	335,833	250,855	262,333	262,333	262,333	4.6%
Property Insurance-Interfund	286,079	294,019	311,633	313,480	313,480	313,480	0.6%
Vehicle Insurance-Interfund	184,195	182,710	178,310	173,635	173,635	173,635	(2.6%)
Workers' Compensation-Interfund	861,712	905,974	1,473,944	1,440,176	1,440,176	1,440,176	(2.3%)
Unemployment Insurance-Interfund	161,683	172,348	252,433	250,000	250,000	250,000	(1.0%)
County General Fund	-	-	200,000	-	-	-	(100.0%)
Total Resources	4,793,645	4,327,523	4,826,775	4,533,224	4,533,224	4,533,224	(6.1%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	184,871	201,202	203,744	212,629	212,629	212,629	4.4%
Benefits	<u>87,277</u>	<u>89,825</u>	<u>90,613</u>	<u>94,571</u>	<u>95,267</u>	<u>95,267</u>	5.1%
Personnel Services	272,148	291,027	294,357	307,200	307,896	307,896	4.6%
Internal Service Fund Charges	159,897	144,888	120,367	109,480	108,747	108,747	(9.7%)
Settlements and Insurance	1,954,601	1,811,996	2,326,708	1,901,715	1,901,715	1,901,715	(18.3%)
Other Materials and Services	<u>32,459</u>	<u>39,675</u>	<u>47,350</u>	<u>58,528</u>	<u>58,528</u>	<u>58,528</u>	23.6%
Materials and Services	2,146,957	1,996,559	2,494,425	2,069,723	2,068,990	2,068,990	(17.1%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer-Vehicle Rep & Maint (340)	-	-	7,200	7,200	7,200	7,200	0.0%
Contingency	-	-	2,030,693	2,149,001	2,149,038	2,149,038	5.8%
Total Requirements	2,419,105	2,287,586	4,826,775	4,533,224	4,533,224	4,533,224	(6.1%)

Risk Management: Performance Management

Action #1: Ensure facilities and equipment are maintained in a safe, comfortable and healthy condition (Goal #5, Objective 1)

Performance Measure #1: Number of workplace accidents that require days away from work, restricted, or transferred workers per 100 employees (DART Rate).

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Deschutes County	1.4	0.3	1.82	1.85	2.50	1.35
National Average for Public Sector	2.7	2.5	N/A	N/A	N/A	N/A

Veterans' Services (Fund 001-2300)

This department assists veterans and their family members in submitting claims to the Federal Veterans' Administration for all veterans' benefits. These claims include service-connected disability compensation, non-service connected pensions, widows' pensions, death and indemnity compensation, home improvements for handicapped adaptability, medical benefits, burial benefits, home loans, vocational rehabilitation and education, clothing allowances, and specially adapted automobile equipment grant requests. The veterans' service officer is accredited through the Oregon Department of Veterans Affairs to provide the best and most accurate claims work possible for the veterans of Deschutes County. The department employs a 0.75 FTE assistant veterans' services officer, which has allowed the department to increase the overall claims processing and provide increased outreach to other areas of the county. The department also provides a federal work study program to assist veterans currently enrolled as full-time students. This program provides these students a place to work in a veterans' benefits environment, and be paid by the federal Veterans Administration. The department currently maintains more than 3,800 files, which is up approximately 750 from the past year. The office sees on average 45 clients a week and receives 35 to 50 phone calls per day inquiring about veterans' benefits. The department also makes referrals to other state and local services to help with any other needs that may arise in life.

Veterans' Services relies heavily on County General Fund for revenue (74%). An additional 33% comes from state funding with the remainder coming from charges for services.

Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
State Government Payments	88,263	67,544	60,441	67,500	67,500	67,500	11.7%
Charges for Services	-	-	900	900	900	900	0.0%
County General Fund	146,005	198,279	206,074	191,998	192,592	192,592	(6.5%)
Total Resources	234,268	265,823	267,415	260,398	260,992	260,992	(2.4%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	157,773	189,940	186,444	178,445	179,010	179,010	(4.0%)
Materials and Services	76,495	75,883	80,871	81,853	81,882	81,882	1.3%
Capital Outlay	-	-	100	100	100	100	0.0%
Total Requirements	234,268	265,823	267,415	260,398	260,992	260,992	(2.4%)

Grant Projects (Fund 001-2600)

This department researches, identifies and seeks award of external funds from federal, state and private sources. These funds are both for county services and as pass-through funds for local organizations. The Grant Projects Fund is almost entirely reliant upon funding from the County General Fund (98%), with interfund payments providing the remainder.

Performance Management

Action #1: Procure funding for County and county-supported projects through successful preparation of grant application requests (Goal #6)

Performance Measure #1: Percentage of grant applications submitted by Administrative Services that are awarded funding

FY 2010	FY 2011	FY 2012	FY 2013 Target
88%	71%	86%	60%

Budget Summary

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Payments	2,000	2,000	2,000	2,000	2,000	2,000	0.0%
County General Fund	101,749	113,035	116,715	120,083	120,349	120,349	3.1%
Total Resources	103,749	115,035	118,715	122,083	122,349	122,349	3.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	97,741	108,670	111,448	115,808	116,036	116,036	4.1%
Materials and Services	6,008	6,366	7,267	6,175	6,213	6,213	(14.5%)
Capital Outlay	-	-	-	100	100	100	100.0%
Total Requirements	103,749	115,035	118,715	122,083	122,349	122,349	3.1%

Law Library (Fund 215)

The Law Library is available for use by those who are not able, or do not wish to maintain a law library. Users are primarily attorneys, but the law library is available for use by the general public. It is open 20 hours per week. The majority of funding for the library comes from the state in support of the Deschutes County Circuit Courts.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	163,655	254,383	224,383	400,000	400,000	400,000	78.3%
State Government Payments	240,958	260,675	200,000	200,000	200,000	200,000	0.0%
Charges for Services	151	96	150	-	-	-	(100.0%)
Interest Revenue	2,605	2,206	1,800	2,500	2,500	2,500	38.9%
Total Resources	407,369	517,360	426,333	602,500	602,500	602,500	41.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	47,280	51,120	51,306	53,005	53,113	53,113	3.5%
Materials and Services	105,706	104,787	114,314	118,849	118,789	118,789	3.9%
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	260,613	430,546	430,498	430,498	65.2%
Total Requirements	152,986	155,907	426,333	602,500	602,500	602,500	41.3%

Economic Development Fund (Fund 105)

This fund provides forgivable loan funding to start up companies. If the organizations hires a pre-determined number of new employees at career-wage salaries and the positions on their payroll for at least 12 months, the loan is forgiven. Thus far seven such loans have been provided. This loan program was established in FY 2011 using \$200,000 in one-time revenue received from delinquent tax payments on foreclosed property. In FY 2012, County General Funds were used to replenish the fund for \$96,833 in loans. In FY 2013, Video Lottery Fund is used to replenish the fund. In addition, this fund also receives \$26,667 per year from Cascade Health Community on a loan provided in 2008. These payments are scheduled to continue through 2022.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	148,158	119,736	175,000	225,000	225,000	225,000	28.6%
Interest Revenue	2,430	1,952	1,500	1,000	1,000	1,000	(33.3%)
Contract Payments & Interest	66,229	26,667	26,667	26,667	26,667	26,667	0.0%
Transfer from Video Lottery (165)	-	-	-	47,333	47,333	47,333	100.0%
County General Fund	-	200,000	96,833	-	-	-	(100.0%)
Total Resources	216,817	348,355	300,000	300,000	300,000	300,000	0.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Grants	83,519	-	-	-	-	-	0.0%
Loans	13,562	152,000	300,000	300,000	300,000	300,000	0.0%
Total Requirements	97,081	152,000	300,000	300,000	300,000	300,000	0.0%

Grant Projects (Fund 120)

This funds accounts for revenue and expenditures associated with small grants that are not specific to any department operation. It is primarily used for park improvements funded by the Oregon State Marine Board. These funds are passed through this fund and provided to the U.S. Forest Service. The most recent improvements include the Gull Point Boating Improvements and North Wickiup Boating Improvements.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,081	15,421	6,000	6,000	6,000	6,000	0.0%
Federal Government Payments	4,500	-	-	-	-	-	0.0%
State Government Payments	19,873	7,677	-	-	-	-	0.0%
Interest Revenue	116	87	-	-	-	-	0.0%
Private Grants	6,000	-	-	-	-	-	0.0%
Total Resources	31,570	23,185	6,000	6,000	6,000	6,000	0.0%
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Planning	4,500	-	-	-	-	-	0.0%
Grants, Loans & Reimbursements	11,649	17,285	6,000	6,000	6,000	6,000	0.0%
Total Requirements	16,149	17,285	6,000	6,000	6,000	6,000	0.0%

Bethlehem Inn (Fund 128)

Established in 1999, the Bethlehem Inn provides emergency food and shelter for Central Oregon's homeless population. In cooperation with the City of Bend, Deschutes County purchased a facility for this organization. In FY 2008, the City of Bend provided \$230,000 of the \$250,000 required as a down payment for the property with Deschutes County covering the remaining \$20,000. Deschutes County obtained a grant to pay the remaining \$2.25 million and fundraising proceeds were originally anticipated to reimburse the County. A Community Development Block Grant (CDBG) of \$800,000 was also applied for to cover a portion of the cost, but this request was denied. Currently, Bethlehem Inn is paying the County \$2,034 a month in lease payments. The balance and interest owed to the County appear as a negative balance in beginning net working capital.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	(2,689,172)	(2,722,510)	(2,711,235)	(2,710,000)	(2,710,000)	(2,710,000)	(0.1%)
Interest Revenue	(33,338)	(18,479)	(15,000)	-	-	-	(100.0%)
Leases	-	24,408	24,408	24,408	24,408	24,408	0.0%
Private Grants	-	-	2,801,827	100,592	100,592	100,592	(96.4%)
Transfer-Project Dev.(140)	-	-	-	1,650,000	1,650,000	1,650,000	100.0%
Transfer-Gen. Cap. Res (143)	-	-	-	1,060,000	1,060,000	1,060,000	100.0%
Total Resources	(2,722,510)	(2,716,581)	100,000	125,000	125,000	125,000	25.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Debt Service	-	-	100,000	125,000	125,000	125,000	25.0%
Total Requirements	-	-	100,000	125,000	125,000	125,000	25.0%

Humane Society of Redmond (Fund 129)

This fund was established in FY 2009 to facilitate a loan to the Humane Society of Redmond. The loan allowed this organization to continue to operate and address growing financial challenges. The initial loan was for approximately \$1.2 million, with the option for the Humane Society of Redmond to request additional funding as needed. The Humane Society of Redmond has been repaying the loan.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interest Revenue	51,622	3,942	-	-	-	-	0.0%
Loan Repayment	409,434	196,058	800,000	750,000	750,000	750,000	(6.3%)
Loans	59,790	52,210	100,000	45,000	45,000	45,000	(55.0%)
Total Resources	520,846	252,210	900,000	795,000	795,000	795,000	(11.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Loans	59,790	52,210	100,000	45,000	45,000	45,000	(55.0%)
Debt Service	461,056	200,000	800,000	750,000	750,000	750,000	(6.3%)
Total Requirements	520,846	252,210	900,000	795,000	795,000	795,000	(11.7%)

Special Transportation (Fund 150)

The County receives state grants for the purpose of developing, improving, or maintaining specialized transportation services for the elderly and disabled. These funds are disbursed annually by the State Department of Transportation. Services and programs partially funded with Special Transportation funds include the Bend Dial-a-Ride, Central Oregon Resources for Independent Living, Central Oregon Intergovernmental Council (COIC) and Opportunity Foundation. A portion of these funds is distributed by the State on a per-capita basis. Other funds are received through a competitive grant process.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	26,369	26,992	17,503	15,000	15,000	15,000	(14.3%)
State Government Payments	456,412	621,144	338,062	500,000	500,000	500,000	47.9%
Interest Revenue	1,507	1,640	-	-	-	-	0.0%
Total Resources	484,288	649,776	355,565	515,000	515,000	515,000	44.8%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Transportation	455,211	629,959	353,215	512,400	512,400	512,400	45.1%
Other Materials and Services	<u>2,085</u>	<u>2,314</u>	<u>2,250</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	2.2%
Materials and Services	457,296	632,273	355,465	514,900	514,900	514,900	44.9%
Capital Outlay	-	-	100	100	100	100	0.0%
Total Requirements	457,296	632,273	355,565	515,000	515,000	515,000	44.8%

Taylor Grazing (Fund 155)

Under Oregon Revised Statute 293.575, the State provides funds to the County to expend for range improvements such as fences, reservoirs, wells, water development, and maintenance. Funds are generally used for the cost of materials, with receipts providing a match for labor. The Board of County Commissioners has designated the local Soil and Water Conservation District as the Grazing Advisory Board.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	9,444	8,915	5,000	16,000	16,000	16,000	220.0%
State Government Payments	3,058	3,355	3,200	4,000	4,000	4,000	25.0%
Interest Revenue	122	67	75	100	100	100	33.3%
Total Resources	12,624	12,337	8,275	20,100	20,100	20,100	142.9%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Range Improvements	800	-	8,275	20,100	20,100	20,100	142.9%
Fencing	2,909	-	-	-	-	-	0.0%
Total Requirements	3,709	-	8,275	20,100	20,100	20,100	142.9%

Video Lottery (Fund 165)

The County receives revenues distributed by the state on a formula basis from the State's Video Lottery activities. The majority of revenue to this fund is used to support three grant programs.

- ◆ **Discretionary Grant Program** supports local not-for-profit organizations by providing economic development grants. These funds are distributed throughout the year at the discretion of the Board of County Commissioners.
- ◆ **Community Grant Program** distributes grants to local nonprofit organizations for providing services in specific areas of need, such as providing emergency food, clothing or shelter, protecting abused or neglected individuals, or health and mental health treatment for those lacking resources to provide it for themselves. Recipient selection is through an annual competitive grant process. The County General Fund transfers \$89,350 for Juvenile Crime Prevention Grants as part of the Community Grant Program.
- ◆ **County Service Partners Grant Program** identifies nonprofit organizations that are funded by revenue dictated by law for a specific service, they provide a service the County would otherwise have to provide or they are created or governed by the Board of County Commissioners. There are ten specific agencies that have been identified as Service Partners (detailed descriptions of each appear in Appendix I).

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	3,394	37,226	75,000	100,000	100,000	100,000	33.3%
State Government Payments	484,812	510,732	500,000	600,000	600,000	600,000	20.0%
Interest Revenue	-	772	1,000	750	750	750	(25.0%)
County General Fund	30,000	119,350	89,350	89,350	89,350	89,350	0.0%
Total Resources	518,206	668,080	665,350	790,100	790,100	790,100	18.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	8,274	8,963	11,059	10,568	10,589	10,589	(4.2%)
Internal Service Fund Charges	8,380	8,444	9,357	11,205	11,058	11,058	18.2%
Grants, Loans & Reimbursements	450,549	539,184	664,258	643,439	643,439	643,439	(3.1%)
Other Materials and Services	<u>13,777</u>	<u>13,758</u>	<u>15,273</u>	<u>13,758</u>	<u>13,758</u>	<u>13,758</u>	(9.9%)
Materials and Services	472,706	561,386	688,888	668,402	668,255	668,255	(3.0%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer -Econ Dev (105)	-	-	-	47,333	47,333	47,333	100.0%
Contingency	-	-	-	63,697	63,823	63,823	100.0%
Total Requirements	480,980	570,349	700,047	790,100	790,100	790,100	12.9%

Finance

Marty Wynne, Director & County Treasurer

Mission Statement

Provide timely and comprehensive financial services of the highest quality in a cost-effective manner while adhering to the highest ethical standards

Department Overview

The Finance Department is responsible for three primary County functions: property tax collections, accounting, and the treasury function. In completing these functions, the department activities include annual budget coordination; financial planning; internal and external financial reporting; general accounting; accounts payable; payroll

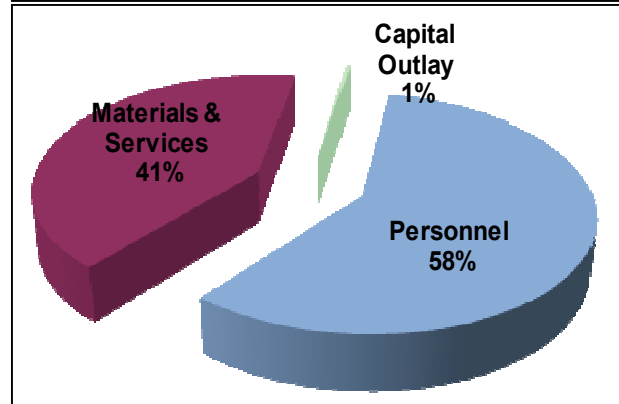
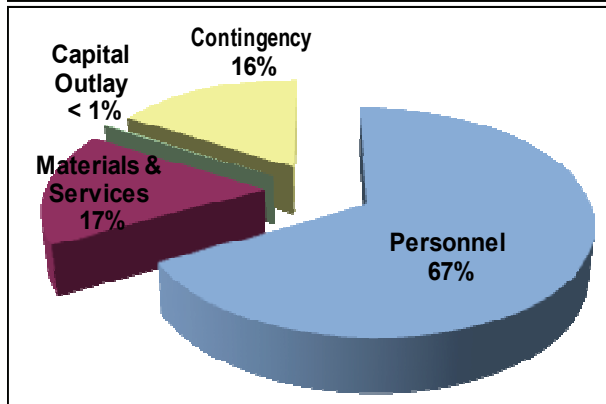
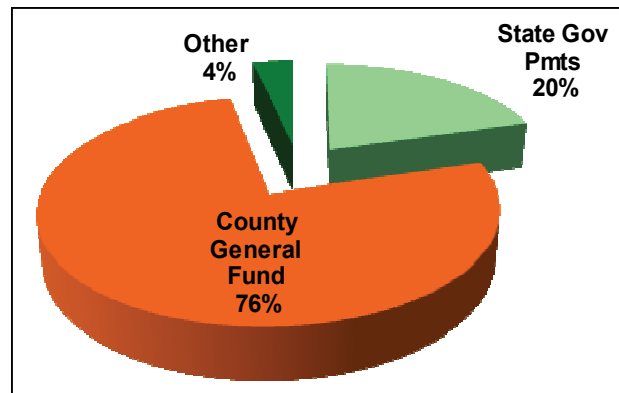
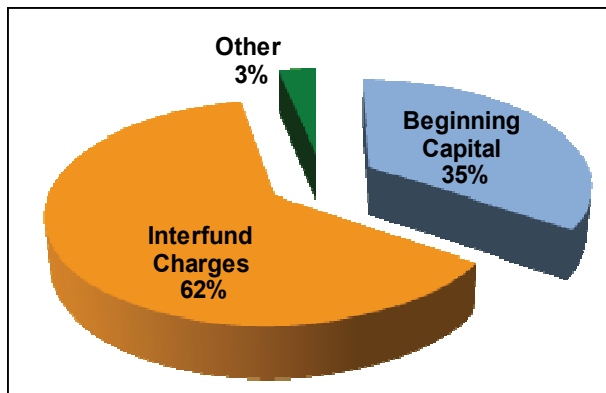
Budget Summary: Finance

Total Budget	1,565,877
Budget Change	+3.1%
Total Staff	7.80 FTE
Staff Change	No Change

processing; maintaining capital asset records; property tax billing and collections; distribution of property taxes to all taxing districts; cash management and investments (treasury); revenue collection; dog licensing and administration; negotiating and administering the County's long-term debt; and the collection and administration of transient room tax.

Budget Summary: Tax

Total Budget	833,865
Budget Change	+2.5%
Total Staff	5.30 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- FY 2012 tax collections set new records in number of accounts processed and total dollars collected. The collection process and distribution of tax dollars to the taxing districts was accomplished in a timely and efficient manner.
- Deschutes County was notified by Government Finance Officers Association (GFOA) of awards for both the Certificate of Achievement for Excellence in Financial Reporting (FY 2011 CAFR) and the Distinguished Budget Presentation Award (FY 2012 Budget).
- The Finance Department was successful in providing a variety of financial services to all of the Deschutes County departments and Deschutes County citizens, in a highly professional and timely manner

Significant Issues in the Year Ahead

- Preparing and balancing the FY 2013 budget, given the State of Oregon financial circumstances and the downturn in the local economy which has resulted in plummeting real estate values, is expected to be a major challenge.
- The County will be required to comply with GASB No.54, also referred to as the “new fund balance reporting requirements.” This will mean significant changes to the notes to the financial statements and a review of the County’s policies and procedures.
- In order to comply with GASB No.45 (Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions), the County’s “Report of Actuarial Valuation” will need to be updated

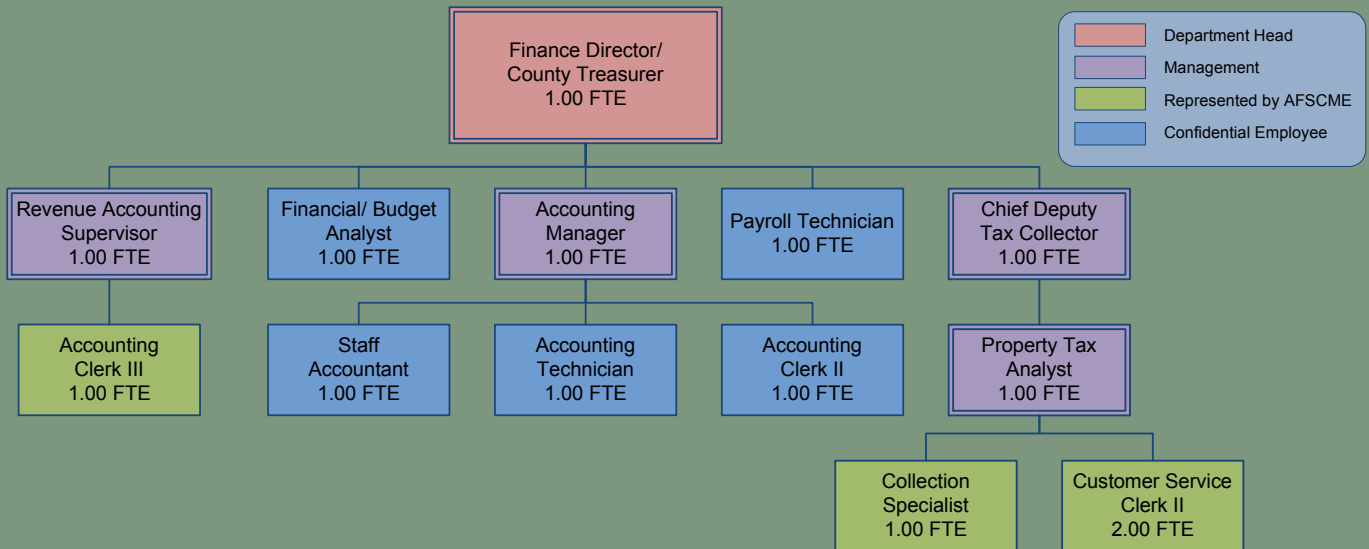
Fiscal Issues and Conditions

Finance Services (Fund 630) relies primarily on internal service charges to support its operations. Investment fees provide most of the remaining revenue. The Finance/Tax Department (Fund 001-1800) relies primarily on County general funds for resources to support its operations. Additionally, this department receives revenue from state grants and tax-related fees.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Finance FTE (630)	7.80	7.80	7.80	7.80	7.80
Tax FTE (001-1800)	5.30	5.30	5.30	5.30	5.30
Dog Control FTE (350)	0.90	0.90	0.90	0.90	0.90
TOTAL FINANCE FTE	14.00	14.00	14.00	14.00	14.00

Organizational Chart



Budget Summary — Finance (Fund 630)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	777,692	573,333	603,000	540,000	540,000	540,000	(10.4%)
Charges for Services	87,322	49,370	55,596	47,446	47,446	47,446	(14.7%)
Interest Revenue	8,277	4,078	4,000	4,000	4,000	4,000	0.0%
Interfund Payments	756,161	859,874	839,874	974,431	974,431	974,431	16.0%
County General Fund	-	363,000	16,154	-	-	-	(100.0%)
Total Resources	1,629,452	1,849,655	1,518,624	1,565,877	1,565,877	1,565,877	3.1%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	590,503	611,248	654,219	771,553	771,860	771,860	18.0%
Benefits	<u>242,865</u>	<u>240,660</u>	<u>250,912</u>	<u>279,044</u>	<u>280,932</u>	<u>280,932</u>	12.0%
Personnel Services	833,369	851,907	905,131	1,050,597	1,052,792	1,052,792	16.3%
Professional Services	70,956	71,618	92,000	92,000	92,000	92,000	0.0%
Internal Service Fund Charges	3,466	3,431	3,276	3,291	3,291	3,291	0.5%
Software Maintenance Agreement	52,307	53,806	57,000	57,000	57,000	57,000	0.0%
Other Materials and Services	<u>96,021</u>	<u>80,371</u>	<u>123,626</u>	<u>107,067</u>	<u>107,067</u>	<u>107,067</u>	(13.4%)
Materials and Services	222,750	209,226	274,902	259,358	259,358	259,358	(5.7%)
Capital Outlay	-	-	10,000	3,000	3,000	3,000	(70.0%)
Contingency	-	-	328,591	252,922	250,727	250,727	(23.7%)
Total Requirements	1,056,119	1,061,133	1,518,624	1,565,877	1,565,877	1,565,877	3.1%

Budget Summary — Tax (Fund 001-1800)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Taxes	22,841	29,459	23,800	28,800	28,800	28,800	21.0%
State Government Payments	171,888	168,768	170,000	170,000	170,000	170,000	0.0%
Charges for Services	185	30	100	100	100	100	0.0%
County General Fund	554,876	629,386	619,748	633,760	634,965	634,965	2.4%
Total Resources	749,790	827,643	813,648	832,660	833,865	833,865	2.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	310,426	336,472	318,570	334,143	334,166	334,166	4.9%
Benefits	<u>142,755</u>	<u>145,945</u>	<u>144,464</u>	<u>151,315</u>	<u>152,597</u>	<u>152,597</u>	5.6%
Personnel Services	453,181	482,418	463,034	485,458	486,763	486,763	5.1%
Internal Service Fund Charges	72,716	85,443	80,603	70,462	70,362	70,362	(12.7%)
Software Maintenance Agreement	32,411	27,225	50,000	50,000	50,000	50,000	0.0%
Interfund Building Rental	54,000	54,000	54,000	54,000	54,000	54,000	0.0%
Other Materials and Services	<u>137,482</u>	<u>178,557</u>	<u>163,011</u>	<u>169,740</u>	<u>169,740</u>	<u>169,740</u>	4.1%
Materials and Services	296,609	345,225	347,614	344,202	344,102	344,102	(1.0%)
Capital Outlay	-	-	3,000	3,000	3,000	3,000	0.0%
Total Requirements	749,790	827,643	813,648	832,660	833,865	833,865	2.5%

Performance Management

Action #1: Provide financial data to the Budget Committee that is meaningful for the decision-making process and narrative information for all departments conforming to Government Finance Officers Association (GFOA) recommended budget requirements (Goal #6, Objective #4)

Performance Measure #1: Receive GFOA Distinguished Budget Presentation Award for the budget document

Performance Measure #2: Receive GFOA Certificate of Achievement Award for the Comprehensive Annual Financial Report (CAFR)

Measure	FY 2009	FY 2010	FY 2011	FY 2012	FY 2012 Target
Measure #1	Received Award	Received Award	Received Award	Received Award	Receive Award
Measure #2	Received Award	Received Award	Received Award	Received Award	Receive Award

Action #2: Ensure Tax Roll is distributed to all tax districts in a timely and cost-effective manner (Goal #6)

Performance Measure #3: Percentage of tax statements issued by October 21st

Performance Measure #4: Number of tax accounts processed per FTE

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #3	N/A	N/A	100%	100%	100%	100%
Measure #4	19,445	19,960	20,060	20,088	22,628	23,000

PERS Reserve (135)

This fund was established in FY 2002 to account for the pension bonds issued to pay the unfunded actuarial liability that otherwise would have been financed through PERS. Since FY 2002, County departments have contributed resources which will be available for future increases in the PERS rate. Beginning in FY 2005, resources required for repayment of the bonds is accounted for in the PERS Series 2002/2004 Debt Service Fund (575).

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	10,628,344	12,481,624	12,925,000	11,390,000	11,390,000	11,390,000	(11.9%)
Interest Revenue	140,164	85,386	60,000	75,000	75,000	75,000	25.0%
Interfund Charges	1,713,966	979,588	-	-	-	-	0.0%
Total Resources	12,482,474	13,546,598	12,985,000	11,465,000	11,465,000	11,465,000	(11.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	-	-	1,800,000	1,800,000	1,800,000	1,800,000	0.0%
Materials and Services	850	850	1,000	1,000	1,000	1,000	0.0%
Transfer-Debt Service Fund (575)	-	610,000	100	-	-	-	(100.0%)
Reserve for Future Expenditures	-	-	11,183,900	9,664,000	9,664,000	9,664,000	(13.6%)
Total Requirements	850	610,850	12,985,000	11,465,000	11,465,000	11,465,000	(11.7%)

County School (145)

In accordance with Oregon Revised Statute 328.005, the County accumulates federal forest receipts, property taxes, interest and taxes on electric power cooperatives into this fund. These funds are appropriated among the school districts within Deschutes County, in proportion to the resident average daily membership for the preceding fiscal year.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	46	200	-	-	-	-	0.0%
Federal Government Payments	827,436	745,697	437,054	138,000	138,000	138,000	(68.4%)
State Government Payments	250,843	233,877	252,500	257,750	257,750	257,750	2.1%
Interest Revenue	644	243	250	250	250	250	0.0%
Total Resources	1,078,969	980,017	689,804	396,000	396,000	396,000	(42.6%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
School Districts	1,078,769	979,980	689,804	396,000	396,000	396,000	(42.6%)
Total Requirements	1,078,769	979,980	689,804	396,000	396,000	396,000	(42.6%)

Transient Room Tax (Fund 160)

Resorts, hotels, motels and other lodging facilities located in the unincorporated portion of Deschutes County are required to collect a 7% transient room tax on their room rental charges, for stays of 30 days or less. The transient room taxes are allocated 6% to this fund and 1% to the Welcome Center Fund (170). These funds are distributed with 79% for Law Enforcement District #2, 18% for Central Oregon Visitors Association (COVA), 1% for the Fair and Expo Center, and 1% for the Sunriver Chamber of Commerce.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,332	1,696	-	-	-	-	0.0%
Transient Room Tax	2,536,832	2,690,629	2,625,621	2,625,621	2,625,621	2,625,621	0.0%
Interest Revenue	5,956	3,107	1,500	1,500	1,500	1,500	0.0%
Total Resources	2,544,120	2,695,432	2,627,121	2,627,121	2,627,121	2,627,121	0.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	3,440	3,733	6,000	6,000	6,000	6,000	0.0%
Internal Service Charges	6,496	6,940	7,311	7,862	7,757	7,757	6.1%
Law Enforcement District #2 (702)	2,016,837	2,135,642	2,293,856	2,073,265	2,073,265	2,073,265	(9.6%)
Central Oregon Visitors Assoc.	465,731	492,636	533,042	478,042	478,042	478,042	(10.3%)
Sunriver Chamber of Commerce	18,876	20,617	21,339	21,339	21,339	21,339	0.0%
Other Materials and Services	<u>8,279</u>	<u>5,383</u>	<u>18,829</u>	<u>14,869</u>	<u>14,974</u>	<u>14,974</u>	(20.5%)
Materials and Services	2,516,219	2,661,218	2,874,377	2,595,377	2,595,377	2,595,377	(9.7%)
Transfer-Fair & Expo Center (618)	22,765	24,873	25,744	25,744	25,744	25,744	0.0%
Total Requirements	2,542,424	2,689,824	2,906,121	2,627,121	2,627,121	2,627,121	(9.6%)

Welcome Center (Fund 170)

Resorts, hotels, motels and other lodging facilities located in the unincorporated portion of Deschutes County are required to collect a 7% transient room tax on their room rental charges, for stays of 30 days or less. The transient room taxes are allocated 1% to this fund and 6% to the Transient Room Tax Fund (160). Originally, this fund was used to service the debt on a building previously occupied by Central Oregon Visitors Association (COVA). When the debt was being serviced, all remaining revenue was provided to COVA. The debt was paid in full in FY 2008. Currently, about 79% of funds are allocated to COVA and 19% to the Fair and Expo Center.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	439	965	-	-	-	-	0.0%
Transient Room Tax	422,805	448,438	437,603	437,603	437,603	437,603	0.0%
Interest Revenue	914	748	500	500	500	500	0.0%
Total Resources	424,158	450,151	438,103	438,103	438,103	438,103	0.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Personnel Services	565	622	1,000	1,000	1,000	1,000	0.0%
Internal Service Charges	4,248	4,641	4,924	5,289	5,219	5,219	6.0%
Central Oregon Visitors Assoc.	337,000	363,000	392,348	346,596	346,596	346,596	(11.7%)
Other Materials and Services	<u>1,380</u>	<u>897</u>	<u>3,031</u>	<u>2,418</u>	<u>2,488</u>	<u>2,488</u>	(17.9%)
Materials and Services	342,628	368,538	400,303	354,303	354,303	354,303	(11.5%)
Transfer-Fair & Expo Center (618)	80,000	80,000	82,800	82,800	82,800	82,800	0.0%
Total Requirements	423,193	449,160	484,103	438,103	438,103	438,103	(9.5%)

Dog Control (Fund 350)

Dog licensing, as required by Oregon statute, is facilitated through this fund. There are more than 14,500 dogs licensed in Deschutes County. In order to receive a license, the dog must have a current rabies certification as required by the Oregon Health Division. The license fee for dogs residing within the city limits is split between Deschutes County, City of Bend, City of Redmond, Humane Society of Central Oregon and the Humane Society of Redmond. Licensees are provided the option to donate additional funds that are used for spay and neuter grants to local providers. Licenses can be issued by Deschutes County and by both the Humane Society of Central Oregon and the Redmond Humane Society. Additionally, there are seven veterinarians who have contracted with the County to issue dog licenses.

Kennel licenses are also issued through the County and revenue is recorded in this fund, subsequent to an inspection by the Animal Control Division of the Sheriff's Office. There are currently 29 active kennels in Deschutes County. This fund is primarily funded through the fees for dog licenses, kennel licenses and a transfer from the County General Fund.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	178,835	195,728	189,851	200,000	200,000	200,000	5.3%
Dog & Kennel Licenses	169,882	181,372	185,000	191,500	191,500	191,500	3.5%
Charges for Services	122	203	300	250	250	250	(16.7%)
Fines, Forfeitures & Assessments	6,201	6,899	3,800	5,560	5,560	5,560	46.3%
Non-Operational Revenue	5,058	4,642	3,000	3,500	3,500	3,500	16.7%
County General Fund	137,669	175,000	119,796	105,512	105,512	105,512	(11.9%)
Total Resources	497,767	563,844	501,747	506,322	506,322	506,322	0.9%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	37,421	40,463	43,910	45,617	45,617	45,617	3.9%
Benefits	<u>20,272</u>	<u>21,158</u>	<u>22,456</u>	<u>23,437</u>	<u>23,623</u>	<u>23,623</u>	5.2%
Personnel Services	57,693	61,621	66,366	69,054	69,240	69,240	4.3%
Veterinary & Professional Services	6,112	4,289	54,000	39,500	39,500	39,500	(26.9%)
Internal Service Charges	10,308	11,536	11,223	13,341	13,303	13,303	18.5%
Animal Shelter & Care	79,978	65,323	120,000	120,000	120,000	120,000	0.0%
Humane Society of Central Oregon	56,574	60,936	61,500	63,000	63,000	63,000	2.4%
Humane Society of Redmond	21,212	22,007	25,500	26,250	26,250	26,250	2.9%
Intergovernmental Charges	40,639	44,712	43,750	47,000	47,000	47,000	7.4%
Other Materials and Services	<u>29,523</u>	<u>39,929</u>	<u>48,010</u>	<u>39,730</u>	<u>39,730</u>	<u>39,730</u>	(17.2%)
Materials and Services	244,346	248,732	363,983	348,821	348,783	348,783	(4.2%)
Contingency	-	-	46,398	63,447	63,299	63,299	36.4%
Unappropriated Ending Fund Balance	-	-	25,000	25,000	25,000	25,000	0.0%
Total Requirements	302,039	310,353	501,747	506,322	506,322	506,322	0.9%

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Information Technology

Joe Sadony, Director

Mission Statement

Deliver reliable, sustainable, innovative, cost-effective, and proven information technology solutions to the citizens, the business community, and County staff

Department Overview

The Information Technology (IT) Department provides a wide range of technology services, primarily to County departments. The core services are categorized by these functional areas:

♦ **Administration** – Department leadership, staff management, service, project and policy development, budgeting, and technology purchasing.

♦ **Application Services** – Software acquisition, vendor management, business process analysis, office automation, and software delivery.

♦ **Data Center** – Electronic data storage, data recovery services, hardware maintenance, email systems, internet systems, disaster recovery planning, software systems maintenance and data systems security.

♦ **Development** – Data management, website development, automation of business processes, and business software development.

♦ **Geographic Information Systems (GIS)** – GIS program coordination, GIS data administration, GIS applications development and support, spatial analysis and map production, training, and regional coordination.

♦ **Data Networks and Communications** – Development and maintenance of resources for internal data network infrastructure, regional connectivity, communications resource management, internet connectivity, and network security.

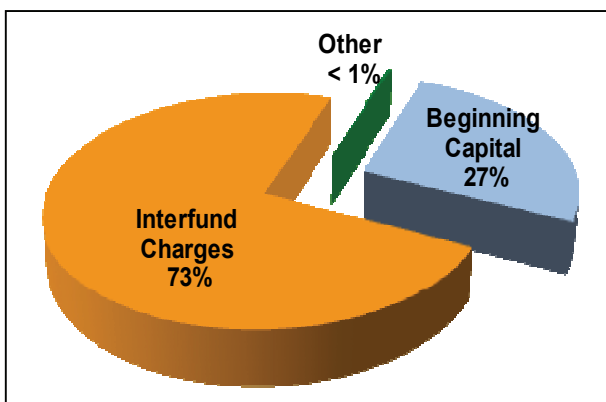
♦ **Phone and Door Systems** – Maintenance of the software and hardware for the phone, voice mail and access control systems.

Budget Summary

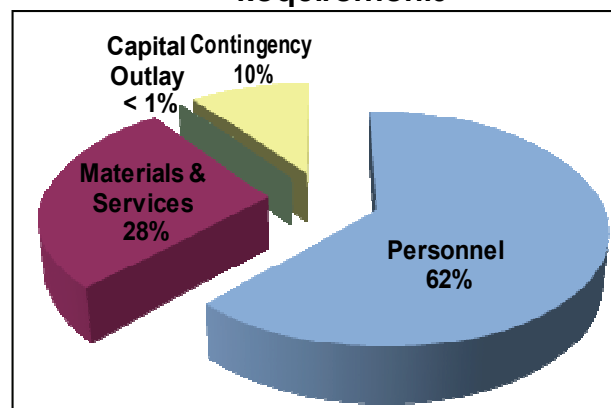
Total Budget	2,758,394
Budget Change	+3.7%
Total Staff	19.75 FTE
Staff Change	-1.25 FTE

* Staff includes 3.05 FTE in GIS Dedicated (Fund 305)

Resources



Requirements



Successes and Challenges

Successes in the Past Year

- **Software Replacement Projects** – The IT Department has been working with several departments assisting them with deployment of new software. By the end of FY 2012 Law Enforcement Records Management, Justice Court Case Management, Behavioral Health Case Management and Jail Management systems will be live.
- **Public Website** – Early in FY 2012 a new version of the County public website was launched. The new site incorporates features that allow for continuous updating of content, easy to use navigation, social web integration and streaming video of public meetings.
- **Land Information Website** — During FY 2012 the IT Department began development of a web based information portal meant to replace the current DIAL, LAVA, CDMaP, and other information web sites. This tool will incorporate the functionality of several disparate websites in to a single web portal. There will be a version of the information for public access. The first release of the portal is scheduled for the first quarter of FY 2013. Expanded versions of the information and further website functionality will follow soon after.

Significant Issues in the Year Ahead

The complexity of the new software systems being implemented has proved to be a challenge for some of our customers. IT continues to be very involved in these implementations. These projects are taking longer than initially anticipated, however are coming to a close. It is becoming apparent that the level of involvement required from IT may stress our capacity to service these systems. The department eliminated one position from the FY 2013 budget. The reduction was intended to limit budget growth. The department will continue efforts to keep growth in check.

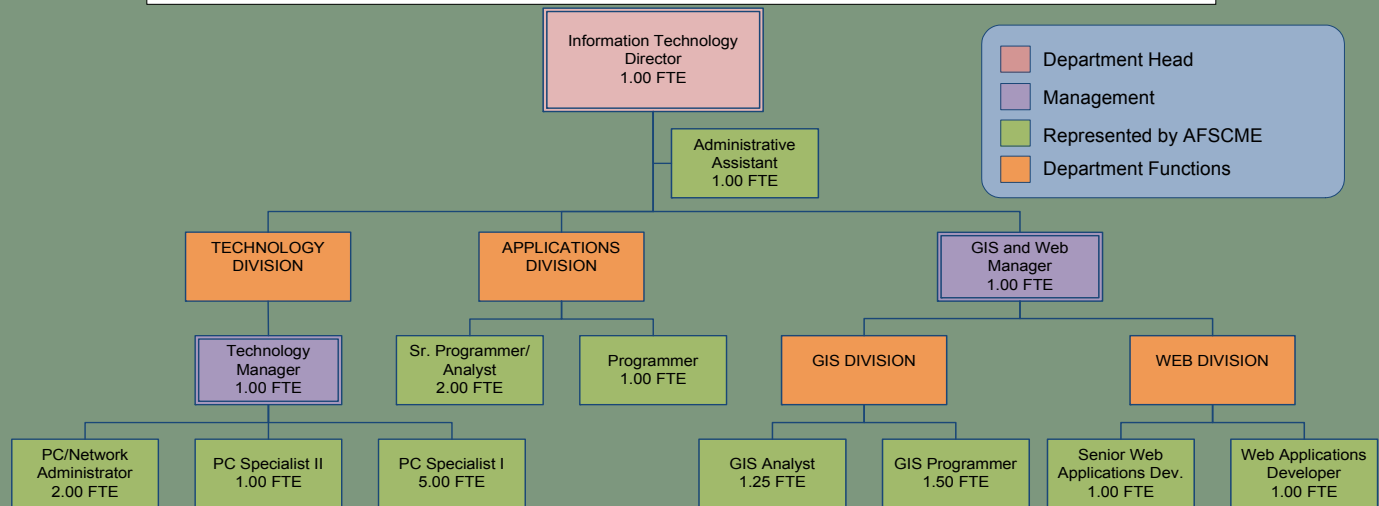
Fiscal Issues and Conditions

The resources for GIS fund (305) are expected to be less than requirements in fiscal 2013. To fill this gap the GIS fund was reduced by 0.25 FTE, payments to the Assessor were eliminated and the GIS staff is now doing general IT work. In turn 0.7 FTE is being moved from fund 305 to the Information Technology fund (660). These actions are expected to balance fund 305 in FY 2013. With these changes in place, fund 660 will increase only 3.7% in FY 2013. This includes increased health insurance and a cost of living adjustment for the staff. Had these changes not been implemented fund 660 would have seen a slight decrease over all.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Information Technology FTE (660)	15.58	16.90	16.90	17.00	16.70
GIS Dedicated FTE (305)	4.42	4.10	4.10	4.00	3.05
TOTAL INFORMATION TECHNOLOGY FTE	20.00	21.00	21.00	21.00	19.75

Organizational Chart



Budget Summary — Information Technology (660)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	538,155	480,723	513,000	568,550	568,550	568,550	10.8%
Local Government Payments	14,310	14,310	-	-	-	-	0.0%
Charges for Services	188	50	21,000	27,000	27,000	27,000	28.6%
Interest Revenue	7,184	3,891	4,000	4,000	4,000	4,000	0.0%
Leases	12,222	24,744	-	-	-	-	0.0%
Interfund Payments	1,910,076	2,023,245	2,023,245	2,092,844	2,092,844	2,092,844	3.4%
County General Fund	65,001	221,000	97,851	66,000	66,000	66,000	(32.6%)
Total Resources	2,547,136	2,767,963	2,659,096	2,758,394	2,758,394	2,758,394	3.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	1,205,318	1,262,487	1,301,127	1,372,110	1,372,110	1,372,110	5.5%
Benefits	512,418	520,208	527,035	561,010	564,731	564,731	7.2%
Personnel Services	1,717,736	1,782,695	1,828,162	1,933,120	1,936,841	1,936,841	5.9%
Professional Services	54,094	32,566	67,700	63,700	63,700	63,700	(5.9%)
Software Maintenance Agreement	61,760	98,217	140,590	157,090	157,090	157,090	11.7%
Maintenance Agreements	47,865	39,214	72,500	72,700	72,700	72,700	0.3%
Data Lines	53,016	66,822	86,900	87,300	87,300	87,300	0.5%
Other Materials and Services	131,942	97,796	150,395	142,366	142,366	142,366	(5.3%)
Materials and Services	348,677	334,615	518,085	523,156	523,156	523,156	1.0%
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	312,749	302,018	298,297	298,297	(4.6%)
Total Requirements	2,066,413	2,117,310	2,659,096	2,758,394	2,758,394	2,758,394	3.7%

Performance Management

Action #1: Provide computer training classes that extend the current general course offerings with training highly tailored to the services offered by the department (Goal #5, Objective #1)

Performance Measure #1: Number of training classes offered by Information Technology staff

FY 2011	FY 2012	FY 2013 Target
3 classes	3 classes	6 classes

Action #2: Use technology investments to improve productivity and enhance customer service through the development of new information-based services. Examples of these services include a data warehouse to store current and historical data on which a reporting system can be developed to be used by internal customers and the public. Electronic forms to automate common departmental forms-based tasks. Departmental information portals designed to enhance collaborative team oriented tasks through information gathering and distribution. (Goal #5, Objective #1)

Performance Measure #2: Replacement of existing paper-based reports with electronic versions

Performance Measure #3: Implementation of one electronic form-based solution

Measure	FY 2011	FY 2012	FY 2013 Target
Measure #2	In Progress	In Progress	Complete project
Measure #3	Not Achieved	In Progress	Implementation Complete

Action #3: Support departmental efforts to replace legacy systems software. Projected for FY 2012: the Regional Public Safety Records Management System, Behavioral Health Electronic Records Management System, Justice Court Case Management System, District Attorney Case Management System, Jail Management System, and Solid Waste Cost Accounting Software. (Goal #5, Objective #1)

Performance Measure #4: Implement new Justice Court case management system

Performance Measure #5: Implement new District Attorney case management system

Performance Measure #6: Implement new Jail management system

Performance Measure #7: Implement new Law Enforcement records management system

Performance Measure #8: Implement new Behavioral Health records management system

Performance Measure #9: Implement new Solid Waste cost accounting software

Measure	FY 2011	FY 2012	FY 2013 Target
Measure #4	In Progress	Completed	
Measure #5	In Progress	In Progress	Implement by 1Q FY 2013
Measure #6	Vendor Selected	Completed	
Measure #7	Vendor Selected	Completed	
Measure #8	In Progress	In Progress	Implement by June 30, 2012
Measure #9	In Progress	Delayed	

Action #4: Release a redesigned County website featuring an improved navigation structure providing easier access to information about programs and services. (Goal #6, Objective #3)

Performance Measure #10: Implementation of new County website

FY 2012

Completed

Action #5: Develop and release a new web-based application that provides improved access to land-based information, documents, and maps. The new application will eliminate the need to access three separate applications in order to obtain property related information. (Goal #6, Objective #3)

Performance Measure #11: Implementation of new Land Information System Application

FY 2012	FY 2012 Target
Delayed	Completed by 2Q FY 2013

Action #6: In conjunction with the Personnel Department, implement a feature on the County website that provides the opportunity for job applicants to submit online job applications and provides more efficient applicant screening and processing. (Goal #6, Objective #3)

Performance Measure #12: Implementation of Online Jobs Application

FY 2012 YTD
Completed

Geographic Information System Dedicated (Fund 305)

The Geographic Information System (GIS) Program is a system of computer software, hardware, data and personnel that provides state-of-the-art mapping, GIS analysis, and data services to County departments, citizens, local governments and businesses. The GIS program seeks to ensure that Deschutes County's decision makers and other users have access to geographic information that is complete, timely, accurate and reliable. Leadership from the Road Department, Assessor's Office, Surveyor's Office, Information Technology Department, Clerk's Office, Community Development Department and 9-1-1 County Service District jointly manage the program.

Revenue for the GIS Dedicated Fund comes from several sources. Much of it is directly or indirectly tied to real property transactions and platting activities. Consequently, it is under financial pressure due to current economic conditions. No major changes were proposed in FY 2012, but a comprehensive review of GIS Fund revenues and expenditures will be conducted in FY 2013

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	481,471	378,298	237,000	91,000	91,000	91,000	(61.6%)
State Government Payments	119,539	107,127	83,500	35,374	35,374	35,374	(57.6%)
Charges for Services	281,213	304,498	297,000	280,500	280,500	280,500	(5.6%)
Interest Revenue	5,714	2,254	1,500	500	500	500	(66.7%)
Interfund Payments	48,732	51,012	41,416	37,820	37,820	37,820	(8.7%)
Interfund Grants	-	-	10,000	8,000	8,000	8,000	(20.0%)
Total Resources	936,669	843,189	670,416	453,194	453,194	453,194	(32.4%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	263,991	288,775	289,650	234,490	234,490	234,490	(19.0%)
Benefits	117,238	118,119	120,321	93,663	94,271	94,271	(21.7%)
Personnel Services	381,229	406,894	409,971	328,153	328,761	328,761	(19.8%)
Internal Service Fund Charges	60,877	39,257	21,056	19,053	18,971	18,971	(9.9%)
Other Materials and Services	22,962	54,826	55,225	45,725	45,725	45,725	(17.2%)
Materials and Services	83,839	94,083	76,281	64,778	64,696	64,696	(15.2%)
Capital Outlay	-	-	8,700	100	100	100	(98.9%)
Transfer to County General Fund	93,303	102,164	97,496	-	-	-	(100.0%)
Contingency	-	-	77,968	48,575	48,049	48,049	(38.4%)
Unappropriated Ending Fund Balance	-	-	-	11,588	11,588	11,588	100.0%
Total Requirements	558,371	603,141	670,416	453,194	453,194	453,194	(32.4%)

Information Technology Reserve (Fund 661)

The Information Technology Reserve Fund accumulates resources for large system-wide expenditures, such as technology improvements, major hardware and software upgrades, substantial outsourcing and professional service engagements.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	373,691	212,360	304,896	365,593	365,593	365,593	19.9%
Interest Revenue & Donations	5,504	12,281	1,500	1,500	1,500	1,500	0.0%
Interfund Payments	234,000	366,817	234,000	234,000	234,000	234,000	0.0%
County General Fund	90,000	-	-	-	-	-	0.0%
Total Resources	703,195	591,458	540,396	601,093	601,093	601,093	11.2%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	447,990	131,468	111,500	76,600	76,600	76,600	(31.3%)
Capital Outlay	42,845	119,396	99,000	145,000	145,000	145,000	46.5%
Reserve for Future Expenditures	-	-	329,896	379,493	379,493	379,493	15.0%
Total Requirements	490,835	250,864	540,396	601,093	601,093	601,093	11.2%

Court Technology Reserve (Fund 111)

Established in FY 2005, this fund is used as a reserve for future repair, maintenance, and replacement of court technology equipment installed at the Justice Building. Funds have been primarily used for the maintenance agreements obtained to cover the existing equipment.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	4,525	2,607	24,607	51,707	51,707	51,707	110.1%
Charges for Services	-	-	100	-	-	-	(100.0%)
Interest Revenue	50	82	-	-	-	-	0.0%
County General Fund	-	32,000	32,000	32,000	32,000	32,000	0.0%
Total Resources	4,575	34,689	56,707	83,707	83,707	83,707	47.6%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	1,968	9,558	32,000	32,000	32,000	32,000	0.0%
Reserve for Future Expenditures	-	-	24,707	51,707	51,707	51,707	109.3%
Total Requirements	1,968	9,558	56,707	83,707	83,707	83,707	47.6%

Legal Counsel

Mark Pilliod, County Counsel

Mission Statement

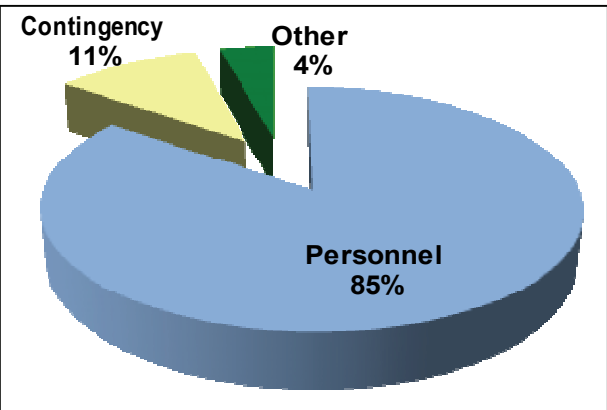
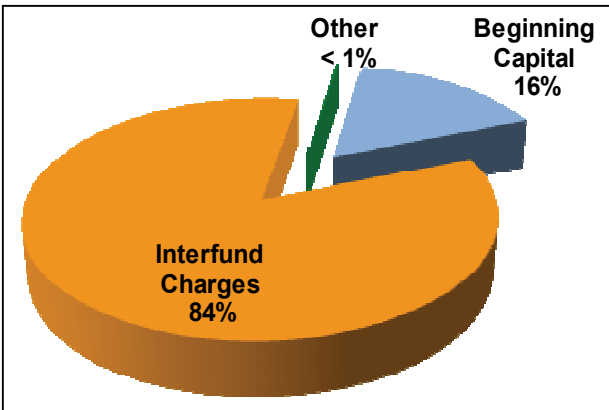
To provide the full spectrum of legal services to the County's elected and appointed officials and County's departments

Department Overview

The Deschutes County Office of Legal Counsel is the primary provider of legal service to County elected and appointed officials (such as the Board of County Commissioners, Planning Commission, Dog Board and Fair Board), county departments, and special county service districts (Black Butte Ranch, 9-1-1 and Sunriver). Legal Counsel provides advice on a variety of issues such as contract procurement and compliance, public records and meetings, liability claims, employment conditions, and land use planning. Legal Counsel attorneys regularly appear in court on behalf of County departments on such matters as code enforcement actions. Legal Counsel either directly handles or coordinates outside counsel in the defense of liability claims filed against the County, its officials and employees (acting in the course and scope of their employment), and proactively works with departments to minimize risk by offering topical trainings and upon request, assists in policy development and implementation.

Budget Summary

Total Budget	\$925,338
Budget Change	-0.1%
Total Staff	6.00 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- ◆ Provided quality legal representation and municipal law services.
- ◆ Provided considerable advice relative to staffing reductions and other employment matters.
- ◆ Assisted in representing county in successful labor contract negotiations.
- ◆ Participated in training programs, such as supervisor training, ethics, civil liability (reserve academy), and public contracting.
- ◆ Presented successful argument before the U.S. Supreme Court
- ◆ Assisted in implementing an administrative code enforcement process
- ◆ Assisted in establishing a new employee health clinic
- ◆ Transition from a departing assistant legal counsel to new assistant counsel

Significant Issues in the Year Ahead

- ◆ Assist in major capital projects, i.e., new North County (Redmond) campus, Sisters area health clinic, Skyliners Road reconstruction.
- ◆ Participate in contract negotiations with labor organizations in 9-1-1, Parole and Probation and Public Works.
- ◆ Assist in transition from interim county administrator to new regular administrator
- ◆ Support Health Services as it transitions to a new model of public health care delivery under the umbrella of a coordinated care organization (CCO)

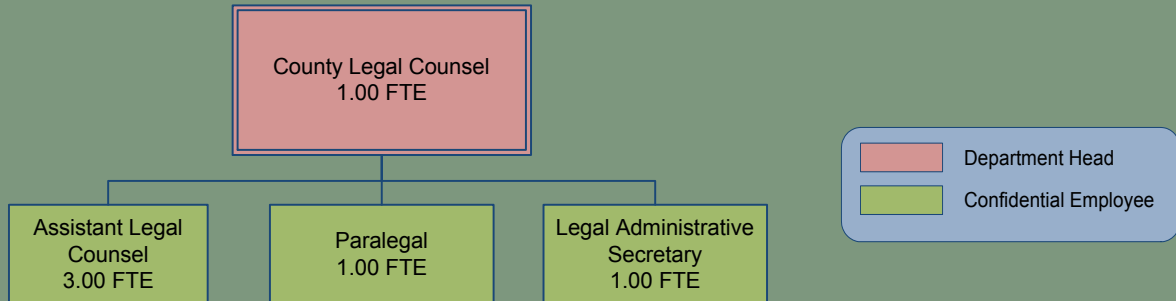
Fiscal Issues and Conditions

Legal Counsel primarily derives its revenue from internal service charges, which increases by 1.2% in FY 2013. The department's overall budget was flat, decreasing 0.1% over FY 2012.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
LEGAL COUNSEL FTE	6.00	6.00	6.00	6.00	6.00

Organizational Chart



Budget Summary — Legal Counsel (640)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	102,125	128,128	148,500	150,000	150,000	150,000	1.0%
Charges for Services	33,738	2,681	1,300	1,300	1,300	1,300	0.0%
Interest Revenue	1,619	1,194	1,500	1,000	1,000	1,000	(33.3%)
Interfund Payments	712,445	763,833	764,132	773,038	773,038	773,038	1.2%
County General Fund	-	43,500	10,809	-	-	-	(100.0%)
Total Resources	849,927	939,336	926,241	925,338	925,338	925,338	(0.1%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	484,380	541,022	548,665	576,579	576,579	576,579	5.1%
Benefits	193,311	202,157	202,854	211,492	212,952	212,952	5.0%
Personnel Services	677,691	743,179	751,519	788,071	789,531	789,531	5.1%
Internal Service Charges	2,327	2,010	1,899	1,854	1,854	1,854	(2.4%)
Other Materials and Services	41,781	39,225	50,243	35,349	35,349	35,349	(17.3%)
Materials and Services	44,108	41,235	52,142	37,203	37,203	37,203	(16.7%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	122,480	99,964	98,504	98,504	(19.6%)
Total Requirements	721,799	784,414	926,241	925,338	925,338	925,338	(0.1%)

Performance Management

- Provide legal advice to the County's elected and appointed officials and to County departments.
- Review for legal sufficiency all ordinances and contracts.
- Identify, address, and defuse potential litigation.
- Manage and oversee all litigation involving the County, in both State and Federal trial and appellate courts.
- Represent county in court and administrative proceedings – code enforcement, Dog Board hearings, mental commitment hearings, land use appeals and Board of Property Tax appeals.
- Retain and supervise outside legal counsel on specialized matters, such as contested workers compensation claims, bankruptcy, bond financing or where legal counsel is ethically conflicted.
- Represent the County by attending public hearings and appearing before administrative tribunals.
- Represent the County on Statewide committees (OSB Real Estate and Land Use – Legislative Committee; AOC County Counsel Association – Legislative Committee).
- Provide legal training for County officials, supervisors and employees.
- Keep County officials and employees current with new legislation.
- Codify changes to the County code and assist with major revisions.
- Provide information links and sample documents either directly or through the Department's web page.
- Advise managing boards of special county service districts (9-1-1, Sunriver, Black Butte, Extension/4-H).

Action #1: Provide legal services that meet or exceed customer expectations

(County Goal #5, Objective #5)

Performance Measure #1: Conduct legal services survey. This department conducted a survey of their customers in March 2012. This survey consisted of ten statements about the Legal Department for which respondents were asked to provide a rating for their extent of agreement from 5 (strongly agree) to 1 (strongly disagree). A total of 41 responses were received. The following chart indicated the average rating for each question and the overall average rating.

Statement	Average Rating
Legal staff listens to my input	4.23
Legal staff is respectful to me and others	4.12
Legal staff is competent	4.41
Legal staff provides timely services	3.98
Legal staff is reliable in fulfilling agreements	4.12
Legal staff is flexible in achieving goals and solving problems	3.93
Legal staff is caring and friendly when interacting with employees	3.90
Legal staff is effective in written communication	4.15
Legal staff is effective in expressing ideas orally	4.10
Legal staff provides excellent customer service	3.76
OVERALL AVERAGE RATING	4.07

Property & Facilities

Susan Ross, Director

Mission Statement

Develop and manage County-owned real property, facilities and buildings to protect and enhance the value of public assets, provide a safe and efficient workplace for County employees and visitors, and support future opportunities for community improvement

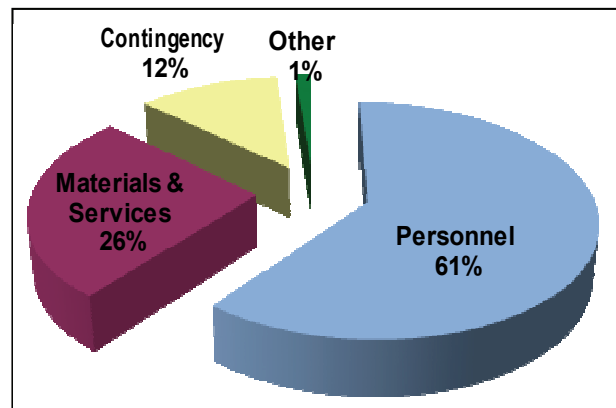
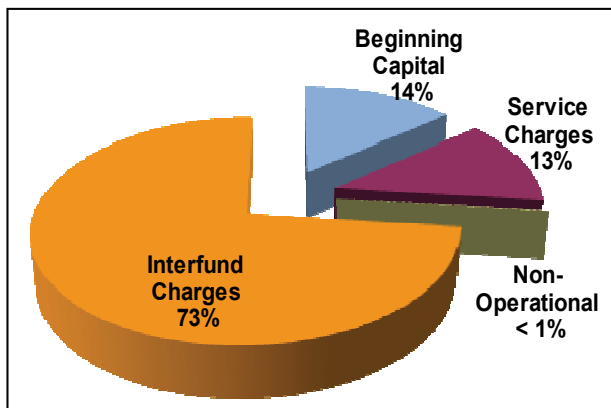
Department Overview

The Property and Facilities Department is comprised of two program divisions: Building Maintenance and Property Management.

- ♦ **Building Maintenance** – This division is responsible for maintenance, repair, remodel, construction and custodial services for all County-owned and/or operated facilities. This division also manages mail courier service and grounds maintenance. The department director personally project manages all new construction and significant remodel projects. Most of the services, including low-voltage and heating/air conditioning, are provided in-house by department staff. Some specialized services such as electrical, plumbing, alarm systems and flooring are contracted out.

Building Maintenance

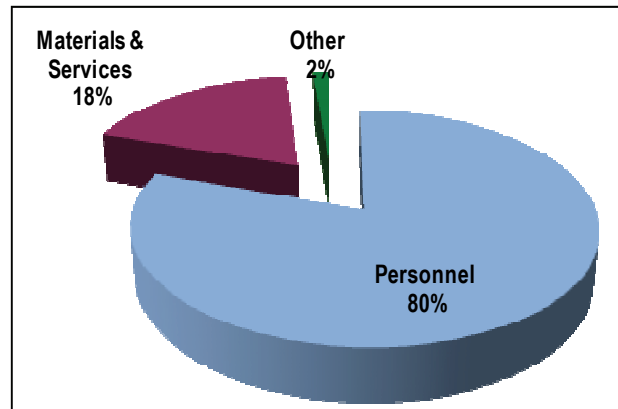
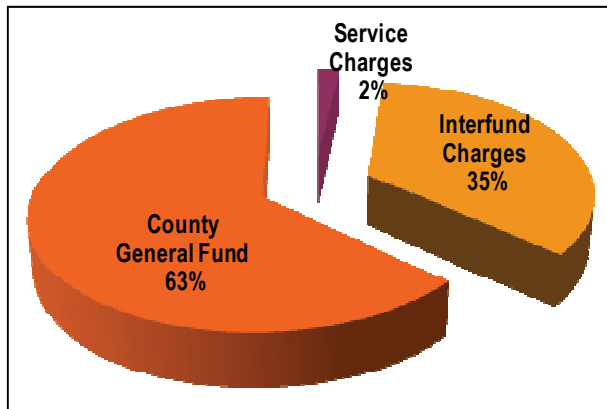
Total Budget	\$2,966,626
Budget Change	+5.3%
Total Staff	22.95 FTE
Staff Change	No Change



- ♦ **Property Management** – This division is responsible for management and disposition of real property owned or leased by the County and for the maintenance and disposition of property acquired through tax foreclosure. This office negotiates and drafts leases for office space on behalf of all County departments, whether the County is the lessor or the lessee. The property management office also provides assistance in right-of-way acquisition and other specialized services to County departments.

Property Management

Total Budget	\$272,027
Budget Change	+3.7%
Total Staff	2.05 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- ◆ Completed design for a new school-based health care center in Sisters. Developer of a subdivision in Sisters donated property to the County to site the clinic. Site plan and building permit process complete, and contractor has been selected. Construction expected to be complete November 2013.
- ◆ Site for a north county facility in Redmond has been purchased, and we are in process of design and lease negotiation with tenants. Expected move-in is early 2013.
- ◆ Senate Bill 1544 was passed in the 2012 legislative session and exempts a parcel of County property in Redmond from the highway transportation standards. These ODOT standards had made it impossible to achieve a zone change for the property, but now we can pursue changing the zone from Open Space to Industrial and eventually sell the property at a higher value because of its entitlements. Sale of this property has been identified as a source of funds to go toward the jail project construction fund.

Significant Issues in the Year Ahead

- ◆ Complete remodel of justice building and courthouse to free up space and to make space more efficient for State courts and District Attorney offices.
- ◆ Pursue grants and/or third-party agreements to install solar at fairgrounds property.
- ◆ Complete construction of tenant improvements for North County Services Building in Redmond.
- ◆ Complete construction of Sisters School-based Health Clinic
- ◆ Continue to look for ways to make facilities and practices more energy efficient.
- ◆ Continue to pursue practices and methods to provide better customer service and to provide services in a more cost-effective and efficient manner.

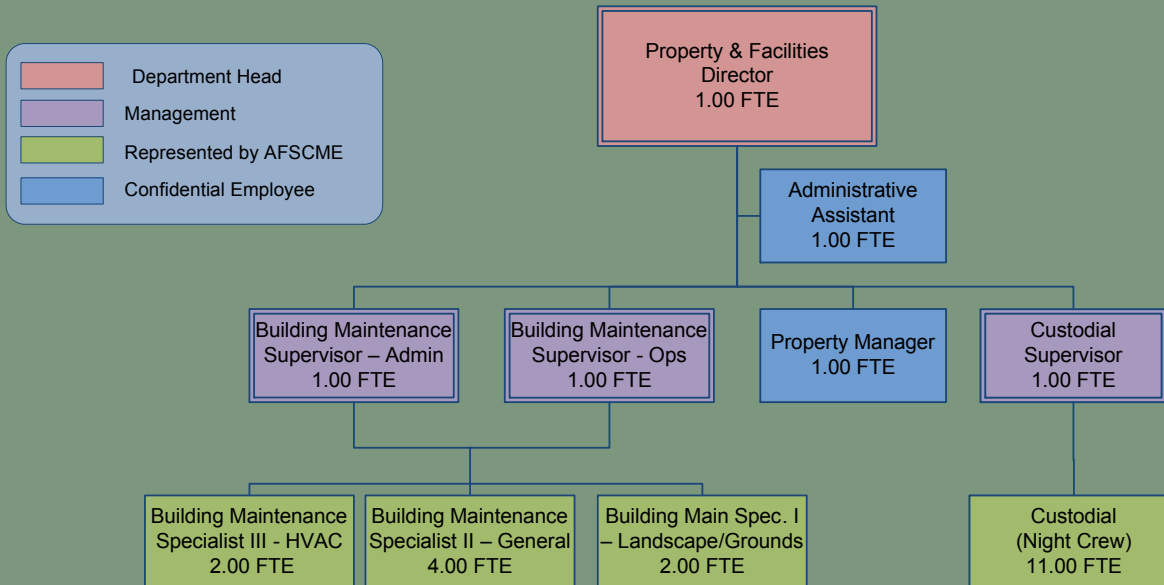
Fiscal Issues and Conditions

The Building Maintenance Division is funded primarily with internal service charges to other departments/programs and tenants based on square footage. A significant amount of additional square footage has been added in the past few years and more will be added with the completion of the Sisters clinic and opening of the new Redmond services building.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Building Maintenance FTE	24.85	22.95	22.95	22.95	22.95
Property Management FTE	2.15	2.05	2.05	2.05	2.05
TOTAL PROPERTY & FACILITIES FTE	27.00	25.00	25.00	25.00	25.00

Organizational Chart



Budget Summary — Building Maintenance (Fund 620)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	439,838	371,047	424,000	415,000	415,000	415,000	(2.1%)
Federal Government Payments	-	74,318	-	-	-	-	0.0%
Charges for Services	254,344	326,160	355,396	376,123	390,504	390,504	9.9%
Interest Revenue & Private Grants	5,934	8,945	3,000	3,000	3,000	3,000	0.0%
Interfund Payments	1,745,275	1,991,229	2,001,229	2,158,122	2,158,122	2,158,122	7.8%
Transfer from Park Acq & Dev (130)	10,000	10,000	-	-	-	-	0.0%
Transfer from Project Development (140)	62,144	-	-	-	-	-	0.0%
Transfer from General Co. Projects (142)	114,700	67,925	-	-	-	-	0.0%
County General Fund	-	174,000	33,705	-	-	-	(100.0%)
Total Resources	2,632,235	3,023,624	2,817,330	2,952,245	2,966,626	2,966,626	5.3%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	968,124	1,088,073	1,138,283	1,180,037	1,180,037	1,180,037	3.7%
Benefits	<u>542,027</u>	<u>573,021</u>	<u>587,792</u>	<u>612,773</u>	<u>618,018</u>	<u>618,018</u>	5.1%
Personnel Services	1,510,151	1,661,094	1,726,075	1,792,810	1,798,055	1,798,055	4.2%
Internal Service Charges	4,259	3,505	3,158	3,801	3,801	3,801	20.4%
Janitorial, Garbage & Landscaping	108,626	92,985	110,000	105,000	105,000	105,000	(4.5%)
Custodial Supplies	53,027	71,221	95,000	80,000	80,000	80,000	(15.8%)
Utilities	92,876	148,036	163,000	125,000	125,000	125,000	(23.3%)
Building/Grounds Repair & Maintenance	75,759	62,322	95,000	90,000	90,000	90,000	(5.3%)
Other Materials and Services	<u>416,490</u>	<u>454,960</u>	<u>406,400</u>	<u>364,399</u>	<u>364,399</u>	<u>364,399</u>	(10.3%)
Materials and Services	751,037	833,029	872,558	768,200	768,200	768,200	(12.0%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer-to Vehicle R & M (340)	-	-	39,600	39,600	39,600	39,600	0.0%
Contingency	-	-	178,997	351,535	360,671	360,671	101.5%
Total Requirements	2,261,188	2,494,123	2,817,330	2,952,245	2,966,626	2,966,626	5.3%

Budget Summary — Property Management (Fund 001-2500)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Charges for Services	11,920	6,014	6,000	5,000	5,000	5,000	(16.7%)
Interfund Payments	86,450	90,132	90,200	94,244	94,244	94,244	4.5%
County General Fund	140,377	158,659	166,014	172,397	172,783	172,783	4.1%
Total Resources	238,747	254,805	262,214	271,641	272,027	272,027	3.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	127,703	139,880	145,454	154,133	154,133	154,333	6.0%
Benefits	<u>57,703</u>	<u>59,671</u>	<u>60,791</u>	<u>63,960</u>	<u>64,424</u>	<u>64,424</u>	6.0%
Personnel Services	185,406	199,551	206,245	218,093	218,557	218,557	6.0%
Internal Service Fund Charges	32,208	35,280	34,632	31,494	31,416	31,416	(9.3%)
Other Materials and Services	<u>21,133</u>	<u>19,974</u>	<u>17,637</u>	<u>18,354</u>	<u>18,354</u>	<u>18,354</u>	4.1%
Materials and Services	53,341	55,254	52,269	49,848	49,770	49,770	(4.8%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer to Vehicle R & M (340)	-	-	3,600	3,600	3,600	3,600	0.0%
Total Requirements	238,747	254,805	262,214	271,641	272,027	272,027	3.7%

Performance Management

Action #1: Prepare for the sale of identified properties to capitalize the jail project fund (Goal #1, Objective #1).

Performance Measure #1: Complete all land use and other regulatory processes to prepare the Redmond industrial property for sale to eventually fund construction of public safety facilities

FY 2013 Target

Complete by June 30, 2013

Action #2: Ensure facilities and equipment are maintained in a prompt and efficient manner (Goal #5, Objective #2).

Performance Measure #2: Establish a survey to assess customer satisfaction

FY 2013 Target

Complete by January 1, 2013

Action #3: Identify and evaluate long-term space needs in North Deschutes County (Goal #6, Objective #2).

Performance Measure #3: Complete site development, land use, and design of North County facility

FY 2013 Target

Complete by March 31, 2013

La Pine Industrial (Fund 125)

Deschutes County Board of Commissioners oversees the sale or lease of properties located in the La Pine Industrial Site. The La Pine Industrial Group, Inc. (LIGI) is responsible for the development, marketing, and management of the properties under a contract with Deschutes County. Net revenue from this fund is distributed to LIGI.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	(1,578)	950	-	-	-	-	0.0%
Penalties	51	165	-	-	-	-	0.0%
Interest Revenue	5,756	5,677	8,000	5,000	5,000	5,000	(37.5%)
Leases	2,439	3,690	4,920	4,920	4,920	4,920	0.0%
Contract Payments	12,925	14,962	16,000	16,000	16,000	16,000	0.0%
Land Sales Revenue	-	-	900,000	200,000	200,000	200,000	(77.8%)
Total Resources	19,593	25,444	928,920	225,920	225,920	225,920	(75.7%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Professional & Technical Services	11,764	18,376	921,436	219,940	219,940	219,940	(76.1%)
Property Taxes	949	1,007	1,500	-	-	-	(100.0%)
Insurance	5,900	5,900	5,984	5,980	5,980	5,980	(0.1%)
Other Materials and Services	<u>30</u>	<u>138</u>	-	-	-	-	0.0%
Materials and Services	18,643	25,421	928,920	225,920	225,920	225,920	(75.7%)
Total Requirements	18,643	25,421	928,920	225,920	225,920	225,920	(75.7%)

Park Acquisition and Development (Fund 130)

Resources from this fund can only be used for County-designated parks or future park planning. Revenue in this fund is primarily from RV park apportionment funds from the state. The majority of these funds are transferred to the RV Park Fund (601).

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	26,343	9,619	-	25,100	25,100	25,100	100.0%
State Government Payments	208,411	194,650	200,000	200,000	200,000	200,000	0.0%
Interest Revenue	165	108	100	-	-	-	(100.0%)
Total Resources	234,919	204,377	200,100	225,100	225,100	225,100	12.5%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	25,000	45,000	55,000	10,000	10,000	10,000	(81.8%)
Repair and Maintenance	-	-	5,000	35,000	35,000	35,000	600.0%
Other Materials and Services	<u>300</u>	<u>375</u>	-	-	-	-	0.0%
Materials and Services	25,300	45,375	60,000	45,000	45,000	45,000	(25.0%)
Capital Outlay	-	-	100	100	100	100	0.0%
Transfers to Building Services (620)	10,000	10,000	-	-	-	-	0.0%
Transfer to RV Park (601)	190,000	125,333	140,000	180,000	180,000	180,000	28.6%
Total Requirements	225,300	180,708	200,100	225,100	225,100	225,100	12.5%

Park Development Fees (Fund 132)

In lieu of donating land for park development at the time subdivisions or land partitions are approved, developers can pay a fee to Deschutes County. The development fees collected support this fund. These funds are used to pay for various park improvement projects.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	135,422	119,423	120,000	124,000	124,000	124,000	3.3%
Permits and Fees	4,550	1,050	5,000	5,000	5,000	5,000	0.0%
Interest Revenue	1,638	810	700	1,000	1,000	1,000	42.9%
Total Resources	141,610	121,283	125,700	130,000	130,000	130,000	3.4%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	20,000	-	-	20,000	20,000	20,000	100.0%
Internal Service Fund Charges	2,187	1,846	1,743	1,936	1,910	1,910	9.6%
Grants, Loans & Reimbursements	-	-	<u>123,857</u>	<u>107,964</u>	<u>107,990</u>	<u>107,990</u>	(12.8%)
Materials and Services	22,187	1,846	125,600	129,900	129,900	129,900	3.4%
Capital Outlay	-	-	100	100	100	100	0.0%
Total Requirements	22,187	1,846	125,700	130,000	130,000	130,000	3.4%

General County Projects (Fund 142)

This fund was established to accumulate resources to service debt issued to fund capital improvements of County buildings and remodeling of existing buildings. Revenue for this fund is from property taxes, Interfund charges and the County General Fund.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	835,694	1,407,183	2,860,000	1,400,000	1,400,000	1,400,000	(51.1%)
Property Taxes	666,759	670,967	624,672	643,000	643,000	643,000	2.9%
Federal Government Payments	-	119,310	-	-	-	-	0.0%
Interest Revenue	13,978	12,615	15,000	6,000	6,000	6,000	(60.0%)
Leases	19,698	-	-	-	-	-	0.0%
Donations	-	13,601	-	-	-	-	0.0%
Interfund Charges	484,060	462,457	457,347	460,551	460,551	460,551	0.7%
County General Fund	255,000	1,635,000	953,279	341,478	341,478	341,478	(64.2%)
Total Resources	2,275,189	4,321,133	4,910,298	2,851,029	2,851,029	2,851,029	(41.9%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Professional & Technical Services	12,758	66,049	82,000	20,000	20,000	20,000	(75.6%)
Internal Service Fund Charges	28,822	31,164	48,872	26,430	31,101	31,101	(36.4%)
Building/Grounds Repair & Maint.	84,021	388,825	360,000	340,000	340,000	340,000	(5.6%)
Safety Supplies	-	-	50,000	50,000	50,000	50,000	0.0%
Other Materials and Services	<u>75,155</u>	<u>38,935</u>	<u>68,101</u>	<u>71,100</u>	<u>71,100</u>	<u>71,100</u>	4.4%
Materials and Services	200,756	524,973	608,973	507,530	512,201	512,201	(15.9%)
Capital Outlay	25,000	183,722	60,000	100	100	100	(99.8%)
Transfer-Project Dev.(140)	-	1,696,914	-	-	-	-	0.0%
Transfer-Secure Trmt Fac.(459)	22,133	-	-	-	-	-	0.0%
Transfer-FF&C Oblig, 2003 (535)	336,463	314,125	365,038	364,014	364,014	364,014	(0.3%)
Transfer-FF&C Oblig, 2005 (536)	168,954	168,247	169,080	169,678	169,678	169,678	0.4%
Transfer-Other	114,700	67,925	600,000	200,000	200,000	200,000	(66.7%)
Contingency	-	-	3,107,207	1,609,707	1,605,036	1,605,036	(48.3%)
Total Requirements	868,006	2,955,906	4,910,298	2,851,029	2,851,029	2,851,029	(41.9%)

Property Management Operations (Fund 200)

Activities accounted for in this fund are those related to the management of properties owned by Deschutes County, under the direction of the Property and Facilities Department. These properties include underdeveloped rural lands, industrial sites and office buildings.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	59,862	44,579	22,000	7,700	7,700	7,700	(65.0%)
Charges for Services	22	512	-	-	-	-	0.0%
Non-Operational Revenue	5,001	2,235	300	-	-	-	(100.0%)
Total Resources	64,885	47,326	22,300	7,700	7,700	7,700	(65.5%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Internal Service Fund Charges	5,787	5,148	4,795	114	113	113	(97.6%)
Other Materials and Services	<u>14,519</u>	<u>16,477</u>	<u>17,405</u>	<u>3,373</u>	<u>3,373</u>	<u>3,373</u>	(80.6%)
Materials and Services	20,306	21,625	22,200	3,487	3,486	3,486	(84.3%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	-	4,113	4,114	4,114	100.0%
Total Requirements	20,306	21,625	22,300	7,700	7,700	7,700	(65.5%)

Foreclosed Land Sales (Fund 205)

The primary activities managed through this fund pertain to the maintenance of properties acquired as a result of foreclosure, due to an owner's failure to pay property taxes. The subsequent disposition of these properties through County land sale auctions is also accounted for in this fund.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	128,427	115,900	188,000	92,000	92,000	92,000	(51.1%)
Charges for Services	68,595	151,207	-	-	-	-	0.0%
Interest Revenue	1,148	564	1,000	1,000	1,000	1,000	0.0%
Total Resources	198,170	267,671	189,000	93,000	93,000	93,000	(50.8%)

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Interfund Charges	61,750	64,380	64,400	67,317	67,317	67,317	4.5%
Internal Service Fund Charges	1,278	2,775	2,620	1,382	1,367	1,367	(47.8%)
Other Materials and Services	<u>19,242</u>	<u>5,743</u>	<u>43,300</u>	<u>24,201</u>	<u>24,216</u>	<u>24,216</u>	(44.1%)
Materials and Services	82,270	72,898	110,320	92,900	92,900	92,900	(15.8%)
Capital Outlay	-	-	100	100	100	100	0.0%
Contingency	-	-	78,580	-	-	-	(100.0%)
Total Requirements	82,270	72,898	189,000	93,000	93,000	93,000	(50.8%)

County Service Districts

Deschutes County 9-1-1 County Service District

- ♦ Deschutes County 9-1-1 CSD (Fund 705)
- ♦ Deschutes County 9-1-1 CSD New Facility (Fund 706)
- ♦ Deschutes County 9-1-1 CSD Equipment Reserve (Fund 710)

Black Butte Ranch Service District

- ♦ Black Butte Ranch Service District (Fund 761)

Extension/4-H County Service District

- ♦ Extension/4-H CSD (Fund 720)
- ♦ Extension/4-H CSD Construction (Fund 721)

Sunriver Service District

- ♦ Sunriver Service District (Fund 715)
- ♦ Sunriver Service District Reserve (Fund 716)

Deschutes County 9-1-1 CSD

Rob Poirier, Communications Director

Mission Statement

To provide prompt assistance in a caring, resourceful and professional manner to those served

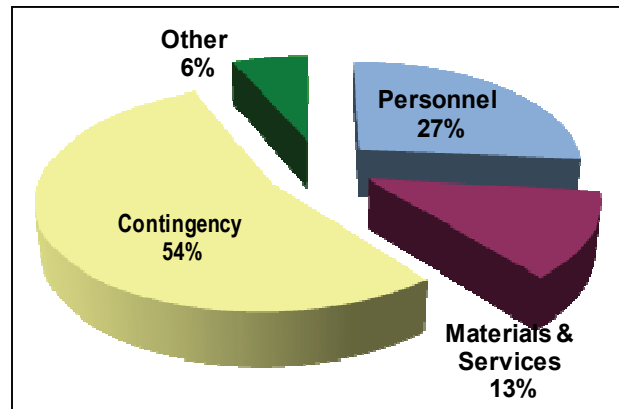
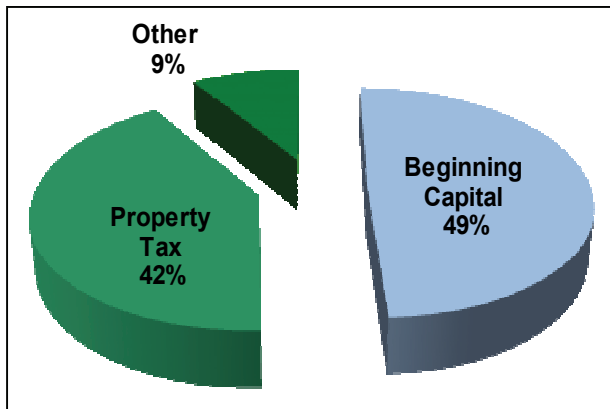
District Overview

The Deschutes County 9-1-1 Service District operates the County's Emergency Response Center. The 9-1-1 center is the only consolidated communications center for all public safety agencies in Deschutes County, including police, fire and medical emergency response personnel. There is no other public safety dispatch center in Deschutes County.

As the designated Public Safety Answering Point (PSAP) for Deschutes County, the 9-1-1 Center answers and dispatches all emergency and non-emergency calls for 13 local public safety agencies. In addition, 9-1-1 dispatchers are trained and certified to give lifesaving emergency medical instructions to callers until emergency personnel arrive.

Budget Summary

Total Budget	\$16,222,237
Budget Change	+17.7%
Total Staff	41.50 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- In August 2010, the District moved its operation from the Sheriff's Office to the new facilities located on Poe Sholes Drive. As with any move of such magnitude there were a variety of technical and operational issues to work through. Thanks to the dedication of 9-1-1 staff and many hours of extra work, the new call center is up and running and continues to iron out remaining glitches.
- 9-1-1 continues to maintain a very high retention rate of veteran staff and is continuing to improve the training of new staff. With the addition of the training coordinator's position we have seen a higher success rate of new hires but we have not yet come to the point of releasing these new hires which is where we will ultimately need to gauge our overall success.
- Near the end of the FY 2011, 9-1-1 finally implemented a pilot quality assurance program. During this fiscal the program was fully implemented in the area of emergency medical dispatch. Our goal is to explore programs to expand our quality assurance program to include fire and law enforcement.
- A new law enforcement records management system was selected and purchased. Implementation was completed in April 2012.

Significant Issues in the Year Ahead

The coming year will bring several challenges that Deschutes County 9-1-1 will address. The first will be preparing for the FCC narrow-banding requirements not only for 9-1-1, but in coordinating this effort with partner agencies who utilize VHF frequencies.

The second challenge is building a strong management team. The District, upon advice of the 9-1-1 Executive Board, has begun a restructuring process of the agency with the overall goal of giving supervisors more time to focus on direct operations and better agency performance. During this upcoming year, the goal is to review and update agency policies, provide supervisors with needed training and further develop agency goals. DC 9-1-1 will also be negotiating a new contract with the Deschutes County 9-1-1 Employee Association. The current contract is set to expire at the end of FY 2012.

The third challenge is securing funding for the District. A ballot measure establishing a new permanent rate of \$0.39 per \$1,000 of assessed value was on the May 2012 ballot, but it did not pass. The intention is to attempt another ballot measure in 2014.

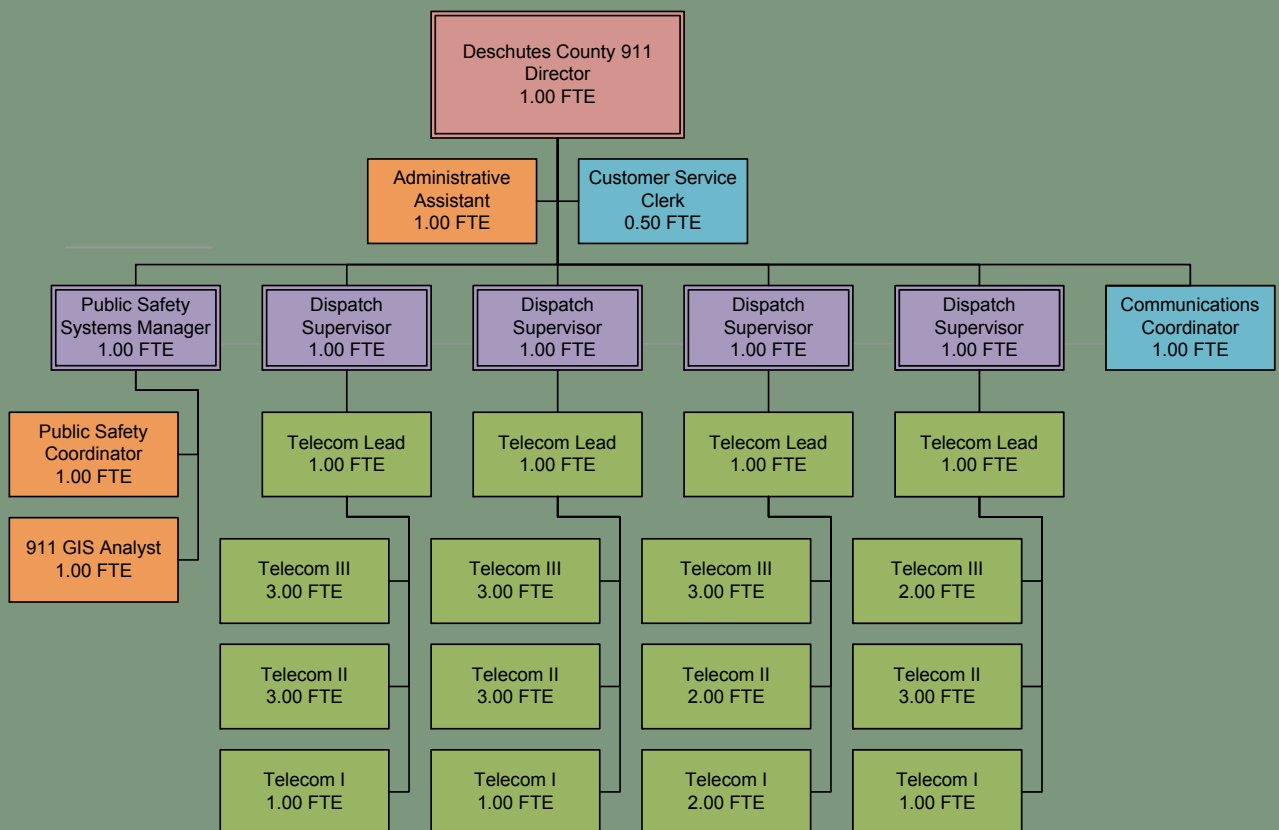
Fiscal Issues and Conditions

The vast majority of revenue for this department comes from property taxes since the passage of a tax levy in May 2008. The remaining revenue is primarily from state funds and user fees charged to other users of 9-1-1 services. Going forward the fiscal stability of the agency hinges on the passage of a ballot measure. If a measure establishing permanent funding is approved, the District will be in a financially secure state. The current local option levy, which is \$0.23 per \$1,000 of assessed value, will terminate June 30, 2013. Unless another source of funding is secured, the District will lose this source of funding. The District also receives permanent funding at \$0.16 per \$1,000 of assessed value, which will be maintained.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
DESCHUTES COUNTY 9-1-1 CSD FTE	40.50	40.50	40.50	41.50	41.50

Organizational Chart



- Department Head
- Management
- Represented by Deschutes County 911 Employees Union
- Represented by AFSCME
- Confidential Employee

Budget Summary — Deschutes County 9-1-1 (Fund 705)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	5,611,168	6,691,945	6,400,000	8,000,000	8,000,000	8,000,000	25.0%
Taxes	6,629,684	6,566,223	6,183,773	5,699,897	6,732,687	6,732,687	8.9%
Federal Government Payments	-	306,977	-	240,000	240,000	240,000	100.0%
State Government Payments	863,704	867,070	804,000	786,000	786,000	786,000	(2.2%)
Local Government Payments	81,994	72,206	62,200	60,000	60,000	60,000	(3.5%)
Charges for Services	92,442	147,578	292,000	362,950	362,950	362,950	24.3%
Interest Revenue	85,063	50,325	35,800	40,600	40,600	40,600	13.4%
Total Resources	13,364,055	14,702,324	13,777,773	15,189,447	16,222,237	16,222,237	17.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	2,421,086	2,488,221	2,997,867	3,025,493	3,025,493	3,025,493	0.9%
Benefits	<u>1,077,433</u>	<u>1,092,535</u>	<u>1,242,967</u>	<u>1,272,443</u>	<u>1,281,304</u>	<u>1,281,304</u>	3.1%
Personnel Services	3,498,519	3,580,756	4,240,834	4,297,936	4,306,797	4,306,797	1.6%
Professional and Technical Svcs	111,361	56,859	101,400	113,130	113,130	113,130	11.6%
Interfund Charges	126	64,661	45,156	45,202	45,202	45,202	0.1%
Internal Service Fund Charges	304,260	463,276	488,173	541,734	554,718	554,718	13.6%
Software Maintenance Agreement	141,513	246,296	420,500	444,500	444,500	444,500	5.7%
Other Maintenance Agreements	55,615	17,140	195,500	195,500	195,500	195,500	0.0%
Telecommunications	88,338	92,667	117,600	117,100	117,100	117,100	(0.4%)
Intergov't (Deschutes County)	254,196	255,166	250,792	252,417	252,417	252,417	0.7%
Other Materials and Services	<u>239,943</u>	<u>254,035</u>	<u>308,235</u>	<u>327,635</u>	<u>327,635</u>	<u>327,635</u>	6.3%
Materials and Services	1,195,352	1,450,100	1,927,356	2,037,218	2,050,202	2,050,202	6.4%
Capital Outlay	39,300	1,167,181	1,134,620	562,000	562,000	562,000	(50.5%)
Transfer to New Facility (706)	1,678,939	684,648	-	-	-	-	0.0%
Transfer to Equip. Res. (710)	260,000	260,000	500,000	500,000	500,000	500,000	0.0%
Contingency	-	-	5,974,963	7,792,293	8,803,238	8,803,238	47.3%
Total Requirements	6,672,110	7,142,685	13,777,773	15,189,447	16,222,237	16,222,237	17.7%

Performance Management

Action #1: Respond promptly and effectively to emergency assistance requests (Goal #1, Objective #2)

Performance Measure #1: Percentage of calls answered in 5 seconds or less

Performance Measure #2: Percentage of calls answered in 10 seconds or less

Performance Measure #3: Average ring time

Performance Measure #4: Longest ring time

Performance Measure #5: Average time to refer call to dispatch

Performance Measure #6: Implementation of quality improvement program for Emergency Response Center

Measure	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013 Target
Measure #1	86.8%	93.3%	94.6%	92.7%	94.1%	92.5%
Measure #2	99.0%	99.7%	99.8%	99.7%	99.7%	99.5%
Measure #3	4 seconds	3 seconds	3 seconds	3 seconds	3 seconds	3 seconds
Measure #4	6 seconds	45 seconds	141 seconds	46 seconds	58 seconds	10 seconds
Measure #5	13 seconds	12 seconds	12 seconds	13 seconds	13 seconds	12 seconds
Measure #6	Research Phase	Testing Phase	No Progress	Ongoing	In Process	Implement by July 2012

9-1-1 New Facility (Fund 706)

The purpose of the 9-1-1 County Service District New Facility Fund was to properly document and track all costs specific to the needs of the new 9-1-1 building. These costs included, but were not limited to: equipment, technology and furniture (desks and dispatch consoles) for all areas of the center including dispatch, administration and systems. This fund was retired June 30, 2011.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	408,693	-	-	-	-	0.0%
Federal Government Payments	-	97,308	-	-	-	-	0.0%
Interest Revenue	4,248	1,016	-	-	-	-	0.0%
Transfer from 9-1-1 (705)	1,678,939	684,648	-	-	-	-	0.0%
Total Resources	1,683,187	1,191,665	-	-	-	-	0.0%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	249,089	505,173	-	-	-	-	0.0%
Contingency	1,025,405	686,492	-	-	-	-	0.0%
Total Requirements	1,274,494	1,191,665	-	-	-	-	0.0%

9-1-1 Equipment Reserve (Fund 710)

Fund Description

The purpose of this reserve fund is to accumulate monies for financing future equipment and technology improvements. The reserve fund will allow the 9-1-1 County Service District to purchase equipment quickly, in case of an emergency or system failure, without the need to seek additional funding sources. It will also reduce future debt service costs by having cash available for capital expenditure items such as computers, software, and radio and telephone systems. The goal during FY 2013 is to develop a comprehensive equipment replacement schedule in order to better justify revenue being transferred into this fund.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	751,652	1,021,734	1,289,000	1,800,000	1,800,000	1,800,000	39.6%
Interest Revenue	10,082	7,402	6,000	10,000	10,000	10,000	66.7%
Transfer from 9-1-1 (705)	260,000	260,000	500,000	500,000	500,000	500,000	0.0%
Total Resources	1,021,734	1,289,136	1,795,000	2,310,000	2,310,000	2,310,000	28.7%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	1,000	1,000	1,000	1,000	0.0%
Capital Outlay	-	-	5,000	5,000	5,000	5,000	0.0%
Reserve for Future Expenditures	-	-	1,789,000	2,304,000	2,304,000	2,304,000	28.8%
Total Requirements	-	-	1,795,000	2,310,000	2,310,000	2,310,000	28.7%

Black Butte Ranch Service District

Denny Kelley , Chief of Police

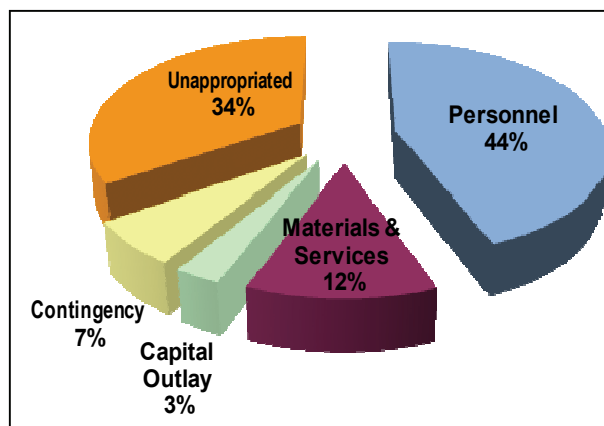
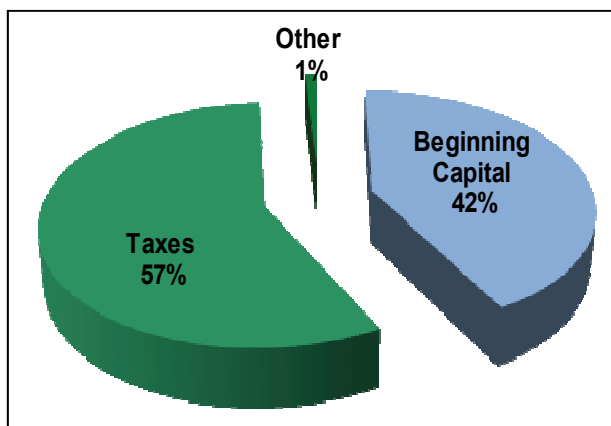
District Overview

The Black Butte Ranch Service District is a voter authorized political subdivision of Deschutes County. The Service District began operations on July 1, 1990 with one operating department, the Police Department. The Black Butte Ranch Corporation, as well as the Black Butte Ranch Association (BBRA), contract with the Service District for enforcement of Ranch rules and regulations as well as other private services.

The Police Department is managed by the Black Butte Ranch Service District Managing Board, comprised of seven Black Butte Ranch homeowners, who are appointed by the Deschutes County Board of Commissioners. The Service District Managing Board has staffed the Police Department with six full-time officers, which includes a Chief of Police, one full-time and one part-time Sergeant and four Officers. An Administrative Assistant is provided for general office work and accounting responsibilities. The Department provides the Ranch with 24-7 patrol and other law enforcement services. The Department is also involved in crime prevention, disaster mitigation, and planning in cooperation with the Ranch Management and residents to preserve the safety, security and tranquility of the Ranch. Sworn department personnel are certified police officers and function as such within and outside of the District boundaries. Additionally, in emergency situations, the BBR Police Department will provide support and assistance for local law enforcement agencies.

Budget Summary

Total Budget	\$1,521,118
Budget Change	+9.1%
Total Staff	7.38 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

Goal #1: Improve Professional Image

- ◊ Worked with BBRA, visitors, homeowners, employees and contractors to identify ways to provide better police services by continuing measurements for vacation house checks and refined corporate building checks and initiating education program with owners and vendors on proper parking of trailers
- Reach out to other law enforcement agencies to keep abreast of local issues facing law enforcement.
 - ◊ Attended monthly Oregon Department of Justice regional meetings.
 - ◊ Administration has been involved in the Deschutes County 9-1-1 Records Management System implementation process.
 - ◊ Attended Major Critical Incident meetings and tabletop exercises.
 - ◊ Obtained invitations to have officer serve on the CODE Team and the SWAT Team.
 - ◊ Chief spoke at the Law Enforcement Memorial event in Bend.
 - ◊ Attended Crime Stoppers meetings.
 - ◊ Chief served as Chair of the 9-1-1 E-Board and Vice Chair of COLES.
- Initiated research on accreditations and provided information and recommendation to the SD Board; evaluated use of Lexipol to improve policies and better prepare for accreditation.
- Maintained clean and orderly appearance in dress and look of department and vehicles.
 - ◊ The Police Department has kept the office organized and uncluttered.
 - ◊ The Kids Program is held in the garage area which is cleaned and organized prior to the event, which takes place during the months of July and August. Carpet is laid and the storage areas are covered by colorful quilts.
 - ◊ The garage and storage room were reorganized.
 - ◊ Nametags added to uniforms
- Became more involved with local and regional law enforcement activities, meetings and civilian events.
 - ◊ Chief Kelley served as Chair of the 9-1-1 Executive Board, Vice Chair of COLES and attended BBRA managers' meetings regularly, as well as presented an overview of BBRPD to Sisters Kiwanis
 - ◊ Officer Lane & Sgt. Schulz worked with area Property & Evidence Custodians.
 - ◊ Officer Lane worked two missions with the MAT Team.
 - ◊ Worked with DEA on the National Pharmaceutical Drug Take-Back Program.
 - ◊ Needs for MDCs given top priority for DHS Grant consideration by Deschutes County emergency service agencies.

Goal #2 Provide Quality Services

- Helped Black Butte Ranch Association attain its goals by continuously worked with them on safety and security issues throughout the year.
- Took the lead in safety improvements for the 4th of July Parade by providing staffing and consultation for concert events and more out-of-car presence at facilities during the summer
- Increase visibility and interaction by purchasing bicycles and increasing bike patrols, having a presence at all summer concerts, increasing the number of walk and talks at BBR facilities and increasing interaction with pool personnel
- Community Education programs
 - ◊ Some improvements were made to the Childrens Program.
 - ◊ Conducted training with BBRA Personnel in a new Ranch-wide lost children protocol.

- ◊ Coordinated with Ranch Pool personnel to better support their needs.
- ◊ Website continued to provide crime prevention and information tips.
- ◊ Radar dolly utilized to calm traffic and record speeds.
- ◊ Participated with DEA on prescription drug turn in program.
- Bike accident investigations for injury accidents continued with some statistical analysis.
- Responsive to ongoing nuisance issues by following up on traffic complaints, identified speeding locations by radar dolly followed by patrol radar, received notification of large group bookings from Welcome Center, worked with event scheduling to deal with group events, worked with BBR to improve summer concert series, and worked with volunteer patrol during renovation of Glaze Meadow Golf Course.

Goal #3 Improve Use of Technology

- Several new computers purchased
- Website improved and updated regularly and updated Kids Program photographs
- New portable radios evaluated for potential future upgrades
- Bend Police Department and Redmond Police Department loaned MDC for evaluation, training and connectivity testing

Goal #4: Improve Internal Structure, Processes and Efficiencies

- Personnel—Published an organizational chart, made AFLAC Insurance available to all personnel, and created an overtime analysis system.
- Budget and payroll—Some improvements made in time keeping and payroll records kept and improved monthly Budget Reports and analysis.
- Board/Community reports—Improved monthly statistical report and Chief Kelley worked on the Bike Safety Committee.
- Property room management—Audits scheduled and conducted, transferred responsibility to Sgt. Schulz., and made improvements to Property Receipt completed.
- Grants—DHS Grant awarded for MDCs and portable 800 MHz Radios, DOJ grant for ballistic vest replacement awarded, OACP grant and ODOT grant awarded for traffic enforcement and safety.
- Projects and Planning—Annual Reporting on accomplishments and status of specifics in Strategic Plan, planning meetings held, and number of individual projects are in process and mentioned in this report.
- Internal Communications—Redefined chain of command and command responsibilities and held regular staff meetings.
- Equipment—Glock 9mm firearms adopted as issued weapon, weapons locker purchased to improve weapons security, in-car locking rifle racks purchased and installed for ARs, Moving Radar purchased on grant, new computers purchased for officers' workstations and the property room management.

Goal #5: Maintain Effective Training Levels

- DPSST—Officer Elliott assigned to coordinate BBRPD training records, inspection process improved, regional training continues to be utilized, officers have completed approximately 688 hours of training in 2011.
- Specialized training -- Firearms training and qualifications have occurred on schedule, NIMS Training, Lethality Assessment Program training completed and adopted.
- Certifications—Required minimum hours per year for Leadership and Use of Force surpassed
- Technology—LETN's Rural Policing Institute online training courses utilized by all officers, online DPSST courses and Portland Police Bureau Roll Call videos utilized, individual learning on our computers and standardized software, monthly trainings on policy reviews, Mental Health Court, department issues and firearms

Significant Issues in the Year Ahead

The Department is working to become accredited through the Oregon Accreditation Alliance. The Department is also utilizing Lexipol to rewrite its policy manual. The Department also wants to increase its citizen contacts that are not related to enforcement or call for service as part of its community policing profile. BBRPD will continue to work on some long-term goals to include surveys of partners and stakeholders, employee evaluation program and continue to concentrate on skills training.

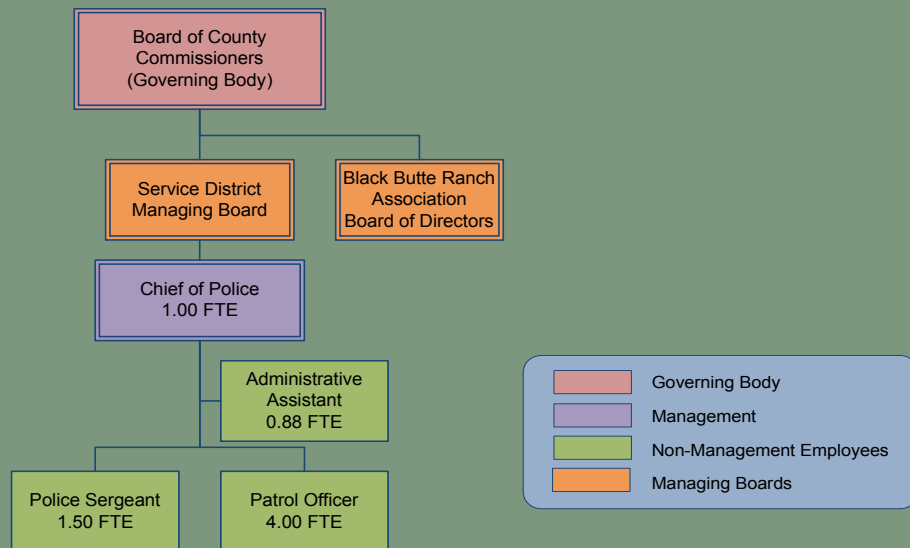
Fiscal Issues and Conditions

The FY 2013 budget is in the third year of a five-year local option tax levy at \$.55. This levy coincides with the period of the union contract negotiated in 2010. To date, revenues have held pace with projections. Spending is consistently at or below budget. A contingency of \$100,000 provides for uncertainties in the budget, principally in the cost of insurance and PERS.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
BLACK BUTTE RANCH CSD FTE	6.88	6.88	6.88	7.38	7.38

Organizational Chart



Black Butte Ranch Service District (Fund 761)

Resources	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	377,095	461,517	543,100	640,418	640,418	640,418	17.9%
Property Taxes	738,919	838,146	835,206	865,000	865,000	865,000	3.6%
Charges for Services	13,853	22,733	13,700	13,700	13,700	13,700	0.0%
Interest Revenue	3,117	3,112	2,000	2,000	2,000	2,000	0.0%
Total Resources	1,132,984	1,325,508	1,394,006	1,521,118	1,521,118	1,521,118	9.1%

Requirements	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	371,423	402,749	437,375	462,165	462,165	462,165	5.7%
Benefits	<u>150,893</u>	<u>156,147</u>	<u>198,942</u>	<u>208,325</u>	<u>208,325</u>	<u>208,325</u>	4.7%
Personnel Services	522,316	558,896	636,317	670,490	670,490	670,490	5.4%
Materials and Services	149,152	141,892	174,150	184,700	184,700	184,700	6.1%
Capital Outlay	-	-	45,000	45,000	45,000	45,000	0.0%
Contingency	-	-	100,000	100,000	100,000	100,000	0.0%
Unappropriated Ending Fund Balance	-	-	438,539	520,928	520,928	520,928	18.8%
Total Requirements	671,468	700,788	1,394,006	1,521,118	1,521,118	1,521,118	9.1%

Extension/4-H County Service District

Dana Martin, Staff Chair

Mission Statement

The Oregon State University Extension Service engages the people of Oregon with research-based knowledge and education that focus on strengthening communities and economies, sustaining natural resources, and promoting healthy families and individuals

District Overview

Extension leads the Oregon State University's outreach mission by engaging with Oregon's communities to have positive impacts on community livability, economic vitality, natural resources sustainability, and the health and well being of people. Based on these positive impacts, OSU Extension Service is recognized as one of America's top five Land-Grant University Extension systems.

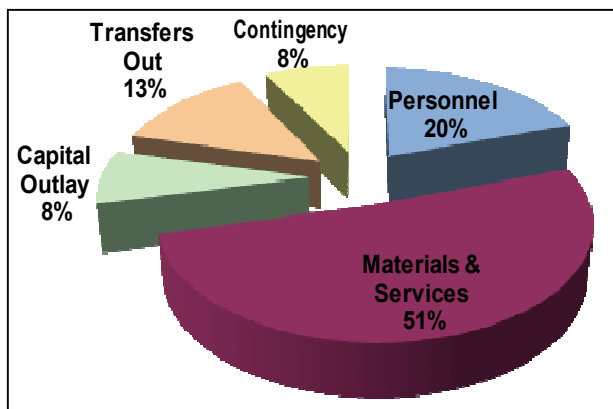
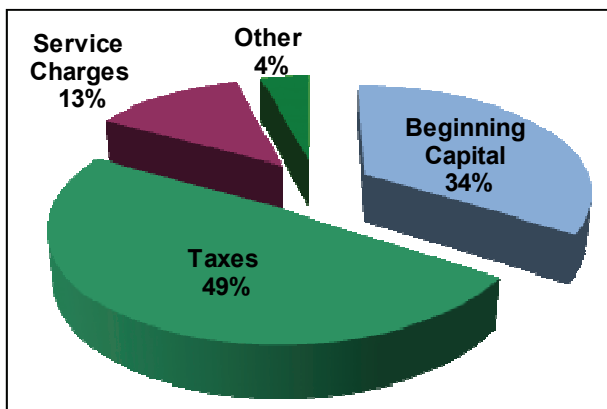
OSU Extension Service was established in 1911 when the Oregon Agricultural College's Board of Regents organized Oregon Extension programs. Federal passage of the Smith-Lever Act in 1914 created the "Cooperative" Extension Service nationwide. This act established the funding mechanism to provide federal, state and county funds to support extension programs in every county in the United States. In Deschutes County, the OSU Extension Service was established in 1916. In 1982, county residents passed a permanent tax base to support local Extension programming.

The following are examples of the programs offered through the OSU Extension Service.

4-H Youth Development: 4-H helps young people learn and grow through a process that builds competence, confidence, connection, compassion and character. The 4-H program in Deschutes County has approximately 150 volunteer leaders who work with more than 1,000 youth in grades 4 to 12. Traditional 4-H project areas include animal science, communication, home economics, natural science, shooting sports, science, engineering and technology. Non-traditional programs include special camps and school enrichment activities such as GPS/GIS mapping programs.

Budget Summary

Total Budget	\$760,579
Budget Change	+1.5%
Total Staff	2.00 FTE
Staff Change	No Change



Agricultural Sciences (Small Farms/Small Acreages): The Small Farms/Small Acreages program in Central Oregon helps commercial and non-commercial small farm entrepreneurs and small acreage landowners learn to be good stewards of their land while exploring opportunities to successfully produce and create income from their farms.

Forestry and Natural Resources: The Extension Forestry and Natural Resources Program provides objective, research-based information and education opportunities for woodland owners, industrial forest owners, logging operators, natural resource professionals and the public through classes, seminars, field trips and demonstrations.

Extension Family & Community Health: This program provides education and information in the traditional areas of home economics including foods and nutrition, financial management, food preservation, child and family development, and parenting.

Successes and Challenges

Successes in the Past Year

4-H Youth Development

More than 1,000 youth and volunteers were engaged in citizenship, leadership and communication opportunities through participation in the Deschutes County 4-H Youth Development program which includes traditional 4-H project clubs and school-enrichment programs. As part of the 4-H Mission Mandate to add to the number of young scientists entering college, 4-H has expanded programs that focus on science, engineering and technology. Since rich educational materials and videos have also been developed to support 4-H youth, volunteers and parents in science-based programs within 4-h projects. The annual High Desert Leadership Retreat attracted more than 130 youth, grades 7-12, who learned leadership and team building skills. Small animal, expressive arts and archery are some of the fastest growing areas in 4-H. Deschutes County 4-H youth also continue to participate in public speaking and skills contest, as well as judging competitions.

Agriculture/Small Farms

- Living on a Few Acres, an annual conference featuring educational classes for small farmers and rural landowners, attracted 286 participants, a 24% increase over the previous year. Evaluations showed that 88% of respondents intend to implement three or more of the ideas they learned at this conference to improve their farm or property.
- Continuing Education classes and workshops, such as Enterprise Feasibility, Pasture Management and Irrigation Efficiency were held to help small farm producers be successful in their biological, physical, financial and family aspects of the farm business.

Forestry and Natural Resources

This program reached about 1,200 landowners, forestry professional and other clientele through educational workshops and field tours. Forestry faculty completed an online reforestation module for the web-based course, "How to Manage Your Forest." A three-day professional conference, "Forest Restoration—Beyond Fuel Reduction: What is the Vision?" was also co-hosted. A Master Land Stewards program is under development to help landowners manage their woodlands.

Horticulture/Home Garden and Landscaping

OSU Master Gardener program in Central Oregon trained and recertified nearly 100 volunteers who helped with the All-American Selections Display Garden, Gardener's Mini-College, Hollinshead Community Garden, Spring Gardening Seminar, High Desert Garden Tour and OSU Plant Clinics. OSU Master Gardener Volunteers also managed the Northwest Crossing Community Garden and provided programs for local schools and after school clubs. Through the Spring Gardening Seminar, Garden Market and High Desert Garden Tour, Central Oregonians learn about plant selection, gardening and landscaping techniques. The High Desert Green Industry Conference, an educational event for green industry professionals, provided horticulture education specific to Central Oregon.

Extension Family & Community Health

Through the Oregon Family Nutrition Program (SNAP-Ed), OSU Extension staff reached more than 15,000 youth and families in schools throughout Central Oregon. Students were engaged in learning about healthy food and activity, with positive impacts from this program. Adult classes and public events, such as Project Homeless Connect and High School Teen Parent programs help teach people about food and nutrition. OFNP program brings in more than \$1.1 million in local contributor pledges and \$1.1 million in federal cost-share to serve families in Central Oregon. Master Food Preservers Program provided 13 food preservation and food safety public workshops. In addition, 11 Master Food Preservers contributed 550 hours through public workshops, manned food preservation booths and safety displays and testing dial gauges on pressure canners. Garden-enhanced Nutrition Education lessons were shared with students throughout Central Oregon. Kids learned the connection between growing healthy food and growing healthy themselves.

Significant Issues In the Year Ahead

OSU Extension Service is one of three programs included in the Statewide Public Service Programs of Oregon State University, referred to as "the Statewides." Although OSU Extension has experienced budget reductions, it has made adjustments and continues to provide educational programs and service to areas of agriculture, forestry, youth development, and family and community health. Through the OSU Outreach and Engagement Division, exciting initiatives such as Oregon Open Campus are also expanding. Oregon Open Campus is a partnership between Oregon State University Extension and Extended Education, local community colleges, and private businesses. The goal of this partnership is to more effectively meet community-based educational needs.

OSU Extension has transformed its structure to improve administrative efficiency and simplify complexities within the organization. Regional Administrators are now in place and faculty/staff are adjusting to new roles and responsibilities within the organization.

Fiscal Issues and Conditions

The permanent tax rate for the Extension/4H Service District is projected to raise \$362,000 in FY 2013, which is used primarily to fund two administrative support positions, one 4-H program coordinator and two part time program assistants. County resources also support operations such as building and grounds maintenance, program delivery expenses and office supplies.

A large part of funding for the OSU Extension Service in Deschutes County is from state higher education resources, which support faculty salaries. Public and private grants, program fees and contributions support specific program delivery. In addition, community volunteers and businesses contribute support for specific programs offered by OSU Extension.

OSU program revenue/Extension activities continue to grow due to success of events such as the High Desert Green Industry Conference, Living on a Few Acres, Master Gardeners, Garden Tour and Forestry programs. For FY 2013, \$90,000 in revenue has been budgeted for these Extension activities. Expenses are budgeted higher this year due to the construction of a greenhouse which will be used for educational programming. In addition, \$100,000 is being transferred to the Extension/4H Construction Fund (721) for future expansion of the Extension office.

Extension/4-H County Service District (Fund 720)

Resources	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	311,133	305,298	278,000	259,578	259,578	259,578	(6.6%)
Property Taxes	381,777	384,418	361,310	373,000	373,000	373,000	3.2%
State Government Payments	22,415	23,874	24,200	26,000	26,000	26,000	7.4%
Charges for Services	83,057	87,254	81,000	96,351	96,351	96,351	19.0%
Non-Operational Revenue	4,442	5,557	5,040	5,550	5,550	5,550	10.1%
Transfer from Ext/4-H Constr. (721)	-	-	100	100	100	100	0.0%
Total Resources	802,824	806,401	749,650	760,579	760,579	760,579	1.5%

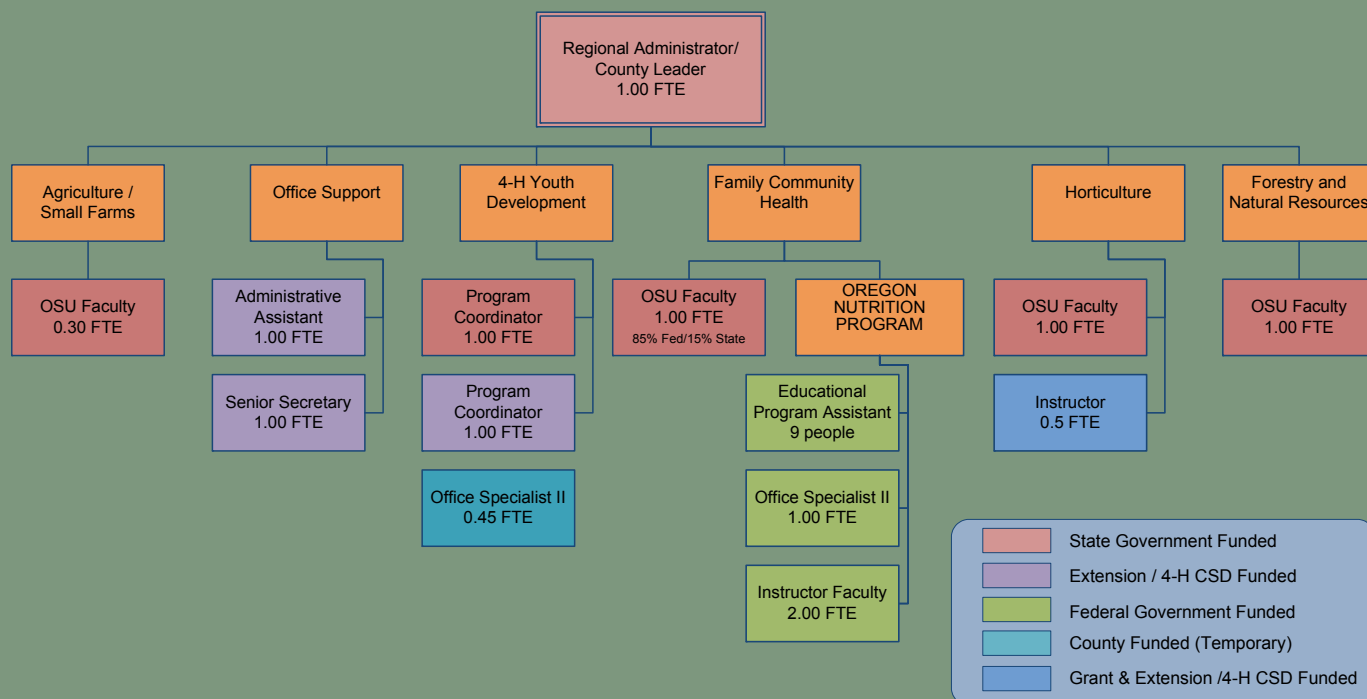
Requirements	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	87,019	86,162	95,647	99,816	99,816	99,816	4.4%
Benefits	<u>45,357</u>	<u>46,304</u>	<u>47,604</u>	<u>51,053</u>	<u>51,513</u>	<u>51,513</u>	8.2%
Personnel Services	132,376	132,466	143,251	150,869	151,329	151,329	5.6%
Coordinator Fee	87,007	88,430	98,616	112,636	112,636	112,636	14.2%
Internal Service Fund Charges	12,149	12,808	11,150	23,534	23,427	23,427	110.1%
Program Expense	84,187	66,875	100,000	100,000	100,000	100,000	0.0%
Other Materials and Services	<u>106,807</u>	<u>121,514</u>	<u>156,547</u>	<u>154,150</u>	<u>154,150</u>	<u>154,150</u>	(1.5%)
Materials and Services	290,150	289,627	366,313	390,320	390,213	390,213	6.5%
Capital Outlay	-	-	100	60,000	60,000	60,000	59900%
Transfer to Ext/4-H Constr. (721)	75,000	100,000	161,016	100,000	100,000	100,000	(37.9%)
Contingency	-	-	78,970	59,390	59,037	59,037	(25.2%)
Total Requirements	497,527	522,093	749,650	760,579	760,579	760,579	1.5%

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
EXTENSION/4-H CSD FTE	3.00	2.00	2.00	2.00	2.00

The Extension/4H County Service District has 2.00 FTE funded by the County, however, a program coordinator position, 1.00 FTE, is also funded by the County, but does not appear as a personnel expense. This position operates in a state program capacity and appears as a materials and services expense.

Organizational Chart



Extension/4-H CSD Construction (Fund 721)

This fund was reactivated in FY 2010 to track a project to expand the current Extension/4-H facilities. The expansion will provide much needed office space and eliminate current outside lease requirements. This plan includes a conference room and a large kitchen for Oregon Family Nutrition programs. A transfer of \$100,000 will be made from the Extension/4-H (Fund 720) as seed money for what is expected to be a \$1 million project. With this transfer, total resource balance is approximately \$378,100. Additional funds will be sought through fundraising efforts.

Resources	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	-	75,347	176,200	277,150	277,150	277,150	57.3%
Interest Revenue	347	946	950	950	950	950	0.0%
Transfer from Extension/4-H (720)	75,000	100,000	161,016	100,000	100,000	100,000	(37.9%)
Total Resources	75,347	176,294	338,166	378,100	378,100	378,100	11.8%

Requirements	FY 2010 Actual	FY 2011 Budget	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	-	-	100	100	100	100	0.0%
Capital Outlay	-	-	100	100	100	100	0.0%
Transfer to Extension/4-H (721)	-	-	100	100	100	100	0.0%
Reserve for Future Expenditures	-	-	337,866	377,800	377,800	377,800	11.8%
Total Requirements	-	-	338,166	378,100	378,100	378,100	11.8%

Sunriver Service District

Art Hatch, Fire Chief
Marc Mills, Chief of Police

Mission Statement

Protecting life and property, fostering a sense of safety and security in the Sunriver community

District Overview

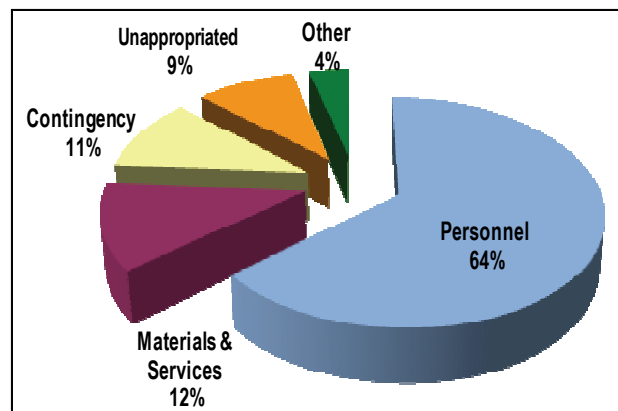
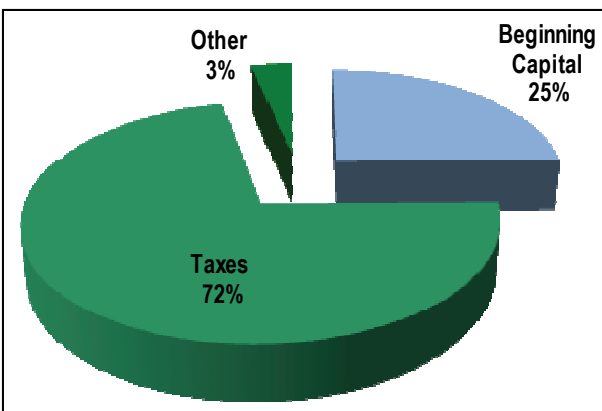
The Sunriver Service District was established in 2002 to oversee the Sunriver fire and police departments in this urban unincorporated community in Deschutes County. The district works with the Sunriver Owners Association to manage the community under the laws of the state and a management agreement with Deschutes County.

A five-member board oversees budget and contracting issues for the district and hires a Chief of Police and a Fire Chief who manage day-to-day operations. The board is also responsible for managing personnel negotiating labor contracts for both departments.

The board members and chiefs meet monthly to discuss pending business to maintain excellent emergency services for a high quality of life in Sunriver.

Budget Summary

Total Budget	\$5,305,981
Budget Change	+1.7%
Total Staff	26.50 FTE
Staff Change	No Change



Successes and Challenges

Successes in the Past Year

- ◆ The Sunriver Service Strategic Plan was updated as appropriate during the year
- ◆ The Standards of Cover Study and the Emergency Operations Plan were completed and simulated training exercises occurred

Significant Issues in the Year Ahead

- ◆ The district is preparing for collective bargaining negotiations for contracts that expire on June 30, 2012.
- ◆ District Board will interview for a new Police Chief to replace Mike Kennedy who was relieved of duties. In the interim Marc Mills of the Deschutes County Sheriff's Department is acting as Police Chief.
- ◆ The proposed budgeted tax rate is 3.31/1,000, the same as the last two (2) years.

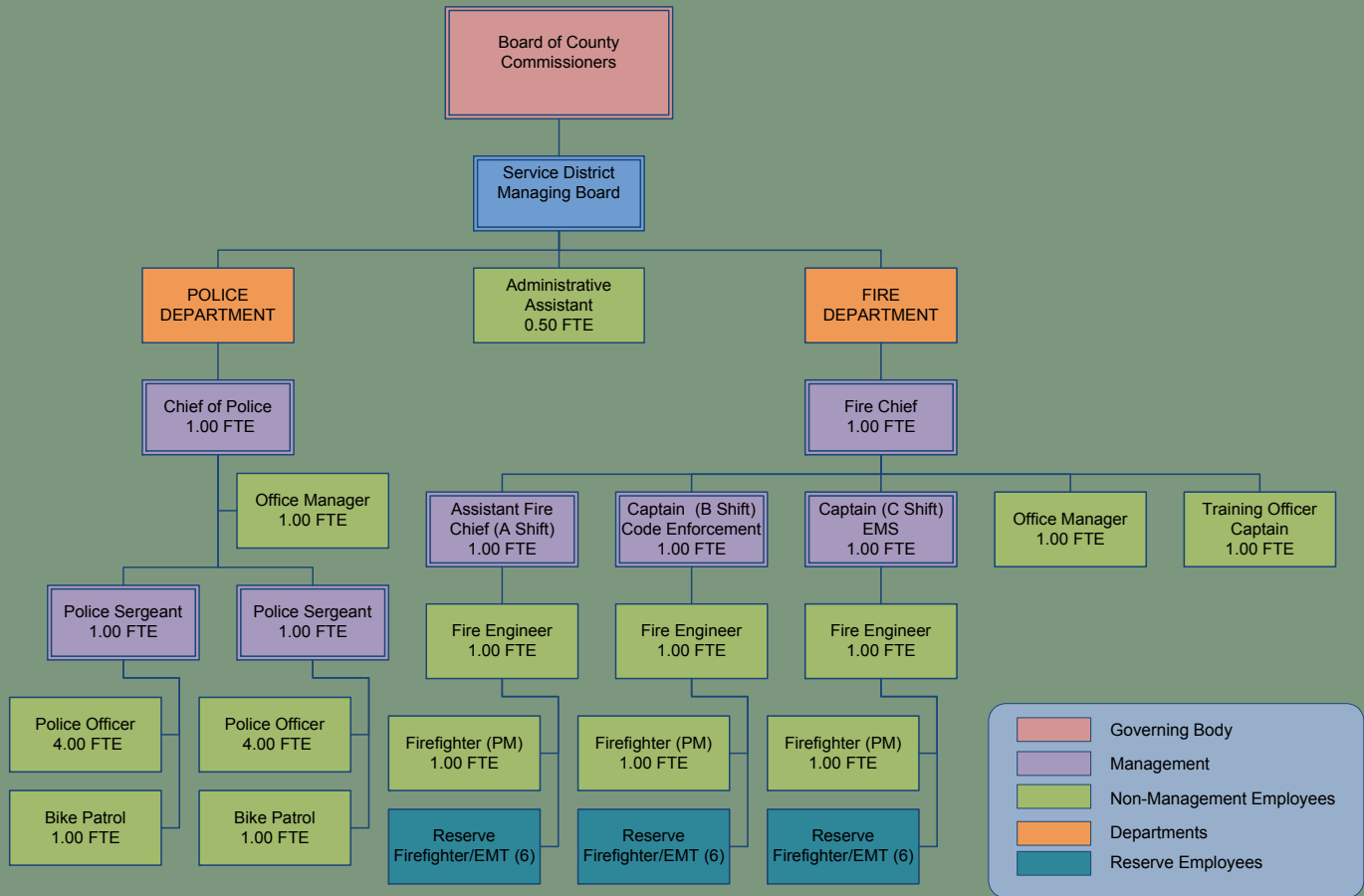
Fiscal Issues and Conditions

The major source of revenue (93 % of total) for the Sunriver Service District is property taxes from a permanent district tax rate. Property tax collections are projected to decrease by 1.5% in FY 2013. The remainder of the district's revenue comes from charges for contracted public safety services, court fines and fees, and interest revenue. Expenses are budgeted to increase by 1% in FY 2013. The Budget assumes no wage increases for personnel other than known step increases.

Staff Summary

Full Time Equivalents	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
SUNRIVER SERVICE DISTRICT FTE	26.50	26.50	26.50	26.50	26.50

Organizational Chart



Budget Summary — Sunriver Service District (Fund 715)

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	1,227,948	1,290,523	1,221,887	1,315,681	1,315,681	1,315,681	7.7%
Taxes	3,617,275	3,804,288	3,816,570	3,807,300	3,807,300	3,807,300	(0.2%)
Federal Payments	-	2,623	-	-	-	-	0.0%
Charges for Services	199,088	171,139	162,650	166,000	166,000	166,000	2.1%
Fines	9,627	11,427	9,500	8,000	8,000	8,000	(15.8%)
Interest Revenue	9,785	9,143	7,500	9,000	9,000	9,000	20.0%
Sale of Equipment & Material	6,905	-	-	-	-	-	0.0%
Total Resources	5,070,628	5,289,143	5,218,107	5,305,981	5,305,981	5,305,981	1.7%
Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Salaries	2,080,903	2,194,359	2,366,684	2,344,275	2,344,275	2,344,275	(0.1%)
Benefits	<u>759,717</u>	<u>844,345</u>	<u>1,070,323</u>	<u>1,048,992</u>	<u>1,048,992</u>	<u>1,048,992</u>	(2.0%)
Personnel Services	2,840,620	3,038,704	3,437,007	3,393,267	3,393,267	3,393,267	(0.7%)
Materials and Services (Police)	138,984	132,023	181,143	185,104	185,104	185,104	2.2%
Materials and Services (Fire)	268,696	313,770	324,489	317,048	317,048	317,048	(2.3%)
Other Materials and Services	<u>131,670</u>	<u>149,355</u>	<u>168,550</u>	<u>143,950</u>	<u>143,950</u>	<u>143,950</u>	4.4%
Materials and Services	539,350	595,148	674,182	646,102	646,102	646,102	0.4%
Debt Service	-	-	100	100	100	100	0.0%
Capital Outlay	135	-	100	100	100	100	0.0%
Transfer to Reserve Fund (716)	400,000	200,000	200,000	200,000	200,000	200,000	0.0%
Contingency	-	-	205,718	566,412	566,412	566,412	120.5%
Unappropriated Ending Fund Balance	-	-	700,000	500,000	500,000	500,000	(28.6%)
Total Requirements	3,780,105	3,833,852	5,217,107	5,305,981	5,305,981	5,305,981	1.7%

Sunriver Service District Reserve (Fund 716)

The reserve is used to maintain funds for capital asset purchases, such as vehicles and operating equipment. The majority of FY 2013 revenue is from a Sunriver Service District Fund (715) transfer of \$200,000.

Resources	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Beginning Net Working Capital	63,612	273,203	353,745	504,444	504,444	504,444	42.6%1%
Federal Government Payments	-	8,650	-	-	-	-	0.0%
Interest Revenue	1,088	900	500	500	500	500	0.0%
Transfer - Sunriver Service District (715)	400,000	200,000	200,000	200,000	200,000	200,000	0.0%
Total Resources	464,700	482,753	554,245	704,944	704,944	704,944	27.2%

Requirements	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted	% Chg. FY 2013
Materials and Services	120	120	120	120	120	120	0.0%
Capital Outlay	191,377	124,269	56,000	26,276	26,276	26,276	(53.1%)
Reserve for Future Expenditures	-	-	499,125	678,548	678,548	678,548	35.9%
Total Requirements	191,497	124,389	555,245	704,944	704,944	704,944	27.0%

Capital Improvement Program

The Capital Improvement Program (CIP) is a blueprint used for planning capital expenditures for Deschutes County over the next five years. The CIP has the following benefits to the community:

- Facilitates coordination between capital needs and the operating budgets
- Control of its tax rate, and avoids sudden changes in its debt service requirements
- Identifies the most economical means of financing capital projects
- Increases opportunities for obtaining federal and state aid
- Relates public facilities to other public and private development and redevelopment policies and plans
- Focuses attention on community objectives and fiscal capacity
- Keeps the public informed about future needs and projects
- Coordinates the activities of overlapping units to reduce duplication
- Encourages careful project planning and design to avoid costly mistakes and helps the County reach desired goals

Capital outlays are budgeted by individual funds in support of the CIP. As part of the budget process, all FY 2012 capital requests have been approved by the Budget Committee and adopted by the Board of County Commissioners. The following projects are those with a value of \$100,000 or more.

Construction Projects - Buildings

North County Services Building

This is a new North County Services Building in Redmond to house various county departments such as Health Services, Community Justice and the Justice Court. A new North County service building is necessary due to lack of space in the current facility. To meet this need, the new building will allow the County to consolidate all North County services in one location.

The State of Oregon signed a memorandum of understanding stating their intent to co-locate to this new “government center” facility. The State and County will each occupy approximately 19,000 square feet.

Funding: North County Service Building Fund (Fund 462); A combination of funding from the General County Projects Fund (142) and a bond issue are expected to finance the project. Potential lease payments from tenants will be applied to debt service.

Impact on Future Operating Budgets: The addition of a North County Service Building will cause an increase in utility expenses and facility maintenance. Some efficiency may be realized with the consolidation of staff and potential co-location with other governmental entities.

Estimated Useful Life: 30 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$3,910,000	\$0	\$3,910,000
TOTAL	\$3,910,000	\$0	\$3,910,000

Sisters School-Based Health Clinic

In Sisters, a school-based health care clinic is being constructed on donated land adjacent to Sisters Middle School. A federal grant from the Health Resources and Services Administration was awarded for \$500,000 in support of this project. Currently, those services are being provided at a temporary Sisters School District location. The anticipated services to be provided are to include public health nurse services, mental health and addiction treatment services, and dental care to children, and their families. Deschutes County offers public health and behavioral health services out of a network of school-based health centers in Bend, Redmond, Gilchrest (via a service contract for medical and behavioral health), La Pine and Sisters.

Funding: Sisters Health Clinic Fund (Fund 464)

Impact on Future Operating Budgets:

Estimated Useful Life: 30 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$600,000	\$0	\$600,000
TOTAL	\$600,000	\$0	\$600,000

Jail Project

Deschutes County has been in the planning and design stage for expansion and remodel of the current jail facility for several years. A request for general obligation bonds to fund the jail project was turned down by voters in May 2011. Some planning, design and initial construction took place in FY 2011 and FY 2012 including the renovation of the central control room, locker rooms and kitchen storage area, addition of a staff lounge and expansion of the evidence storage room. There is no construction planned for FY 2013.

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2008	\$386,613	\$0	\$386,613
FY 2009	\$2,031,792	\$0	\$2,031,792
FY 2010	\$724,269	\$0	\$724,269
FY 2011	\$244,351	\$0	\$244,351
FY 2012	\$905,000	\$0	\$905,000
Undetermined	\$0	\$40,000,000	\$40,000,000
TOTAL	\$4,292,025	\$40,000,000	\$44,292,025

Justice Building and Courthouse Remodels

In order to consolidate court public service counters and to provide additional office and storage space for both courts and the District Attorney's office, portions of the justice building basement and second floor of the courthouse will be remodeled. In addition, there will be a significant remodel of a judge's chambers and courtroom to provide more courtroom and jury space, and the public restrooms will be remodeled to bring them into compliance with ADA code.

Funding: Campus Improvement Fund (Fund 463)

Impact on Future Operating Budgets: This is a minor addition and should have minimal additional impact on future operating budgets.

Estimated Useful Life: 30 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$442,250	\$0	\$442,250
TOTAL	\$442,250	\$0	\$442,250

Construction Projects - Solid Waste Capital Project Fund

Rock Removal

This entails drilling, blasting, crushing and transporting rock in the Knott Landfill excavation area. Rock removal is required to provide future capacities for landfill cells. The project will also produce aggregate products for use by the Road Department.

Funding: Solid Waste Capital Projects Fund (Fund 613)

Impact on Future Operating Budgets: There are no anticipated future operating budget impacts.

Estimated Useful Life: N/A

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$1,000,000	\$0	\$1,000,000
TOTAL	\$1,000,000	\$0	\$1,000,000

Southwest Access Road Improvements

A left turn lane and acceleration/deceleration lanes will be installed on Highway 97 at the entrance to the Southwest Transfer Station. Traffic volumes at the Southwest Transfer Station have increased to the point where access from Highway 97 has become hazardous. This addition will improve overall safety. The road will be owned by the Oregon Department of Transportation (ODOT).

Funding: Solid Waste Capital Projects Fund (Fund 613)

Impact on Future Operating Budgets: Since it will be owned by ODOT, there are no anticipated future operating budget impacts.

Estimated Useful Life: N/A

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$500,000	\$0	\$500,000
TOTAL	\$500,000	\$0	\$500,000

Construction Projects - Road

Future CIP Project Reserves

These funds will be used to construct Capital Improvement Plan projects identified in the County's 20-year Transportation Capital Improvement Plan, as well as provide required cash match resources for state and federal projects, such as the Oregon Department of Transportation's Bike/Pedestrian project, the Federal Transportation Enhancement program, and the Federal Flex Fund grant program for multi-modal investments.

Funding: Road Department (Fund 325)

Impact on Future Operating Budgets: The Road Department will be responsible for maintaining and repairing any additions to County roads.

Estimated Useful Life: Unknown

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$1,945,800	\$0	\$1,945,800
TOTAL	\$1,945,800	\$0	\$1,945,800

System Upgrades

Deschutes County 9-1-1 CSD Radio System Upgrade

This project will update the 9-1-1 emergency dispatch radio system, which manages all Police, Fire and EMS radio and paging services. It will also allow 9-1-1 to monitor remote alarms and control perimeter security for the new dispatch facility. This will make the center compliant with FCC standards and regulations. Costs for this project were distributed equally over three years (FY 2010 – FY 2012). Funds from the 5-year local option levy were set aside for this project.

In FY 2013 this project will cover the upgrade of some components of the radio system to meet the FCC 2013 mandates for narrowbanding.

Funding: 9-1-1 County Service District (Fund 705)

Impact on Future Operating Budgets: As a replacement for the existing dispatch radio system, it should have no additional impact on future operating budgets.

Estimated Useful Life: 15 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2010	\$1,200,000	\$0	\$1,200,000
FY 2011	\$1,200,000	\$0	\$1,200,000
FY 2012	\$1,200,000	\$0	\$1,200,000
FY 2013	\$200,000	\$0	\$200,000
TOTAL	\$3,800,000	\$0	\$3,800,000

CAD to CAD Project

This is a grant project with the State of Oregon to complete connecting all of the 9-1-1 centers in Central Oregon (Washington to California) with the Oregon State Police and the Oregon Department of Transportation. The grant was originally awarded in FY 2008, but the state is now ready to connect their portion.

This project will allow 9-1-1 centers to directly pass critical information regarding incidents without the delays or multiple phone calls currently needed. It will also bring the State Police and Department of Transportation into the loop in order to expedite their response to emergency situations.

Funding: 9-1-1 County Service District (Fund 705)

Impact on Future Operating Budgets: As an upgrade to the existing paging system, it should have no additional impact on future operating budgets.

Estimated Useful Life: 10 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$240,000	\$0	\$240,000
TOTAL	\$240,000	\$0	\$240,000

Deschutes County 9-1-1 Paging System Upgrade

This project will update the 9-1-1 paging system to comply with federal mandates. The FCC has mandated all radio system be upgraded to what is called narrowband by December 31, 2012. The current emergency paging system is utilized by all Deschutes County public safety services, as well as others in the tri-county region. Deschutes County Behavioral Health and Information Technology departments, and the City of Bend Public Works also use this critical system.

Coverage area is lost with the mandated narrowbanding. This project will reduce any loss in coverage and provide redundancies in the system not available previously.

Funding: 9-1-1 County Service District (Fund 705)

Impact on Future Operating Budgets: As an upgrade to the existing paging system, it should have no additional impact on future operating budgets.

Estimated Useful Life: 10 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2012	\$150,000	\$0	\$150,000
FY 2013	\$100,000	\$0	\$100,000
TOTAL	\$250,000	\$0	\$250,000

Special Construction Projects - Landfill Closure

Demo Groundwater Monitoring Wells

Three groundwater monitoring wells will be installed to determine if the closed landfill is releasing contaminants. This project is part of the Department of Environmental Quality's required groundwater assessment for all unlined non-municipal landfills.

Funding: Landfill Closure Fund (Fund 611)

Impact on Future Operating Budgets: The monitoring wells will bring annual monitoring costs in future years projected to be about \$25,000 per year.

Estimated Useful Life: 30 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$400,000	\$0	\$400,000
TOTAL	\$400,000	\$0	\$400,000

Equipment - Road

Chip Spreader

The chip spreader is an all-wheel drive, self propelled unit that spreads gravel (chips) in chip seal pavement maintenance operations. Dump trucks feed the hopper and the chip spreader electronically meters the amount of material distributed on to the road surface. This piece of equipment will replace a chip spreader purchased in 1994.

Lowboy Tractor

A lowboy tractor is a truck chassis used to pull our lowboy trailer for the transport of large equipment to and from jobsites. It will be replacing a 23 year old tractor.

Lube Truck

A lube truck chassis is the chassis that a lube body is mounted on. The lube truck is used to fuel equipment on-site on a daily basis for the Road and Solid Waste Departments. It also carries new and waste lubricants and coolant to provide PM services in the field. The current lube body will be moved to the new chassis. The old chassis will be utilized to replace a 27 year old chassis that has a low mileage use and is used for crack seal and magnesium chloride application.

930 Wheel Loader

A wheel loader is used for material handling, digging, load and carry, road building, and site preparation. It is a small wheel loader that is easy to transport and operate in small areas. It will be replacing a 25 year old loader.

966H Wheel Loader

A wheel loader is used for material handling, digging, load-and-carry, road building, and site preparation. This piece of equipment will replace a wheel loader purchased in 1985.

Funding: Road Building and Equipment (Fund 330)

Impact on Future Operating Budgets: This equipment will require regular maintenance and repair. However, by replacing older equipment it is expected maintenance and repair demands will be at a lower level on the newer equipment.

Estimated Useful Life: 15 years

Equipment	Fiscal Year	Known Funding	Unidentified Funding	Total Funding
Chip Spreader	FY 2013	\$240,000	\$0	\$240,000
Low Boy Tractor	FY 2014	\$120,000	\$0	\$120,000
Lube Truck	FY 2015	\$130,000	\$0	\$130,000
930 Wheel Loader	FY 2016	\$165,000	\$0	\$165,000
966 Wheel Loader	FY 2017	\$375,000	\$0	\$375,000
TOTAL		\$1,030,000	\$0	\$1,030,000

Maintenance & Repair—Buildings

HVAC System Upgrades

This project upgrades the HVAC system and replaces identified units. This is an ongoing project with \$100,000 in upgrades scheduled each year.

Funding: General County Projects Funds (Fund 142)

Impact on Future Operating Budgets: These ongoing upgrades are anticipated to reduce the required maintenance and repair on the HVAC system and increase efficiency.

Estimated Useful Life: Ongoing

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2013	\$100,000	\$0	\$100,000
FY 2014	\$100,000	\$0	\$100,000
FY 2015	\$100,000	\$0	\$100,000
FY 2016	\$100,000	\$0	\$100,000
FY 2017	\$100,000	\$0	\$100,000
TOTAL	\$100,000/yr.	\$0	\$100,000/yr.

Software

Public Health Electronic Medical Records System

This project will replace and/or upgrade the Public Health Department current records system and will provide for an electronic medical health record that is fully integrated and adaptable for continuity of patient care. This system includes a practice management system, client accounting, administrative functions and electronic records management. Implementation of this system will make the public health facility compliant with the ‘The American Recovery and Reinvestment Act’ requirement that calls for electronic medical records for all patients by 2014.

Funding: Public Health Department (Fund 259)

Impact on Future Operating Budgets: This purchase will require regular monthly maintenance fees.

Estimated Useful Life: 10 years

Fiscal Year	Known Funding	Unidentified Funding	Total Funding
FY 2012	\$131,500	\$0	\$131,500
FY 2013	\$65,000	\$0	\$65,000
TOTAL	\$196,500	\$0	\$196,500

Debt Overview

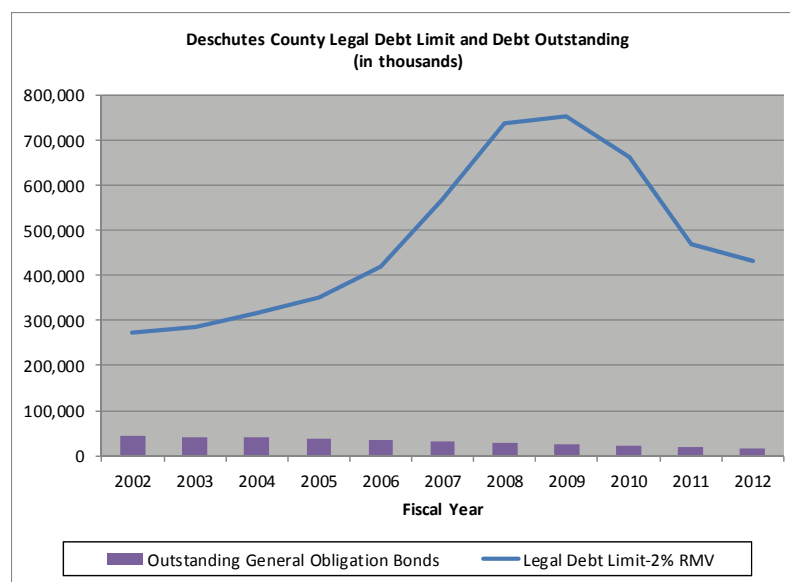
Debt is often used as a means of financing capital improvements or projects by many organizations. Review of debt issuances is imperative to ensure a jurisdiction's credit rating is maintained at an optimal level. Deschutes County is rated by Moody's Investors Services and gave the County's General Obligation debt a rating of Aaa when issued. Moody's assigned the County's March 2012 Full Faith & Credit borrowing an Aa3 rating.

There are a variety of securities available to issue debt. Deschutes County uses general obligation, pension and full, faith and credit obligation bonds. Occasionally other revenue sources are used when the project may not meet the requirements of other types of debt. Components of a security include the purpose, length of financing, interest rates and the source of the funds for repayment.

General Obligation (GO) bonds are bonds with a credit agreement which is a full faith and credit obligation and is payable from taxes that may be levied without limitation of the Oregon Constitution. GO bonds may be issued after approval of the electors in the district or when replacing outstanding GO bonds and are to finance capital construction or improvements. They are secured by a commitment to levy ad valorem taxes.

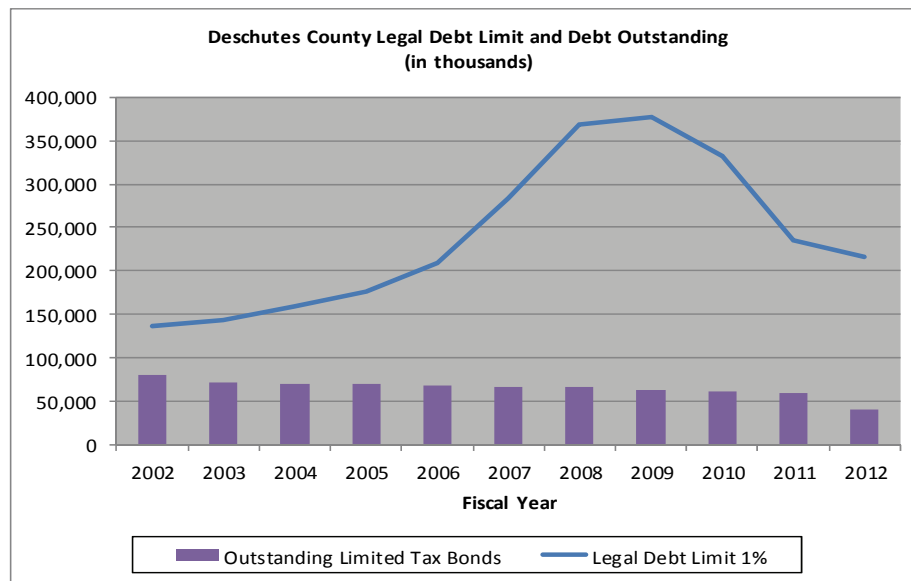
Oregon Revised Statutes (ORS 287A.100) set legal limitations on the level of limited tax, pension tax and general obligation bonds. The general obligation bond limit per ORS is 2% of the real market value (RMV) of the jurisdiction. The 2011-2012 RMV for Deschutes County is \$21,550,551,814, making the legal limit for general obligations \$431,011,036, well below the actual GO debt level of \$15,775,000.

This graph illustrates Deschutes County's debt limit capacity as compared to the actual debt outstanding:



Limited tax bonds are bonds or other obligations which are full faith and credit obligations, and may be paid from any taxes which the issuer may levy within the limitations of the Oregon Constitution (ORS 288.155). A full faith and credit obligation is an unconditional promise to pay. It is a pledge of the full financial resources and taxing power of the issuer, but is not necessarily backed by ad valorem taxes. These bonds differ from the general obligation bonds (unlimited tax bonds) on which ad valorem taxes may be levied to pay the debt.

The legal debt limit in the Oregon Revised Statutes for limited tax bonds is 1% of real market value. Deschutes County's legal limit for limited tax bonds is \$215,505,518 and the outstanding debt is \$56,816,700.



Pension obligation bonds were issued in FY 2002 and 2004 to cover the County's estimated unfunded actuarial liability (UAL) to the Public Employees Retirement System (PERS). The County, as part of a group of local governments, issued a total of \$ 12.6 million of limited tax pension obligations for this purpose. The issuance of these bonds provided savings on projected increases in PERS rates that would otherwise have been necessary to make up the UAL over time. Debt service payments are covered by department charges based on current payroll. The rate charged to departments is 1.72% of PERS eligible wages.

The legal debt limit, based on Oregon Laws 2001, Chapter 945, Section 24 (3), for limited tax pension bonds is 5% of real market value of the taxable property within the districts' boundaries. Deschutes County's legal limit for limited tax pension bonds is \$1,077,527,591 and the outstanding debt is \$11,223,283.

FY 2013 Scheduled Principal and Interest Payments Summary

	Average Interest Rate	Issue Date	Maturity Date	Amount Issued	Principal Outstanding 7/1/2012	Principal Outstanding 6/30/2013	2012-13 Principal	2012-13 Interest
Deschutes County								
General Obligation Bonds								
Series 1998-Refunding (1992 Jail)	4.43%	09/09/1998	12/01/2012	5,055,000	595,000	-	595,000	14,131
Series 2002-Refunding (1993 Jail)	3.87%	09/12/2002	12/01/2012	1,565,000	170,000	-	170,000	2,975
(1996 Public Safety Campus)	3.87%	09/12/2002	06/01/2014	10,035,000	3,005,000	1,560,000	1,445,000	143,025
Series 2002-Refunding (1996 Fairgrounds)	3.87%	09/12/2002	12/01/2016	20,870,000	12,005,000	9,970,000	2,035,000	503,863
TOTAL GENERAL OBLIGATION BONDS				37,525,000	15,775,000	11,530,000	4,245,000	663,994
Limited Tax Pension Bonds								
Limited Tax Pension Obligation Bond, 2002	7.02%	03/28/2002	06/01/2028	5,429,586	4,363,283	4,286,386	76,897	361,341
Limited Tax Pension Obligation Bond, 2004	6.19%	05/27/2004	06/01/2028	7,090,000	6,860,000	6,740,000	120,000	412,221
TOTAL LIMITED TAX PENSION BONDS				12,519,586	11,223,283	11,026,386	196,897	773,562
Full Faith and Credit Obligations								
Series 2003-Buildings, Facilities & Radio System	4.49%	03/12/2003	12/01/2032	32,285,000	840,000	-	840,000	14,700
Series 2004-Refunding CDD Building (96 COPS)	3.33%	09/28/2004	12/01/2015	1,790,000	665,000	505,000	160,000	19,155
Series 2005-Land, Jail, ADA, Fair & Expo Projects	3.89%	02/01/2005	06/01/2023	6,300,000	4,600,000	4,315,000	285,000	169,339
HHS/BJCC Buildings (98 COPS)	3.57%	08/11/2005	06/01/2018	5,915,000	3,020,000	2,560,000	460,000	109,955
Series 2007-Roads	4.75%	03/20/2007	06/01/2017	1,077,000	373,660	303,660	70,000	20,323
Series 2007-Solid Waste, Fair & Expo, RV Park	4.08%	04/10/2007	06/01/2027	9,615,000	7,910,000	7,515,000	395,000	321,225
Series 2008 A-OSP and 9-1-1 Building	4.29%	12/30/2008	06/01/2028	9,635,000	8,710,000	8,315,000	395,000	367,374
Series 2009 A-Jamison	4.12%	04/09/2009	06/01/2028	3,215,000	2,855,000	2,720,000	135,000	113,428
Series 2009-Roads	5.35%	01/15/2009	01/01/2018	502,250	228,040	208,040	20,000	12,910
Series 2010-Secure Treatment Facility	3.70%	05/27/2010	12/01/2029	1,320,000	1,270,000	1,215,000	55,000	40,371
Series 2012-Refunding 2003 Buildings, Facilities & Radio System	2.86%	03/29/2012	12/01/2032	26,345,000	26,345,000	26,105,000	240,000	766,064
TOTAL FULL FAITH AND CREDIT OBLIGATIONS				97,999,250	56,816,700	53,761,700	3,055,000	1,954,843
Other Obligations								
Oregon Economic & Community Development	5.00%	04/25/2001	01/01/2027	550,000	398,639	380,402	18,237	19,480
Oregon Dept of Environmental Quality	1.25%	09/03/2010	03/01/2015	40,000	31,305	22,501	8,804	364
TOTAL OTHER OBLIGATIONS				590,000	429,944	402,903	27,041	19,844
TOTAL COUNTY OBLIGATIONS				148,633,836	84,244,927	76,720,989	7,523,938	3,412,243
County Service Districts								
General Obligation Bonds								
Series 2003-Refunding (1996 Bend Library)	2.96%	12/01/2003	12/01/2013	5,750,000	1,660,000	855,000	805,000	42,353
Sunriver Library	5.61%	10/01/1996	12/01/2016	1,145,000	330,000	255,000	75,000	18,810
TOTAL GENERAL OBLIGATION BONDS (County Svc Districts)				6,895,000	1,990,000	1,110,000	880,000	61,163

Scheduled Principal and Interest Payments Through Retirement

Deschutes County

FY	Principal	Interest	Total	Final Maturity of Debt
2013	\$ 7,523,938	\$ 3,412,243	\$ 10,936,180	Series 1998 General Obligation Refunding Series 2002, General Obligation Refunding (1993 Jail) Series 2003, Full Faith & Credit
2014	7,084,510	3,153,652	10,238,161	Series 2002, General Obligation Refunding (1996 Jail)
2015	5,871,784	2,885,083	8,756,867	
2016	6,268,894	2,659,342	8,928,236	Series 2004, Full Faith & Credit Refunding Oregon Department of Environmental Quality
2017	6,342,437	2,414,611	8,757,047	Series 2002, General Obligation Refunding (Fairgrounds) Series 2007, Full Faith & Credit
2018	3,654,759	2,238,064	5,892,822	Series 2005, Full Faith & Credit Refunding Series 2009 Full Faith & Credit
2019	3,212,395	2,126,467	5,338,862	
2020	3,393,080	2,006,737	5,399,817	
2021	3,794,683	1,667,088	5,461,771	
2022	4,014,918	1,512,814	5,527,732	
2023	4,255,163	1,339,346	5,594,509	
2024	4,375,422	1,151,805	5,527,227	
2025	4,025,693	958,713	4,984,406	Series 2005, Full Faith & Credit
2026	4,455,977	798,925	5,254,902	
2027	4,736,276	592,095	5,328,371	Series 2007, Full Faith & Credit Oregon Economic Community & Development Loan
2028	3,315,000	368,485	3,683,485	Series 2002 & 2004, Ltd Tax Pension Obligation Bonds Series 2008A, Full Faith & Credit Series 2009A, Full Faith & Credit
2029	1,535,000	222,820	1,757,820	
2030	1,590,000	175,020	1,765,020	Series 2010, Full Faith & Credit
2031	1,545,000	126,748	1,671,748	
2032	1,600,000	77,800	1,677,800	
2033	1,650,000	26,400	1,676,400	Series 2012, Full Faith & Credit Refunding
Total	\$84,244,927	\$ 29,914,257	\$114,159,184	

County Service Districts

FY	Principal	Interest	Total	Final Maturity of Debt
2013	\$ 880,000	\$ 61,163	\$ 941,163	
2014	935,000	29,070	964,070	Series 2003, General Obligation Refunding
2015	85,000	9,975	94,975	
2016	90,000	5,130	95,130	Series 1996, General Obligation
Total	\$ 1,990,000	\$ 105,338	\$ 2,095,338	

Deschutes County
\$5,055,000
Series 1998, General Obligation Bond Refunding

Date: September 9, 1998

Interest: Semiannual each December and June, commencing December 1, 1998.
Interest accrues at rates ranging from 3.55% to 4.75%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1992 General Obligation Bonds that financed property acquisition, jail and related facilities and costs.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
1999	\$ 80,000.00	\$ 163,323.13	\$ 243,323.13	\$ 4,975,000.00
2000	35,000.00	216,178.75	251,178.75	4,940,000.00
2001	35,000.00	214,883.75	249,883.75	4,905,000.00
2002	40,000.00	213,457.50	253,457.50	4,865,000.00
2003	40,000.00	211,897.50	251,897.50	4,825,000.00
2004	400,000.00	203,107.50	603,107.50	4,425,000.00
2005	405,000.00	186,805.00	591,805.00	4,020,000.00
2006	425,000.00	169,683.75	594,683.75	3,595,000.00
2007	445,000.00	151,408.75	596,408.75	3,150,000.00
2008	460,000.00	132,177.50	592,177.50	2,690,000.00
2009	485,000.00	111,853.75	596,853.75	2,205,000.00
2010	510,000.00	89,957.50	599,957.50	1,695,000.00
2011	535,000.00	66,572.50	601,572.50	1,160,000.00
2012	565,000.00	41,398.75	606,398.75	595,000.00
2013	595,000.00	14,131.25	609,131.25	-
	<u>\$ 5,055,000.00</u>	<u>\$ 2,186,836.88</u>	<u>\$ 7,241,836.88</u>	

Source: Property taxes fund the debt service in the Public Safety 1998/2002 General Obligation Bond Fund (Fund 560).

Deschutes County
\$1,565,000
Series 2002, General Obligation Bond Refunding (1993 Jail)

Date: September 12, 2002

Interest: Semiannual each December and June, commencing December 1, 2002.
Interest accrues at rates ranging from 1.95% to 5.00%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1993 General Obligation Bonds that financed property acquisition, jail and related facilities and costs.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2003	\$ 30,000.00	\$ 36,426.57	\$ 66,426.57	\$ 1,535,000.00
2004	145,000.00	46,918.76	191,918.76	1,390,000.00
2005	145,000.00	42,568.76	187,568.76	1,245,000.00
2006	145,000.00	38,218.76	183,218.76	1,100,000.00
2007	145,000.00	34,956.26	179,956.26	955,000.00
2008	150,000.00	30,143.76	180,143.76	805,000.00
2009	150,000.00	24,518.76	174,518.76	655,000.00
2010	160,000.00	19,393.76	179,393.76	495,000.00
2011	160,000.00	14,206.26	174,206.26	335,000.00
2012	165,000.00	8,734.38	173,734.38	170,000.00
2013	170,000.00	2,975.00	172,975.00	-
	<u>\$ 1,565,000.00</u>	<u>\$ 299,061.03</u>	<u>\$ 1,864,061.03</u>	

Source: Property taxes fund the debt service in the Public Safety 1998/2002 General Obligation Bond Fund (Fund 560).

Deschutes County
\$10,035,000
Series 2002, General Obligation Bond Refunding (1996 Public Safety Campus)

Date: September 12, 2002

Interest: Semiannual each December and June, commencing December 1, 2002.
Interest accrues at rates ranging from 1.95% to 5.00%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1996 General Obligation Bonds that financed property acquisition, equipped and furnished a Juvenile Detention Center, a Community Corrections Building, a Juvenile Offender courtroom and Sheriff's facilities.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2003	\$ 165,000.00	\$ 307,928.44	\$ 472,928.44	\$ 9,870,000.00
2004	45,000.00	407,271.26	452,271.26	9,825,000.00
2005	45,000.00	406,371.26	451,371.26	9,780,000.00
2006	45,000.00	405,493.76	450,493.76	9,735,000.00
2007	910,000.00	404,368.76	1,314,368.76	8,825,000.00
2008	1,000,000.00	370,243.76	1,370,243.76	7,825,000.00
2009	1,070,000.00	332,743.76	1,402,743.76	6,755,000.00
2010	1,150,000.00	293,956.26	1,443,956.26	5,605,000.00
2011	1,255,000.00	236,456.26	1,491,456.26	4,350,000.00
2012	1,345,000.00	194,100.00	1,539,100.00	3,005,000.00
2013	1,445,000.00	143,025.00	1,588,025.00	1,560,000.00
2014	1,560,000.00	78,000.00	1,638,000.00	-
	<u>\$ 10,035,000.00</u>	<u>\$ 3,579,958.52</u>	<u>\$ 13,614,958.52</u>	

Source: Property taxes fund the debt service in the Public Safety 1998/2002 General Obligation Bond Fund (Fund 560).

Deschutes County
\$20,870,000
Series 2002, General Obligation Bond Refunding (Fairgrounds)

Date: September 12, 2002

Interest: Semiannual each December and June, commencing December 1, 2002.
Interest accrues at rates ranging from 1.95% to 5.00%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1996 General Obligation Bonds that financed the construction, equipping, furnishing and relocation of the County Fairgrounds.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2003	\$ 380,000.00	\$ 643,857.82	\$ 1,023,857.82	\$20,490,000.00
2004	130,000.00	854,643.76	984,643.76	20,360,000.00
2005	130,000.00	850,743.76	980,743.76	20,230,000.00
2006	135,000.00	846,793.76	981,793.76	20,095,000.00
2007	140,000.00	843,693.76	983,693.76	19,955,000.00
2008	1,320,000.00	815,543.76	2,135,543.76	18,635,000.00
2009	1,450,000.00	763,768.76	2,213,768.76	17,185,000.00
2010	1,575,000.00	713,784.38	2,288,784.38	15,610,000.00
2011	1,725,000.00	646,050.00	2,371,050.00	13,885,000.00
2012	1,880,000.00	571,200.00	2,451,200.00	12,005,000.00
2013	2,035,000.00	503,862.50	2,538,862.50	9,970,000.00
2014	2,200,000.00	428,375.00	2,628,375.00	7,770,000.00
2015	2,395,000.00	328,625.00	2,723,625.00	5,375,000.00
2016	2,615,000.00	203,375.00	2,818,375.00	2,760,000.00
2017	2,760,000.00	69,000.00	2,829,000.00	-
	<u>\$ 20,870,000.00</u>	<u>\$ 9,083,317.26</u>	<u>\$ 29,953,317.26</u>	

Source: Property taxes fund the debt service in the General Obligation Bonds Refunding Fund (590).

Deschutes County
\$5,429,586.25
Series 2002, Limited Tax Pension Obligation Bond

Date: March 28, 2002

Interest: Semiannual each December and June, commencing June 1, 2002.
Interest accrues at rates ranging from 2.00% to 7.36%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds paid the County's estimated Unfunded Actuarial Liability with PERS.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2002	\$ 19,930.20	\$ 62,002.94	\$ 81,933.14	\$ 5,409,656.05
2003	-	293,367.50	293,367.50	5,409,656.05
2004	13,677.15	294,690.35	308,367.50	5,395,978.90
2005	25,582.80	297,784.70	323,367.50	5,370,396.10
2006	35,965.80	302,401.70	338,367.50	5,334,430.30
2007	44,520.00	308,847.50	353,367.50	5,289,910.30
2008	51,349.50	317,018.00	368,367.50	5,238,560.80
2009	57,311.10	326,056.40	383,367.50	5,181,249.70
2010	64,538.10	338,829.40	403,367.50	5,116,711.60
2011	680,574.40	332,663.10	1,013,237.50	4,436,137.20
2012	72,853.80	325,253.70	398,107.50	4,363,283.40
2013	76,896.60	361,340.70	438,237.30	4,286,386.80
2014	82,214.90	360,892.55	443,107.45	4,204,171.90
2015	83,223.00	379,884.50	463,107.50	4,120,948.90
2016	85,634.00	402,473.50	488,107.50	4,035,314.90
2017	85,901.85	422,205.65	508,107.50	3,949,413.05
2018	87,659.60	445,447.90	533,107.50	3,861,753.45
2019	88,138.90	469,968.60	558,107.50	3,773,614.55
2020	118,614.55	469,492.95	588,107.50	3,655,000.00
2021	365,000.00	250,367.50	615,367.50	3,290,000.00
2022	420,000.00	225,365.00	645,365.00	2,870,000.00
2023	480,000.00	196,595.00	676,595.00	2,390,000.00
2024	540,000.00	163,715.00	703,715.00	1,850,000.00
2025	-	126,725.00	126,725.00	1,850,000.00
2026	685,000.00	126,725.00	811,725.00	1,165,000.00
2027	770,000.00	79,802.50	849,802.50	395,000.00
2028	395,000.00	27,057.50	422,057.50	-
	<u>\$ 5,429,586.25</u>	<u>\$ 7,706,974.14</u>	<u>\$ 13,136,560.39</u>	

Source: Charges to departments fund the debt service on the pension obligation bonds.

Deschutes County
\$7,090,000.00
Series 2004, Limited Tax Pension Obligation Bond

Date: May 27, 2004

Interest: Semiannual each December and June, commencing December 1, 2004.
Interest accrues at rates ranging from 4.596% to 6.095%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds paid the County's estimated Unfunded Actuarial Liability with PERS.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2005	\$ -	\$ 428,652.67	\$ 428,652.67	\$ 7,090,000.00
2006	-	423,942.20	423,942.20	7,090,000.00
2007	-	423,942.20	423,942.20	7,090,000.00
2008	-	423,942.20	423,942.20	7,090,000.00
2009	25,000.00	423,942.20	448,942.20	7,065,000.00
2010	45,000.00	422,793.20	467,793.20	7,020,000.00
2011	70,000.00	420,583.70	490,583.70	6,950,000.00
2012	90,000.00	416,945.80	506,945.80	6,860,000.00
2013	120,000.00	412,220.80	532,220.80	6,740,000.00
2014	145,000.00	405,800.80	550,800.80	6,595,000.00
2015	180,000.00	397,722.86	577,722.86	6,415,000.00
2016	215,000.00	387,515.06	602,515.06	6,200,000.00
2017	250,000.00	375,107.40	625,107.40	5,950,000.00
2018	290,000.00	360,429.90	650,429.90	5,660,000.00
2019	335,000.00	343,201.00	678,201.00	5,325,000.00
2020	385,000.00	323,050.76	708,050.76	4,940,000.00
2021	440,000.00	299,893.00	739,893.00	4,500,000.00
2022	500,000.00	273,427.00	773,427.00	4,000,000.00
2023	560,000.00	243,352.00	803,352.00	3,440,000.00
2024	630,000.00	209,668.00	839,668.00	2,810,000.00
2025	700,000.00	171,269.50	871,269.50	2,110,000.00
2026	780,000.00	128,604.50	908,604.50	1,330,000.00
2027	870,000.00	81,063.50	951,063.50	460,000.00
2028	460,000.00	28,037.00	488,037.00	-
	<u>\$ 7,090,000.00</u>	<u>\$ 7,825,107.25</u>	<u>\$ 14,915,107.25</u>	

Source: Charges to departments fund the debt service on the pension obligation bonds.

Deschutes County
\$32,285,000
Series 2003, Full Faith and Credit

Date: March 12, 2003

Interest: Semiannual each December and June, commencing December 1, 2003.
Interest accrues at rates ranging from 2.375% to 6.000%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to remodel the Courthouse, purchase property, preliminary costs for jail remodel, and American Disabilities Act compliance projects.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2004	\$ -	\$ 1,733,512.49	\$ 1,733,512.49	\$32,285,000.00
2005	605,000.00	1,368,659.99	1,973,659.99	31,680,000.00
2006	700,000.00	1,329,510.00	2,029,510.00	30,980,000.00
2007	710,000.00	1,287,210.00	1,997,210.00	30,270,000.00
2008	720,000.00	1,257,360.00	1,977,360.00	29,550,000.00
2009	740,000.00	1,239,560.00	1,979,560.00	28,810,000.00
2010	760,000.00	1,219,670.01	1,979,670.01	28,050,000.00
2011	785,000.00	1,196,862.50	1,981,862.50	27,265,000.00
2012	815,000.00	1,171,043.74	1,986,043.74	26,450,000.00
2012-Refunding	25,610,000.00	-	25,610,000.00	840,000.00
2013	840,000.00	14,700.00	854,700.00	-
	<u>\$ 32,285,000.00</u>	<u>\$ 11,818,088.73</u>	<u>\$ 44,103,088.73</u>	

Source: Lease payments from state agencies, and funds transferred from the Project Development & Debt Reserve Fund (140), General County Projects Fund (142), Deschutes County Communication System Fund (245), Newberry Neighborhood Fund (297), to the Full Faith & Credit, Refunding Series 2012 Fund (535) provide a portion of the resources for debt service on this borrowing. The balance of the payments are made from the Solid Waste Fund (610) and the Fair & Expo Center Fund (618).

Deschutes County
\$1,790,000
Series 2004, Full Faith and Credit Refunding

Date: September 28, 2004

Interest: Semiannual each December and June, commencing December 1, 2004.
Interest accrues at an average rate of 3.33%.

Rating: N/A

Purpose: The proceeds of the bonds were issued to refund 1996 Certificates of Participation that financed the acquisition of land and the construction, equipping and furnishing of a community development building and related facilities.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2005	\$ 145,000.00	\$ 35,357.11	\$ 180,357.11	\$ 1,645,000.00
2006	130,000.00	47,235.00	177,235.00	1,515,000.00
2007	130,000.00	43,985.00	173,985.00	1,385,000.00
2008	140,000.00	40,522.50	180,522.50	1,245,000.00
2009	140,000.00	36,760.00	176,760.00	1,105,000.00
2010	145,000.00	32,660.00	177,660.00	960,000.00
2011	145,000.00	28,310.00	173,310.00	815,000.00
2012	150,000.00	23,885.00	173,885.00	665,000.00
2013	160,000.00	19,155.00	179,155.00	505,000.00
2014	165,000.00	14,035.00	179,035.00	340,000.00
2015	165,000.00	8,672.50	173,672.50	175,000.00
2016	175,000.00	2,975.00	177,975.00	-
	<u>\$ 1,790,000.00</u>	<u>\$ 333,552.11</u>	<u>\$ 2,123,552.11</u>	

Source: Funds transferred from the Community Development Fund (295) to the CDD Building Full Faith & Credit, Refunding Series 2004 Fund (530) provide resources for debt service on this borrowing.

Deschutes County
\$6,300,000
Series 2005, Full Faith and Credit

Date: February 1, 2005

Interest: Semiannual each December and June, commencing December 1, 2005.
Interest accrues at rates ranging from 2.50% TO 4.20%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to remodel the Courthouse, purchase property, preliminary costs for jail remodel, and American Disabilities Act compliance projects.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2006	\$ 160,000.00	\$ 292,768.33	\$ 452,768.33	\$ 6,140,000.00
2007	240,000.00	212,976.25	452,976.25	5,900,000.00
2008	245,000.00	205,701.25	450,701.25	5,655,000.00
2009	255,000.00	198,838.75	453,838.75	5,400,000.00
2010	260,000.00	192,401.25	452,401.25	5,140,000.00
2011	265,000.00	185,507.50	450,507.50	4,875,000.00
2012	275,000.00	177,738.75	452,738.75	4,600,000.00
2013	285,000.00	169,338.75	454,338.75	4,315,000.00
2014	290,000.00	160,278.75	450,278.75	4,025,000.00
2015	300,000.00	150,393.75	450,393.75	3,725,000.00
2016	310,000.00	139,868.75	449,868.75	3,415,000.00
2017	325,000.00	128,593.75	453,593.75	3,090,000.00
2018	335,000.00	116,671.88	451,671.88	2,755,000.00
2019	350,000.00	104,037.50	454,037.50	2,405,000.00
2020	360,000.00	90,500.00	450,500.00	2,045,000.00
2021	375,000.00	76,025.00	451,025.00	1,670,000.00
2022	390,000.00	60,725.00	450,725.00	1,280,000.00
2023	410,000.00	44,520.00	454,520.00	870,000.00
2024	425,000.00	27,402.50	452,402.50	445,000.00
2025	445,000.00	9,345.00	454,345.00	-
	<u>\$ 6,300,000.00</u>	<u>\$ 2,743,632.71</u>	<u>\$ 9,043,632.71</u>	

Source: Funds are transferred from the Project Development & Debt Reserve Fund (140) and the General County Projects Fund (142) to the Full Faith & Credit, Series 2005 Fund (536) providing a portion of the resources for debt service on this borrowing. The remaining funding comes directly from the RV Park Fund (601) and the Fair & Expo Center Fund (618).

Deschutes County
\$5,915,000
Series 2005, Full Faith and Credit Refunding

Date: August 11, 2005

Interest: Semiannual each December and June, commencing December 1, 2005.
Interest accrues at rates ranging from 3.00% to 4.00%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1998 Certificates of Participation that financed the purchase of the Becky Johnson Community Campus Facility, the Health & Human Services Facility, and an Adult Care Activity Center Facility.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2006	\$ 410,000.00	\$ 159,866.53	\$ 569,866.53	\$ 5,505,000.00
2007	385,000.00	186,155.00	571,155.00	5,120,000.00
2008	395,000.00	174,605.00	569,605.00	4,725,000.00
2009	410,000.00	162,755.00	572,755.00	4,315,000.00
2010	420,000.00	150,455.00	570,455.00	3,895,000.00
2011	430,000.00	137,855.00	567,855.00	3,465,000.00
2012	445,000.00	124,417.50	569,417.50	3,020,000.00
2013	460,000.00	109,955.00	569,955.00	2,560,000.00
2014	480,000.00	94,430.00	574,430.00	2,080,000.00
2015	495,000.00	77,870.00	572,870.00	1,585,000.00
2016	510,000.00	60,545.00	570,545.00	1,075,000.00
2017	530,000.00	41,675.00	571,675.00	545,000.00
2018	545,000.00	21,800.00	566,800.00	-
	<u>\$ 5,915,000.00</u>	<u>\$ 1,502,384.03</u>	<u>\$ 7,417,384.03</u>	

Source: Transfers from the Project Development & Debt Reserve Fund (140) service the debt payments out of the Full Faith & Credit Refunding Series 2005 Fund (540).

Deschutes County
\$1,077,000
Series 2007, Full Faith and Credit (Road)

Date: March 20, 2007

Interest: Semiannual each December and June, commencing December 1, 2007.
Interest accrues at 4.75%.

Rating: N/A

Purpose: The proceeds of the bonds were issued to improve six Local Improvement Districts including Harper Road, Harrington Loop Road, Choctaw Road, Choctaw Road II, Manzanita Road, and Pumice Butte.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2008	\$ 239,000.00	\$ 57,921.90	\$ 296,921.90	\$ 838,000.00
2009	110,664.38	38,073.12	148,737.50	727,335.62
2010	100,725.91	33,616.92	134,342.83	626,609.71
2011	146,750.00	28,273.74	175,023.74	479,859.71
2012	106,200.00	21,558.34	127,758.34	373,659.71
2013*	70,000.00	20,323.34	90,323.34	303,659.71
2014	80,000.00	19,990.84	99,990.84	223,659.71
2015	96,000.00	16,618.34	112,618.34	127,659.71
2016	110,000.00	11,892.09	121,892.09	17,659.71
2017	17,659.71	6,548.34	24,208.05	-
	<u>\$ 1,077,000.00</u>	<u>\$ 254,816.97</u>	<u>\$ 1,331,816.97</u>	

Source: Assessment payments from residents within the boundaries of the improvement area provide the resources for debt service expended from the Full Faith & Credit, Series 2007 Fund (524).

* Principal payments are made as resources become available. FY 2008 through 2012 reflect actual amounts paid. Starting with FY 2013, amounts shown have been adjusted for the additional principal payments. FY 2017 principal payment has been adjust to payoff the remaining balance.

Deschutes County
\$9,615,000
Series 2007, Full Faith and Credit

Date: April 10, 2007

Interest: Semiannual each December and June, commencing December 1, 2007.
Interest accrues at rates ranging from 4.00% to 4.25%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to finance the construction of new waste and recyclable receiving facilities (Knott Landfill North Area Development) and the construction of a recreational vehicle (RV) park at the Fair & Expo Center.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2008	\$ 270,000.00	\$ 444,593.54	\$ 714,593.54	\$ 9,345,000.00
2009	340,000.00	378,625.00	718,625.00	9,005,000.00
2010	350,000.00	365,025.00	715,025.00	8,655,000.00
2011	365,000.00	351,025.00	716,025.00	8,290,000.00
2012	380,000.00	336,425.00	716,425.00	7,910,000.00
2013	395,000.00	321,225.00	716,225.00	7,515,000.00
2014	410,000.00	305,425.00	715,425.00	7,105,000.00
2015	425,000.00	289,025.00	714,025.00	6,680,000.00
2016	445,000.00	272,025.00	717,025.00	6,235,000.00
2017	460,000.00	254,225.00	714,225.00	5,775,000.00
2018	480,000.00	235,825.00	715,825.00	5,295,000.00
2019	500,000.00	216,625.00	716,625.00	4,795,000.00
2020	520,000.00	196,625.00	716,625.00	4,275,000.00
2021	540,000.00	175,825.00	715,825.00	3,735,000.00
2022	560,000.00	154,225.00	714,225.00	3,175,000.00
2023	585,000.00	131,825.00	716,825.00	2,590,000.00
2024	610,000.00	107,693.76	717,693.76	1,980,000.00
2025	635,000.00	82,531.26	717,531.26	1,345,000.00
2026	660,000.00	56,337.50	716,337.50	685,000.00
2027	685,000.00	29,112.50	714,112.50	-
	<u>\$ 9,615,000.00</u>	<u>\$ 4,704,243.56</u>	<u>\$ 14,319,243.56</u>	

Source: The debt service payments are made from the RV Park Fund (601), Solid Waste Fund (610) and the Fair & Expo Center Fund (618).

Deschutes County
\$9,635,000
Series 2008A, Full Faith and Credit

Date: December 30, 2008

Interest: Semiannual each December and June, commencing June 1, 2009.
Interest accrues at rates ranging from 3.500% to 4.625%.

Rating: Moody's: Aa2

Purpose: The proceeds of the bonds were issued to finance the construction of a building to house the regional office of the Oregon State Police and provide a new office/dispatch space for the Deschutes County 9-1-1 Emergency Dispatch Center.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2009	\$ 50,000.00	\$ 167,672.39	\$ 217,672.39	\$ 9,585,000.00
2010	120,000.00	397,998.76	517,998.76	9,465,000.00
2011	375,000.00	393,798.76	768,798.76	9,090,000.00
2012	380,000.00	380,673.76	760,673.76	8,710,000.00
2013	395,000.00	367,373.76	762,373.76	8,315,000.00
2014	410,000.00	353,548.76	763,548.76	7,905,000.00
2015	425,000.00	337,148.76	762,148.76	7,480,000.00
2016	450,000.00	320,148.76	770,148.76	7,030,000.00
2017	465,000.00	302,148.76	767,148.76	6,565,000.00
2018	485,000.00	283,548.76	768,548.76	6,080,000.00
2019	500,000.00	264,148.76	764,148.76	5,580,000.00
2020	525,000.00	244,148.76	769,148.76	5,055,000.00
2021	545,000.00	223,148.76	768,148.76	4,510,000.00
2022	565,000.00	200,531.26	765,531.26	3,945,000.00
2023	590,000.00	176,518.76	766,518.76	3,355,000.00
2024	615,000.00	151,148.76	766,148.76	2,740,000.00
2025	640,000.00	124,242.50	764,242.50	2,100,000.00
2026	670,000.00	95,762.50	765,762.50	1,430,000.00
2027	700,000.00	65,612.50	765,612.50	730,000.00
2028	730,000.00	33,762.50	763,762.50	-
	<u>\$ 9,635,000.00</u>	<u>\$ 4,883,086.29</u>	<u>\$ 14,518,086.29</u>	

Source: Long term leases fund the debt service in the Full Faith & Credit, Series 2008 A Fund (538).

Deschutes County
\$3,215,000
Series 2009A, Full Faith and Credit

Date: April 9, 2009

Interest: Semiannual each December and June, commencing December 1, 2009.
Interest accrues at rates ranging from 3.00% to 4.45%.

Rating: Moody's: Aa2

Purpose: The proceeds of the bonds were issued to finance the purchase and remodel of an office building to house the Adult Parole and Probation Department.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2010	\$ 105,000.00	\$ 142,171.47	\$ 247,171.47	\$ 3,110,000.00
2011	125,000.00	121,077.50	246,077.50	2,985,000.00
2012	130,000.00	117,327.51	247,327.51	2,855,000.00
2013	135,000.00	113,427.50	248,427.50	2,720,000.00
2014	140,000.00	109,377.50	249,377.50	2,580,000.00
2015	145,000.00	104,827.50	249,827.50	2,435,000.00
2016	150,000.00	99,933.76	249,933.76	2,285,000.00
2017	155,000.00	94,683.76	249,683.76	2,130,000.00
2018	160,000.00	89,181.26	249,181.26	1,970,000.00
2019	165,000.00	83,501.26	248,501.26	1,805,000.00
2020	170,000.00	76,901.26	246,901.26	1,635,000.00
2021	175,000.00	70,101.26	245,101.26	1,460,000.00
2022	185,000.00	63,101.26	248,101.26	1,275,000.00
2023	190,000.00	55,470.00	245,470.00	1,085,000.00
2024	200,000.00	47,632.50	247,632.50	885,000.00
2025	210,000.00	39,382.50	249,382.50	675,000.00
2026	215,000.00	30,037.50	245,037.50	460,000.00
2027	225,000.00	20,470.00	245,470.00	235,000.00
2028	235,000.00	10,457.50	245,457.50	-
	<u>\$ 3,215,000.00</u>	<u>\$ 1,489,062.80</u>	<u>\$ 4,704,062.80</u>	

Source: General Fund transfers to the Full Faith & Credit, Series 2009 A Fund (539) provide the resources for the debt service payments.

Deschutes County
\$502,250
Series 2009, Full Faith and Credit (Road)

Date: January 15, 2009

Interest: Semiannual each July and January, commencing July 1, 2009.
Interest accrues at rate of 5.35%.

Rating: N/A

Purpose: The proceeds of the bonds were issued to improve roads in the Beaver Special Road District.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2010	\$ 152,900.00	\$ 33,191.21	\$ 186,091.21	\$ 349,350.00
2011	66,050.00	17,551.21	83,601.21	283,300.00
2012	55,260.00	14,166.81	69,426.81	228,040.00
2013*	20,000.00	12,909.56	32,909.56	208,040.00
2014	20,000.00	11,839.56	31,839.56	188,040.00
2015	30,000.00	10,635.81	40,635.81	158,040.00
2016	35,000.00	9,030.81	44,030.81	123,040.00
2017	90,000.00	6,355.81	96,355.81	33,040.00
2018	33,040.00	2,075.81	35,115.81	-
	<u>\$ 502,250.00</u>	<u>\$ 117,756.59</u>	<u>\$ 620,006.59</u>	

Source: Assessment payments from residents within the boundaries of the improvement area provide the resources for debt service expended from the Full Faith & Credit, Series 2009 Fund (525).

* Principal payments are made as resources become available. FY 2010 through 2012 reflect actual amounts paid. Starting with FY 2013, amounts shown have been adjusted for the additional principal payments. FY 2018 principal payment has been adjust to payoff the remaining balance.

Deschutes County
\$1,320,000
Series 2010, Full Faith and Credit

Date: May 27, 2010

Interest: Semiannual each December and June, commencing December 1, 2010.
Interest accrues at rates ranging from 2.00% to 4.00%.

Rating: Moody's: Aa3

Purpose: The proceeds of the bonds were issued to finance the construction of a secure residential treatment facility.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2011	\$ -	\$ 42,387.05	\$ 42,387.05	\$ 1,320,000.00
2012	50,000.00	41,421.26	91,421.26	1,270,000.00
2013	55,000.00	40,371.26	95,371.26	1,215,000.00
2014	55,000.00	39,271.26	94,271.26	1,160,000.00
2015	55,000.00	38,171.26	93,171.26	1,105,000.00
2016	55,000.00	37,071.26	92,071.26	1,050,000.00
2017	60,000.00	35,808.76	95,808.76	990,000.00
2018	60,000.00	34,308.76	94,308.76	930,000.00
2019	65,000.00	32,627.51	97,627.51	865,000.00
2020	65,000.00	30,799.38	95,799.38	800,000.00
2021	65,000.00	28,857.50	93,857.50	735,000.00
2022	70,000.00	26,712.50	96,712.50	665,000.00
2023	70,000.00	24,393.75	94,393.75	595,000.00
2024	75,000.00	21,806.25	96,806.25	520,000.00
2025	80,000.00	18,900.00	98,900.00	440,000.00
2026	80,000.00	15,900.00	95,900.00	360,000.00
2027	85,000.00	12,700.00	97,700.00	275,000.00
2028	90,000.00	9,200.00	99,200.00	185,000.00
2029	90,000.00	5,600.00	95,600.00	95,000.00
2030	95,000.00	1,900.00	96,900.00	-
	<u>\$ 1,320,000.00</u>	<u>\$ 538,207.76</u>	<u>\$ 1,858,207.76</u>	

Source: Long term leases fund the debt service in the Full Faith & Credit Series 2010 Fund (541).

Deschutes County
\$26,345,000
Series 2012, Full Faith and Credit Refunding

Date: March 29, 2012

Interest: Semiannual each December and June, commencing June 1, 2012.
Interest accrues at rates ranging from 2.00% to 4.00%.

Rating: Moody's: Aa3

Purpose: The proceeds of the bonds were issued to refund the 2003 Full Faith & Credit Bonds that financed a Courthouse remodel project, purchase of property, preliminary costs for a jail remodel, and American Disabilities Act compliance projects.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2012	\$ -	\$ 132,346.53	\$ 132,346.53	\$26,345,000.00
2013	240,000.00	766,063.76	1,006,063.76	26,105,000.00
2014	1,020,000.00	753,463.76	1,773,463.76	25,085,000.00
2015	1,050,000.00	727,513.76	1,777,513.76	24,035,000.00
2016	1,085,000.00	695,488.76	1,780,488.76	22,950,000.00
2017	1,120,000.00	662,413.76	1,782,413.76	21,830,000.00
2018	1,155,000.00	634,063.76	1,789,063.76	20,675,000.00
2019	1,185,000.00	598,813.76	1,783,813.76	19,490,000.00
2020	1,225,000.00	562,863.76	1,787,863.76	18,265,000.00
2021	1,260,000.00	531,713.76	1,791,713.76	17,005,000.00
2022	1,295,000.00	499,054.38	1,794,054.38	15,710,000.00
2023	1,340,000.00	458,495.00	1,798,495.00	14,370,000.00
2024	1,250,000.00	416,070.00	1,666,070.00	13,120,000.00
2025	1,285,000.00	381,170.00	1,666,170.00	11,835,000.00
2026	1,330,000.00	341,945.00	1,671,945.00	10,505,000.00
2027	1,365,000.00	301,520.00	1,666,520.00	9,140,000.00
2028	1,405,000.00	259,970.00	1,664,970.00	7,735,000.00
2029	1,445,000.00	217,220.00	1,662,220.00	6,290,000.00
2030	1,495,000.00	173,120.00	1,668,120.00	4,795,000.00
2031	1,545,000.00	126,747.50	1,671,747.50	3,250,000.00
2032	1,600,000.00	77,800.00	1,677,800.00	1,650,000.00
2033	1,650,000.00	26,400.00	1,676,400.00	-
	<u>\$ 26,345,000.00</u>	<u>\$ 9,344,257.25</u>	<u>\$ 35,689,257.25</u>	

Source: Lease payments from state agencies, and funds transferred from the Project Development & Debt Reserve Fund (140), General County Projects Fund (142), Deschutes County Communication System Fund (245), Newberry Neighborhood Fund (297), to the Full Faith & Credit, Refunding Series 2012 Fund (535) provide a portion of the resources for debt service on this borrowing. The balance of the payments are made from the Solid Waste Fund (610) and the Fair & Expo Center Fund (618).

Deschutes County
\$550,000
Oregon Economic Community & Development Loan

Date: December 1, 2001

Interest: Annual each December, commencing December 1, 2001.
Interest accrues at rate of 5.20%.

Rating: N/A

Purpose: The proceeds of the loan were for the Fair & Expo Center parking lot.

Security: The bonds are secured by the full faith and credit of the County.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2002	\$ -	\$ 11,035.25	\$ 11,035.25	\$ 550,000.00
2003	12,264.00	27,631.75	39,895.75	537,736.00
2004	12,332.00	24,750.22	37,082.22	525,404.00
2005	12,402.00	24,380.26	36,782.26	513,002.00
2006	12,474.00	24,008.20	36,482.20	500,528.00
2007	12,555.00	23,602.79	36,157.79	487,973.00
2008	17,648.00	23,144.54	40,792.54	470,325.00
2009	17,749.00	22,473.91	40,222.91	452,576.00
2010	17,859.00	21,763.95	39,622.95	434,717.00
2011	17,976.00	21,031.73	39,007.73	416,741.00
2012	18,102.00	20,267.75	38,369.75	398,639.00
2013	18,237.00	19,480.32	37,717.32	380,402.00
2014	18,381.00	18,668.77	37,049.77	362,021.00
2015	18,535.00	17,832.43	36,367.43	343,486.00
2016	23,699.00	16,970.56	40,669.56	319,787.00
2017	23,875.00	15,844.85	39,719.85	295,912.00
2018	24,059.00	14,710.79	38,769.79	271,853.00
2019	24,256.00	13,543.93	37,799.93	247,597.00
2020	24,465.00	12,355.39	36,820.39	223,132.00
2021	29,683.00	11,156.60	40,839.60	193,449.00
2022	29,918.00	9,672.45	39,590.45	163,531.00
2023	30,163.00	8,176.55	38,339.55	133,368.00
2024	30,422.00	6,668.40	37,090.40	102,946.00
2025	30,693.00	5,147.30	35,840.30	72,253.00
2026	35,977.00	3,612.65	39,589.65	36,276.00
2027	36,276.00	1,813.80	38,089.80	-
	<u>\$ 550,000.00</u>	<u>\$ 419,745.14</u>	<u>\$ 969,745.14</u>	

Source: Transfers from the County Fair Fund and revenue generated by other special events at the fairgrounds.

Deschutes County
\$40,000
Oregon Department of Environmental Quality

Date: 6/25/2009

Interest: Semiannual each March and September, commencing March 1, 2010.
Interest accrues annually at 1.25%.

Rating: N/A

Purpose: The proceeds of the loan were to finance a wastewater facilities planning project.

Security: The loan is a revenue secured loan. Net revenues and CDD-Groundwater Partnership Fund (296) resources have been pledged to pay the amounts due.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2011	\$ -	\$ 245.00	\$ 245.00	\$ 40,000.00
2012	8,695.00	473.00	9,168.00	31,305.00
2013	8,804.00	364.00	9,168.00	22,501.00
2014	8,914.00	254.00	9,168.00	13,587.00
2015	9,026.00	142.00	9,168.00	4,561.00
2016	4,561.00	29.00	4,590.00	-
	<u>\$ 40,000.00</u>	<u>\$ 1,507.00</u>	<u>\$ 41,507.00</u>	

Source: CDD-Groundwater Partnership Fund (296) provides resources for debt service on this borrowing.

Bend Library County Service District
\$5,750,000
Series 2003, General Obligation Library Refunding Bonds

Date: December 1, 2003

Interest: Semiannual each December and June, commencing June 1, 2004.
Interest accrues at rates ranging from 2.0% to 3.40%.

Rating: Moody's: Aaa

Purpose: The proceeds of the bonds were issued to refund 1996 General Obligation bonds used to finance a new Bend area library, allowing the District to acquire property, construct buildings, make improvements to real property, acquire furnishings, equipment, fixtures, library materials and automated technology, and pay related costs.

Security: The bonds are secured by the full faith and credit of the district.

Debt service:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
2004	\$ -	\$ 82,126.88	\$ 82,126.88	\$ 5,750,000.00
2005	100,000.00	163,253.76	263,253.76	5,650,000.00
2006	100,000.00	161,253.76	261,253.76	5,550,000.00
2007	555,000.00	154,703.76	709,703.76	4,995,000.00
2008	585,000.00	142,206.88	727,206.88	4,410,000.00
2009	620,000.00	127,510.00	747,510.00	3,790,000.00
2010	665,000.00	110,616.25	775,616.25	3,125,000.00
2011	710,000.00	90,822.50	800,822.50	2,415,000.00
2012	755,000.00	67,903.75	822,903.75	1,660,000.00
2013	805,000.00	42,352.50	847,352.50	855,000.00
2014	855,000.00	14,535.00	869,535.00	-
	<u>\$ 5,750,000.00</u>	<u>\$ 1,157,285.04</u>	<u>\$ 6,907,285.04</u>	

Source: Property taxes from individuals owning property within the District boundaries.

Sunriver Library County Service District
\$1,145,000
Series 1996, General Obligation Library Bonds

Date: October 29, 1996

Interest: Semiannual each December and June, commencing June 1, 1997.
Interest accrues at rates ranging from 5.10% to 6.00%.

Rating: N/A

Purpose: The proceeds of the bonds were issued to finance a new Sunriver area library, allowing the District to acquire property, construct buildings, make improvements to real property, acquire furnishings, equipment, fixtures, library materials and automated technology, and pay related costs.

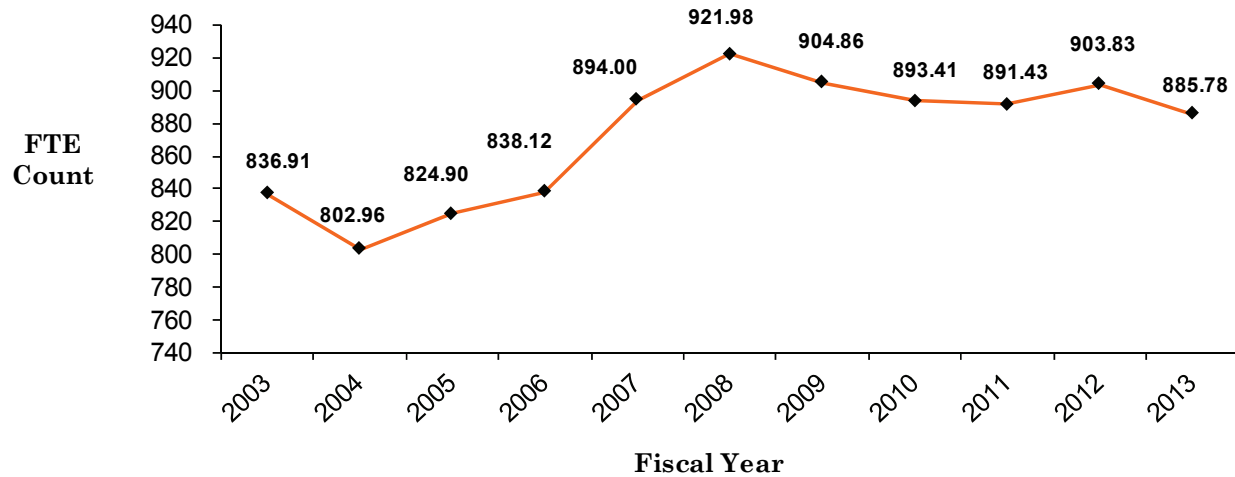
Security: The bonds are secured by the full faith and credit of the District.

Debt service:

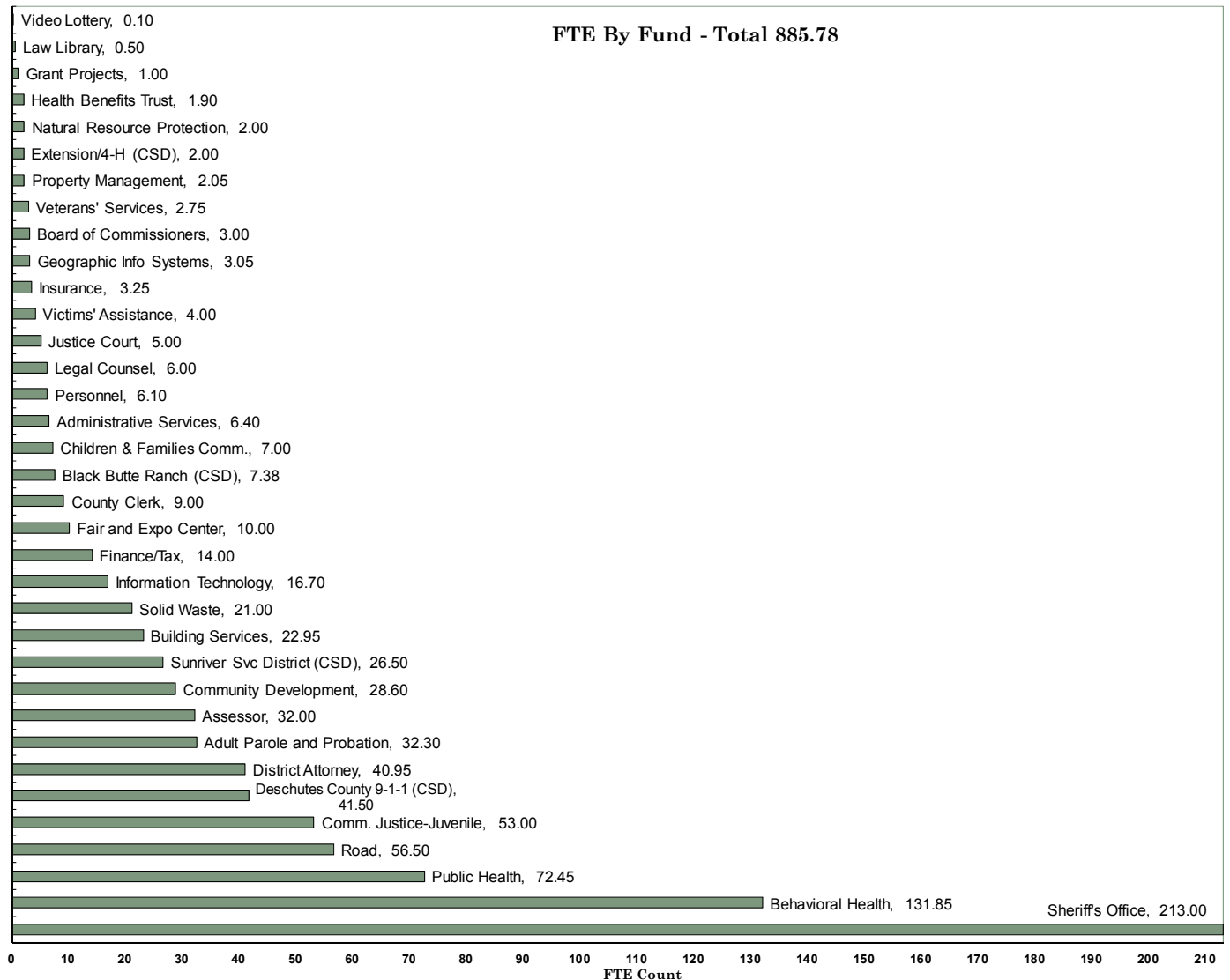
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total Payment</u>	<u>Balance</u>
1997	\$ 50,000.00	\$ 43,058.33	\$ 93,058.33	\$ 1,095,000.00
1998	35,000.00	61,587.50	96,587.50	1,060,000.00
1999	35,000.00	59,487.50	94,487.50	1,025,000.00
2000	40,000.00	57,387.50	97,387.50	985,000.00
2001	40,000.00	54,987.50	94,987.50	945,000.00
2002	45,000.00	52,687.50	97,687.50	900,000.00
2003	45,000.00	50,100.00	95,100.00	855,000.00
2004	45,000.00	47,512.50	92,512.50	810,000.00
2005	50,000.00	44,925.00	94,925.00	760,000.00
2006	50,000.00	42,375.00	92,375.00	710,000.00
2007	55,000.00	39,750.00	94,750.00	655,000.00
2008	60,000.00	36,835.00	96,835.00	595,000.00
2009	60,000.00	33,595.00	93,595.00	535,000.00
2010	65,000.00	30,295.00	95,295.00	470,000.00
2011	65,000.00	26,687.50	91,687.50	405,000.00
2012	75,000.00	23,047.50	98,047.50	330,000.00
2013	75,000.00	18,810.00	93,810.00	255,000.00
2014	80,000.00	14,535.00	94,535.00	175,000.00
2015	85,000.00	9,975.00	94,975.00	90,000.00
2016	90,000.00	5,130.00	95,130.00	-
	<u>\$ 1,145,000.00</u>	<u>\$ 752,768.33</u>	<u>\$ 1,897,768.33</u>	

Source: Property taxes from individuals owning property within the District boundaries.

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Full Time Equivalent (FTE) Budgeted¹

¹Total FTE includes County funds and County Service Districts.



FTE by Fund

Fund/Department	Authorized Positions				FY 2013
	FY 2010	FY 2011	FY 2012	FY 2013	Changes
<u>County Funds</u>					
General Fund					
Assessor	32.15	31.25	32.00	32.00	-
Clerk/Elections	9.98	9.48	8.48	8.48	-
Board of Property Tax Appeals	0.52	0.52	0.52	0.52	-
District Attorney	39.95	39.95	40.95	40.95	-
Finance/Tax	5.30	5.30	5.30	5.30	-
Veterans' Services	2.50	2.75	2.75	2.75	-
Property Management Admin	2.05	2.05	2.05	2.05	-
Grant Projects	1.00	1.00	1.00	1.00	-
General Fund Total	93.45	92.30	93.05	93.05	-
Justice Court	6.00	5.00	5.00	5.00	-
Video Lottery	0.10	0.10	0.10	0.10	-
Victims' Assistance	4.00	4.00	4.00	4.00	-
Law Library	0.50	0.50	0.50	0.50	-
Children & Families Commission	6.50	7.00	7.00	7.00	-
Community Justice-Juvenile	62.55	57.30	55.30	53.00	(2.30)
Deschutes County Comm. System	1.00	1.00	1.00	1.00	-
Sheriff's Office	219.25	220.00	220.00	212.00	(8.00)
Public Health	57.32	70.76	73.64	71.85	(1.79)
HeathyStart Prenatal	1.38	1.59	1.11	0.60	(0.51)
Behavioral Health	103.28	114.15	129.55	131.85	2.30
Community Development	48.10	32.50	28.60	28.60	-
GIS Dedicated	4.10	4.10	4.00	3.05	(0.95)
Road	61.50	60.50	60.50	56.50	(4.00)
Natural Resource Protection	1.00	1.00	1.00	2.00	1.00
Dog Control	0.90	0.90	0.90	0.90	-
Adult Parole & Probation	34.80	35.05	35.05	32.30	(2.75)
Solid Waste	25.00	21.00	21.00	21.00	-
Fair & Expo Center	11.00	12.00	10.00	9.00	(1.00)
Deschutes County Fair	2.00	1.00	1.00	1.00	-
Building Services	22.95	22.95	22.95	22.95	-
Administrative Services	4.65	6.65	6.65	6.40	(0.25)
Board of Commissioners	5.00	3.00	3.00	3.00	-
Finance	7.80	7.80	7.80	7.80	-
Legal Counsel	6.00	6.00	6.00	6.00	-
Personnel	6.25	6.10	6.10	6.10	-
Information Technology	16.90	16.90	17.00	16.70	(0.30)
Insurance-Risk Management	3.25	3.25	3.25	3.25	-
Health Benefits Trust	1.00	1.15	1.40	1.90	0.50
Total County Funds	817.53	815.55	826.45	808.40	(18.05)
<u>County Service Districts</u>					
Deschutes County 9-1-1 CSD	40.50	40.50	41.50	41.50	-
Sunriver Service District	26.50	26.50	26.50	26.50	-
Extension/4-H County Svc District	2.00	2.00	2.00	2.00	-
Black Butte Ranch Service District	6.88	6.88	7.38	7.38	-
Total County Service Districts	75.88	75.88	77.38	77.38	-
Total	893.41	891.43	903.83	885.78	(18.05)

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	

ADMINISTRATIVE SERVICES

General Government -Executive	County Administrator	99	1.00	1.00	1.00	1.00	-
	Deputy County Administrator	S	0.75	0.75	0.75	0.75	-
	Internal Auditor	N	1.00	1.00	1.00	1.00	-
	Management Analyst	K	1.00	1.90	1.90	1.65	(0.25)
	Administrative Analyst	J	0.90	-	-	-	-
	Executive Secretary	J	-	1.00	1.00	1.00	-
	Administrative Assistant	F	-	1.00	1.00	1.00	-
TOTAL DEPARTMENT			4.65	6.65	6.65	6.40	(0.25)

ADULT PAROLE AND PROBATION

Public Safety -Corrections	Community Justice Director	Q-R	0.50	0.50	0.50	0.50	-
	Community Justice Deputy Director	P	1.00	1.00	1.00	1.00	-
	Parole & Probation Supervisor	L	3.00	3.00	3.00	2.00	(1.00)
	Administrative Manager	K	1.00	1.00	1.00	1.00	-
	Parole & Probation Officer	22F	21.00	21.00	21.00	21.00	-
	Parole & Probation Specialist	18A	4.00	4.25	4.25	2.50	(1.75)
	Accounting Technician	17A	-	0.30	0.30	0.30	-
	Accounting Clerk III	14A	0.30	-	-	-	-
	Parole & Probation Records Technician	13A	3.00	3.00	4.00	4.00	-
	Customer Service Clerk II	10A	1.00	1.00	-	-	-
TOTAL DEPARTMENT			34.80	35.05	35.05	32.30	(2.75)

ASSESSOR

General Government -Other	County Assessor	99	1.00	1.00	1.00	1.00	-
	Chief Property Appraiser	M	1.00	1.00	1.00	1.00	-
	Assessment Manager	M	1.00	1.00	1.00	1.00	-
	Chief Cartographer	L	1.00	1.00	1.00	1.00	-
	Property Appraiser III	21A	2.00	2.00	2.00	2.00	-
	Sales Analyst	21A	1.00	1.00	1.00	1.00	-
	Property Appraiser II	19A	7.00	7.00	8.00	8.00	-
	Personal Property Analyst	19A	1.75	1.75	1.75	1.75	-
	GIS Analyst	18A	3.90	4.00	4.00	4.00	-
	Assessment Technician III	14A	2.00	2.00	1.00	1.00	-
	Assessment Technician II	12A	6.50	7.50	9.25	8.25	(1.00)
	Customer Service Clerk II	10A	2.00	2.00	1.00	2.00	1.00
	Assessment Technician I	09A	2.00	-	-	-	-
TOTAL DEPARTMENT			32.15	31.25	32.00	32.00	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
BEHAVIORAL HEALTH							
Health & Welfare -Welfare	Health Services Director	99	0.50	0.50	0.50	0.60	0.10
	Behavioral Health Deputy Director	P	-	-	-	1.00	1.00
	Behavioral Health Program Manager	N	3.60	3.60	3.50	3.90	0.40
	Business/Operations Manager	N	0.90	0.60	0.50	0.70	0.20
	Behavioral Health Specialist III	K	8.00	9.00	8.00	8.00	-
	Devel Disabilities Specialist III	K	-	-	2.00	2.00	-
	Administrative Analyst	J	2.00	3.00	4.00	4.00	-
	Administrative Supervisor I	H	2.00	2.00	2.00	2.30	0.30
	Senior Accounting Technician	G	-	0.50	0.50	0.50	-
	Psychiatric Nurse Practitioner	32A	-	-	1.80	-	(1.80)
	Nurse Practitioner	30A	1.00	1.00	-	1.80	1.80
	Public Health Nurse II	23A	1.00	1.50	1.00	1.00	-
	Behavioral Health Specialist II	22A	43.08	51.00	58.10	58.05	(0.05)
	Devel Disabilities Specialist II	22A	-	-	1.00	1.00	-
	Contract/Grant Specialist	18A	1.00	0.60	0.50	0.50	-
	Behavioral Health Specialist I	18A	24.50	23.45	17.05	17.05	-
	Devel Disabilities Specialist I	18A	-	-	8.00	8.00	-
	Public Health Nurse I	18A	0.50	0.50	1.50	1.50	-
	Accounting Technician	17A	1.00	1.00	1.00	1.00	-
	Behavioral Health Technician	15A	1.30	1.30	1.30	1.00	(0.30)
	Patient Accounts Specialist II	14A	1.00	1.00	-	1.00	1.00
	Patient Accounts Specialist I	12A	1.00	1.00	2.00	1.00	(1.00)
	Accounting Clerk II	12A	1.00	1.00	2.00	2.00	-
	Senior Medical Office Assistant	11A	1.00	1.00	1.00	1.00	-
	Senior Secretary	10A	4.40	4.50	5.20	5.50	0.30
	Medical Records Technician	10A	3.00	3.00	3.00	3.00	-
	Secretary	08A	1.50	2.10	2.60	2.95	0.35
	Peer Support Specialist	04A	-	1.00	1.50	1.50	-
	TOTAL DEPARTMENT		103.28	114.15	129.55	131.85	2.30

BUILDING SERVICES							
General Government -Other	Property & Facilities Director	P	0.70	0.70	0.70	0.70	-
	Building Maintenance Supervisor	K	2.00	2.00	2.00	2.00	-
	Custodial Supervisor	H	1.00	1.00	1.00	1.00	-
	Administrative Assistant	F	0.25	0.25	0.25	0.25	-
	Building Maintenance Specialist III	23A	2.00	2.00	2.00	2.00	-
	Building Maintenance Specialist II	16A	2.00	2.00	4.00	4.00	-
	Building Maintenance Specialist I	14A	3.00	3.00	2.00	2.00	-
	Building Maintenance Worker	08A	12.00	12.00	11.00	11.00	-
TOTAL DEPARTMENT			22.95	22.95	22.95	22.95	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	

BOARD OF COMMISSIONERS

General	County Commissioner	99	3.00	3.00	3.00	3.00	-
Government	Executive Secretary	J	1.00	-	-	-	-
-Executive	Administrative Assistant	F	1.00	-	-	-	-
TOTAL DEPARTMENT			5.00	3.00	3.00	3.00	-

CHILDREN AND FAMILIES COMMISSION (CFC)

Health & Welfare	Children & Families Comm Director	N	1.00	1.00	1.00	1.00	-
-Welfare	Management Analyst	K	0.50	0.50	0.50	0.50	-
	Program Development Specialist	22A	3.00	3.00	3.00	3.00	-
	Health Educator II	21A	-	-	1.00	-	(1.00)
	Program Development Technician	18A	2.00	1.50	0.50	1.50	1.00
	Senior Secretary	10A	-	1.00	1.00	1.00	-
TOTAL DEPARTMENT			6.50	7.00	7.00	7.00	-

COMMUNITY DEVELOPMENT DEPARTMENT

General	Community Development Director	Q	1.00	1.00	1.00	1.00	-
Government	Planning Director	P	1.00	1.00	1.00	1.00	-
-Other	Environmental Health Director	O	1.00	-	-	-	-
and	Building Safety Director	O	1.00	1.00	1.00	1.00	-
Public Safety	Principal Planner	M	2.00	2.00	2.00	2.00	-
-Protective	Environmental Health Supervisor	K	1.00	-	-	-	-
Inspection	Assistant Building Official	K	1.00	-	-	-	-
	Administrative Supervisor II	I	1.00	1.00	1.00	1.00	-
	Senior Web Applications Developer	26A	1.00	1.00	-	-	-
	Senior Planner	26A	5.00	5.00	4.00	4.00	-
	Associate Planner	24A	3.00	1.00	1.00	1.00	-
	Environmental Health Specialist III	24A	2.00	1.00	1.00	1.00	-
	GIS Analyst/Programmer	23A	1.00	1.00	1.00	1.00	-
	Building Safety Inspector III	23A	10.00	8.00	7.00	7.00	-
	Environmental Health Specialist II	22A	4.00	1.00	-	-	-
	Assistant Planner	21A	1.00	-	-	-	-
	GIS Analyst	18A	0.10	-	-	-	-
	Code Enforcement Technician	18A	2.00	1.50	1.60	1.60	-
	Permit Technician	14A	6.00	5.00	5.00	5.00	-
	Administrative Secretary	13A/13N	3.00	2.00	2.00	2.00	-
	Senior Secretary	10A	1.00	-	-	-	-
TOTAL DEPARTMENT			48.10	32.50	28.60	28.60	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
COMMUNITY JUSTICE JUVENILE							
Public Safety -Corrections	Community Justice Director	Q-R	0.50	0.50	0.50	0.50	-
	Community Justice Deputy Director	P	1.00	1.00	-	-	-
	Community Justice Program Manager	N	1.00	1.00	2.00	2.00	-
	Community Justice Specialist III	K	4.00	4.00	4.00	4.00	-
	Community Justice Officer Supervisor	K	3.00	3.00	2.00	2.00	-
	Behavioral Health Specialist III	K	1.00	1.00	1.00	1.00	-
	Administrative Analyst	J	1.00	0.50	0.50	-	(0.50)
	Administrative Supervisor II	I	1.00	1.00	1.00	1.00	-
	Management Analyst	K	0.75	1.75	1.75	1.75	-
	Public Health Nurse II	23A	-	-	-	0.75	0.75
	Behavioral Health Specialist II	22A	4.00	5.00	4.00	4.00	-
	Community Justice Specialist II	20A	4.00	4.00	4.00	4.00	-
	Community Justice Officer	20A	13.50	13.50	13.50	11.50	(2.00)
	Community Justice Specialist I	18A	22.50	17.25	17.25	17.00	(0.25)
	Behavioral Health Specialist I	18A	1.00	-	-	-	-
	Accounting Technician	17A	-	0.70	0.70	0.70	-
	Community Justice Front Office Tech	15A	2.60	2.10	2.10	1.80	(0.30)
	Accounting Clerk III	14A	0.70	-	-	-	-
	Community Justice Front Office Tech	13A	1.00	1.00	1.00	1.00	-
	TOTAL DEPARTMENT		62.55	57.30	55.30	53.00	(2.30)
COUNTY CLERK'S OFFICE / BOPTA							
General	County Clerk	99	1.00	1.00	1.00	1.00	-
Government	Elections/Recording Supervisor	J	1.00	1.00	2.00	2.00	-
-Elections/Other	Administrative Supervisor II	I	1.00	1.00	-	-	-
and	Customer Service Clerk III	12A	1.00	1.00	1.00	1.00	-
Financial	Senior Administrative Secretary	10A	0.42	0.42	0.42	0.42	-
Administration	Customer Service Clerk II	10A	6.08	5.58	4.58	4.58	-
	TOTAL DEPARTMENT		10.50	10.00	9.00	9.00	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
DISTRICT ATTORNEY							
General Government -Judicial	County District Attorney	99	0.20	0.20	0.20	0.20	-
	Chief Deputy District Attorney	P	2.00	2.00	2.00	2.00	-
	Deputy District Attorney	O	16.00	16.00	16.00	16.00	-
	Management Analyst	K	0.50	0.50	0.50	0.50	-
	Investigator	J	0.75	0.75	0.75	0.75	-
	Systems Analyst I	23A	-	-	1.00	-	(1.00)
	PC/Network Specialist I	23A	-	-	-	1.00	1.00
	Administrative Supervisor II	I	1.00	1.00	1.00	1.00	-
	Legal Assistant	H	1.00	1.00	2.00	2.00	-
	Trial Assistant II	14A	15.00	15.00	15.50	16.00	0.50
	Trial Assistant I	12A	3.50	3.50	1.00	0.50	(0.50)
	Customer Service Clerk II	10A	-	-	1.00	1.00	-
	TOTAL DEPARTMENT		39.95	39.95	40.95	40.95	-
FAIR AND EXPO CENTER							
Recreation and Culture -Fairgrounds/ Expo Center	Fair & Expo Director	Q	1.00	1.00	1.00	1.00	-
	Fair & Expo Operations Manager	L	1.00	1.00	1.00	1.00	-
	Administrative Manager	K	1.00	1.00	1.00	1.00	-
	Fair & Expo Marketing Coordinator	J	1.00	1.00	1.00	1.00	-
	Fair & Marketing Coordinator	I	1.00	1.00	1.00	1.00	-
	Building Maintenance Specialist II	16A	1.00	1.00	1.00	-	(1.00)
	Building Maintenance Specialist I	14A	1.00	1.00	2.00	1.00	(1.00)
	Building Maintenance Worker	08A	5.00	5.00	3.00	4.00	1.00
	Secretary	08A	1.00	1.00	-	-	-
	TOTAL DEPARTMENT		13.00	13.00	11.00	10.00	(1.00)
FINANCE / TAX / DOG CONTROL							
General Government -Financial Administration	Finance Officer	Q	1.00	1.00	1.00	1.00	-
	Accounting Manager	O	1.00	1.00	1.00	1.00	-
	Chief Deputy Tax Collector	M	1.00	1.00	1.00	1.00	-
	Financial/Budget Analyst	M	1.00	1.00	1.00	1.00	-
	Revenue Accounting Supervisor	L	1.00	1.00	1.00	1.00	-
	Property Tax Analyst	K	1.00	1.00	1.00	1.00	-
	Staff Accountant	K	1.00	1.00	1.00	1.00	-
	Payroll Technician	H	1.00	1.00	1.00	1.00	-
	Accounting Technician	17N	1.00	1.00	1.00	1.00	-
	Accounting Clerk III	14A	1.00	1.00	1.00	1.00	-
	Collection Specialist	13A	1.00	1.00	1.00	1.00	-
	Accounting Clerk II	12N	1.00	1.00	1.00	1.00	-
	Customer Service Clerk II	10A	2.00	2.00	2.00	2.00	-
		TOTAL DEPARTMENT		14.00	14.00	14.00	14.00

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	

GEOGRAPHIC INFORMATION SYSTEM (GIS)

General	Information Technology Director	P-Q	0.05	0.05	-	-	-
Government	GIS Program Developer & Coordinator	N	1.00	1.00	1.00	0.80	(0.20)
-Other	GIS Programmer	26A	1.00	1.00	1.00	0.75	(0.25)
	GIS Analyst/Programmer	23A	1.00	1.00	1.00	0.75	(0.25)
	IT Administrative Assistant	19A	0.05	0.05	-	-	-
	GIS Analyst	18A	1.00	1.00	1.00	0.75	(0.25)
TOTAL DEPARTMENT			4.10	4.10	4.00	3.05	(0.95)

GRANT PROJECTS

Econ Development	Management Analyst	K	1.00	1.00	1.00	1.00	-
TOTAL DEPARTMENT			1.00	1.00	1.00	1.00	-

HEALTH BENEFITS TRUST

General	Personnel Services Manager	O	-	0.05	0.05	0.05	-
Government	Human Resources Analyst	K	-	0.05	0.05	0.05	-
-Financial	Benefits Coordinator	K	1.00	1.00	1.00	1.00	-
Administration	Management Analyst	K	-	-	-	0.25	0.25
	Personnel Specialist	H	-	0.05	0.05	0.05	-
	Health Educator II	21A	-	-	0.25	0.50	0.25
TOTAL DEPARTMENT			1.00	1.15	1.40	1.90	0.50

INFORMATION TECHNOLOGY

General	Information Technology Director	P-Q	0.95	0.95	1.00	1.00	-
Government	Technology Division Manager	N	1.00	1.00	1.00	1.00	-
-Other	GIS Program Developer & Coordinator	N	-	-	-	0.20	0.20
	Sr Systems Analyst/Programmer	27A	2.00	2.00	2.00	2.00	-
	PC/Network Specialist III	27A	2.00	2.00	2.00	2.00	-
	Senior Web Applications Developer	26A	1.00	1.00	1.00	1.00	-
	GIS Programmer	26A	-	-	-	0.25	0.25
	PC/Network Specialist II	24A	1.00	1.00	1.00	1.00	-
	Systems Analyst II	24A	-	-	1.00	1.00	-
	Systems Analyst I	23A	-	-	2.00	1.00	(1.00)
	Applications Analyst/Programmer II	23A	2.00	2.00	2.00	1.00	(1.00)
	PC/Network Specialist I	23A	5.00	5.00	3.00	4.00	1.00
	GIS Analyst/Programmer	23A	-	-	-	0.25	0.25
	Web Applications Developer	20A	1.00	1.00	-	-	-
	IT Administrative Assistant	19A	0.95	0.95	1.00	1.00	-
TOTAL DEPARTMENT			16.90	16.90	17.00	16.70	(0.30)

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	

INSURANCE-RISK MANAGEMENT

General	Deputy County Administrator	S	0.25	0.25	0.25	0.25	-
Government	Loss Prevention Specialist	J	1.00	1.00	1.00	1.00	-
-Financial	Claims Coordinator	G	1.00	1.00	1.00	1.00	-
Administration	Secretary	08N	1.00	1.00	1.00	1.00	-
TOTAL DEPARTMENT			3.25	3.25	3.25	3.25	-

JUSTICE COURT

General	Justice of the Peace	99	1.00	1.00	1.00	1.00	-
Government	Justice Court Coordinator	J	1.00	1.00	1.00	1.00	-
-Judicial	Court Services Assistant	12A	4.00	3.00	3.00	3.00	-
TOTAL DEPARTMENT			6.00	5.00	5.00	5.00	-

LAW LIBRARY

Gen Govt-Judicial	Law Librarian	22N	0.50	0.50	0.50	0.50	-
TOTAL DEPARTMENT			0.50	0.50	0.50	0.50	-

LEGAL COUNSEL

General	Legal Counsel	99	1.00	1.00	1.00	1.00	-
Government	Assistant Legal Counsel	O	3.00	3.00	3.00	3.00	-
-Financial Admin	Paralegal	H	-	-	1.00	1.00	-
	County Counsel Legal Assistant	15N	2.00	2.00	1.00	1.00	-
TOTAL DEPARTMENT			6.00	6.00	6.00	6.00	-

NATURAL RESOURCE PROTECTION

PW-Sanitation	Forester	K	1.00	1.00	1.00	2.00	1.00
TOTAL DEPARTMENT			1.00	1.00	1.00	2.00	1.00

PERSONNEL

General	Personnel Services Manager	O	1.00	0.95	0.95	0.95	-
Government	Human Resources Analyst	K	1.00	0.95	0.95	0.95	-
-Financial	Investigator	J	0.25	0.25	0.25	0.25	-
Administration	Personnel Specialist	H	3.00	2.95	2.95	2.95	-
	Personnel Assistant	F	1.00	1.00	1.00	1.00	-
TOTAL DEPARTMENT			6.25	6.10	6.10	6.10	-

PROPERTY MANAGEMENT ADMINISTRATION

General	Property & Facilities Director	P	0.30	0.30	0.30	0.30	-
Government	Property Management Specialist	K	1.00	1.00	1.00	1.00	-
-Other	Administrative Assistant	F	0.75	0.75	0.75	0.75	-
TOTAL DEPARTMENT			2.05	2.05	2.05	2.05	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013
			FY 2010	FY 2011	FY 2012	FY 2013	Changes
PUBLIC HEALTH / HEALTHYSTART PRENATAL							
Health & Welfare -Health	Health Services Director	99	0.50	0.50	0.50	0.40	(0.10)
	Public Health Nurse Program Manager	N	2.00	2.00	2.00	2.00	-
	Behavioral Health Program Manager	N	0.40	0.40	0.50	0.10	(0.40)
	Business/Operations Manager	N	0.10	0.40	0.50	0.30	(0.20)
	Clinical Program Supervisor	L	2.50	2.50	3.60	4.60	1.00
	WIC Supervisor/Coordninator	K	1.00	1.00	1.00	1.00	-
	Environmental Health Supervisor	K	-	1.00	1.00	1.00	-
	Administrative Analyst	J	-	-	2.00	1.00	(1.00)
	Administrative Supervisor II	I	1.00	-	-	-	-
	Administrative Supervisor I	H	1.00	2.00	2.00	1.70	(0.30)
	Senior Accounting Technician	G	-	0.50	0.50	0.50	-
	Nurse Practitioner	30A	4.20	5.30	5.30	5.00	(0.30)
	Public Health Nurse III	25A	1.70	2.00	1.00	1.00	-
	Environmental Health Specialist III	24A	-	2.00	2.00	2.00	-
	Public Health Nurse II	23A	9.20	9.80	8.90	8.15	(0.75)
	Program Development Specialist	22A	0.50	-	-	-	-
	Behavioral Health Specialist II	22A	1.80	3.20	4.20	4.20	-
	Environmental Health Specialist II	22A	-	3.00	2.00	2.00	-
	Nutritionist	21A	1.70	1.70	1.70	1.70	-
	Health Educator II	21A	6.70	6.85	6.45	7.05	0.60
	Environmental Health Spec I	19A	-	-	1.00	1.00	-
	Health Educator I	18A	1.00	0.50	1.60	1.60	-
	Contract/Grant Specialist	18A	-	0.40	0.50	0.50	-
	Accounting Technician	17A	1.00	1.00	1.00	1.00	-
	Registered Health Info Technician	14A	1.00	1.00	1.00	1.00	-
	Patient Accounts Specialist II	14A	1.00	-	-	1.00	1.00
	Administrative Secretary	13A	1.00	2.00	2.00	2.00	-
	Patient Accounts Specialist I	12A	2.10	2.70	2.20	1.20	(1.00)
	WIC Certifier	12A	3.80	4.80	4.80	3.80	(1.00)
	Medical Assistant	11A	1.50	1.00	2.00	1.00	(1.00)
	Senior Medical Office Assistant	11A	3.00	3.00	3.00	3.00	-
	Senior Secretary	10A	-	1.00	1.00	1.00	-
	Medical Records Technician	10A	1.00	1.00	1.00	1.00	-
	Medical Office Assistant	09A	8.00	9.80	8.00	9.50	1.50
	Secretary	08A	-	-	0.50	0.15	(0.35)
	TOTAL DEPARTMENT		58.70	72.35	74.75	72.45	(2.30)

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
ROAD							
Public Works -Highways and Streets	Public Works Director	R	1.00	1.00	1.00	1.00	-
	County Engineer	P	1.00	1.00	1.00	1.00	-
	PW Operations Manager	O	1.00	1.00	1.00	1.00	-
	Information Systems Manager	N	1.00	1.00	1.00	-	(1.00)
	County Surveyor	M	1.00	1.00	1.00	1.00	-
	Fleet & Equipment Manager	M	1.00	1.00	1.00	1.00	-
	Weed Outreach & Mgmt Specialist	K	1.00	1.00	1.00	1.00	-
	Road Maintenance Supervisor	J	2.00	2.00	2.00	2.00	-
	Senior Administrative Secretary	G	1.00	1.00	1.00	1.00	-
	Senior Engineering Associate	23P	1.00	1.00	1.00	1.00	-
	PW Applications Analyst/Programmer	24P	1.00	1.00	1.00	1.00	-
	PW GIS Analyst/Programmer	24P	1.00	1.00	1.00	1.00	-
	Engineering Associate	19P	2.00	2.00	2.00	1.00	(1.00)
	Engineering Assistant III	12P	3.00	3.00	3.00	3.00	-
	Records/Contract Specialist	13P	1.00	1.00	1.00	1.00	-
	Contract Specialist	13P	1.00	-	-	-	-
	PW GIS Analyst	17P	1.00	1.00	1.00	-	(1.00)
	Traffic Device Specialist	2PT	2.00	2.00	2.00	2.00	-
	Equipment Mechanic	14P	7.00	7.00	7.00	7.00	-
	PW Accounting Technician	11P	2.00	2.00	2.00	2.00	-
	Senior Store Clerk	10P	1.00	1.00	1.00	1.00	-
	Automotive Service Worker	09P	1.00	1.00	1.00	1.00	-
	PW Equipment Operator	16P	25.00	25.00	25.00	24.00	(1.00)
	PW Customer Service Clerk	08P	2.50	2.50	2.50	2.50	-
	TOTAL DEPARTMENT		61.50	60.50	60.50	56.50	(4.00)

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
SHERIFF'S OFFICE / DESCHUTES COUNTY COMMUNICATIONS SYSTEM							
Public Safety -Sheriff and Public Safety -Corrections	County Sheriff	99	1.00	1.00	1.00	1.00	-
	Captain	P	3.00	3.00	4.00	4.00	-
	Assistant Legal Counsel	O	0.75	1.00	1.00	1.00	-
	Lieutenant	NS	10.00	12.00	12.00	11.00	(1.00)
	Business/Operations Manager	N	1.00	1.00	1.00	1.00	-
	Information Systems Manager	N	1.00	1.00	1.00	1.00	-
	Sergeant	LS	26.00	24.00	24.00	23.00	(1.00)
	Building Maintenance Supervisor	K	1.00	1.00	1.00	1.00	-
	Sheriff Human Resource Coordinator	J	1.00	1.00	-	-	-
	Automotive Supervisor	I	1.00	1.00	1.00	1.00	-
	Administrative Supervisor II	GS / I	3.00	3.00	3.00	3.00	-
	Sheriff Executive Assistant	I	1.00	1.00	1.00	1.00	-
	Personnel Assistant	FS	1.00	1.00	1.00	1.00	-
	Nurse Practitioner	30N	1.00	1.00	1.00	1.00	-
	PC/Network Specialist II	24A	2.00	2.00	2.00	2.00	-
	Behavioral Health Specialist III	22N	1.00	1.00	1.00	1.00	-
	Nurse/Corrections	21S	5.00	5.00	5.00	5.00	-
	Detective	20S	9.00	9.00	9.00	9.00	-
	Corrections Deputy	19S	65.00	65.00	65.00	61.00	(4.00)
	Deputy Sheriff	19S	46.00	46.00	47.00	45.00	(2.00)
	Electronic Technician	18S	2.00	2.00	2.00	2.00	-
	Project Coordinator	181	1.00	1.00	1.00	1.00	-
	Building Maintenance Specialist II	16A	3.00	3.00	4.00	4.00	-
	Mechanic	15S	2.00	2.00	2.00	2.00	-
	County Counsel Legal Assistant	151	1.00	1.00	1.00	1.00	-
	Building Maintenance Specialist I	14A	1.00	1.00	-	-	-
	Field Law Enforcement Technician	14S	7.00	7.00	6.00	6.00	-
	Corrections Classification Specialist	13S	1.00	1.00	1.00	1.00	-
	Corrections Programs Specialist	13S	1.00	1.00	1.00	1.00	-
	Evidence Technician	13S	2.00	2.00	2.00	2.00	-
	Civil Technician	12S	5.00	5.00	5.00	5.00	-
	Office Assistant	10S	14.50	15.00	15.00	15.00	-
		TOTAL DEPARTMENT	220.25	221.00	221.00	213.00	(8.00)

SOLID WASTE							
Public Works -Sanitation	Director of Solid Waste	O	1.00	1.00	1.00	1.00	-
	Operations Supervisor	L	1.00	1.00	1.00	1.00	-
	Administrative Analyst	J	1.00	1.00	1.00	1.00	-
	Landfill Engineer Technician	1PT	1.00	1.00	1.00	1.00	-
	PW Accounting Clerk	1PW	1.00	1.00	1.00	1.00	-
	PW Equipment Operator	16P	8.00	6.00	6.00	6.00	-
	Landfill Site Attendant	06P	12.00	10.00	10.00	10.00	-
TOTAL DEPARTMENT			25.00	21.00	21.00	21.00	-

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
VETERANS' SERVICES							
Health & Welfare -Welfare	Veterans' Services Officer	H	1.00	1.00	1.00	1.00	-
	Assistant Veterans' Services Officer	13A	0.50	0.75	0.75	0.75	-
	Secretary	08A	1.00	1.00	1.00	1.00	-
	TOTAL DEPARTMENT		2.50	2.75	2.75	2.75	-
VICTIMS' ASSISTANCE							
Genl Government -Judicial	Victims' Asst Program Coordinator	J	1.00	1.00	1.00	1.00	-
	Victims' Advocate	15A	3.00	3.00	3.00	3.00	-
	TOTAL DEPARTMENT		4.00	4.00	4.00	4.00	-
VIDEO LOTTERY							
Econ Development	Administrative Analyst	J	0.10	0.10	0.10	0.10	-
	TOTAL DEPARTMENT		0.10	0.10	0.10	0.10	-
COUNTY FUNDS TOTAL			817.53	815.55	826.45	808.40	(18.05)
DESCHUTES COUNTY 9-1-1							
Public Safety -Other Protection	Communications Director	O9	1.00	1.00	1.00	1.00	-
	Public Safety Systems Manager	M9	1.00	1.00	1.00	1.00	-
	Telecommunications Supervisor	K9	4.00	4.00	4.00	4.00	-
	Communications Training Coordinator	K9	-	-	1.00	1.00	-
	Public Safety Systems Specialist	26A	1.00	1.00	1.00	1.00	-
	GIS Analyst	18A	-	-	1.00	1.00	-
	GIS Specialist	16A	1.00	1.00	-	-	-
	Administrative Assistant	F9	1.00	1.00	1.00	1.00	-
	Telecommunicator III	11T	15.00	13.00	16.00	16.00	-
	Telecommunicator II	10T	11.00	14.00	9.00	7.00	(2.00)
	Telecommunicator I	09T	5.00	4.00	6.00	8.00	2.00
Customer Service Clerk II	099	0.50	0.50	0.50	0.50	-	
	TOTAL DEPARTMENT		40.50	40.50	41.50	41.50	-
SUNRIVER SERVICE DISTRICT *							
Public Safety -Other Protection	Police Chief		1.00	1.00	1.00	1.00	-
	Fire Chief		1.00	1.00	1.00	1.00	-
	Assistant Fire Chief		1.00	1.00	1.00	1.00	-
	Police Sergeant		2.00	2.00	2.00	2.00	-
	Police Patrol Officer		8.00	8.00	8.00	8.00	-
	Bike Patrol Office		2.00	2.00	2.00	2.00	-
	Fire Captain		2.00	2.00	2.00	2.00	-
	Fire Engineer		3.00	3.00	3.00	3.00	-
	Firefighter/PM		3.00	3.00	3.00	3.00	-
	Training Officer		1.00	1.00	1.00	1.00	-
	Administrative Manager		1.00	1.00	1.00	1.00	-
	Administrative Secretary		1.00	1.00	1.00	1.00	-
	Administrative Assistant		0.50	0.50	0.50	0.50	-
		TOTAL DEPARTMENT		26.50	26.50	26.50	26.50

FTE by Department and Position

Major Function	Position Title	Salary Range	Authorized Positions				FY 2013 Changes
			FY 2010	FY 2011	FY 2012	FY 2013	
EXTENSION / 4-H							
Other -Conservation	Administrative Assistant	F	-	1.00	1.00	1.00	-
	Administrative Secretary	13A	1.00	-	-	-	-
	Senior Secretary	10A	1.00	1.00	1.00	1.00	-
	TOTAL DEPARTMENT		2.00	2.00	2.00	2.00	-
BLACK BUTTE RANCH							
Public Safety -Other Protection	Police Chief	99	1.00	1.00	1.00	1.00	-
	Police Sergeant	99	1.00	1.00	1.50	1.50	-
	Police Patrol Officer	PO	4.00	4.00	4.00	4.00	-
	Administrative Assistant	99	0.88	0.88	0.88	0.88	-
	TOTAL DEPARTMENT		6.88	6.88	7.38	7.38	-
COUNTY SERVICE DISTRICTS TOTAL			75.88	75.88	77.38	77.38	-
GRAND TOTAL			893.41	891.43	903.83	885.78	(18.05)

Salary range codes represent employee groups. Groups can be identified by the following codes:

Beginning with letters F - R or LS, NS, PQ, QR, 099, 151, 181 = Non-Represented

The letter A following two digits = American Federation of State, County and Municipal Employees (AFSCME)

The letter N following two digits = Non-Represented

The letter P following two digits and letters PT or PW following one digit = Public Works (International Union of Operating Engineers or IUOE)

The letter S following two digits = Deschutes County Sheriff Employees Association (DCSEA)

The letter T following two digits = Deschutes 9-1-1 Employees Association

Salary range code 22F = Federation of Oregon Parole & Probation Officers (FOPPO)

Salary range code PO = Black Butte Ranch CSD Police Officers

*Sunriver Service District grades and rates not available at time of publication.

Salary Summary Tables

Hourly Rate Table Elected Officials	
Position Title	Hourly Salary
Treasurer ¹	\$5.31
County District Attorney ²	\$12.93
County Commissioner	\$37.72
County Clerk	\$39.94
Justice of the Peace	\$42.51
County Assessor	\$45.74
County Sheriff	\$61.67

Grade and Step Table 2013 Non-Represented Employees ³										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Secretary	08N	13.29	13.82	14.37	14.94	15.54	16.16	16.80	17.47	18.17
Customer Service Clerk II (9-1-1)	099	13.90	14.46	15.04	15.64	16.26	16.91	17.58	18.29	19.02
Accounting Clerk II	12N	15.63	16.26	16.90	17.57	18.27	19.00	19.76	20.54	21.37
Administrative Secretary	13N	16.26	16.91	17.59	18.29	19.02	19.78	20.57	21.40	22.25
County Counsel Legal Asst (Sheriff)	151	17.51	18.22	18.96	19.72	20.51	21.33	22.19	23.07	24.00
County Counsel Legal Assistant	15N	17.68	18.40	19.14	19.91	20.71	21.54	22.40	23.30	24.24
Personnel Assistant (Sheriff)	FS	18.59	19.53	20.51	21.54	22.63	23.77	24.97		
Administrative Assistant	F	18.77	19.72	20.71	21.75	22.85	24.00	25.21		
Personnel Assistant	F	18.77	19.72	20.71	21.75	22.85	24.00	25.21		
Administrative Assistant (9-1-1)	F9	18.84	19.79	20.79	21.84	22.94	24.10	25.31		
Accounting Technician	17N	19.24	20.01	20.81	21.63	22.50	23.40	24.34	25.32	26.32
Project Coordinator (Sheriff)	181	19.86	20.65	21.48	22.34	23.23	24.16	25.13	26.12	27.16
Administrative Supervisor II (Sheriff)	GS	19.89	20.89	21.94	23.05	24.21	25.43	26.71		
Claims Coordinator	G	20.08	21.09	22.16	23.27	24.45	25.68	26.97		
Senior Accounting Technician	G	20.08	21.09	22.16	23.27	24.45	25.68	26.97		
Senior Administrative Secretary	G	20.08	21.09	22.16	23.27	24.45	25.68	26.97		
Administrative Supervisor I	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Custodial Supervisor	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Legal Assistant	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Paralegal	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Payroll Technician	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Personnel Specialist	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Veterans' Services Officer	H	21.39	22.47	23.60	24.79	26.04	27.35	28.73		
Behavioral Health Specialist III (Sheriff)	22N	23.57	24.52	25.50	26.53	27.59	28.70	29.85	31.05	32.29
Law Librarian	22N	23.57	24.52	25.50	26.53	27.59	28.70	29.85	31.05	32.29
Administrative Supervisor II	I	23.78	24.97	26.23	27.56	28.95	30.40	31.94		
Automotive Supervisor	I	23.78	24.97	26.23	27.56	28.95	30.40	31.94		

¹ A stipend is paid to the Finance Director for the Treasurer's responsibilities.

² Deschutes County pays \$26,886 annually, or 20% of the District Attorney's annual salary; State of Oregon pays \$106,404 annually, or 80 % of the annual salary.

³ Rates include a 2.9% COLA for Non-Represented employees except for 9-1-1 Non-Represented positions. Hourly Rates for 9-1-1 Non-Represented employees remain at FY 2012 levels. The COLA rate for DCSEA represented employees applies to Lieutenant and Sergeant rates (grades LS and NS). FY 2013 rate increases for DCSEA and Non-Represented groups are 2.9%, except as noted above.

Salary Summary Tables

Grade and Step Table 2013 Non-Represented Employees										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Fair & Marketing Coordinator	I	23.78	24.97	26.23	27.56	28.95	30.40	31.94		
Sheriff Executive Assistant	I	23.78	24.97	26.23	27.56	28.95	30.40	31.94		
Administrative Analyst	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Elections/Recording Supervisor	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Executive Secretary	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Fair & Expo Marketing Coordinator	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Investigator	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Justice Court Coordinator	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Loss Prevention Specialist	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Road Maintenance Supervisor	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Sheriff Human Resources Coordinator	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Victims' Asst Program Coordinator	J	26.80	28.15	29.57	31.06	32.63	34.27	36.00		
Administrative Manager	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Assistant Building Official	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Behavioral Health Specialist III	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Benefits Coordinator	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Building Maintenance Supervisor	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Community Justice Officer Supervisor	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Community Justice Specialist III	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Dev Disabilities Specialist III	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Environmental Health Supervisor	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Forester	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Human Resources Analyst	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Management Analyst	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Property Management Specialist	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Property Tax Analyst	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Staff Accountant	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Weed Outreach & Mgmt Specialist	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
WIC Supervisor/Coordinator	K	28.10	29.51	31.00	32.57	34.21	35.93	37.74		
Communications Trng Coord. (9-1-1)	K9	28.48	29.92	31.43	33.01	34.68	36.43	38.26		
Telecommunications Supervisor (9-1-1)	K9	28.48	29.92	31.43	33.01	34.68	36.43	38.26		
Chief Cartographer	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Clinical Program Supervisor	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Fair & Expo Operations Manager	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Operations Supervisor	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Parole & Probation Supervisor	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Revenue Accounting Supervisor	L	29.40	30.88	32.43	34.07	35.79	37.59	39.49		
Assessment Manager	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Chief Deputy Tax Collector	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Chief Property Appraiser	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
County Surveyor	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Financial/Budget Analyst	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Fleet & Equipment Manager	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Principal Planner	M	31.50	33.09	34.76	36.51	38.36	40.29	42.32		
Public Safety Systems Manager (9-1-1)	M9	31.94	33.55	35.24	37.02	38.88	40.84	42.90		
Sergeant	LS	32.69	34.34	36.07	37.89	39.80	41.81	43.91		

Salary Summary Tables

Grade and Step Table 2013 Non-Represented Employees										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Nurse Practitioner (Sheriff)	30N	33.69	35.04	36.44	37.90	39.41	40.99	42.62	44.33	46.11
Behavioral Health Program Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Business/Operations Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Children & Families Comm. Director	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Community Justice Program Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
GIS Program Developer & Coord	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Information Systems Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Internal Auditor	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Public Health Nurse Program Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Technology Division Manager	N	35.36	37.14	39.02	40.98	43.05	45.22	47.50		
Accounting Manager	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Assistant Legal Counsel	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Building Safety Director	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Director of Solid Waste	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Environmental Health Director	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Personnel Services Manager	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
PW Operations Manager	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10		
Communications Director (9-1-1)	O9	38.56	40.51	42.55	44.70	46.95	49.32	51.80		
Lieutenant	NS	39.31	41.30	43.38	45.56	47.86	50.27	52.81		
Behavioral Health Deputy Director	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Captain	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Chief Deputy District Attorney	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Community Justice Deputy Director	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
County Engineer	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Planning Director	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Property & Facilities Director	P	41.93	44.05	46.27	48.60	51.05	53.62	56.33		
Information Technology Director	P-Q	44.96	47.22	49.60	52.11	54.73	57.49	60.39		
Community Development Director	Q	44.96	47.22	49.60	52.11	54.73	57.49	60.39		
Fair & Expo Director	Q	44.96	47.22	49.60	52.11	54.73	57.49	60.39		
Finance Officer	Q	44.96	47.22	49.60	52.11	54.73	57.49	60.39		
Community Justice Director	Q-R	46.66	49.01	51.48	54.08	56.80	59.67	62.67		
Public Works Director	R	46.66	49.01	51.48	54.08	56.80	59.67	62.67		
Deputy County Administrator	S	49.36	51.85	54.47	57.21	60.10	63.13	66.31		
Health Services Director	99	63.41								
County Administrator	99	67.57								
Legal Counsel	99	71.42								
Health Officer/Medical Examiner	99	100.00								

Grade and Step Table 2013 American Federation of State, County and Municipal Employees (AFSCME)										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Peer Support Specialist	04A	11.20	11.65	12.11	12.60	13.11	13.62	14.17	14.73	15.32
Building Maintenance Worker	08A	13.11	13.62	14.17	14.73	15.32	15.93	16.58	17.24	17.92
Secretary	08A	13.11	13.62	14.17	14.73	15.32	15.93	16.58	17.24	17.92

Salary Summary Tables

Grade and Step Table 2013										
American Federation of State, County and Municipal Employees (AFSCME)										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Assessment Technician I	09A	13.62	14.17	14.73	15.32	15.93	16.58	17.24	17.92	18.64
Medical Office Assistant	09A	13.62	14.17	14.73	15.32	15.93	16.58	17.24	17.92	18.64
Customer Service Clerk II	10A	14.18	14.76	15.35	15.96	16.61	17.26	17.95	18.66	19.41
Medical Records Technician	10A	14.18	14.76	15.35	15.96	16.61	17.26	17.95	18.66	19.41
Senior Secretary	10A	14.18	14.76	15.35	15.96	16.61	17.26	17.95	18.66	19.41
Medical Assistant	11A	14.76	15.35	15.96	16.61	17.26	17.95	18.66	19.41	20.18
Senior Medical Office Assistant	11A	14.76	15.35	15.96	16.61	17.26	17.95	18.66	19.41	20.18
Accounting Clerk II	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Assessment Technician II	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Court Services Assistant	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Customer Service Clerk III	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Patient Account Specialist I	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Trial Assistant I	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
WIC Certifier	12A	15.39	16.00	16.65	17.32	18.01	18.72	19.46	20.25	21.06
Administrative Secretary	13A	16.02	16.66	17.33	18.03	18.76	19.52	20.30	21.12	21.96
Assistant Veterans' Svcs Officer	13A	16.02	16.66	17.33	18.03	18.76	19.52	20.30	21.12	21.96
Collection Specialist	13A	16.02	16.66	17.33	18.03	18.76	19.52	20.30	21.12	21.96
Community Justice Front Office Tech	13A	16.02	16.66	17.33	18.03	18.76	19.52	20.30	21.12	21.96
Parole & Probation Records Technician	13A	16.02	16.66	17.33	18.03	18.76	19.52	20.30	21.12	21.96
Accounting Clerk III	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Assessment Technician III	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Building Maintenance Specialist I	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Patient Account Specialist II	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Permit Technician	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Registered Health Info Technician	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Trial Assistant II	14A	16.68	17.35	18.05	18.78	19.53	20.32	21.13	21.97	22.85
Behavioral Health Technician	15A	17.42	18.12	18.85	19.60	20.39	21.20	22.05	22.94	23.86
Community Justice Front Office Tech	15A	17.42	18.12	18.85	19.60	20.39	21.20	22.05	22.94	23.86
Victims' Advocate	15A	17.42	18.12	18.85	19.60	20.39	21.20	22.05	22.94	23.86
Building Maintenance Specialist II	16A	18.17	18.90	19.66	20.44	21.26	22.11	22.99	23.92	24.87
GIS Specialist	16A	18.17	18.90	19.66	20.44	21.26	22.11	22.99	23.92	24.87
Accounting Technician	17A	18.96	19.71	20.50	21.33	22.18	23.06	23.99	24.95	25.95
Behavioral Health Specialist I	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Code Enforcement Technician	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Community Justice Specialist I	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Contract/Grant Specialist	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Dev Disabilities Specialist I	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
GIS Analyst	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Health Educator I	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Parole & Probation Specialist	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Program Development Technician	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Public Health Nurse I	18A	19.79	20.57	21.40	22.25	23.15	24.07	25.04	26.04	27.08
Environmental Health Specialist I	19A	20.64	21.47	22.32	23.22	24.14	25.11	26.11	27.16	28.26
IT Administrative Assistant	19A	20.64	21.47	22.32	23.22	24.14	25.11	26.11	27.16	28.26
Personal Property Analyst	19A	20.64	21.47	22.32	23.22	24.14	25.11	26.11	27.16	28.26
Property Appraiser II	19A	20.64	21.47	22.32	23.22	24.14	25.11	26.11	27.16	28.26

Salary Summary Tables

Grade and Step Table 2013 American Federation of State, County and Municipal Employees (AFSCME)										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Community Justice Officer	20A	21.54	22.40	23.30	24.24	25.20	26.21	27.26	28.35	29.49
Community Justice Specialist II	20A	21.54	22.40	23.30	24.24	25.20	26.21	27.26	28.35	29.49
Web Applications Developer	20A	21.54	22.40	23.30	24.24	25.20	26.21	27.26	28.35	29.49
Assistant Planner	21A	22.50	23.40	24.34	25.32	26.32	27.37	28.47	29.60	30.79
Health Educator II	21A	22.50	23.40	24.34	25.32	26.32	27.37	28.47	29.60	30.79
Nutritionist	21A	22.50	23.40	24.34	25.32	26.32	27.37	28.47	29.60	30.79
Property Appraiser III	21A	22.50	23.40	24.34	25.32	26.32	27.37	28.47	29.60	30.79
Sales Analyst	21A	22.50	23.40	24.34	25.32	26.32	27.37	28.47	29.60	30.79
Behavioral Health Specialist II	22A	23.50	24.43	25.41	26.44	27.49	28.59	29.74	30.93	32.16
Dev Disabilities Specialist II	22A	23.50	24.43	25.41	26.44	27.49	28.59	29.74	30.93	32.16
Environmental Health Specialist II	22A	23.50	24.43	25.41	26.44	27.49	28.59	29.74	30.93	32.16
Program Development Specialist	22A	23.50	24.43	25.41	26.44	27.49	28.59	29.74	30.93	32.16
Applications Analyst/Programmer II	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
Building Maintenance Specialist III	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
Building Safety Inspector III	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
GIS Analyst/Programmer	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
PC/Network Specialist I	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
Public Health Nurse II	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
Systems Analyst I	23A	24.56	25.54	26.56	27.63	28.73	29.88	31.07	32.32	33.61
Associate Planner	24A	25.67	26.69	27.75	28.86	30.01	31.21	32.46	33.76	35.10
Environmental Health Specialist III	24A	25.67	26.69	27.75	28.86	30.01	31.21	32.46	33.76	35.10
PC/Network Specialist II	24A	25.67	26.69	27.75	28.86	30.01	31.21	32.46	33.76	35.10
Systems Analyst II	24A	25.67	26.69	27.75	28.86	30.01	31.21	32.46	33.76	35.10
Public Health Nurse III	25A	26.82	27.89	29.00	30.16	31.36	32.62	33.92	35.28	36.68
GIS Programmer	26A	28.03	29.15	30.31	31.53	32.79	34.11	35.47	36.88	38.35
Public Safety Systems Specialist (9-1-1)	26A	28.03	29.15	30.31	31.53	32.79	34.11	35.47	36.88	38.35
Senior Planner	26A	28.03	29.15	30.31	31.53	32.79	34.11	35.47	36.88	38.35
Senior Web Applications Developer	26A	28.03	29.15	30.31	31.53	32.79	34.11	35.47	36.88	38.35
PC/Network Specialist III	27A	29.29	30.47	31.69	32.95	34.26	35.64	37.06	38.55	40.09
Sr Systems Analyst/Programmer	27A	29.29	30.47	31.69	32.95	34.26	35.64	37.06	38.55	40.09
Nurse Practitioner	30A	33.43	34.77	36.16	37.60	39.10	40.67	42.30	43.99	45.75
Psychiatric Nurse Practitioner	32A	36.50	37.96	39.48	41.06	42.70	44.41	46.19	48.04	49.96

Grade and Step Table 2013 Public Works (International Union of Operating Engineers) 1										
Position Title	Grade	1	2	3	4	5	6	7	8	9
Landfill Site Attendant	06P	13.57	14.25	14.96	15.71	16.49	17.32			
PW Customer Service Clerk	08P	13.70	14.25	14.82	15.41	16.03	16.68	17.34	18.03	18.75
PW Equipment Operator	16P	14.48	14.48	15.83	15.83	17.83	17.83	22.29		
PW Accounting Clerk	1PW	14.52	15.10	15.71	16.34	16.99	17.66	18.36	19.10	19.87
Automotive Service Worker	09P	16.39	17.25	18.15	19.13	20.13	21.20			
Senior Store Clerk	10P	17.99	18.89	19.83	20.86	21.88	22.96			
PW Accounting Technician	11P	18.28	19.01	19.77	20.56	21.38	22.24	23.13	24.06	25.01
Equipment Mechanic	14P	18.80	19.79	20.80	21.91	23.07	24.28			

Salary Summary Tables

Grade and Step Table 2013

Public Works (International Union of Operating Engineers) ¹

Position Title	Grade	1	2	3	4	5	6	7	8	9
Traffic Device Specialist	2PT	18.91	19.87	20.86	21.91	23.01	24.15			
PW GIS Analyst	17P	19.90	20.69	21.52	22.38	23.28	24.21	25.18	26.20	27.24
Records/Contract Specialist	13P	19.91	20.93	22.08	23.24	24.44	25.74			
Landfill Engineer Technician	1PT	20.10	21.10	22.16	23.27	24.43	25.65			
Engineering Assistant III	12P	20.42	21.45	22.53	23.67	24.83	26.07			
Engineering Associate	19P	23.90	25.10	26.36	27.67	29.05	30.51			
PW Applications Analyst/Programmer	24P	24.70	25.69	26.72	27.79	28.90	30.06	31.25	32.51	33.80
PW GIS Analyst/Programmer	24P	24.70	25.69	26.72	27.79	28.90	30.06	31.25	32.51	33.80
Senior Engineering Associate	23P	26.29	27.60	29.00	30.45	31.96	33.56			

Grade and Step Table 2013

Deschutes County Sheriff Employees Association (DCSEA) ²

Position Title	Grade	1	2	3	4	5	6
Office Assistant	10S	17.26	18.11	19.02	19.96	20.97	22.02
Civil Technician	12S	18.56	19.50	20.47	21.50	22.55	23.68
Corrections Classification Specialist	13S	19.08	20.04	21.04	22.09	23.18	24.34
Corrections Programs Specialist	13S	19.08	20.04	21.04	22.09	23.18	24.34
Evidence Technician	13S	19.08	20.04	21.04	22.09	23.18	24.34
Field Law Enforcement Technician	14S	19.82	20.82	21.86	22.96	24.09	
Mechanic	15S	20.34	21.36	22.42	23.54	24.72	
Electronic Technician	18S	23.27	24.45	25.66	26.94	28.30	
Corrections Deputy	19S	25.10	26.36	27.67	29.05	30.51	32.03
Deputy Sheriff	19S	25.10	26.36	27.67	29.05	30.51	32.03
Detective	20S	26.43	27.76	29.14	30.59	32.13	33.73
Nurse/Corrections	21S	27.34	28.67	30.10	31.60	33.18	

Grade and Step Table 2013

Deschutes County 9-1-1 ³

Position Title	Grade	1	2	3	4	5	6	7
Telecommunicator I	09T	17.80	18.69	19.62	20.60	21.63	22.72	23.85
Telecommunicator II	10T	20.47	21.49	22.57	23.69	24.88	26.12	27.43
Telecommunicator III	11T	21.28	22.36	23.48	24.66	25.89	27.19	28.55

Grade and Step Table 2013

Federation of Oregon Parole & Probation Officers (FOPPO) ⁴

Position Title	Grade	1	2	3	4	5	6	7	8	9
Parole & Probation Officer	22F	22.74	23.65	24.60	25.59	26.61	27.68	28.79	29.94	31.14

Grade and Step Table 2013

Deschutes County District Attorneys' Association ⁴

Position Title	Grade	1	2	3	4	5	6	7
Deputy District Attorney	O	38.04	39.96	41.97	44.09	46.31	48.65	51.10

Salary Summary Tables

Grade and Step Table 2013 Sunriver Service District												
Position Title												
Police Chief		48.08										
Fire Chief		48.03										
	Steps	1	2	3	4	5	6	7	8	9	10	11
Asst Fire Chief		22.78	23.93	25.12	26.37	27.70						
Admin Assistant		18.05	18.72	19.37	20.06	20.72	21.38	22.05	22.72	23.39	24.06	24.71
Bike Patrol Officer		13.00	13.50									
Sergeant		29.68	31.16	32.72	34.35	36.07						
Police Patrol Officer		24.00	25.20	26.46	27.78	29.17						
Fire Captain		22.78	23.93	25.12	26.37	27.70						
Fire Engineer		20.11	21.11	22.17	23.27	24.43						
Office Manager		18.05	18.72	19.37	20.06	20.72	21.38	22.05	22.72	23.39	24.06	24.71
Fire Fighter		17.52	18.38	19.31	20.28	21.29						

Grade and Step Table 2013 Black Butte Ranch County Service District ₅							
Position Title		1	2	3	4	5	6
Police Chief		37.81					
Police Sergeant		30.95					
Police Sergeant (Part Time)		27.00					
Administrative Assistant		24.90					
Police Patrol Officer		20.35	20.86	21.38	21.92	22.46	23.02

¹ Rates for the Public Works Union and FOPPO remain at FY 2012 levels.

² Rates for the Deschutes County Sheriff Represented employees include a 2.9% COLA.

³ Rates for the Deschutes County 9-1-1 Represented employees and for Non-Represented 9-1-1 remain at FY 2012 levels.

⁴ Rates for the Deschutes County District Attorneys' Association include a 2.9% COLA.

⁵ Rates for Black Butte Ranch CSD include an 8% increase for the Sergeant (Part Time) position and a 3.0% COLA for all other positions.

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Glossary

ABHA – Accountable Behavioral Health Alliance (an Oregon five-county behavioral health alliance).

ACA– American Correctional Association.

Accrual basis of accounting – Method of accounting recognizing revenues when earned and expenses when incurred without regard to cash flow timing.

Adopted budget – Financial plan itemizing all resources and the use thereof adopted by the governing body.

Ad valorem tax – Tax based on the assessed valuation of property. Property taxes are an ad valorem tax.

AFSCME – American Federation of State, County and Municipal Employees.

AOC– Association of Oregon Counties.

Appropriation – Authorization to spend a specific amount of money for a specific purpose during a budget period. It is based on the adopted budget, including supplemental budgets, if any. It is presented in a resolution or ordinance adopted by the governing body.

Approved budget – The budget approved by the budget committee. The data from the approved budget is published in the Financial Summary before the budget hearing.

Assessed valuation – A valuation upon real estate or other property by the county assessor or the state as a basis for levying taxes. This amount is multiplied by the tax rate to determine the total amount of property taxes to be imposed. It is the lesser of the property's maximum assessed value or real market value.

Assessment date – The date on which the real market value of property is set – January 1.

Asset – A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

A & T – Assessment and Taxation.

Audit – The annual review and appraisal of an entity's accounts and fiscal affairs conducted by an accountant under contract, or the Secretary of State, in accordance with Oregon budget law. (ORS 297.425).

Audit report – A report in a form prescribed by the Secretary of State made by an auditor expressing an opinion about the propriety of a local government's financial statements, and compliance with requirements, orders, and regulations.

Balanced budget – A term used to describe a budget in which total resources equal total requirements.

Basis of accounting – A term used to refer to when revenues, expenditures, expenses, and transfers – and the related assets and liabilities – are recognized in the accounts and reported in the financial statements.

Beginning net working capital – Resources less expenditures carried over to the following fiscal year and available for appropriation.

BNWC – Beginning net working capital.

BOCC – Board of County Commissioners.

Bond – A written promise to pay a specified sum of money (face value or principal amount) at a specified date or dates in the future [maturity date(s)], together with periodic interest at a specified rate.

BOPTA– Board of Property Tax Appeals.

Budget – A written report showing the local government’s comprehensive financial plan. It must include a balanced statement of actual resource and expenditures during each of the last two years, or budget period, and estimated revenues and expenditures for the current and upcoming year or budget period.

Budget committee – Fiscal advisory board of a local government, consisting of the governing body plus an equal number of registered voters appointed from within the boundaries of the local government.

Budget message – A written explanation of the budget and the local government’s financial priorities. It is prepared and presented by the budget officer.

Budget officer – Person appointed by the governing body to assemble budget material and information and to prepare or supervise the preparation of the proposed budget.

Budget transfers – Resources moved from one fund to finance activities in another fund. They are shown as “transfers out” in the originating fund and “transfers in”, in the receiving fund.

C & F – Child & Family.

CAD – Computer Aided Dispatch.

Capital outlay – An expenditure category encompassing all material and property expenditures of \$5,000 or greater, with an expected useful life exceeding one year. This includes, but is not limited to, expenditures for the purchase of land; the purchase, improvement, or repair of county facilities; or the acquisition or replacement of county equipment.

Capital improvement program (CIP) – An annual, updated plan of capital expenditures covering one or more budget periods for public facilities and infrastructure (buildings, streets, etc.) with estimated costs, sources of funding and timing of work.

Capital project – Those activities resulting in the acquisition or improvement of major capital items such as land, buildings, and county facilities. (Various capital projects are included in a Capital Improvement Program.)

Capital reserve fund – A fund established to account for dedicated funds for a specific future capital expenditure.

Cash basis – System of accounting under which revenues are accounted for when received in cash and expenses are accounted for when paid.

CDC – Center for Disease Control.

CDD – Community Development Department.

CDO – Chemical Dependency Organization.

CFC – Children and Families Commission.

CLE – Continuing Legal Education.

CODE – Central Oregon Drug Enforcement.

COIC – Central Oregon Intergovernmental Council.

COLA – Cost of Living Adjustment.

Contingency – An appropriation category for those resources reserved to fulfill unforeseen demands and expenditures.

Contractual services – A formal agreement or contract entered into with another party for services. Services obtained in this category usually include repairs, professional fees or services.

COPs – Certificates of Participation (similar to bonds).

DA – District Attorney.

DCSEA – Deschutes County Sheriff Employees Association.

DCSO – Deschutes County Sheriff's Office.

DD – Developmental Disabilities.

Debt – An obligation resulting from the borrowing of money. Debts of governments include bonds, time warrants and notes.

Debt service – Payment of interest and principal on an obligation resulting from the issuance of debt.

Debt service fund – A fund established to account for the accumulation of resources for, and the payment of, debt principal and interest.

Depreciation – The allocation of the cost of a capital asset over the estimated service life of the asset.

DVDS – Domestic Violence Deferred Sentencing.

Employee benefits – Social security, medicare, pension, group health and dental, life and disability insurance, workers' compensation, and unemployment.

Enterprise funds – Funds established to account for activities financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges.

Expenditure – A liability incurred for personnel, materials & services, debt service, capital outlay, or other requirements during a budgetary period.

Expense – Outflow or other use of assets or incurrence of liabilities (or combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing, major or central operations.

FAA – Formal Accountability Agreements.

FAN – Family Access Network.

FAST (track) – Formalized Accountability Sanctions Timely.

FDPIR – Food Distribution on Indian Reservations.

FFT – Functional Family Therapy.

Fiscal year – A 12-month period to which the annual operating budget applies at the end of which a government determines its financial position and the results of its operation. The Deschutes County fiscal year is July 1st through June 30th.

FOPPO – Federation of Oregon Parole and Probation Officers.

FPEP – Family Planning Expansion Project.

FTO – Field Training Officer.

Full time equivalent (FTE) – One FTE is the equivalent of one employee who works 40 hours per week on average. A .50 FTE equals one employee who averages 20 hours per week of work. Two people working 20 hours per week equal one FTE.

Fund – A fund is a fiscal and accounting entity with a self-balancing set of accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund balance – The balance remaining in a fund after expenditures have been subtracted from resources.

Fund type – One of eleven fund types in general categories including general fund, special revenue, debt service, capital projects, permanent funds, enterprise, internal service, pension trust, investment trust, private purpose trust, and agency funds. [GAAFR 26/27].

GAAP – Generally Accepted Accounting Principles.

GASB – Governmental Accounting Standards Board.

General fund – A fund established for the purpose of accounting for all financial resources and liabilities of the governmental entity except those required to be accounted for in other funds by special regulation, restrictions, or limitations.

General obligation bonds – A bond backed by the full faith, credit, and taxing power of the government.

Generally accepted accounting principles (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting

practice at a particular time. They include not only broad guidelines or general application, but also detailed practices and procedures.

GFOA – Government Finance Officers Association.

GIS – Geographic Information System.

GO – General Obligation (bonds).

Governmental accounting – The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

Governmental funds – Funds in which most governmental activities are recorded. Fund types included in this category are general, special revenue, capital projects, and debt service funds.

Governing body – County court, board of commissioners, city council, school board, board of trustees, board of directors, or other managing board of a local government unit.

Grants – Contributions or gifts of cash or other assets.

HB – House Bill.

HIDTA – High Intensity Drug Traffic Area.

ICMA – International City Managers Association.

Interfund services – Cost of a service provided by one fund to another. The allocated costs of internal service funds, which provide support services to many other funds, is an example of interfund services.

Infrastructure – Facilities on which the continuance and growth of a community depend, such as roads, bridges, and drainage system.

Internal service funds – Funds which account for services, materials, and administrative support provided to other county departments. The majority of financial support for internal service funds is acquired through charges to county departments.

IT – Information Technology.

IUOE - International Union of Operating Engineers.

JCP – Juvenile Crime Prevention.

JMS – Jail Management System.

Levy – The amount of ad valorem tax certified by a local government for the support of governmental activities.

Liabilities – Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future.

Local improvement district (LID) – An entity formed by a group of property owners to construct public improvements to benefit their properties. Typical improvements include streets, sewers, storm drains, streetlights, etc., where costs of such improvements are assessed among the benefiting properties.

Local option tax – Taxing authority (voter-approved by a double majority, except in even numbered years) that is in addition to taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. They are limited to five years unless designated for a capital project, in which case they are limited to the useful life of the project or 10 years, whichever is less.

Materials and services – An appropriation category encompassing non-capital, non-personnel expenditures. These include expenses for travel and training, operations, property, equipment, and contracted services.

Maximum assessed value (MAV) – The maximum taxable value limitation placed on real or personal property by the constitution. It can increase a maximum of three percent per year on existing property. The three percent limit may be exceeded if there are qualifying improvements made to the property, such as a major addition or new construction.

MDT – Mobile Data Terminal.

Modified accrual basis of accounting – A basis of accounting where revenues are recognized when they are both measurable and available and expenditures are recognized at a time when liability is incurred pursuant to appropriation authority.

NACO – National Association of Counties.

NAMI – National Alliance on Mental Illness.

OACTFO – Oregon Association of County Treasurers and Finance Officers.

OCCF – Oregon Commission on Children and Families.

OHP – Oregon Health Plan.

OMFOA – Oregon Municipal Finance Officers Association.

Operating budget – That portion of an annual budget that applies to non-capital projects, non-capital outlays, transfers, contingency, unappropriated ending fund balance and reserve for future expenditures. The combined categories of personnel services and materials and services can be combined to provide the operating budget.

OPSRP – Oregon Public Service Retirement Plan.

Ordinance – A formal legislative enactment by the governing body. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the jurisdiction.

Oregon revised statutes (ORS) – The set of laws established by a vote of the people or the Oregon State legislature.

OSP – Oregon State Police.

Outcome – A result; the mathematical expression of the effect on customers, clients, the environment, or infrastructure that reflect the purpose of a program.

PAC – Professional Advisory Council.

PERS – Public Employees Retirement System.

Performance measures – Indicators that objectively measure the degree of success a program has had in achieving its stated objectives, goals, and planned program activities.

Permanent rate limit – The maximum rate of ad valorem property taxes that a local government can impose, exclusive of other voter approved levies. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government or its voters can increase or decrease a permanent rate limit.

Personnel services – An expenditure classification encompassing all expenditures relating to employees. This includes union and non-union labor costs, employee benefits, and payroll tax expenses.

PRMS – Public Records Management System.

Program – A group of related activities performed by one or more organized units for the purpose of accomplishing a function for which the governmental entity is responsible (sub-unit or categories or functional areas).

Program budget – A method of budgeting whereby resources are allocated to the functions or activities rather than to specific items of cost. Services are broken down into identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives.

Proprietary funds - Funds used to account for a government's ongoing organizations and activities similar to those often found in the private sector. Fund types included in this category are enterprise and internal service funds.

PSAP – Public Safety Answering Point.

Publication – Public notice given by publication in a newspaper of general circulation within the boundaries of the local government.

Real market value (RMV) – The amount in cash which could reasonably be expected by an informed seller from an informed buyer in an arm's-length transaction as of the assessment date. In most cases, the value used to test the constitutional limits.

Reserve – A portion of a fund balance which has been legally segregated for a specific use.

Reserve for future expenditure – A budgeted requirement category in a reserve fund not intended to be expended during the fiscal year. This requirement represents the amount a governmental entity plans to hold for future financing of a service, project, property or equipment.

Resolution – A formal order of a governing body; of lower legal status than an ordinance.

Resources – Total amounts available for appropriation including estimated revenues, transfers in and beginning net working capital.

Requirements – Total of appropriations, including personnel services, materials and services, capital outlay, debt service, transfers, contingency, combined with unappropriated ending fund balance and reserve for future expenditures.

Revenue – Receipts for the fiscal year including transfers and excluding beginning net working capital. The major categories of revenue include taxes, intergovernmental revenues, charges for services, interest and rents, fines and forfeitures, other revenues and transfers in.

Revised budget – A budget which includes all changes made to the original adopted budget as a result of budget adjustments and the supplemental budget process.

RMS – Records Management System.

SAR – Search and Rescue.

SARS – Severe Acute Respiratory Syndrome.

SB– Senate Bill.

SBHC– School Based Health Clinic.

SDC– System Development Charge.

SDFS– Safety and Drug Free Schools.

Special revenue funds – Funds used to account for receipts from revenue sources that are legally restricted or otherwise designated for special projects.

STD– Sexually Transmitted Disease.

Supplemental budget – A financial plan prepared to meet unexpected needs or to spend resources not anticipated when the original budget was adopted. It cannot be used to authorize a tax.

System development charge – A fee paid at the time a permit is issued which is restricted to projects which will mitigate the impact on a specific service.

TANF – Temporary Assistance for Needy Families.

Tax levy – The total amount eligible to be raised by general property taxes.

Tax rate – The amount of tax levied for each \$1,000 of assessed valuation. The tax rate is multiplied by the assessed valuation to determine the tax imposed.

Transfers – Legally authorized interfund transfers of resources from one county fund to another county fund.

UA – Unitary Assessment.

Unappropriated ending fund balance – A classification for those resource amounts not appropriated for any purpose and reserved for ensuing fiscal years. This may include specific reserves for buildings or equipment or may be generally reserved funds for no specific purpose.

User fees – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

WIC – Women, Infants and Children.

Deschutes County Financial Policies

Introductory Comments

Deschutes County has an important responsibility to its citizens to carefully account for public funds, manage municipal finances wisely, manage growth, and plan the adequate funding of services desired by the public, including the provision and maintenance of public facilities. Deschutes County needs to insure that it is capable of adequately funding and providing County services needed by the community on a sustainable basis.

The following Financial Policies are designed to establish guidelines for the fiscal stability of the County. The scope of these policies generally spans, among other issues, accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, expenditure control, asset management, cash and investment management, and planning concepts, in order to:

1. Demonstrate to the citizens of Deschutes County, the investment community, and the bond rating agencies that the County is committed to strong fiscal operations;
2. Establish precedents for future policy makers and financial managers on common financial goals and strategies;
3. Present fairly and with full disclosure the financial position and results of financial operations of the County in conformity to Generally Accepted Accounting Principles (GAAP); and
4. Determine and demonstrate compliance with finance-related legal and contractual issues in accordance with provisions of the Oregon Revised Statutes and other pertinent legal documents and mandates.

These financial policies are recommended to enable Deschutes County to meet the priorities of the Board of County Commissioners and maintain its financial condition so that it can continue to provide a high level of service to its citizens.

Financial Planning Policies

• Balanced Budget

Deschutes County's accounting and budgeting systems are organized and operated on a fund basis. The budget for each fund is balanced, meaning total resources, consisting of beginning net working capital, current year revenues and transfers-in, are equal to total requirements, which are specific appropriations, contingencies, unappropriated ending fund balances, and reserves for future expenditures. If there are mid-year increases in expenditures, decreases in revenue, or a combination of the two, that would result in expenditures exceeding

appropriations or cash deficits, whenever possible departments will be required to make budget revisions within existing appropriations rather than transferring designated contingencies or reserves to support ongoing operations.

● Financial Reporting Policy

The County's accounting systems and financial reporting will be in conformance with all state and federal laws, generally accepted accounting principles (GAAP) and standards of the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). An annual audit will be performed by an independent public accounting firm, licensed as a municipal auditor, with an audit opinion to be included with the County's published Comprehensive Annual Financial Report (CAFR). The County's CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference. The County's CAFR will also be provided to the Municipal Securities Rulemaking Board via electronic submission to the Electronic Municipal Rulemaking Board (EMMA), a continuing disclosure requirement to enable investors to make informed decisions. Financial systems will maintain internal controls to monitor revenues, expenditures, and program performance on an ongoing basis.

● Budgeting for Operating Working Capital and Contingencies

In order to maintain a prudent level of financial resources to protect against the need to reduce service levels or raise taxes (voter-approved local option levy) and fees due to temporary revenue shortfalls or unforeseeable one-time expenditures, the County will establish and maintain certain working capital balances. The County will strive to maintain a working capital level in each operating fund, other than the General Fund, of 8.3 % (1/12th) of that fund's operating budget. The County will establish operational working capital within the General Fund of approximately four months of estimated annual property tax collections. Other funds that rely heavily on property taxes, which are not received until the month of November each year, and, therefore, should have an operating working capital level at or near the level of the General Fund, are the Sheriff's Funds, 911, Extension/4-H, and the Sunriver and Black Butte Ranch county service districts.

● Reserve and Insurance Funds

The following funds, due to their specific purposes, require reserve working capital balances above 8.3%:

- PERS Reserve Fund
- Insurance (general liability, workers' compensation, unemployment, and property damage)
- Health Benefits (medical, pharmacy, dental and vision)
- Various Community Development Reserve Funds, when applicable
- GIS Dedicated Fund

- Road Building and Equipment Reserve Fund
- Vehicle Maintenance and Replacement Fund
- Public Health Department Reserve Fund
- Sheriff's Capital Reserve Funds
- General Capital Reserve Fund
- General County Projects Fund
- Project Development Fund
- County Clerk Records Fund
- Solid Waste Reserve Funds
- Fair/Expo Center Capital Reserve Fund
- County Service District Reserve Funds

● Long-range Planning

Each year, the County will update resource and requirement forecasts for certain operating funds for the next two years and annually develop a five-year Capital Improvement Program (CIP) for major projects related to the acquisition, expansion or rehabilitation of the County's buildings, equipment, parks, streets and other public infrastructure. These estimates will be presented to the Budget Committee in a format which is intended to facilitate budget decisions and strategic planning, based on a multi-year perspective.

● Asset Inventory

Deschutes County will perform an inventory of its capital assets and controlled capital-type items on an ongoing basis. Information shall include original cost and remaining useful life. This information will be used to plan for the ongoing financial commitments required to maximize the public's benefit.

Revenue Policies

● Revenue Diversification

Revenue forecasts will assess the full spectrum of resources that can be allocated for public services. To the greatest extent possible, the County's revenue system will be diversified as protection from short-run fluctuations in any one revenue source.

● Fees and Charges

The County will annually review all fees for licenses, permits, fines and other miscellaneous charges in conjunction with the budget process. User charges and fees will be established based at a level related to the full cost of providing the service, unless otherwise provided by statute or regulation. The full cost of providing a service should be calculated in order to provide a basis for setting the charge or fee. Full cost incorporates direct and indirect costs, including operations and maintenance, overhead, and charges for the use of capital facilities. Other factors for fee or charge adjustments may also include the impact of inflation, other cost

increases, the adequacy of the coverage of costs and current competitive rates.

- **Use of “One-time” Revenues**

One-time revenues or resources shall not be used to fund ongoing operations, unless in the context of a multi-year financial plan to balance expenditures and reserves. One-time revenues should not support ongoing personnel and operating costs. Use of one-time revenues is appropriate for non-recurring capital outlay, debt retirement, contribution to capital reserve, and other non-recurring expenses.

- **Use of Unpredictable Revenues**

Revenues of a limited or indefinite term will generally be used for capital projects or one-time operating expenditures to ensure that no ongoing service programs are lost when such revenues are reduced or discontinued.

- **Grants**

Grants are generally contributions from one government to another, usually for a specific purpose. Grants can be recorded in any type of fund and should be recorded in an existing fund whenever possible. It is critical that budgeted appropriations and actual expenditures for a grant activity or purchase not exceed the amount of the grant revenue. Whenever employees are hired as part of grant funding, it is essential that they are hired subject to the amount and continuation of the grant funding.

Expenditure Policies

- **Debt Capacity, Issuance and Management**

The County will manage and administer its long-term debt in compliance with the restrictions and limitations of State law with regard to bonded indebtedness for counties as outlined in the Oregon Revised Statutes. These statutory restrictions establish legal limitations on the level of limited tax and general obligation bonded debt which can be issued by the County (1% and 2% of the real market value of all taxable property, respectively). The statutes outline the processes for public hearings, public notice and bond elections, as well as provisions for the issuance and sale of bonds and restrictions on the use of those bond proceeds.

- **Operating/Capital Expenditure Accountability**

The County will maintain an accounting system which provides internal budgetary controls. The County’s budget documents shall be presented in a format that provides for logical comparison with prior fiscal periods wherever possible. Reports comparing actual revenues and expenditures to budget for the County’s major operating funds shall be prepared monthly which will be distributed to the Board of County Commissioners, County Administrator, Department Heads/Directors and any interested parties.

The County will strive to fund minor capital improvements on a pay-as-you-go basis to enhance its financial condition and bond rating. The County shall annually contribute to certain capital reserve funds to the extent possible given cash flow limitations and projected capital improvements.

● Internal Service Funds

Internal service funds are used to account for services provided by one department to other departments on a cost-reimbursement basis. The goal of an internal service fund is to measure the full cost of providing services for the purpose of fully recovering that cost through fees or charges. Deschutes County internal service funds are as follows: Building Services, Administrative Services, Board of County Commissioners, Finance, Legal Counsel, Personnel, Information Technology, Information Technology Reserve, Insurance Reserve and Health Benefits Trust.

Cash Management Policies

● Investments

County funds will be invested in a prudent and diligent manner with emphasis on safety, liquidity and yield, in that order. The County will conform to all state and local statutes governing the investment of public funds and to the County's investment policy. The County's investment policy shall be approved by the State of Oregon Short-Term Fund Board and adopted by the Board of County Commissioners. Additionally, the County will have an Investment Advisory Committee to review the County's investment policy, its investments, and its investment strategy and philosophy. The Investment Advisory Committee will consist of financial experts who are citizens of Deschutes County, and will meet twice each year.

● Banking Services

The County will seek competitive bids for its banking services. Requests for proposals will be comprehensive, covering all aspects of the County's banking requirements. The award to the successful bidder will be for a five-year period.

● Annual Validation of County Bank Accounts

Each year a letter is to be mailed to all banking institutions operating within Deschutes County to validate that the only Deschutes County accounts, listing Deschutes County or a Deschutes County department as the owner of the account and utilizing the County's federal identification number, are those accounts that have been approved by the Board of County Commissioners. The letter will state which bank accounts have been approved by the Board of Commissioners and request that each bank notify the County of any accounts in operation within their financial institution that are not on the approved list.

Internal Controls and Performance Auditing Policies

Employees in the public sector are responsible to the taxpayers for how public resources are used and must perform their duties in compliance with law, policy, and established procedures. The following County activities are essential and are consistent with providing citizens with an objective and independent appraisal of County government.

- Maintain an independent internal audit program to evaluate and report on the financial condition, the accuracy of financial record keeping, compliance with applicable laws, policies, guidelines and procedures, and efficiency and effectiveness of operations.
- Maintain a County Audit Committee comprised mostly of public citizens to oversee audit services, both external and internal.
- In coordination with the Audit Committee, the County Internal Auditor and the County's external auditors shall periodically review internal controls in County departments and report findings to the Audit Committee regarding these reviews.
- At the direction of the Audit Committee, the County Internal Auditor shall conduct performance audits to ensure departments and agencies funded by the County are operating in an efficient and cost-effective manner.

Approved by the Deschutes County Board of Commissioners on August 22, 2011.

Property Taxes and Debt Limitations

Property Tax Limitations

In 1997 voters approved a constitutional amendment known as Ballot Measure 50. Ballot Measure 50 established permanent¹ tax rates for all local governments. FY 2013 estimated assessed values, maximum tax rates, tax rates and estimated taxes included in the budget, for Deschutes County and County Service Districts under the governance of the Board of Commissioners, are as follows:

Taxing District	Assessed Value	% Change from FY 2011-12	Permanent Maximum Tax Rate	FY 2013 Tax Rates	FY 2013 Estimated Taxes
Deschutes County	17,778,574,320	2.50%	1.2783	1.2783	20,815,560
Sheriff Countywide	17,778,574,320	2.50%	1.2500	0.9500	15,385,740
Sheriff Rural	5,896,463,491	2.50%	1.5500	1.4000	7,550,000
9-1-1	17,778,574,320	2.50%	0.1618	0.3918 *	6,547,687
Sunriver	1,250,106,668	3.00%	3.4500	3.3100	3,695,900
Extension/4-H	17,778,574,320	2.50%	0.0224	0.0224	362,000
Black Butte Ranch	572,532,476	3.00%	1.0499	1.5999 **	840,000

* Voters approved a local option rate of \$0.23 on May 20, 2008. Fiscal year 2012-13 is the final year of this levy.

** Voters approved a local option rate of \$0.55 on May 18, 2010. Final year of levy is FY 2014-15.

Debt Limitations

General Obligations (G.O.) Bond debt limit per ORS 287A.100 is 2.0% of Real Market Value (RMV). Pension Bond limit is 5.0% of RMV. Limited Tax Bond limit is 1.0% per ORS 287A.105.

Debt Capacity	G.O. Bonds	Pension Bonds	Limited Tax Bonds
General Obligation:	431,011,036		
2.0% of RMV ₁			
Limited Tax Pension Bonds:			
5.0% of RMV		1,077,527,591	
Limited Tax Bonds:			
1.0% of RMV			215,505,518
Less: Outstanding Debt			
Subject to Limit _{2,3}	15,775,000	11,223,283	56,816,700
Remaining Debt Capacity	415,236,036	1,066,304,308	158,688,818

¹ FY 2011-12 RMV in Deschutes County was \$21,550,551,814.

² County Service Districts' general obligation bonds in the amount of \$1,990,000 are not included.

³ Outstanding Debt Subject to Limit amounts are as of June 30, 2012.

Principal Property Taxpayers

<u>Taxpayer</u>	2012		
	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percentage of Total County Taxable Assessed Value</u>
Pacificorp (PP&L)	\$ 80,627,000	1	0.46%
Gas Transmission Northwest Corporation	70,353,800	2	0.40%
Qwest Corporation	52,224,400	3	0.30%
Cascade Natural Gas Corporation	47,852,000	4	0.27%
Bend Cable Communications	35,568,400	5	0.20%
Touchmark at Mt Bachelor Village LLC	34,091,860	6	0.19%
CVSC LLC	32,147,800	7	0.18%
Sunriver Resort Limited Partnership	32,811,490	8	0.19%
Suterra LLC	31,859,240	9	0.18%
Deschutes Brewery Inc	<u>28,982,100</u>	10	<u>0.16%</u>
Total	<u>\$ 446,518,090</u>		<u>2.53%</u>

Source: Deschutes County Assessor's Department
Total taxable assessed value for 2011-12 is \$17,626,168,430.

Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years

(dollars in thousands, except per capita)

<u>Fiscal Year</u>	<u>Population ₁</u>	<u>General Obligation Bonds Outstanding ₂</u>	<u>Percentage of Actual Taxable Value of Property</u>	<u>Per Capita</u>
2003	122,794	50,581	0.35%	411.92
2004	125,396	48,409	0.30%	386.05
2005	128,948	45,494	0.26%	352.81
2006	135,590	42,336	0.20%	312.24
2007	143,316	38,929	0.14%	271.63
2008	150,113	35,264	0.10%	234.92
2009	154,920	31,345	0.08%	202.33
2010	157,211	27,141	0.08%	172.64
2011	157,905	22,618	0.10%	143.24
2012	158,875	17,765	0.08%	111.82

₁Estimates are from Portland State University-Population Research Center (PRC) as of July 1st in each fiscal year. PRC estimates are based on the most recent Census.

₂General obligation debt for both County and County Service Districts are included.

Direct and Overlapping Debt

(dollars in thousands)

As of June 30, 2012			
Debt Outstanding ¹	Estimated Percentage Applicable	Estimated Share of Overlapping Debt	
Governmental Unit			
Debt repaid with property taxes			
Bend Library County Service District	\$ 1,660	100.0000%	\$ 1,660
Central Oregon Community College	40,390	82.7190%	33,410
City of Bend	32,185	100.0000%	32,185
City of La Pine	510	100.0000%	510
City of Redmond	2,527	100.0000%	2,527
Crook County School District	23,127	1.2633%	292
Crooked River Ranch RFPD	2,660	8.5894%	228
Crooked River Ranch Special Road District	530	8.7208%	46
Deschutes County RFPD 1 (Redmond)	825	99.9362%	824
Deschutes County RFPD 2 (Bend)	1,610	100.0000%	1,610
Deschutes County School Dist. 1 (Bend-La Pine)	210,168	100.0000%	210,168
Deschutes County School Dist. 2 (Redmond)	168,518	93.5796%	157,698
Deschutes County School District 6 (Sisters)	22,337	99.9583%	22,328
Howell Hilltop Acres Special Road District	10	100.0000%	10
La Pine Parks and Recreation District	505	100.0000%	505
La Pine RFPD	385	98.2706%	378
La Pine Special Sewer District	160	100.0000%	160
Lazy River Special Road District	25	100.0000%	25
Redmond Area Park & Recreation District	825	100.0000%	825
Sisters RFPD (Camp Sherman)	2,250	84.5346%	1,902
Sunriver Library County Service District	330	100.0000%	330
Terrebonne Water District	615	100.0000%	615
Subtotal, overlapping debt			468,238
Deschutes County direct debt			27,340
Total direct and overlapping debt			\$ 495,578

Source: State of Oregon-Office of the Treasurer, Debt Management Division

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the County. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Deschutes County. This process recognizes that, when considering the County's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt of each overlapping government.

¹Net property tax backed debt was used as the Debt Outstanding which is derived from the gross property backed debt less self-supporting unlimited general obligations and self-supporting limited tax general obligation debt.

Operating Indicators by Function/Program Last Five Fiscal Years

	Fiscal Year				
	2008	2009	2010	2011	2012
<u>Function/Program</u>					
Police					
Physical arrests	1,508	1,542	1,592	1,375	1,334
Traffic Violations					
Citations issued	6,165	4,811	3,566	2,504	2,517
Warnings	7,481	6,842	5,091	4,727	4,317
Calls for service	36,731	35,243	33,315	32,661	33,409
Traffic stops	15,606	14,744	12,856	10,202	10,507
Solid waste					
Solid waste collected (tons)	257,863	253,418	207,515	192,657	177,113
Average annual per capita waste generation (pounds)	3,379	3,152	2,485	2,257	1,457
Recyclables collected (tons)	69,717	75,825	65,116	75,365	62,083
Road					
Street resurfacing (miles)	10.62	23.53	29.11	6.26	16.10
9-1-1 emergency services					
Emergency calls	66,004	59,793	57,978	54,395	59,697
Police officer initiated calls	261,420	251,675	242,851	241,785	249,032
Fire department initiated calls	19,828	20,820	19,980	19,597	21,048

Source: Deschutes County (Sheriff's Office, Solid Waste, and Road Department); Deschutes County 9-1-1 County Service District

Population and Assessed Value Statistics Last Ten Fiscal Years

<u>Year</u>	<u>Population</u>	<u>Increase Over Prior Year</u>	<u>Total Taxable Assessed Value ¹</u>	<u>Increase Over Prior Year</u>
2002-03	122,794	2.5%	10,357,922,189	7.8%
2003-04	125,396	2.1%	11,159,454,344	7.7%
2004-05	128,948	2.8%	12,212,561,314	9.4%
2005-06	135,590	5.2%	13,349,475,700	9.3%
2006-07	143,316	5.7%	14,625,393,045	9.6%
2007-08	150,113	4.7%	15,823,948,426	8.2%
2008-09	154,920	3.2%	16,874,559,236	6.6%
2009-10	157,211	1.5%	17,612,789,038	4.4%
2010-11	157,905	0.4%	17,740,724,079	0.7%
2011-12	158,875	0.6%	17,626,168,430	-0.7%

Sources: Portland State University, Population Research Center; Deschutes County Assessor's Department
¹Assessed value includes real and personal property, and is adjusted for veterans exemptions.

FTE Per Thousand Population Last Ten Fiscal Years

<u>Year</u>	<u>Population ,</u>	<u>Deschutes County Total FTE</u>	<u>FTE Per Thousand Population</u>
2003	122,794	774.41	6.3
2004	125,396	740.46	5.9
2005	128,948	758.90	5.9
2006	135,590	767.12	5.7
2007	143,316	821.00	5.7
2008	150,113	848.18	5.7
2009	154,920	827.98	5.3
2010	157,211	817.53	5.2
2011	157,905	815.55	5.2
2012	158,875	826.45	5.2

Source: Deschutes County (Sheriff's Office, Solid Waste, and Road Department); Deschutes County 9-1-1 County Service District

Service Partners

Deschutes County has historically provided funding to certain private or governmental organizations that provide services bearing a direct connection to County services. These “Service Partners” are distinguished by the following characteristics:

- ◆ The County receives revenue whose use is dictated either by law or practice for a specific purpose. The service partner uses this revenue to provide that service.
- ◆ The service partner provides a service that the County would otherwise be required to provide.
- ◆ The service partner is an agency created by or whose governing board is appointed by the Board of County Commissioners.

The following 11 organizations have been identified as Deschutes County Service Partners:

Central Oregon 2-1-1

Central Oregon 2-1-1 is an easy to remember three-digit phone number that assists residents in connecting with community services they need. CO211 is staffed by certified Community Information Specialists who quickly assess the caller’s needs and refer them to appropriate services. A comprehensive and well maintained database ensures that the most up to date information is provided and eliminates the need for multiple calls in search of the appropriate services. Through the CO211 website, people can find services 24/7. This organization also provides support to the community disaster response communication system.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Video Lottery Fund (165)	25,000	25,000	20,000	20,000

Central Oregon Council on Aging (COCOA)

COCOA is a federally designated area agency on aging (AAA) for Deschutes County, providing federally mandated nutrition, transportation, case management and other services under the 1965 Older Americans Act. In many Oregon counties, the counties themselves are designated as the AAA and find themselves subsidizing these services with general funds.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Video Lottery Fund (165)	32,500	32,500	32,500	32,500

Central Oregon Intergovernmental Council (COIC)

COIC serves Deschutes, Jefferson and Crook Counties and the cities therein with planning, project management and economic development services.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Video Lottery Fund (165)	13,777	13,758	13,758	13,758

Central Oregon Mediation

Central Oregon Mediation provides dispute resolution and education in conflict management to Deschutes County through training and supporting volunteers in the mediation process and providing mediation services at low or no cost to the public. Central Oregon Mediation conducts approximately 80-100 mediations for Deschutes County Justice Court in Redmond and provides 225 – 325 mediations/services per year.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
County General Fund (001)	17,750	23,400	30,000	30,000
Sheriff's Office (255)	2,750	300	0	0
Community Development (295)	375	0	0	0
Dog Control (350)	1,800	0	0	0
TOTAL GRANT FUNDING	22,675	23,700	30,000	30,000

Central Oregon Visitors Association (COVA)

COVA has been the pre-eminent destination marketing organization for Central Oregon since 1971. The agency markets and promotes Central Oregon as a year-round destination to improve the long-term vitality of the region.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Transient Room Tax (160)	465,731	492,636	533,042	478,042
Welcome Center (170)	337,000	363,000	392,348	346,596
TOTAL GRANT FUNDING	802,731	855,636	925,390	824,638

Court Appointed Special Advocates (CASA)

CASA provides volunteer advocates who speak for the best interests of abused and neglected children in court. Oregon law requires all counties to have a CASA program, and the presiding judge can order that the service be provided by the County Juvenile Department if the courts are dissatisfied with the service provided by a non-profit CASA agency.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Video Lottery Fund (165)	30,000	30,000	30,000	30,000

Economic Development of Central Oregon (EDCO)

EDCO is the leading economic development agency for Central Oregon, providing marketing, targeted business recruitment and business expansion services.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Video Lottery Fund (165)	110,000	110,000	112,200	112,200

Humane Society of Central Oregon

Deschutes County is a designated Dog Control District pursuant to ORS 609. The County contracts with the Humane Society of Central Oregon for animal shelter services. The County does not own or operate its own shelter.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Dog Control (350)	56,574	60,936	61,500	63,000

Humane Society of Redmond

Deschutes County is a designated Dog Control District pursuant to ORS 609. The County contracts with the Redmond Humane Society for animal shelter services. The County does not own or operate its own shelter.

Source of Funding*	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Dog Control (350)	21,212	22,007	25,500	26,250

* - The Humane Society of Redmond has also received loan funding through Fund 129

Sunriver Area Chamber of Commerce

The Sunriver Area Chamber of Commerce is an organization of businesses, community organizations and individuals promoting the economic vitality of the Sunriver community. The Chamber also manages the Sunriver Visitors Center, a one-stop shopping center for visitors, vacationers and residents who seek information about Sunriver, Oregon, and the surrounding area, as well as recreational activities and available services.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
Transient Room Tax (160)	18,876	20,617	21,339	21,339

Upper Deschutes Watershed Council

Watershed Councils are non-profit organizations created pursuant to legislation adopted by the Oregon legislature in the 1990s. The Councils bring together local governments and private organizations to work on a variety of watershed restoration projects.

Source of Funding	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Adopted
County General Fund (001)	20,000	20,000	0	0
Video Lottery Fund (165)	0	0	20,000	20,000
TOTAL GRANT FUNDING	20,000	20,000	20,000	20,000

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Combined Funds						
Resources						
Beginning Net Working Capital	88,149,839	81,327,537	75,912,429	73,865,504	73,865,504	73,571,504
Taxes, Property	26,787,630	26,928,202	25,108,872	26,104,355	26,104,355	26,104,355
Taxes, Business	2,959,636	3,139,067	3,063,224	3,063,224	3,063,224	3,063,224
Taxes, Other	52,365	34,744	29,800	34,400	34,400	34,400
Licenses & Permits	549,013	684,375	635,375	781,920	781,920	781,920
Federal Grants	2,353,491	2,978,698	4,662,427	4,024,292	4,024,292	4,024,292
Federal Payments	3,733,702	3,475,526	2,543,070	575,826	575,826	575,826
Other Federal Payments	467,230	471,913	471,913	471,823	471,823	471,823
State Grants	12,794,063	13,869,967	13,583,627	14,235,503	14,235,503	14,235,503
State Payments/Shared Revenue	18,305,791	20,183,877	21,693,152	23,387,562	23,387,562	23,387,562
Other State Payments	2,961,989	2,781,694	2,855,659	2,748,556	2,748,556	2,748,556
Local Government Payments	29,082,069	30,855,994	37,744,107	38,204,255	38,204,255	38,204,255
Charges for Services	18,247,637	18,866,793	18,517,847	18,959,782	18,934,384	18,934,384
Fines, Forfeitures and/or Assessments	1,531,890	1,379,931	1,653,185	1,631,484	1,631,484	1,631,484
Interest and Rents	3,126,216	2,852,634	2,790,970	3,110,234	3,110,234	3,110,234
Non-Operational Revenue	146,008	98,796	2,883,257	163,151	163,151	163,151
Contract Payments	1,244,734	546,443	912,867	862,667	862,667	862,667
Interfund Payments	28,305,162	30,329,046	30,452,456	32,527,000	32,722,000	32,722,000
Transfers In	20,635,452	27,199,416	21,819,563	22,209,320	22,809,420	22,809,420
Proceeds from Sale of Assets	344,326	513,005	4,211,000	3,538,600	3,538,600	3,538,600
Bond and Loan Proceeds	2,579,197	692,210	27,274,103	5,245,000	5,245,000	5,245,000
Total Resources	264,357,440	269,209,868	298,818,903	275,744,458	276,514,160	276,220,160
Requirements/Expenditures						
Personnel Services	69,699,407	74,122,317	81,380,162	83,083,525	82,931,452	82,931,452
Materials and Services	67,527,625	70,073,056	82,684,468	79,008,599	78,944,014	78,944,014
Debt Service - Principal	6,442,443	7,396,875	36,175,051	11,388,995	11,388,995	11,388,995
Debt Service - Interest	4,471,372	4,242,414	5,696,385	4,246,660	4,246,660	4,246,660
Total Debt Service	10,913,815	11,639,289	41,871,436	15,635,655	15,635,655	15,635,655
Capital Outlay	14,253,604	9,007,242	9,892,919	11,819,372	11,871,421	11,871,421
Transfers Out	20,635,452	27,199,416	22,250,748	22,209,320	22,809,420	22,809,420
Contingency	-	-	41,552,396	48,120,136	48,587,760	48,293,760
Unappropriated Ending Fund Balance	-	-	1,295,881	1,034,117	1,034,117	1,034,117
Reserve for Future Expenditures	-	-	17,890,893	14,833,734	14,700,321	14,700,321
Total Requirements/Expenditures	183,029,903	192,041,320	298,818,903	275,744,458	276,514,160	276,220,160

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
General Fund (001)						
Resources						
Beginning Net Working Capital	6,775,995	9,677,699	7,300,000	8,300,000	8,300,000	8,700,000
Taxes, Property	21,289,179	21,414,476	20,094,967	20,871,560	20,871,560	20,871,560
Taxes, Other	52,365	34,744	29,800	34,400	34,400	34,400
Licenses & Permits	26,800	26,450	26,775	26,475	26,475	26,475
Federal Grants	160,989	122,719	155,069	-	-	-
Other Federal Payments	467,230	471,913	471,913	471,823	471,823	471,823
State Grants	1,028,627	995,156	897,898	963,618	963,618	963,618
State Payments/Shared Revenue	1,544,606	1,583,376	1,485,841	1,533,400	1,533,400	1,533,400
Charges for Services	1,640,397	1,521,606	1,496,655	1,406,647	1,406,647	1,406,647
Fines, Forfeitures and/or Assessments	599,850	561,365	450,260	440,200	440,200	440,200
Interest and Rents	166,138	120,598	101,908	101,908	101,908	101,908
Interfund Payments	96,513	99,446	98,917	103,145	103,145	103,145
Transfers In	583,303	102,164	97,496	-	-	-
Proceeds from Sale of Assets	6,500	-	-	-	-	-
Total Resources	34,438,492	36,731,712	32,707,499	34,253,176	34,253,176	34,653,176
Requirements/Expenditures						
Personnel Services	7,748,024	8,129,284	8,338,414	8,802,167	8,831,460	8,831,460
Materials and Services	4,004,360	4,329,273	4,420,253	4,593,674	4,594,152	4,594,152
Capital Outlay	48,934	300,266	286,850	28,700	28,700	28,700
Transfers Out	12,959,474	15,727,164	13,993,010	13,060,952	13,071,052	13,071,052
Contingency	-	-	5,165,880	7,767,683	7,727,812	8,127,812
Total Requirements/Expenditures	24,760,792	28,485,987	32,204,407	34,253,176	34,253,176	34,653,176
Economic Development (105)						
Resources						
Beginning Net Working Capital	148,158	119,736	175,000	225,000	225,000	225,000
Interest and Rents	2,430	1,952	1,500	1,000	1,000	1,000
Contract Payments	66,229	26,667	26,667	26,667	26,667	26,667
Transfers In	-	200,000	96,833	47,333	47,333	47,333
Total Resources	216,817	348,355	300,000	300,000	300,000	300,000
Requirements/Expenditures						
Materials and Services	97,081	152,000	300,000	300,000	300,000	300,000
Total Requirements/Expenditures	97,081	152,000	300,000	300,000	300,000	300,000
Court Technology Reserve (111)						
Resources						
Beginning Net Working Capital	4,525	2,607	24,607	51,707	51,707	51,707
Charges for Services	-	-	100	-	-	-
Interest and Rents	50	82	-	-	-	-
Transfers In	-	32,000	32,000	32,000	32,000	32,000
Total Resources	4,575	34,689	56,707	83,707	83,707	83,707
Requirements/Expenditures						
Materials and Services	1,968	9,558	32,000	32,000	32,000	32,000
Reserve for Future Expenditures	-	-	24,707	51,707	51,707	51,707
Total Requirements/Expenditures	1,968	9,558	56,707	83,707	83,707	83,707

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Assessment and Taxation Reserve (114)						
Resources						
Beginning Net Working Capital	208,809	242,946	292,000	535,000	535,000	535,000
Interest and Rents	34,137	2,274	1,000	1,500	1,500	1,500
Transfers In	-	187,000	100,000	-	-	-
Total Resources	242,946	432,220	393,000	536,500	536,500	536,500
Requirements/Expenditures						
Capital Outlay	-	-	100,000	100,000	100,000	100,000
Transfers Out	-	-	-	89,577	89,577	89,577
Reserve for Future Expenditures	-	-	293,000	346,923	346,923	346,923
Total Requirements/Expenditures	-	-	393,000	536,500	536,500	536,500
Crime Prevention Services (115)						
Resources						
Beginning Net Working Capital	2,905	-	-	-	-	-
Interest and Rents	1,033	-	-	-	-	-
Transfers In	267,412	-	-	-	-	-
Total Resources	271,350	-	-	-	-	-
Requirements/Expenditures						
Materials and Services	271,350	-	-	-	-	-
Total Requirements/Expenditures	271,350	-	-	-	-	-
Grant Projects (120)						
Resources						
Beginning Net Working Capital	1,081	15,421	6,000	6,000	6,000	6,000
Federal Grants	4,500	-	-	-	-	-
State Grants	19,873	7,677	-	-	-	-
Interest and Rents	116	87	-	-	-	-
Non-Operational Revenue	6,000	-	-	-	-	-
Total Resources	31,570	23,185	6,000	6,000	6,000	6,000
Requirements/Expenditures						
Materials and Services	16,149	17,285	6,000	6,000	6,000	6,000
Total Requirements/Expenditures	16,149	17,285	6,000	6,000	6,000	6,000
Justice Court (123)						
Resources						
Beginning Net Working Capital	113,554	173,478	137,000	77,000	77,000	77,000
Charges for Services	1,108	962	800	650	650	650
Interest and Rents	1,421	1,140	1,200	1,000	1,000	1,000
Transfers In	599,287	481,450	499,952	574,636	579,636	579,636
Total Resources	715,370	657,030	638,952	653,286	658,286	658,286
Requirements/Expenditures						
Personnel Services	413,661	376,024	418,370	406,656	410,989	410,989
Materials and Services	128,231	141,977	166,657	196,220	196,120	196,120
Contingency	-	-	53,925	50,410	51,177	51,177
Total Requirements/Expenditures	541,892	518,001	638,952	653,286	658,286	658,286

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
La Pine Industrial (125)						
Resources						
Beginning Net Working Capital	(1,578)	950	-	-	-	-
Fines, Forfeitures and/or Assessments	51	165	-	-	-	-
Interest and Rents	8,195	9,367	12,920	9,920	9,920	9,920
Contract Payments	12,925	14,962	16,000	16,000	16,000	16,000
Proceeds from Sale of Assets	-	-	900,000	200,000	200,000	200,000
Total Resources	19,593	25,444	928,920	225,920	225,920	225,920
Requirements/Expenditures						
Materials and Services	18,643	25,421	928,920	225,920	225,920	225,920
Total Requirements/Expenditures	18,643	25,421	928,920	225,920	225,920	225,920
Bethlehem Inn (128)						
Resources						
Beginning Net Working Capital	(2,689,172)	(2,722,510)	(2,711,235)	(2,710,000)	(2,710,000)	(2,710,000)
Interest and Rents	(33,338)	5,929	9,408	24,408	24,408	24,408
Non-Operational Revenue	-	-	2,801,827	100,592	100,592	100,592
Transfers In	-	-	-	2,710,000	2,710,000	2,710,000
Total Resources	(2,722,510)	(2,716,581)	100,000	125,000	125,000	125,000
Requirements/Expenditures						
Debt Service - Interest	-	-	100,000	125,000	125,000	125,000
Total Debt Service	-	-	100,000	125,000	125,000	125,000
Total Requirements/Expenditures	-	-	100,000	125,000	125,000	125,000
Humane Society of Redmond (129)						
Resources						
Interest and Rents	51,622	3,942	-	-	-	-
Contract Payments	409,434	196,058	800,000	750,000	750,000	750,000
Bond and Loan Proceeds	59,790	52,210	100,000	45,000	45,000	45,000
Total Resources	520,846	252,210	900,000	795,000	795,000	795,000
Requirements/Expenditures						
Materials and Services	59,790	52,210	100,000	45,000	45,000	45,000
Debt Service - Principal	461,056	200,000	800,000	750,000	750,000	750,000
Total Debt Service	461,056	200,000	800,000	750,000	750,000	750,000
Total Requirements/Expenditures	520,846	252,210	900,000	795,000	795,000	795,000
Park Acquisition and Development (130)						
Resources						
Beginning Net Working Capital	26,343	9,619	-	25,100	25,100	25,100
State Payments/Shared Revenue	208,411	194,650	200,000	200,000	200,000	200,000
Interest and Rents	165	108	100	-	-	-
Total Resources	234,919	204,377	200,100	225,100	225,100	225,100
Requirements/Expenditures						
Materials and Services	25,300	45,375	60,000	45,000	45,000	45,000
Capital Outlay	-	-	100	100	100	100
Transfers Out	200,000	135,333	140,000	180,000	180,000	180,000
Total Requirements/Expenditures	225,300	180,708	200,100	225,100	225,100	225,100

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Park Development Fees (132)						
Resources						
Beginning Net Working Capital	135,422	119,423	120,000	124,000	124,000	124,000
Licenses & Permits	4,550	1,050	5,000	5,000	5,000	5,000
Interest and Rents	1,638	810	700	1,000	1,000	1,000
Total Resources	141,610	121,283	125,700	130,000	130,000	130,000
Requirements/Expenditures						
Materials and Services	22,187	1,846	125,600	129,900	129,900	129,900
Capital Outlay	-	-	100	100	100	100
Total Requirements/Expenditures	22,187	1,846	125,700	130,000	130,000	130,000
PERS Reserve (135)						
Resources						
Beginning Net Working Capital	10,628,344	12,481,624	12,925,000	11,390,000	11,390,000	11,390,000
Interest and Rents	140,164	85,386	60,000	75,000	75,000	75,000
Interfund Payments	1,713,966	979,588	-	-	-	-
Total Resources	12,482,474	13,546,598	12,985,000	11,465,000	11,465,000	11,465,000
Requirements/Expenditures						
Personnel Services	-	-	1,800,000	1,800,000	1,800,000	1,800,000
Materials and Services	850	850	1,000	1,000	1,000	1,000
Transfers Out	-	610,000	100	-	-	-
Reserve for Future Expenditures	-	-	11,183,900	9,664,000	9,664,000	9,664,000
Total Requirements/Expenditures	850	610,850	12,985,000	11,465,000	11,465,000	11,465,000
Project Development and Debt Reserve (140)						
Resources						
Beginning Net Working Capital	3,668,240	2,842,791	3,375,000	2,953,581	2,953,581	2,953,581
Interest and Rents	225,720	199,670	190,000	134,524	134,524	134,524
Contract Payments	49,990	54,182	50,000	50,000	50,000	50,000
Transfers In	300,000	2,371,367	500,000	300,000	300,000	300,000
Bond and Loan Proceeds	-	-	-	1,700,000	1,700,000	1,700,000
Total Resources	4,243,950	5,468,010	4,115,000	5,138,105	5,138,105	5,138,105
Requirements/Expenditures						
Materials and Services	37,935	43,694	50,800	101,927	101,927	101,927
Capital Outlay	-	1,402,013	1,000,000	1,000,000	1,000,000	1,000,000
Transfers Out	1,363,224	1,034,328	1,036,302	2,597,491	2,597,491	2,597,491
Reserve for Future Expenditures	-	-	2,027,898	1,438,687	1,438,687	1,438,687
Total Requirements/Expenditures	1,401,159	2,480,035	4,115,000	5,138,105	5,138,105	5,138,105

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
General County Projects (142)						
Resources						
Beginning Net Working Capital	835,694	1,407,183	2,860,000	1,400,000	1,400,000	1,400,000
Taxes, Property	666,759	670,967	624,672	643,000	643,000	643,000
Federal Grants	-	119,310	-	-	-	-
Interest and Rents	33,676	12,615	15,000	6,000	6,000	6,000
Non-Operational Revenue	-	13,601	-	-	-	-
Interfund Payments	484,060	462,457	457,347	460,551	460,551	460,551
Transfers In	255,000	1,635,000	953,279	341,478	341,478	341,478
Total Resources	2,275,189	4,321,133	4,910,298	2,851,029	2,851,029	2,851,029
Requirements/Expenditures						
Materials and Services	200,756	524,973	608,973	507,530	512,201	512,201
Capital Outlay	25,000	183,722	60,000	100	100	100
Transfers Out	642,250	2,247,211	1,134,118	733,692	733,692	733,692
Contingency	-	-	3,107,207	1,609,707	1,605,036	1,605,036
Total Requirements/Expenditures	868,006	2,955,906	4,910,298	2,851,029	2,851,029	2,851,029
General Capital Reserve (143)						
Resources						
Beginning Net Working Capital	1,072,805	1,086,105	1,090,000	1,711,000	1,711,000	1,711,000
Interest and Rents	13,300	7,974	4,500	5,000	5,000	5,000
Transfers In	-	606,000	-	300,000	166,381	166,381
Total Resources	1,086,105	1,700,079	1,094,500	2,016,000	1,882,381	1,882,381
Requirements/Expenditures						
Materials and Services	-	-	100	100	100	100
Capital Outlay	-	-	500,000	500,000	500,000	500,000
Transfers Out	-	-	-	1,160,000	1,160,000	1,160,000
Reserve for Future Expenditures	-	-	594,400	355,900	222,281	222,281
Total Requirements/Expenditures	-	-	1,094,500	2,016,000	1,882,381	1,882,381
County School (145)						
Resources						
Beginning Net Working Capital	46	200	-	-	-	-
Federal Payments	827,436	745,697	437,054	138,000	138,000	138,000
State Payments/Shared Revenue	250,843	233,877	252,500	257,750	257,750	257,750
Interest and Rents	644	243	250	250	250	250
Total Resources	1,078,969	980,017	689,804	396,000	396,000	396,000
Requirements/Expenditures						
Materials and Services	1,078,769	979,980	689,804	396,000	396,000	396,000
Total Requirements/Expenditures	1,078,769	979,980	689,804	396,000	396,000	396,000

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Special Transportation (150)						
Resources						
Beginning Net Working Capital	26,369	26,992	17,503	15,000	15,000	15,000
State Grants	456,412	621,144	338,062	500,000	500,000	500,000
Interest and Rents	1,507	1,640	-	-	-	-
Total Resources	484,288	649,776	355,565	515,000	515,000	515,000
Requirements/Expenditures						
Materials and Services	457,296	632,273	355,465	514,900	514,900	514,900
Capital Outlay	-	-	100	100	100	100
Total Requirements/Expenditures	457,296	632,273	355,565	515,000	515,000	515,000
Taylor Grazing (155)						
Resources						
Beginning Net Working Capital	9,444	8,915	5,000	16,000	16,000	16,000
State Payments/Shared Revenue	3,058	3,355	3,200	4,000	4,000	4,000
Interest and Rents	122	67	75	100	100	100
Total Resources	12,624	12,337	8,275	20,100	20,100	20,100
Requirements/Expenditures						
Materials and Services	3,709	-	8,275	20,100	20,100	20,100
Total Requirements/Expenditures	3,709	-	8,275	20,100	20,100	20,100
Transient Room Tax (160)						
Resources						
Beginning Net Working Capital	1,332	1,696	-	-	-	-
Taxes, Business	2,536,832	2,690,629	2,625,621	2,625,621	2,625,621	2,625,621
Interest and Rents	5,956	3,107	1,500	1,500	1,500	1,500
Total Resources	2,544,120	2,695,432	2,627,121	2,627,121	2,627,121	2,627,121
Requirements/Expenditures						
Personnel Services	3,440	3,733	6,000	6,000	6,000	6,000
Materials and Services	2,516,219	2,661,218	2,874,377	2,595,377	2,595,377	2,595,377
Transfers Out	22,765	24,873	25,744	25,744	25,744	25,744
Total Requirements/Expenditures	2,542,424	2,689,824	2,906,121	2,627,121	2,627,121	2,627,121
Video Lottery (165)						
Resources						
Beginning Net Working Capital	3,394	37,226	75,000	100,000	100,000	100,000
State Payments/Shared Revenue	484,812	510,732	500,000	600,000	600,000	600,000
Interest and Rents	-	772	1,000	750	750	750
Transfers In	30,000	119,350	89,350	89,350	89,350	89,350
Total Resources	518,206	668,080	665,350	790,100	790,100	790,100
Requirements/Expenditures						
Personnel Services	8,274	8,963	11,059	10,568	10,589	10,589
Materials and Services	472,706	561,386	688,888	668,402	668,255	668,255
Capital Outlay	-	-	100	100	100	100
Transfers Out	-	-	-	47,333	47,333	47,333
Contingency	-	-	-	63,697	63,823	63,823
Total Requirements/Expenditures	480,980	570,349	700,047	790,100	790,100	790,100

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Welcome Center (170)						
Resources						
Beginning Net Working Capital	439	965	-	-	-	-
Taxes, Business	422,805	448,438	437,603	437,603	437,603	437,603
Interest and Rents	914	748	500	500	500	500
Total Resources	424,158	450,151	438,103	438,103	438,103	438,103
Requirements/Expenditures						
Personnel Services	565	622	1,000	1,000	1,000	1,000
Materials and Services	342,628	368,538	400,303	354,303	354,303	354,303
Transfers Out	80,000	80,000	82,800	82,800	82,800	82,800
Total Requirements/Expenditures	423,193	449,160	484,103	438,103	438,103	438,103
Property Management Operations (200)						
Resources						
Beginning Net Working Capital	59,862	44,579	22,000	7,700	7,700	7,700
Charges for Services	22	512	-	-	-	-
Interest and Rents	5,001	2,235	300	-	-	-
Total Resources	64,885	47,326	22,300	7,700	7,700	7,700
Requirements/Expenditures						
Materials and Services	20,306	21,625	22,200	3,487	3,486	3,486
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	-	4,113	4,114	4,114
Total Requirements/Expenditures	20,306	21,625	22,300	7,700	7,700	7,700
Foreclosed Land Sales (205)						
Resources						
Beginning Net Working Capital	128,427	115,900	188,000	92,000	92,000	92,000
Charges for Services	68,595	151,207	-	-	-	-
Interest and Rents	1,148	564	1,000	1,000	1,000	1,000
Total Resources	198,170	267,671	189,000	93,000	93,000	93,000
Requirements/Expenditures						
Materials and Services	82,270	72,898	110,320	92,900	92,900	92,900
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	78,580	-	-	-
Total Requirements/Expenditures	82,270	72,898	189,000	93,000	93,000	93,000
Liquor Enforcement (208)						
Resources						
Beginning Net Working Capital	21,889	14,708	4,500	25,124	25,124	25,124
Fines, Forfeitures and/or Assessments	32,929	26,911	25,000	25,000	25,000	25,000
Interest and Rents	266	103	100	100	100	100
Total Resources	55,084	41,722	29,600	50,224	50,224	50,224
Requirements/Expenditures						
Materials and Services	376	182	133	448	444	444
Transfers Out	40,000	30,000	20,000	20,000	20,000	20,000
Contingency	-	-	9,467	29,776	29,780	29,780
Total Requirements/Expenditures	40,376	30,182	29,600	50,224	50,224	50,224

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Victims' Assistance Program (212)						
Resources						
Beginning Net Working Capital	82,798	87,396	102,236	90,654	90,654	90,654
Federal Grants	43,829	43,831	43,829	43,829	43,829	43,829
State Payments/Shared Revenue	82,015	83,467	82,015	83,364	83,364	83,364
Charges for Services	27,327	23,781	25,200	40,000	40,000	40,000
Fines, Forfeitures and/or Assessments	9,245	5,488	8,500	2,500	2,500	2,500
Interest and Rents	879	478	500	500	500	500
Transfers In	148,775	138,775	124,424	125,056	125,056	125,056
Total Resources	394,868	383,216	386,704	385,903	385,903	385,903
Requirements/Expenditures						
Personnel Services	287,222	256,611	301,658	313,238	314,035	314,035
Materials and Services	20,250	21,344	29,317	32,419	32,351	32,351
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	55,629	40,146	39,417	39,417
Total Requirements/Expenditures	307,472	277,955	386,704	385,903	385,903	385,903
Law Library (215)						
Resources						
Beginning Net Working Capital	163,655	254,383	224,383	400,000	400,000	400,000
State Payments/Shared Revenue	240,958	260,675	200,000	200,000	200,000	200,000
Charges for Services	151	96	150	-	-	-
Interest and Rents	2,605	2,206	1,800	2,500	2,500	2,500
Total Resources	407,369	517,360	426,333	602,500	602,500	602,500
Requirements/Expenditures						
Personnel Services	47,280	51,120	51,306	53,005	53,113	53,113
Materials and Services	105,706	104,787	114,314	118,849	118,789	118,789
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	260,613	430,546	430,498	430,498
Total Requirements/Expenditures	152,986	155,907	426,333	602,500	602,500	602,500
County Clerk Records (218)						
Resources						
Beginning Net Working Capital	294,999	306,814	340,139	310,600	310,600	310,600
Charges for Services	99,753	106,461	99,000	92,000	92,000	92,000
Interest and Rents	3,394	2,052	1,850	1,750	1,750	1,750
Total Resources	398,146	415,327	440,989	404,350	404,350	404,350
Requirements/Expenditures						
Materials and Services	79,785	82,212	235,512	229,458	229,379	229,379
Capital Outlay	11,547	-	100	5,000	5,000	5,000
Contingency	-	-	205,377	169,892	169,971	169,971
Total Requirements/Expenditures	91,332	82,212	440,989	404,350	404,350	404,350

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Children and Families Commission (220)						
Resources						
Beginning Net Working Capital	668,626	635,340	467,111	511,994	511,994	511,994
Federal Grants	713,538	879,525	691,799	520,872	520,872	520,872
State Grants	813,370	817,072	881,541	687,869	687,869	687,869
Local Government Payments	7,849	-	-	-	-	-
Charges for Services	4,871	4,114	8,000	8,000	8,000	8,000
Fines, Forfeitures and/or Assessments	77,623	86,101	78,000	79,485	79,485	79,485
Interest and Rents	9,005	5,044	5,000	1,000	1,000	1,000
Non-Operational Revenue	4,000	4,357	-	2,000	2,000	2,000
Interfund Payments	266,250	182,350	120,875	320,874	320,874	320,874
Transfers In	284,333	309,333	272,960	275,984	275,984	275,984
Total Resources	2,849,465	2,923,236	2,525,286	2,408,078	2,408,078	2,408,078
Requirements/Expenditures						
Personnel Services	528,679	544,038	605,119	645,869	647,474	647,474
Materials and Services	1,685,446	1,823,055	1,686,979	1,476,233	1,475,997	1,475,997
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	233,088	285,876	284,507	284,507
Total Requirements/Expenditures	2,214,125	2,367,093	2,525,286	2,408,078	2,408,078	2,408,078
Community Justice-Juvenile (230)						
Resources						
Beginning Net Working Capital	1,200,041	1,039,997	1,101,374	1,010,415	1,010,415	1,010,415
Federal Grants	53,490	15,527	10,000	6,000	6,000	6,000
State Grants	56,535	56,313	50,000	50,000	50,000	50,000
State Payments/Shared Revenue	346,055	301,558	257,498	409,347	409,347	409,347
Charges for Services	219,222	187,463	158,690	182,350	182,350	182,350
Fines, Forfeitures and/or Assessments	400	295	300	1,000	1,000	1,000
Interest and Rents	18,179	10,410	9,900	9,200	9,200	9,200
Non-Operational Revenue	2,084	1,697	500	500	500	500
Interfund Payments	83,055	120,096	180,128	145,661	145,661	145,661
Transfers In	5,543,186	5,543,186	5,321,459	5,344,523	5,344,523	5,344,523
Total Resources	7,522,247	7,276,542	7,089,849	7,158,996	7,158,996	7,158,996
Requirements/Expenditures						
Personnel Services	5,149,279	4,893,897	5,109,069	5,280,230	5,075,017	5,075,017
Materials and Services	1,332,971	1,283,635	1,219,733	1,196,468	1,193,960	1,193,960
Capital Outlay	-	-	40,100	100	100	100
Transfers Out	-	-	50,400	50,400	50,400	50,400
Contingency	-	-	670,547	631,798	839,519	839,519
Total Requirements/Expenditures	6,482,250	6,177,532	7,089,849	7,158,996	7,158,996	7,158,996

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Sheriff's Asset Forfeiture (235)						
Resources						
Beginning Net Working Capital	24,564	24,478	25,000	25,000	25,000	25,000
Fines, Forfeitures and/or Assessments	-	1,292	5,000	7,500	7,500	7,500
Interest and Rents	302	168	100	100	100	100
Total Resources	24,866	25,938	30,100	32,600	32,600	32,600
Requirements/Expenditures						
Materials and Services	388	383	30,000	32,500	32,500	32,500
Capital Outlay	-	-	100	100	100	100
Total Requirements/Expenditures	388	383	30,100	32,600	32,600	32,600
Court Facilities (240)						
Resources						
Beginning Net Working Capital	27,091	5,213	-	46,000	46,000	46,000
Fines, Forfeitures and/or Assessments	100,901	97,428	91,000	197,689	197,689	197,689
Interest and Rents	123	2	-	-	-	-
Total Resources	128,115	102,643	91,000	243,689	243,689	243,689
Requirements/Expenditures						
Materials and Services	122,902	96,200	91,000	243,689	243,689	243,689
Total Requirements/Expenditures	122,902	96,200	91,000	243,689	243,689	243,689
Deschutes County Communication System (245)						
Resources						
Beginning Net Working Capital	116,204	87,394	100,000	128,124	128,124	128,124
Federal Grants	20,500	-	-	-	-	-
Charges for Services	237,838	223,345	202,504	176,239	176,239	176,239
Interest and Rents	4,256	2,422	3,100	2,000	2,000	2,000
Interfund Payments	321,125	356,206	372,329	428,691	428,691	428,691
Total Resources	699,923	669,367	677,933	735,054	735,054	735,054
Requirements/Expenditures						
Personnel Services	86,420	88,617	95,861	129,808	129,993	129,993
Materials and Services	329,347	290,981	319,322	305,159	305,413	305,413
Capital Outlay	39,996	-	25,647	14,000	14,000	14,000
Transfers Out	156,766	156,678	156,734	152,399	152,399	152,399
Contingency	-	-	80,369	133,688	133,249	133,249
Total Requirements/Expenditures	612,529	536,276	677,933	735,054	735,054	735,054

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Sheriff's Office (255)						
Resources						
Beginning Net Working Capital	183,677	207,689	-	-	-	-
Local Government Payments	27,887,662	29,404,710	36,533,516	37,003,318	37,003,318	37,003,318
Interest and Rents	24,013	-	-	-	-	-
Total Resources	28,095,352	29,612,399	36,533,516	37,003,318	37,003,318	37,003,318
Requirements/Expenditures						
Personnel Services	21,453,078	23,010,246	25,347,627	25,320,234	25,373,792	25,373,792
Materials and Services	5,295,070	5,220,790	5,934,576	5,450,206	5,442,573	5,442,573
Capital Outlay	649,515	1,181,363	664,823	462,158	462,158	462,158
Transfers Out	490,000	200,000	200,000	-	-	-
Contingency	-	-	4,386,490	5,770,720	5,724,795	5,724,795
Total Requirements/Expenditures	27,887,663	29,612,399	36,533,516	37,003,318	37,003,318	37,003,318
Communications System Reserve (256)						
Resources						
Local Government Payments	-	-	-	200,000	200,000	200,000
Interest and Rents	-	-	-	1,000	1,000	1,000
Total Resources	-	-	-	201,000	201,000	201,000
Requirements/Expenditures						
Reserve for Future Expenditures	-	-	-	201,000	201,000	201,000
Total Requirements/Expenditures	-	-	-	201,000	201,000	201,000
Public Health (259)						
Resources						
Beginning Net Working Capital	1,120,355	1,615,306	1,596,918	1,336,051	1,336,051	1,336,051
Federal Grants	-	-	-	200,000	200,000	200,000
Federal Payments	346	147	600	1,000	1,000	1,000
State Grants	2,440,599	2,729,387	2,734,751	2,654,777	2,654,777	2,654,777
State Payments/Shared Revenue	1,318,677	1,476,203	1,268,679	1,279,570	1,279,570	1,279,570
Local Government Payments	35,367	131,770	45,000	169,920	169,920	169,920
Charges for Services	412,390	1,203,911	1,187,117	1,249,550	1,249,550	1,249,550
Fines, Forfeitures and/or Assessments	-	60	-	-	-	-
Interest and Rents	16,221	11,213	12,000	12,000	12,000	12,000
Non-Operational Revenue	13,104	11,161	26,030	5,300	5,300	5,300
Interfund Payments	136,674	133,614	213,443	159,429	159,429	159,429
Transfers In	2,342,765	2,452,700	2,412,865	2,465,753	2,474,593	2,474,593
Total Resources	7,836,498	9,765,472	9,497,403	9,533,350	9,542,190	9,542,190
Requirements/Expenditures						
Personnel Services	4,265,820	5,778,720	6,190,732	6,336,717	6,363,560	6,363,560
Materials and Services	1,778,959	2,129,190	2,098,694	1,916,869	1,917,220	1,917,220
Capital Outlay	26,413	5,432	131,500	65,000	65,000	65,000
Transfers Out	150,000	150,000	286,000	157,200	157,200	157,200
Contingency	-	-	790,477	1,057,564	1,039,210	1,039,210
Total Requirements/Expenditures	6,221,192	8,063,342	9,497,403	9,533,350	9,542,190	9,542,190

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
HealthyStart Prenatal (260)						
Resources						
Beginning Net Working Capital	528,973	568,715	383,829	338,701	338,701	338,701
State Grants	20,018	21,100	21,100	15,995	15,995	15,995
State Payments/Shared Revenue	292,971	137,543	119,000	-	-	-
Local Government Payments	5,907	-	-	4,000	4,000	4,000
Charges for Services	178,184	23,120	24,000	-	-	-
Interest and Rents	6,813	3,468	4,000	3,000	3,000	3,000
Non-Operational Revenue	611	125	400	-	-	-
Transfers In	67,812	-	-	-	-	-
Total Resources	1,101,289	754,071	552,329	361,696	361,696	361,696
Requirements/Expenditures						
Personnel Services	132,057	180,635	123,054	58,434	58,583	58,583
Materials and Services	400,517	156,787	258,923	43,803	43,739	43,739
Contingency	-	-	170,352	259,459	259,374	259,374
Total Requirements/Expenditures	532,574	337,422	552,329	361,696	361,696	361,696
Public Health Department Reserve (261)						
Resources						
Beginning Net Working Capital	535,970	517,541	454,234	427,135	427,135	427,135
Interest and Rents	6,571	3,379	4,000	3,340	3,340	3,340
Total Resources	542,541	520,920	458,234	430,475	430,475	430,475
Requirements/Expenditures						
Materials and Services	-	-	100	100	100	100
Capital Outlay	-	-	100	100	100	100
Transfers Out	25,000	67,123	30,000	60,136	60,136	60,136
Reserve for Future Expenditures	-	-	428,034	370,139	370,139	370,139
Total Requirements/Expenditures	25,000	67,123	458,234	430,475	430,475	430,475
OHP-Mental Health Services (270)						
Resources						
Beginning Net Working Capital	1,549,850	3,045,125	2,485,456	2,695,684	2,695,684	2,695,684
State Payments/Shared Revenue	4,433,419	4,271,152	3,829,689	5,082,528	5,082,528	5,082,528
Interest and Rents	26,519	17,652	18,000	16,275	16,275	16,275
Total Resources	6,009,788	7,333,929	6,333,145	7,794,487	7,794,487	7,794,487
Requirements/Expenditures						
Materials and Services	2,964,663	4,241,094	4,469,626	6,356,559	6,356,152	6,356,152
Transfers Out	-	668,252	387,473	524,039	524,039	524,039
Contingency	-	-	1,476,046	913,889	914,296	914,296
Total Requirements/Expenditures	2,964,663	4,909,346	6,333,145	7,794,487	7,794,487	7,794,487

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Behavioral Health (275)						
Resources						
Beginning Net Working Capital	2,589,996	2,651,262	3,268,759	3,320,968	3,320,968	3,320,968
Licenses & Permits	134,731	148,791	138,600	166,545	166,545	166,545
Federal Grants	115,406	324,082	276,647	316,099	316,099	316,099
State Grants	5,442,339	6,812,432	6,964,202	7,730,599	7,730,599	7,730,599
State Payments/Shared Revenue	482,700	593,466	511,470	672,806	672,806	672,806
Local Government Payments	96,800	88,440	75,600	69,000	69,000	69,000
Charges for Services	186,698	124,221	129,507	88,482	88,482	88,482
Fines, Forfeitures and/or Assessments	13,129	31,818	-	-	-	-
Interest and Rents	56,903	42,453	38,100	43,500	43,500	43,500
Non-Operational Revenue	7,000	-	-	-	-	-
Interfund Payments	3,203,747	4,367,972	4,576,689	5,419,527	5,419,527	5,419,527
Transfers In	1,679,287	2,450,067	2,088,295	2,580,951	2,580,951	2,580,951
Total Resources	14,008,736	17,635,004	18,067,869	20,408,477	20,408,477	20,408,477
Requirements/Expenditures						
Personnel Services	7,483,656	8,974,526	10,428,186	11,137,072	11,165,114	11,165,114
Materials and Services	3,723,818	5,163,813	5,805,749	6,597,161	6,594,235	6,594,235
Capital Outlay	-	238,501	390,000	100	100	100
Transfers Out	150,000	150,000	286,000	204,000	204,000	204,000
Contingency	-	-	1,157,934	2,470,144	2,445,028	2,445,028
Total Requirements/Expenditures	11,357,474	14,526,840	18,067,869	20,408,477	20,408,477	20,408,477
Acute Care Services (276)						
Resources						
Beginning Net Working Capital	931,054	968,504	894,744	943,664	943,664	943,664
State Grants	1,395,715	1,395,715	1,381,481	1,380,031	1,380,031	1,380,031
Charges for Services	45,638	15,000	15,000	15,750	15,750	15,750
Interest and Rents	13,919	7,189	8,200	6,500	6,500	6,500
Total Resources	2,386,326	2,386,408	2,299,425	2,345,945	2,345,945	2,345,945
Requirements/Expenditures						
Materials and Services	1,134,636	1,157,559	1,185,665	1,172,519	1,172,113	1,172,113
Transfers Out	283,186	365,657	252,515	264,631	264,631	264,631
Contingency	-	-	861,245	908,795	909,201	909,201
Total Requirements/Expenditures	1,417,822	1,523,216	2,299,425	2,345,945	2,345,945	2,345,945
OHP-Alcohol and Drug Services (280)						
Resources						
Beginning Net Working Capital	271,634	530,911	1,167,912	2,452,674	2,452,674	2,452,674
State Payments/Shared Revenue	702,746	1,349,788	1,040,000	1,650,337	1,650,337	1,650,337
Charges for Services	14,742	10,966	-	-	-	-
Interest and Rents	5,331	5,785	5,000	10,000	10,000	10,000
Total Resources	994,453	1,897,450	2,212,912	4,113,011	4,113,011	4,113,011
Requirements/Expenditures						
Materials and Services	383,599	367,531	310,246	1,292,219	1,291,536	1,291,536
Transfers Out	79,943	100,000	396,077	484,494	484,494	484,494
Contingency	-	-	1,506,589	2,336,298	2,336,981	2,336,981
Total Requirements/Expenditures	463,542	467,531	2,212,912	4,113,011	4,113,011	4,113,011

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Code Abatement (290)						
Resources						
Beginning Net Working Capital	93,785	94,920	95,607	96,265	96,265	96,265
Interest and Rents	1,163	645	687	700	700	700
Total Resources	94,948	95,565	96,294	96,965	96,965	96,965
Requirements/Expenditures						
Materials and Services	28	-	96,194	96,865	96,865	96,865
Transfers Out	-	-	100	100	100	100
Total Requirements/Expenditures	28	-	96,294	96,965	96,965	96,965
Community Development (295)						
Resources						
Beginning Net Working Capital	629,659	613,031	229,822	4,000	4,000	10,000
Federal Grants	-	15,509	50,000	15,000	15,000	15,000
State Grants	112,320	124,341	42,500	2,000	2,000	2,000
Local Government Payments	124,685	147,810	160,200	111,600	111,600	111,600
Charges for Services	3,229,446	2,488,472	2,637,455	2,789,865	2,750,086	2,750,086
Fines, Forfeitures and/or Assessments	3,495	6,639	3,325	2,550	2,550	2,550
Interest and Rents	8,047	5,022	13,600	9,600	9,600	9,600
Interfund Payments	171,119	120,902	114,226	116,621	116,621	116,621
Transfers In	1,633,861	769,387	1,225,085	1,395,030	1,439,909	1,439,909
Proceeds from Sale of Assets	300	900	-	-	-	-
Total Resources	5,912,932	4,292,013	4,476,213	4,446,266	4,451,366	4,457,366
Requirements/Expenditures						
Personnel Services	3,881,861	2,863,193	2,917,101	2,993,566	2,999,877	2,999,877
Materials and Services	1,222,190	1,123,734	1,057,029	928,203	931,330	931,330
Capital Outlay	-	-	100	100	100	100
Transfers Out	195,850	173,310	173,885	179,155	179,155	179,155
Contingency	-	-	328,098	345,242	340,904	346,904
Total Requirements/Expenditures	5,299,901	4,160,237	4,476,213	4,446,266	4,451,366	4,457,366
CDD-Groundwater Partnership (296)						
Resources						
Beginning Net Working Capital	486,556	291,360	227,715	103,545	103,545	103,545
Interest and Rents	5,083	1,748	1,250	825	825	825
Non-Operational Revenue	25,000	-	-	-	-	-
Transfers In	-	-	300,000	300,000	300,000	300,000
Bond and Loan Proceeds	-	40,000	-	-	-	-
Total Resources	516,639	333,108	528,965	404,370	404,370	404,370
Requirements/Expenditures						
Materials and Services	225,279	108,750	419,797	295,202	295,202	295,202
Debt Service - Principal	-	-	8,695	8,859	8,859	8,859
Debt Service - Interest	-	245	473	309	309	309
Total Debt Service	-	245	9,168	9,168	9,168	9,168
Contingency	-	-	100,000	100,000	100,000	100,000
Total Requirements/Expenditures	225,279	108,995	528,965	404,370	404,370	404,370

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Newberry Neighborhood (297)						
Resources						
Beginning Net Working Capital	237,178	443,826	466,043	421,605	421,605	421,605
Interest and Rents	4,290	3,235	3,550	3,000	3,000	3,000
Contract Payments	245,100	49,807	20,000	20,000	20,000	20,000
Proceeds from Sale of Assets	18,765	30,193	100,000	100,000	100,000	100,000
Total Resources	505,333	527,061	589,593	544,605	544,605	544,605
Requirements/Expenditures						
Materials and Services	400	-	100	100	100	100
Capital Outlay	-	-	100	100	100	100
Transfers Out	61,107	61,183	361,321	357,246	357,246	357,246
Contingency	-	-	85,000	102,763	102,763	102,763
Unappropriated Ending Fund Balance	-	-	143,072	84,396	84,396	84,396
Total Requirements/Expenditures	61,507	61,183	589,593	544,605	544,605	544,605
CDD Building Improvement Reserve (303)						
Resources						
Beginning Net Working Capital	113,698	-	-	-	-	-
Interest and Rents	1,036	-	-	-	-	-
Total Resources	114,734	-	-	-	-	-
Requirements/Expenditures						
Transfers Out	114,734	-	-	-	-	-
Total Requirements/Expenditures	114,734	-	-	-	-	-
GIS Dedicated (305)						
Resources						
Beginning Net Working Capital	481,471	378,298	237,000	91,000	91,000	91,000
State Grants	78,027	51,158	48,500	31,374	31,374	31,374
State Payments/Shared Revenue	41,512	55,969	35,000	4,000	4,000	4,000
Charges for Services	281,213	304,498	297,000	280,500	280,500	280,500
Interest and Rents	5,714	2,254	1,500	500	500	500
Interfund Payments	48,732	51,012	51,416	45,820	45,820	45,820
Total Resources	936,669	843,189	670,416	453,194	453,194	453,194
Requirements/Expenditures						
Personnel Services	381,229	406,894	409,971	328,153	328,761	328,761
Materials and Services	83,839	94,083	76,281	64,778	64,696	64,696
Capital Outlay	-	-	8,700	100	100	100
Transfers Out	93,303	102,164	97,496	-	-	-
Contingency	-	-	77,968	48,575	48,049	48,049
Unappropriated Ending Fund Balance	-	-	-	11,588	11,588	11,588
Total Requirements/Expenditures	558,371	603,141	670,416	453,194	453,194	453,194

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Road (325)						
Resources						
Beginning Net Working Capital	4,891,649	3,419,603	3,417,158	4,719,551	4,719,551	4,719,551
Licenses & Permits	693	1,155	-	-	-	-
Federal Grants	-	-	20,000	7,000	7,000	7,000
Federal Payments	2,633,352	2,390,545	1,951,162	436,826	436,826	436,826
State Payments/Shared Revenue	7,782,520	9,043,510	11,840,041	11,332,333	11,332,333	11,332,333
Local Government Payments	654,792	809,788	645,000	395,000	395,000	395,000
Charges for Services	159,203	104,578	22,000	21,000	21,000	21,000
Interest and Rents	48,841	21,268	20,144	15,000	15,000	15,000
Non-Operational Revenue	26,794	2,434	-	-	-	-
Interfund Payments	1,588,359	1,626,780	1,582,000	1,595,000	1,595,000	1,595,000
Transfers In	801,757	491,740	547,773	538,272	538,272	538,272
Proceeds from Sale of Assets	276,838	216,215	181,000	193,600	193,600	193,600
Total Resources	18,864,798	18,127,616	20,226,278	19,253,582	19,253,582	19,253,582
Requirements/Expenditures						
Personnel Services	5,302,284	5,571,742	5,615,323	5,353,763	5,365,202	5,365,202
Materials and Services	8,430,344	8,647,537	10,755,112	9,442,300	9,438,662	9,438,662
Capital Outlay	1,312,567	91,179	1,236,691	2,037,300	2,037,300	2,037,300
Transfers Out	400,000	400,000	600,000	275,000	275,000	275,000
Contingency	-	-	2,019,152	2,145,219	2,137,418	2,137,418
Total Requirements/Expenditures	15,445,195	14,710,458	20,226,278	19,253,582	19,253,582	19,253,582
Natural Resource Protection (326)						
Resources						
Beginning Net Working Capital	94,678	94,638	33,305	49,346	49,346	49,346
Federal Grants	902,598	1,241,096	2,915,083	2,415,492	2,415,492	2,415,492
State Grants	15,771	20,671	6,242	-	-	-
Charges for Services	50	-	12,000	-	-	-
Interest and Rents	-	48	-	-	-	-
Interfund Payments	123,504	115,612	150,000	100,000	100,000	100,000
Total Resources	1,136,601	1,472,065	3,116,630	2,564,838	2,564,838	2,564,838
Requirements/Expenditures						
Personnel Services	96,741	106,422	129,777	196,720	197,125	197,125
Materials and Services	945,222	1,270,958	2,968,942	2,256,505	2,256,341	2,256,341
Contingency	-	-	17,911	111,613	111,372	111,372
Total Requirements/Expenditures	1,041,963	1,377,380	3,116,630	2,564,838	2,564,838	2,564,838
Federal Forest Title III (327)						
Resources						
Beginning Net Working Capital	536,991	577,576	413,717	219,220	219,220	219,220
Federal Payments	272,567	245,641	154,254	-	-	-
Interest and Rents	7,508	3,965	2,000	1,000	1,000	1,000
Total Resources	817,066	827,182	569,971	220,220	220,220	220,220
Requirements/Expenditures						
Materials and Services	239,490	431,482	360,000	190,000	190,000	190,000
Contingency	-	-	209,971	30,220	30,220	30,220
Total Requirements/Expenditures	239,490	431,482	569,971	220,220	220,220	220,220

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Surveyor (328)						
Resources						
Beginning Net Working Capital	625	1,174	20,236	31,809	31,809	31,809
Licenses & Permits	12,380	33,575	30,000	17,400	17,400	17,400
Charges for Services	25,940	20,836	18,000	24,200	24,200	24,200
Interest and Rents	229	219	-	400	400	400
Total Resources	39,174	55,804	68,236	73,809	73,809	73,809
Requirements/Expenditures						
Materials and Services	38,000	35,000	30,000	40,000	40,000	40,000
Contingency	-	-	38,236	33,809	33,809	33,809
Total Requirements/Expenditures	38,000	35,000	68,236	73,809	73,809	73,809
Public Land Corner Preservation (329)						
Resources						
Beginning Net Working Capital	1,241,801	1,025,419	800,419	476,252	476,252	476,252
Charges for Services	443,241	418,826	437,000	400,000	400,000	400,000
Interest and Rents	17,846	8,309	8,000	5,000	5,000	5,000
Total Resources	1,702,888	1,452,554	1,245,419	881,252	881,252	881,252
Requirements/Expenditures						
Materials and Services	677,469	653,754	700,000	650,000	650,000	650,000
Contingency	-	-	545,419	231,252	231,252	231,252
Total Requirements/Expenditures	677,469	653,754	1,245,419	881,252	881,252	881,252
Road Building and Equipment (330)						
Resources						
Beginning Net Working Capital	454,904	540,712	737,463	675,311	675,311	675,311
Interest and Rents	5,439	3,586	4,000	4,000	4,000	4,000
Transfers In	400,000	400,000	600,000	275,000	275,000	275,000
Total Resources	860,343	944,298	1,341,463	954,311	954,311	954,311
Requirements/Expenditures						
Materials and Services	11,662	13,507	18,592	14,205	14,018	14,018
Capital Outlay	307,969	160,250	925,000	291,000	291,000	291,000
Contingency	-	-	397,871	649,106	649,293	649,293
Total Requirements/Expenditures	319,631	173,757	1,341,463	954,311	954,311	954,311
Road Improvement Reserve (335)						
Resources						
Beginning Net Working Capital	11,880	12,027	12,127	12,184	12,184	12,184
Charges for Services	-	-	10,000	10,000	10,000	10,000
Interest and Rents	147	82	200	100	100	100
Total Resources	12,027	12,109	22,327	22,284	22,284	22,284
Requirements/Expenditures						
Transfers Out	-	-	12,000	12,000	12,000	12,000
Reserve for Future Expenditures	-	-	10,327	10,284	10,284	10,284
Total Requirements/Expenditures	-	-	22,327	22,284	22,284	22,284

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Countywide Transportation SDC Imprvmnt (336)						
Resources						
Beginning Net Working Capital	85,457	212,239	214,358	455,790	455,790	455,790
Licenses & Permits	199,977	291,982	250,000	375,000	375,000	375,000
Interest and Rents	1,805	2,018	2,700	2,500	2,500	2,500
Contract Payments	-	4,767	200	-	-	-
Total Resources	287,239	511,006	467,258	833,290	833,290	833,290
Requirements/Expenditures						
Transfers Out	75,000	200,000	250,000	250,000	250,000	250,000
Contingency	-	-	217,258	583,290	583,290	583,290
Total Requirements/Expenditures	75,000	200,000	467,258	833,290	833,290	833,290
Vehicle Maintenance and Replacement (340)						
Resources						
Beginning Net Working Capital	1,062,700	1,016,770	1,037,422	976,698	976,698	976,698
Charges for Services	-	4,251	-	-	-	-
Interest and Rents	13,464	7,487	8,000	8,000	8,000	8,000
Interfund Payments	232,389	239,073	-	-	-	-
Transfers In	-	-	216,000	176,400	176,400	176,400
Proceeds from Sale of Assets	8,346	17,856	-	-	-	-
Total Resources	1,316,899	1,285,437	1,261,422	1,161,098	1,161,098	1,161,098
Requirements/Expenditures						
Materials and Services	80,515	74,528	92,600	90,900	90,900	90,900
Capital Outlay	219,614	128,511	250,000	250,000	250,000	250,000
Reserve for Future Expenditures	-	-	918,822	820,198	820,198	820,198
Total Requirements/Expenditures	300,129	203,039	1,261,422	1,161,098	1,161,098	1,161,098
Dog Control (350)						
Resources						
Beginning Net Working Capital	178,835	195,728	189,851	200,000	200,000	200,000
Licenses & Permits	169,882	181,372	185,000	191,500	191,500	191,500
Charges for Services	122	203	300	250	250	250
Fines, Forfeitures and/or Assessments	6,201	6,899	3,800	5,560	5,560	5,560
Interest and Rents	2,660	1,690	1,000	1,000	1,000	1,000
Non-Operational Revenue	2,398	2,952	2,000	2,500	2,500	2,500
Transfers In	137,669	175,000	119,796	105,512	105,512	105,512
Total Resources	497,767	563,844	501,747	506,322	506,322	506,322
Requirements/Expenditures						
Personnel Services	57,693	61,621	66,366	69,054	69,240	69,240
Materials and Services	244,346	248,732	363,983	348,821	348,783	348,783
Contingency	-	-	46,398	63,447	63,299	63,299
Unappropriated Ending Fund Balance	-	-	25,000	25,000	25,000	25,000
Total Requirements/Expenditures	302,039	310,353	501,747	506,322	506,322	506,322

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Adult Parole and Probation (355)						
Resources						
Beginning Net Working Capital	487,674	728,649	560,000	570,000	570,000	570,000
State Grants	217,350	217,350	217,350	219,240	219,240	219,240
State Payments/Shared Revenue	48,525	48,525	48,219	33,127	33,127	33,127
Other State Payments	2,961,989	2,781,694	2,855,659	2,748,556	2,748,556	2,748,556
Charges for Services	37,055	28,863	28,100	27,000	27,000	27,000
Fines, Forfeitures and/or Assessments	426,507	361,865	370,000	320,000	320,000	320,000
Interest and Rents	12,377	8,314	9,000	9,000	9,000	9,000
Interfund Payments	100,000	156,124	174,832	174,832	174,832	174,832
Transfers In	115,029	115,029	338,292	350,328	435,328	435,328
Proceeds from Sale of Assets	-	250	-	-	-	-
Total Resources	4,406,506	4,446,663	4,601,452	4,452,083	4,537,083	4,537,083
Requirements/Expenditures						
Personnel Services	2,871,561	2,973,970	3,168,688	3,207,878	3,069,918	3,069,918
Materials and Services	795,849	838,568	886,890	875,923	874,687	874,687
Capital Outlay	10,447	-	100	100	100	100
Transfers Out	-	-	28,800	-	-	-
Contingency	-	-	516,974	368,182	592,378	592,378
Total Requirements/Expenditures	3,677,857	3,812,538	4,601,452	4,452,083	4,537,083	4,537,083
Local Improvement District (430)						
Resources						
Beginning Net Working Capital	162,526	214,336	174,926	169,872	169,872	169,872
Fines, Forfeitures and/or Assessments	54,616	-	-	-	-	-
Interest and Rents	12,195	1,346	1,400	1,000	1,000	1,000
Transfers In	2,533	-	68,700	-	-	-
Total Resources	231,870	215,682	245,026	170,872	170,872	170,872
Requirements/Expenditures						
Materials and Services	5,784	5,640	15,000	15,500	15,500	15,500
Capital Outlay	-	-	100	100	100	100
Transfers Out	11,750	35,483	20,000	20,000	20,000	20,000
Contingency	-	-	209,926	135,272	135,272	135,272
Total Requirements/Expenditures	17,534	41,123	245,026	170,872	170,872	170,872
Jail Project (456)						
Resources						
Beginning Net Working Capital	(479,975)	-	900,000	-	-	-
Interest and Rents	-	1,120	5,000	-	2,000	2,000
Transfers In	-	162,000	-	-	690,000	690,000
Bond and Loan Proceeds	1,204,245	600,000	-	-	-	-
Total Resources	724,270	763,120	905,000	-	692,000	692,000
Requirements/Expenditures						
Materials and Services	475,838	79,946	49,708	-	12,033	12,033
Capital Outlay	248,432	164,406	855,292	-	679,967	679,967
Total Requirements/Expenditures	724,270	244,352	905,000	-	692,000	692,000

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Jamison Acquisition and Remodel (457)						
Resources						
Beginning Net Working Capital	572,361	578,012	600,000	590,000	590,000	590,000
Interest and Rents	7,088	3,913	5,000	2,000	-	-
Transfers In	-	-	-	100,000	-	-
Total Resources	579,449	581,925	605,000	692,000	590,000	590,000
Requirements/Expenditures						
Materials and Services	1,437	5,621	60,721	64,060	-	-
Capital Outlay	-	-	199,279	627,940	-	-
Transfers Out	-	-	345,000	-	590,000	590,000
Total Requirements/Expenditures	1,437	5,621	605,000	692,000	590,000	590,000
OSP Building Construction (458)						
Resources						
Beginning Net Working Capital	5,842,629	1,341,309	-	-	-	-
Interest and Rents	57,641	8,181	-	-	-	-
Total Resources	5,900,270	1,349,490	-	-	-	-
Requirements/Expenditures						
Materials and Services	342,313	(12,270)	-	-	-	-
Capital Outlay	4,216,648	(19,310)	-	-	-	-
Transfers Out	-	1,381,070	-	-	-	-
Total Requirements/Expenditures	4,558,961	1,349,490	-	-	-	-
Secure Treatment Facility (459)						
Resources						
Beginning Net Working Capital	535	1,166,604	-	-	-	-
State Grants	659,257	-	-	-	-	-
Interest and Rents	7,786	3,212	-	-	-	-
Non-Operational Revenue	2,000	-	-	-	-	-
Transfers In	22,133	-	-	-	-	-
Bond and Loan Proceeds	1,315,162	-	-	-	-	-
Total Resources	2,006,873	1,169,816	-	-	-	-
Requirements/Expenditures						
Materials and Services	200,869	52,336	-	-	-	-
Capital Outlay	639,400	1,007,396	-	-	-	-
Transfers Out	-	110,084	-	-	-	-
Total Requirements/Expenditures	840,269	1,169,816	-	-	-	-

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
9-1-1 Building Construction (460)						
Resources						
Beginning Net Working Capital	3,048,327	798,358	-	-	-	-
Federal Grants	338,641	142,780	-	-	-	-
Interest and Rents	30,351	4,116	-	-	-	-
Total Resources	3,417,319	945,254	-	-	-	-
Requirements/Expenditures						
Materials and Services	182,864	129,451	-	-	-	-
Capital Outlay	2,436,097	632,040	-	-	-	-
Transfers Out	-	183,763	-	-	-	-
Total Requirements/Expenditures	2,618,961	945,254	-	-	-	-
North County Services Building (462)						
Resources						
Beginning Net Working Capital	-	-	-	300,000	300,000	300,000
Interest and Rents	-	-	-	10,000	10,000	10,000
Transfers In	-	-	600,000	100,000	100,000	100,000
Bond and Loan Proceeds	-	-	-	3,500,000	3,500,000	3,500,000
Total Resources	-	-	600,000	3,910,000	3,910,000	3,910,000
Requirements/Expenditures						
Materials and Services	-	-	401,663	296,639	296,487	296,487
Capital Outlay	-	-	198,337	3,300,000	3,300,000	3,300,000
Contingency	-	-	-	313,361	313,513	313,513
Total Requirements/Expenditures	-	-	600,000	3,910,000	3,910,000	3,910,000
Campus Improvement Fund (463)						
Resources						
Beginning Net Working Capital	-	-	981,000	750,000	750,000	750,000
Interest and Rents	-	380	4,500	5,000	5,000	5,000
Transfers In	-	796,617	-	-	-	-
Total Resources	-	796,997	985,500	755,000	755,000	755,000
Requirements/Expenditures						
Materials and Services	-	-	302,731	292,250	292,217	292,217
Capital Outlay	-	-	631,000	150,000	150,000	150,000
Contingency	-	-	51,769	312,750	312,783	312,783
Total Requirements/Expenditures	-	-	985,500	755,000	755,000	755,000
Sisters Health Clinic (464)						
Resources						
Federal Grants	-	-	500,000	500,000	500,000	500,000
Transfers In	-	-	-	100,000	100,000	100,000
Total Resources	-	-	500,000	600,000	600,000	600,000
Requirements/Expenditures						
Materials and Services	-	-	100,000	84,785	84,763	84,763
Capital Outlay	-	-	400,000	515,215	515,237	515,237
Total Requirements/Expenditures	-	-	500,000	600,000	600,000	600,000

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
LID 2003 (522)						
Resources						
Beginning Net Working Capital	5,966	-	-	-	-	-
Fines, Forfeitures and/or Assessments	1,996	-	-	-	-	-
Interest and Rents	369	-	-	-	-	-
Total Resources	8,331	-	-	-	-	-
Requirements/Expenditures						
Debt Service - Principal	5,794	-	-	-	-	-
Debt Service - Interest	4	-	-	-	-	-
Total Debt Service	5,798	-	-	-	-	-
Transfers Out	2,533	-	-	-	-	-
Total Requirements/Expenditures	8,331	-	-	-	-	-
LID 2005 (523)						
Resources						
Beginning Net Working Capital	4,585	319	-	-	-	-
Fines, Forfeitures and/or Assessments	23,689	12,429	68,000	-	-	-
Interest and Rents	3,565	4,628	2,100	-	-	-
Transfers In	11,750	35,483	20,000	-	-	-
Total Resources	43,589	52,859	90,100	-	-	-
Requirements/Expenditures						
Debt Service - Principal	39,570	50,525	20,400	-	-	-
Debt Service - Interest	3,700	2,046	1,000	-	-	-
Total Debt Service	43,270	52,571	21,400	-	-	-
Transfers Out	-	-	68,700	-	-	-
Total Requirements/Expenditures	43,270	52,571	90,100	-	-	-
LID 2007 (524)						
Resources						
Beginning Net Working Capital	5,747	27,173	-	-	-	-
Fines, Forfeitures and/or Assessments	119,697	123,253	300,000	300,000	300,000	300,000
Interest and Rents	36,072	41,002	18,600	18,600	18,600	18,600
Transfers In	-	-	-	20,000	20,000	20,000
Total Resources	161,516	191,428	318,600	338,600	338,600	338,600
Requirements/Expenditures						
Debt Service - Principal	100,726	146,750	250,000	270,000	270,000	270,000
Debt Service - Interest	33,617	28,274	26,783	20,323	20,323	20,323
Total Debt Service	134,343	175,024	276,783	290,323	290,323	290,323
Unappropriated Ending Fund Balance	-	-	41,817	48,277	48,277	48,277
Total Requirements/Expenditures	134,343	175,024	318,600	338,600	338,600	338,600

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
LID 2009 (525)						
Resources						
Beginning Net Working Capital	119,544	7,415	-	-	-	-
Fines, Forfeitures and/or Assessments	57,917	57,923	250,000	250,000	250,000	250,000
Interest and Rents	16,045	18,795	10,100	10,100	10,100	10,100
Total Resources	193,506	84,133	260,100	260,100	260,100	260,100
Requirements/Expenditures						
Debt Service - Principal	152,900	66,050	225,000	225,000	225,000	225,000
Debt Service - Interest	33,191	17,551	15,900	12,375	12,375	12,375
Total Debt Service	186,091	83,601	240,900	237,375	237,375	237,375
Unappropriated Ending Fund Balance	-	-	19,200	22,725	22,725	22,725
Total Requirements/Expenditures	186,091	83,601	260,100	260,100	260,100	260,100
Full Faith & Credit, 2004 CDD Building (530)						
Resources						
Beginning Net Working Capital	16,219	16,004	15,590	13,000	13,000	13,000
Interest and Rents	285	101	100	100	100	100
Transfers In	177,660	173,310	173,885	179,155	179,155	179,155
Total Resources	194,164	189,415	189,575	192,255	192,255	192,255
Requirements/Expenditures						
Materials and Services	500	500	500	500	500	500
Debt Service - Principal	145,000	145,000	150,000	160,000	160,000	160,000
Debt Service - Interest	32,660	28,310	23,885	19,155	19,155	19,155
Total Debt Service	177,660	173,310	173,885	179,155	179,155	179,155
Unappropriated Ending Fund Balance	-	-	15,190	12,600	12,600	12,600
Total Requirements/Expenditures	178,160	173,810	189,575	192,255	192,255	192,255
FF & C, 2003 / Refunding 2012 Multiple Bldgs (535)						
Resources						
Beginning Net Working Capital	60,991	63,806	52,180	45,000	45,000	45,000
Interest and Rents	672,899	688,952	633,586	632,315	632,315	632,315
Transfers In	937,836	915,486	966,593	867,517	867,517	867,517
Bond and Loan Proceeds	-	-	21,894,823	-	-	-
Total Resources	1,671,726	1,668,244	23,547,182	1,544,832	1,544,832	1,544,832
Requirements/Expenditures						
Materials and Services	1,000	1,000	373,817	1,000	1,000	1,000
Debt Service - Principal	623,631	644,072	21,303,180	882,710	882,710	882,710
Debt Service - Interest	983,289	964,575	1,830,811	628,709	628,709	628,709
Total Debt Service	1,606,920	1,608,647	23,133,991	1,511,419	1,511,419	1,511,419
Unappropriated Ending Fund Balance	-	-	39,374	32,413	32,413	32,413
Total Requirements/Expenditures	1,607,920	1,609,647	23,547,182	1,544,832	1,544,832	1,544,832

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Full Faith & Credit, 2005 Remodel/Land (536)						
Resources						
Beginning Net Working Capital	3,687	3,936	3,496	3,600	3,600	3,600
Interest and Rents	248	82	100	100	100	100
Transfers In	252,276	251,220	252,464	253,356	253,356	253,356
Total Resources	256,211	255,238	256,060	257,056	257,056	257,056
Requirements/Expenditures						
Materials and Services	-	-	500	500	500	500
Debt Service - Principal	144,985	147,774	153,350	158,926	158,926	158,926
Debt Service - Interest	107,290	103,446	99,114	94,430	94,430	94,430
Total Debt Service	252,275	251,219	252,464	253,356	253,356	253,356
Unappropriated Ending Fund Balance	-	-	3,096	3,200	3,200	3,200
Total Requirements/Expenditures	252,275	251,220	256,060	257,056	257,056	257,056
Full Faith & Credit, 2008 New OSP/9-1-1 Bldg (538)						
Resources						
Beginning Net Working Capital	153	236	69,000	300,000	300,000	300,000
Local Government Payments	254,196	255,166	280,791	251,417	251,417	251,417
Interest and Rents	83	446,817	465,868	469,357	469,357	469,357
Transfers In	263,803	393,763	-	-	-	-
Total Resources	518,235	1,095,982	815,659	1,020,774	1,020,774	1,020,774
Requirements/Expenditures						
Materials and Services	-	400	2,500	400	400	400
Debt Service - Principal	120,000	375,000	380,000	395,000	395,000	395,000
Debt Service - Interest	397,999	393,799	380,675	367,374	367,374	367,374
Total Debt Service	517,999	768,799	760,675	762,374	762,374	762,374
Unappropriated Ending Fund Balance	-	-	52,484	258,000	258,000	258,000
Total Requirements/Expenditures	517,999	769,199	815,659	1,020,774	1,020,774	1,020,774
Full Faith & Credit, 2009A Jamison (539)						
Resources						
Beginning Net Working Capital	263,427	309,939	167,000	121,000	121,000	121,000
Interest and Rents	294,139	5,568	500	500	500	500
Transfers In	-	100,000	545,000	127,928	127,928	127,928
Total Resources	557,566	415,507	712,500	249,428	249,428	249,428
Requirements/Expenditures						
Materials and Services	455	400	2,100	1,000	1,000	1,000
Debt Service - Principal	105,000	125,000	130,000	135,000	135,000	135,000
Debt Service - Interest	142,171	121,078	117,328	113,428	113,428	113,428
Total Debt Service	247,171	246,078	247,328	248,428	248,428	248,428
Unappropriated Ending Fund Balance	-	-	463,072	-	-	-
Total Requirements/Expenditures	247,626	246,478	712,500	249,428	249,428	249,428

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
FF&C Refund Series 2005 HHS/BJCC (540)						
Resources						
Beginning Net Working Capital	9,265	9,459	9,000	8,500	8,500	8,500
Interest and Rents	694	165	50	50	50	50
Transfers In	570,455	567,855	569,418	569,955	569,955	569,955
Total Resources	580,414	577,479	578,468	578,505	578,505	578,505
Requirements/Expenditures						
Materials and Services	500	500	500	500	500	500
Debt Service - Principal	420,000	430,000	445,000	460,000	460,000	460,000
Debt Service - Interest	<u>150,455</u>	<u>137,855</u>	<u>124,418</u>	<u>109,955</u>	<u>109,955</u>	<u>109,955</u>
Total Debt Service	570,455	567,855	569,418	569,955	569,955	569,955
Unappropriated Ending Fund Balance	-	-	8,550	8,050	8,050	8,050
Total Requirements/Expenditures	570,955	568,355	578,468	578,505	578,505	578,505
Full Faith & Credit, 2010-STF (541)						
Resources						
Beginning Net Working Capital	-	-	103,375	168,000	168,000	168,000
Interest and Rents	-	63,684	129,973	119,240	119,240	119,240
Transfers In	-	110,084	-	-	-	-
Total Resources	-	173,768	233,348	287,240	287,240	287,240
Requirements/Expenditures						
Materials and Services	-	418	1,000	1,000	1,000	1,000
Debt Service - Principal	-	-	50,000	55,000	55,000	55,000
Debt Service - Interest	-	<u>42,387</u>	<u>41,422</u>	<u>40,372</u>	<u>40,372</u>	<u>40,372</u>
Total Debt Service	-	42,387	91,422	95,372	95,372	95,372
Unappropriated Ending Fund Balance	-	-	140,926	190,868	190,868	190,868
Total Requirements/Expenditures	-	42,805	233,348	287,240	287,240	287,240
Full Faith & Credit, 2012 (542)						
Resources						
Interest and Rents	-	-	-	421,500	421,500	421,500
Total Resources	-	-	-	421,500	421,500	421,500
Requirements/Expenditures						
Materials and Services	-	-	-	1,500	1,500	1,500
Debt Service - Principal	-	-	-	210,000	210,000	210,000
Debt Service - Interest	-	-	-	<u>210,000</u>	<u>210,000</u>	<u>210,000</u>
Total Debt Service	-	-	-	420,000	420,000	420,000
Total Requirements/Expenditures	-	-	-	421,500	421,500	421,500
Jail Project Debt Service (556)						
Resources						
Proceeds from Sale of Assets	-	-	3,000,000	3,000,000	3,000,000	3,000,000
Total Resources	-	-	3,000,000	3,000,000	3,000,000	3,000,000
Requirements/Expenditures						
Debt Service - Principal	-	-	2,500,000	2,500,000	2,500,000	2,500,000
Debt Service - Interest	-	-	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>
Total Debt Service	-	-	3,000,000	3,000,000	3,000,000	3,000,000
Total Requirements/Expenditures	-	-	3,000,000	3,000,000	3,000,000	3,000,000

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Public Safety 1998/2002 G.O. (560)						
Resources						
Beginning Net Working Capital	169,381	332,390	300,000	313,000	313,000	313,000
Taxes, Property	2,376,592	2,333,247	2,164,233	2,202,132	2,202,132	2,202,132
Interest and Rents	9,725	6,655	5,000	5,000	5,000	5,000
Total Resources	2,555,698	2,672,292	2,469,233	2,520,132	2,520,132	2,520,132
Requirements/Expenditures						
Debt Service - Principal	1,820,000	1,950,000	2,075,000	2,210,000	2,210,000	2,210,000
Debt Service - Interest	403,308	317,235	244,233	160,132	160,132	160,132
Total Debt Service	2,223,308	2,267,235	2,319,233	2,370,132	2,370,132	2,370,132
Unappropriated Ending Fund Balance	-	-	150,000	150,000	150,000	150,000
Total Requirements/Expenditures	2,223,308	2,267,235	2,469,233	2,520,132	2,520,132	2,520,132
PERS Debt Service Series 2002/2004 (575)						
Resources						
Beginning Net Working Capital	155,600	119,887	94,000	87,000	87,000	87,000
Charges for Services	832,469	880,432	904,553	969,959	969,959	969,959
Interest and Rents	2,979	1,223	500	500	500	500
Transfers In	-	610,000	100	-	-	-
Total Resources	991,048	1,611,542	999,153	1,057,459	1,057,459	1,057,459
Requirements/Expenditures						
Debt Service - Principal	109,538	750,574	162,854	196,897	196,897	196,897
Debt Service - Interest	761,623	753,158	742,199	773,562	773,562	773,562
Total Debt Service	871,161	1,503,732	905,053	970,459	970,459	970,459
Unappropriated Ending Fund Balance	-	-	94,100	87,000	87,000	87,000
Total Requirements/Expenditures	871,161	1,503,732	999,153	1,057,459	1,057,459	1,057,459
Fairgrounds Debt Service (590)						
Resources						
Beginning Net Working Capital	90,345	260,235	325,000	250,000	250,000	250,000
Taxes, Property	2,455,099	2,509,512	2,225,000	2,387,663	2,387,663	2,387,663
Interest and Rents	3,575	3,194	1,200	1,200	1,200	1,200
Total Resources	2,549,019	2,772,941	2,551,200	2,638,863	2,638,863	2,638,863
Requirements/Expenditures						
Debt Service - Principal	1,575,000	1,725,000	1,880,000	2,035,000	2,035,000	2,035,000
Debt Service - Interest	713,784	646,050	571,200	503,863	503,863	503,863
Total Debt Service	2,288,784	2,371,050	2,451,200	2,538,863	2,538,863	2,538,863
Unappropriated Ending Fund Balance	-	-	100,000	100,000	100,000	100,000
Total Requirements/Expenditures	2,288,784	2,371,050	2,551,200	2,638,863	2,638,863	2,638,863

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
RV Park (601)						
Resources						
Beginning Net Working Capital	2,431	(16,375)	10,000	-	-	-
Local Government Payments	500	4,000	4,000	-	-	-
Charges for Services	3,701	3,593	2,793	2,339	2,339	2,339
Fines, Forfeitures and/or Assessments	3,644	-	-	-	-	-
Interest and Rents	107,608	154,668	186,700	158,730	158,730	158,730
Transfers In	190,000	175,333	250,000	180,000	180,000	180,000
Total Resources	307,884	321,219	453,493	341,069	341,069	341,069
Requirements/Expenditures						
Materials and Services	81,688	107,409	109,722	97,625	97,625	97,625
Debt Service - Principal	134,003	137,313	142,604	147,894	147,894	147,894
Debt Service - Interest	108,568	104,596	100,225	95,550	95,550	95,550
Total Debt Service	242,571	241,909	242,829	243,444	243,444	243,444
Contingency	-	-	100,942	-	-	-
Total Requirements/Expenditures	324,259	349,318	453,493	341,069	341,069	341,069
Solid Waste (610)						
Resources						
Beginning Net Working Capital	466,325	318,001	1,092,508	700,513	700,513	700,513
State Grants	37,850	-	-	-	-	-
Charges for Services	6,420,116	6,430,735	6,494,000	6,494,000	6,494,000	6,494,000
Interest and Rents	12,539	8,669	7,501	18,301	18,301	18,301
Non-Operational Revenue	-	3,240	-	-	-	-
Interfund Payments	5,952	-	-	-	-	-
Proceeds from Sale of Assets	33,577	52,092	30,000	45,000	45,000	45,000
Bond and Loan Proceeds	-	-	5,192,734	-	-	-
Total Resources	6,976,359	6,812,737	12,816,743	7,257,814	7,257,814	7,257,814
Requirements/Expenditures						
Personnel Services	1,735,389	1,626,788	1,671,598	1,728,492	1,733,321	1,733,321
Materials and Services	3,192,740	2,653,410	3,086,472	2,988,753	2,989,313	2,989,313
Debt Service - Principal	428,870	445,986	5,357,856	526,678	526,678	526,678
Debt Service - Interest	539,895	524,080	717,691	420,035	420,035	420,035
Total Debt Service	968,765	970,066	6,075,547	946,713	946,713	946,713
Capital Outlay	52,897	129,042	202,000	83,000	83,000	83,000
Transfers Out	708,567	291,740	1,359,773	906,272	906,272	906,272
Contingency	-	-	421,353	604,584	599,195	599,195
Total Requirements/Expenditures	6,658,358	5,671,046	12,816,743	7,257,814	7,257,814	7,257,814

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Landfill Closure (611)						
Resources						
Beginning Net Working Capital	4,304,012	1,589,371	989,418	911,158	911,158	911,158
Interest and Rents	44,688	10,067	5,000	5,000	5,000	5,000
Contract Payments	461,056	200,000	-	-	-	-
Total Resources	4,809,756	1,799,438	994,418	916,158	916,158	916,158
Requirements/Expenditures						
Materials and Services	1,499,942	115,137	101,000	176,000	176,000	176,000
Capital Outlay	1,720,443	725,043	1,000	400,000	400,000	400,000
Contingency	-	-	-	340,158	340,158	340,158
Reserve for Future Expenditures	-	-	892,418	-	-	-
Total Requirements/Expenditures	3,220,385	840,180	994,418	916,158	916,158	916,158
Landfill Postclosure (612)						
Resources						
Beginning Net Working Capital	2,376,772	2,406,237	111,087	512,203	512,203	512,203
Interest and Rents	29,465	4,866	1,000	3,000	3,000	3,000
Transfers In	-	-	400,000	-	-	-
Total Resources	2,406,237	2,411,103	512,087	515,203	515,203	515,203
Requirements/Expenditures						
Materials and Services	-	-	1,000	1,000	1,000	1,000
Transfers Out	-	2,300,000	-	-	-	-
Reserve for Future Expenditures	-	-	511,087	514,203	514,203	514,203
Total Requirements/Expenditures	-	2,300,000	512,087	515,203	515,203	515,203
Solid Waste Capital Projects (613)						
Resources						
Beginning Net Working Capital	1,479,305	1,080,619	1,001,284	1,279,463	1,279,463	1,279,463
Interest and Rents	16,462	9,481	5,000	5,000	5,000	5,000
Transfers In	2,000,000	2,300,000	500,000	630,000	630,000	630,000
Proceeds from Sale of Assets	-	195,500	-	-	-	-
Total Resources	3,495,767	3,585,600	1,506,284	1,914,463	1,914,463	1,914,463
Requirements/Expenditures						
Materials and Services	244,243	108,951	234,176	40,699	40,624	40,624
Capital Outlay	2,170,905	2,449,823	650,000	1,650,000	1,650,000	1,650,000
Contingency	-	-	622,108	223,764	223,839	223,839
Total Requirements/Expenditures	2,415,148	2,558,774	1,506,284	1,914,463	1,914,463	1,914,463

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Solid Waste Equipment Reserve (614)						
Resources						
Beginning Net Working Capital	757,169	755,465	749,956	101,429	101,429	101,429
Interest and Rents	9,327	5,106	2,000	2,000	2,000	2,000
Transfers In	-	-	250,000	-	-	-
Total Resources	766,496	760,571	1,001,956	103,429	103,429	103,429
Requirements/Expenditures						
Materials and Services	11,031	10,709	13,352	211	5	5
Capital Outlay	-	-	950,000	100	100	100
Reserve for Future Expenditures	-	-	38,604	103,118	103,324	103,324
Total Requirements/Expenditures	11,031	10,709	1,001,956	103,429	103,429	103,429
Solid Waste Environmental Remediation (615)						
Resources						
Beginning Net Working Capital	2,049,262	74,667	76,000	-	-	-
Interest and Rents	25,405	508	-	-	-	-
Total Resources	2,074,667	75,175	76,000	-	-	-
Requirements/Expenditures						
Transfers Out	2,000,000	-	76,000	-	-	-
Total Requirements/Expenditures	2,000,000	-	76,000	-	-	-
Fair and Expo Center Capital Reserve (617)						
Resources						
Beginning Net Working Capital	652,446	335,194	600,000	650,082	650,082	650,082
Interest and Rents	6,681	3,024	3,000	3,000	3,000	3,000
Transfers In	-	350,000	210,000	100,000	100,000	100,000
Total Resources	659,127	688,218	813,000	753,082	753,082	753,082
Requirements/Expenditures						
Materials and Services	-	-	100	-	-	-
Capital Outlay	73,933	-	75,100	175,000	175,000	175,000
Transfers Out	250,000	48,000	100,000	-	-	-
Reserve for Future Expenditures	-	-	637,800	578,082	578,082	578,082
Total Requirements/Expenditures	323,933	48,000	813,000	753,082	753,082	753,082

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Fair and Expo Center (618)						
Resources						
Beginning Net Working Capital	42,232	6,590	75,000	46,373	46,373	46,373
Charges for Services	389,396	616,142	611,807	611,978	611,978	611,978
Interest and Rents	306,358	379,511	427,500	379,941	379,941	379,941
Non-Operational Revenue	3,300	-	-	-	-	-
Interfund Payments	45,000	47,000	47,000	22,400	22,400	22,400
Transfers In	630,684	468,792	498,644	542,803	542,803	542,803
Bond and Loan Proceeds	-	-	86,546	-	-	-
Total Resources	1,416,970	1,518,035	1,746,497	1,603,495	1,603,495	1,603,495
Requirements/Expenditures						
Personnel Services	774,532	862,123	846,018	829,781	831,882	831,882
Materials and Services	519,660	580,952	787,534	506,564	506,223	506,223
Debt Service - Principal	56,370	57,831	141,112	62,031	62,031	62,031
Debt Service - Interest	59,818	57,730	59,028	52,088	52,088	52,088
Total Debt Service	116,188	115,561	200,140	114,119	114,119	114,119
Capital Outlay	-	-	100	14,259	14,259	14,259
Transfers Out	-	-	10,000	-	-	-
Contingency	-	-	-	138,772	137,012	137,012
Total Requirements/Expenditures	1,410,380	1,558,636	1,843,792	1,603,495	1,603,495	1,603,495
Deschutes County Fair (619)						
Resources						
Beginning Net Working Capital	1,968	(17,354)	6,000	31,716	31,716	31,716
State Payments/Shared Revenue	41,963	36,031	20,000	45,000	45,000	45,000
Charges for Services	594,254	742,978	777,274	807,604	807,604	807,604
Interest and Rents	129,213	160,361	167,000	187,400	187,400	187,400
Non-Operational Revenue	53,717	41,929	52,500	52,259	52,259	52,259
Transfers In	5,000	53,000	5,000	5,000	5,000	5,000
Total Resources	826,115	1,016,945	1,027,774	1,128,979	1,128,979	1,128,979
Requirements/Expenditures						
Personnel Services	177,499	116,817	120,806	122,714	122,947	122,947
Materials and Services	585,970	673,687	733,068	707,229	707,029	707,029
Transfers Out	80,000	166,000	220,000	264,259	264,259	264,259
Contingency	-	-	-	34,777	34,744	34,744
Total Requirements/Expenditures	843,469	956,504	1,073,874	1,128,979	1,128,979	1,128,979

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Building Services (620)						
Resources						
Beginning Net Working Capital	439,838	371,047	424,000	415,000	415,000	415,000
Federal Grants	-	74,318	-	-	-	-
Charges for Services	254,344	326,160	355,396	376,123	390,504	390,504
Interest and Rents	5,934	3,145	3,000	3,000	3,000	3,000
Non-Operational Revenue	-	5,800	-	-	-	-
Interfund Payments	1,745,275	1,991,229	2,001,229	2,158,122	2,158,122	2,158,122
Transfers In	186,844	251,925	33,705	-	-	-
Total Resources	2,632,235	3,023,624	2,817,330	2,952,245	2,966,626	2,966,626
Requirements/Expenditures						
Personnel Services	1,510,151	1,661,094	1,726,075	1,792,810	1,798,055	1,798,055
Materials and Services	751,037	833,029	872,558	768,200	768,200	768,200
Capital Outlay	-	-	100	100	100	100
Transfers Out	-	-	39,600	39,600	39,600	39,600
Contingency	-	-	178,997	351,535	360,671	360,671
Total Requirements/Expenditures	2,261,188	2,494,123	2,817,330	2,952,245	2,966,626	2,966,626
Administrative Services (625)						
Resources						
Beginning Net Working Capital	117,586	70,480	183,000	140,000	140,000	140,000
Charges for Services	81	70	-	-	-	-
Interest and Rents	1,680	1,039	-	500	500	500
Interfund Payments	692,041	881,738	881,738	929,885	929,885	929,885
Transfers In	40,000	172,000	197,117	40,000	40,000	40,000
Total Resources	851,388	1,125,327	1,261,855	1,110,385	1,110,385	1,110,385
Requirements/Expenditures						
Personnel Services	640,355	851,124	1,001,269	860,311	861,810	861,810
Materials and Services	140,553	115,927	112,548	110,604	110,604	110,604
Capital Outlay	-	-	100	100	100	100
Transfers Out	-	-	3,600	3,600	3,600	3,600
Contingency	-	-	144,338	135,770	134,271	134,271
Total Requirements/Expenditures	780,908	967,051	1,261,855	1,110,385	1,110,385	1,110,385

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Board of County Commissioners (628)						
Resources						
Beginning Net Working Capital	68,511	95,210	115,000	60,000	60,000	60,000
State Grants	-	453	-	-	-	-
Charges for Services	68	308	-	-	-	-
Interest and Rents	1,263	712	500	500	500	500
Non-Operational Revenue	-	1,000	-	-	-	-
Interfund Payments	573,207	360,820	360,820	431,879	431,879	431,879
Transfers In	-	90,000	5,801	-	-	-
Total Resources	643,049	548,503	482,121	492,379	492,379	492,379
Requirements/Expenditures						
Personnel Services	488,305	330,612	338,744	340,572	344,119	344,119
Materials and Services	59,534	103,749	99,321	89,268	89,268	89,268
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	43,956	62,439	58,892	58,892
Total Requirements/Expenditures	547,839	434,361	482,121	492,379	492,379	492,379
Finance (630)						
Resources						
Beginning Net Working Capital	777,692	573,333	603,000	540,000	540,000	540,000
Charges for Services	87,322	49,370	55,596	47,446	47,446	47,446
Interest and Rents	8,277	4,078	4,000	4,000	4,000	4,000
Interfund Payments	756,161	859,874	839,874	974,431	974,431	974,431
Transfers In	-	363,000	16,154	-	-	-
Total Resources	1,629,452	1,849,655	1,518,624	1,565,877	1,565,877	1,565,877
Requirements/Expenditures						
Personnel Services	833,369	851,907	905,131	1,050,597	1,052,792	1,052,792
Materials and Services	222,750	209,226	274,902	259,358	259,358	259,358
Capital Outlay	-	-	10,000	3,000	3,000	3,000
Contingency	-	-	328,591	252,922	250,727	250,727
Total Requirements/Expenditures	1,056,119	1,061,133	1,518,624	1,565,877	1,565,877	1,565,877
Legal (640)						
Resources						
Beginning Net Working Capital	102,125	128,128	148,500	150,000	150,000	150,000
Charges for Services	33,738	2,681	1,300	1,300	1,300	1,300
Interest and Rents	1,619	1,194	1,500	1,000	1,000	1,000
Interfund Payments	712,445	763,833	764,132	773,038	773,038	773,038
Transfers In	-	43,500	10,809	-	-	-
Total Resources	849,927	939,336	926,241	925,338	925,338	925,338
Requirements/Expenditures						
Personnel Services	677,691	743,179	751,519	788,071	789,531	789,531
Materials and Services	44,108	41,235	52,142	37,203	37,203	37,203
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	122,480	99,964	98,504	98,504
Total Requirements/Expenditures	721,799	784,414	926,241	925,338	925,338	925,338

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Personnel (650)						
Resources						
Beginning Net Working Capital	423,562	351,450	305,500	290,000	290,000	290,000
Charges for Services	1,063	19,774	1,000	1,000	1,000	1,000
Interest and Rents	5,198	2,720	3,000	3,000	3,000	3,000
Interfund Payments	631,069	725,330	725,330	800,626	800,626	800,626
Transfers In	-	15,500	12,463	-	-	-
Total Resources	1,060,892	1,114,774	1,047,293	1,094,626	1,094,626	1,094,626
Requirements/Expenditures						
Personnel Services	569,668	596,410	610,584	679,367	680,644	680,644
Materials and Services	139,774	157,714	307,409	302,369	302,369	302,369
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	129,200	112,790	111,513	111,513
Total Requirements/Expenditures	709,442	754,124	1,047,293	1,094,626	1,094,626	1,094,626
Information Technology (660)						
Resources						
Beginning Net Working Capital	538,155	480,723	513,000	568,550	568,550	568,550
Local Government Payments	14,310	14,310	-	-	-	-
Charges for Services	188	50	21,000	27,000	27,000	27,000
Interest and Rents	19,406	28,635	4,000	4,000	4,000	4,000
Interfund Payments	1,910,076	2,023,245	2,023,245	2,092,844	2,092,844	2,092,844
Transfers In	65,001	221,000	97,851	66,000	66,000	66,000
Total Resources	2,547,136	2,767,963	2,659,096	2,758,394	2,758,394	2,758,394
Requirements/Expenditures						
Personnel Services	1,717,736	1,782,695	1,828,162	1,933,120	1,936,841	1,936,841
Materials and Services	348,677	334,615	518,085	523,156	523,156	523,156
Capital Outlay	-	-	100	100	100	100
Contingency	-	-	312,749	302,018	298,297	298,297
Total Requirements/Expenditures	2,066,413	2,117,310	2,659,096	2,758,394	2,758,394	2,758,394
Information Technology Reserve (661)						
Resources						
Beginning Net Working Capital	373,691	212,360	304,896	365,593	365,593	365,593
Interest and Rents	5,504	1,781	1,500	1,500	1,500	1,500
Non-Operational Revenue	-	10,500	-	-	-	-
Interfund Payments	234,000	366,817	234,000	234,000	234,000	234,000
Transfers In	90,000	-	-	-	-	-
Total Resources	703,195	591,458	540,396	601,093	601,093	601,093
Requirements/Expenditures						
Materials and Services	447,990	131,468	111,500	76,600	76,600	76,600
Capital Outlay	42,845	119,396	99,000	145,000	145,000	145,000
Reserve for Future Expenditures	-	-	329,896	379,493	379,493	379,493
Total Requirements/Expenditures	490,835	250,864	540,396	601,093	601,093	601,093

Deschutes County All Funds with Comparison to Prior Years

	FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
Insurance (670)						
Resources						
Beginning Net Working Capital	2,669,291	2,374,540	2,100,000	2,000,000	2,000,000	2,000,000
Charges for Services	141,169	46,414	44,550	78,550	78,550	78,550
Interest and Rents	32,552	15,685	15,050	15,050	15,050	15,050
Interfund Payments	1,950,633	1,890,884	2,467,175	2,439,624	2,439,624	2,439,624
Transfers In	-	-	200,000	-	-	-
Total Resources	4,793,645	4,327,523	4,826,775	4,533,224	4,533,224	4,533,224
Requirements/Expenditures						
Personnel Services	272,148	291,027	294,357	307,200	307,896	307,896
Materials and Services	2,146,957	1,996,559	2,494,425	2,069,723	2,068,990	2,068,990
Capital Outlay	-	-	100	100	100	100
Transfers Out	-	-	7,200	7,200	7,200	7,200
Contingency	-	-	2,030,693	2,149,001	2,149,038	2,149,038
Total Requirements/Expenditures	2,419,105	2,287,586	4,826,775	4,533,224	4,533,224	4,533,224
Health Benefits Trust (675)						
Resources						
Beginning Net Working Capital	17,894,797	16,988,140	15,500,000	14,500,000	14,500,000	13,800,000
Federal Payments	-	93,496	-	-	-	-
Charges for Services	2,176,522	2,780,796	2,440,000	2,730,000	2,730,000	2,730,000
Interest and Rents	208,595	109,026	80,000	80,000	80,000	80,000
Interfund Payments	10,479,810	11,407,042	12,015,711	12,600,000	12,795,000	12,795,000
Total Resources	30,759,724	31,378,500	30,035,711	29,910,000	30,105,000	29,405,000
Requirements/Expenditures						
Personnel Services	103,743	127,664	151,218	200,358	200,772	200,772
Materials and Services	13,667,841	15,312,779	17,899,070	16,906,202	16,906,632	16,906,632
Capital Outlay	-	108,169	200	100	100	100
Contingency	-	-	11,985,223	12,803,340	12,997,496	12,297,496
Total Requirements/Expenditures	13,771,584	15,548,612	30,035,711	29,910,000	30,105,000	29,405,000

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
General Fund								
<u>Transfers In</u>								
Sheriff (255)	490,000		-		-		-	
GIS Dedicated (305)	93,303		102,164		97,496		-	
General Fund Total	583,303		102,164		97,496		-	
<u>Transfers Out</u>								
Economic Development (105)		-		200,000		96,833		-
Court Technology (111)		-		32,000		32,000		32,000
Assessment & Taxation Reserve (114)		-		187,000		100,000		-
Crime Prevention Services (115)	267,413			-		-		-
Justice Court (123)	599,287			481,450		499,952		579,636
General County Projects (142)	255,000			1,635,000		953,279		341,478
General Capital Reserve (143)		-		606,000		-		166,381
Video Lottery (165)	30,000			119,350		89,350		89,350
Victims' Assistance (212)	108,775			108,775		104,424		105,056
Children & Families Commission (220)	284,333			309,333		272,960		275,984
Community Justice Juvenile (230)	5,543,186			5,543,186		5,321,459		5,344,523
Public Health (259)/HealthyStart Prenatal (260)	2,385,577			2,385,577		2,382,865		2,414,457
Behavioral Health (275)	1,316,158			1,316,158		1,263,515		1,307,787
Community Development (295)	1,519,127			769,387		1,344,985		1,350,232
Vehicle Maintenance & Replacement (340)		-		-		14,400		14,400
Dog Control (350)	137,669			175,000		119,796		105,512
Adult Parole & Probation (355)	115,029			115,029		338,292		435,328
Jail Project (456)		-		62,000		-		-
Debt Service-Jamison (539)		-		-		-		127,928
RV Park (601)		-		50,000		110,000		-
Fair & Expo Center Capital Reserve (617)		-		350,000		200,000		100,000
Fair & Expo Center (618)	197,919			197,919		170,000		170,000
Deschutes County Fair (619)	5,000			5,000		5,000		5,000
Building Services (620)		-		174,000		33,705		-
Administrative Services (625)	40,000			172,000		197,117		40,000
Board of County Commissioners (628)		-		90,000		5,801		-
Finance (630)		-		363,000		16,154		-
Legal Counsel (640)		-		43,500		10,809		-
Personnel (650)		-		15,500		12,463		-
Information Technology (660)	65,001			221,000		97,851		66,000
Information Technology Reserve (661)	90,000			-		-		-
Insurance (670)		-		-		200,000		-
General Fund Total	12,959,474			15,727,164		13,993,010		13,071,052
Economic Development (105)								
<u>Transfers In</u>								
General Fund (001)	-		200,000		96,833		-	
Video Lottery (165)	-		-		-		47,333	
Economic Development Fund Total	-		200,000		96,833		47,333	
Court Technology (111)								
<u>Transfers In</u>								
General Fund (001)	-		32,000		32,000		32,000	
Assessment & Taxation Reserve (114)								
<u>Transfers In</u>								
General Fund (001)	-		187,000		100,000		-	
<u>Transfers Out</u>								
Community Development (295)		-		-		-		89,577

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Crime Prevention Services (115)								
<u>Transfers In</u>								
General Fund (001)	267,413		-		-		-	
Justice Court (123)								
<u>Transfers In</u>								
General Fund (001)	599,287		481,450		499,952		579,636	
Bethlehem Inn (128)								
<u>Transfers In</u>								
Project Development & Debt Reserve (140)	-		-		-		1,650,000	
General Capital Reserve (143)	-		-		-		1,060,000	
Bethlehem Inn Fund Total	-		-		-		2,710,000	
Park Acquisition & Development (130)								
<u>Transfers Out</u>								
Building Services (620)		10,000		10,000		-		-
RV Park (601)		190,000		125,333		140,000		180,000
Park Acquisition & Development Fund Total		200,000		135,333		140,000		180,000
PERS Reserve (135)								
<u>Transfers Out</u>								
PERS Series 2002/2004 Debt Service (575)		-		610,000		100		-
Project Development & Debt Reserve (140)								
<u>Transfers In</u>								
General County Projects (142)	-		1,696,914		-		-	
Public Health (259)	150,000		150,000		250,000		150,000	
Behavioral Health (275)	150,000		150,000		250,000		150,000	
OSP Building	-		374,453		-		-	
Project Dev & Debt Reserve Fund Total	300,000		2,371,367		500,000		300,000	
<u>Transfers Out</u>								
Bethlehem Inn (128)		-		-		-		1,650,000
Full Faith & Credit, 2003 (535)	383,500		383,500		383,500		293,858	
Full Faith & Credit, 2005 (536)	83,322		82,973		83,384		83,678	
Full Faith & Credit, 2008 (538)	263,803		-		-		-	
HHS/BJCC Full Faith & Credit, 2005 (540)	570,455		567,855		569,418		569,955	
Building Services (620)	62,144		-		-		-	
Project Dev & Debt Reserve Fund Total	1,363,224		1,034,328		1,036,302		2,597,491	
General County Projects (142)								
<u>Transfers In</u>								
General Fund (001)	255,000		1,635,000		953,279		341,478	
<u>Transfers Out</u>								
Project Development & Debt Reserve (140)	-		1,696,914		-		-	
Jail Project (456)	-		-		-		100,000	
Secure Treatment Facility (459)	22,133		-		-		-	
Sisters Health Clinic (464)	-		-		-		100,000	
Campus Improvement (463)	-		-		600,000		-	
Full Faith & Credit, 2003 (535)	336,463		314,125		365,038		364,014	
Full Faith & Credit, 2005 (536)	168,954		168,247		169,080		169,678	
Building Services (620)	114,700		67,925		-		-	
General County Projects Fund Total	642,250		2,247,211		1,134,118		733,692	
General Capital Reserve (143)								
<u>Transfers In</u>								
General Fund (001)	-		606,000		-		166,381	
<u>Transfers Out</u>								
Bethlehem Inn (128)	-		-		-		1,060,000	
North County Services Building (462)	-		-		-		100,000	
General Capital Reserve Fund Total	-		-		-		1,160,000	

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Transient Room Tax (160)								
<u>Transfers Out</u>								
Fair & Expo Center (618)		22,765		24,873		25,744		25,744
Video Lottery (165)								
<u>Transfers In</u>								
General Fund (001)	30,000		119,350		89,350		89,350	
<u>Transfers Out</u>								
Economic Development (105)		-		-		-		47,333
Welcome Center (170)								
<u>Transfers Out</u>								
Fair & Expo Center (618)		80,000		80,000		82,800		82,800
Liquor Enforcement (208)								
<u>Transfers Out</u>								
Victims' Assistance (212)		40,000		30,000		20,000		20,000
Victims' Assistance (212)								
<u>Transfers In</u>								
General Fund (001)	108,775		108,775		104,424		105,056	
Liquor Enforcement (208)	40,000		30,000		20,000		20,000	
Victims' Assistance Fund Total	<u>148,775</u>		<u>138,775</u>		<u>124,424</u>		<u>125,056</u>	
Children & Families Commission (220)								
<u>Transfers In</u>								
General Fund (001)	284,333		309,333		272,960		275,984	
Community Justice Juvenile (230)								
<u>Transfers In</u>								
General Fund (001)	5,543,186		5,543,186		5,321,459		5,344,523	
<u>Transfers Out</u>								
Vehicle Maintenance & Replacement (340)		-		-		50,400		50,400
Deschutes County Communication System (245)								
<u>Transfers Out</u>								
Full Faith & Credit, 2003 (535)		156,766		156,678		156,734		152,399
Sheriff's Office (255)								
<u>Transfers Out</u>								
General Fund (001)		490,000		-		-		-
Jail Project (456)		-		100,000		-		-
Full Faith & Credit, 2009A Jamison (539)		-		100,000		200,000		-
Sheriff's Office Fund Total		<u>490,000</u>		<u>200,000</u>		<u>200,000</u>		<u>-</u>
Public Health (259)/HealthyStart Prenatal (260)								
<u>Transfers In</u>								
General Fund (001)	2,385,577		2,385,577		2,382,865		2,414,457	
Public Health Reserve (261)	25,000		67,123		30,000		60,136	
Public Health Fund Total	<u>2,410,577</u>		<u>2,452,700</u>		<u>2,412,865</u>		<u>2,474,593</u>	
<u>Transfers Out</u>								
Project Development & Debt Reserve (140)		150,000		150,000		250,000		150,000
Vehicle Maintenance & Replacement (340)		-		-		36,000		7,200
Public Health Fund Total		<u>150,000</u>		<u>150,000</u>		<u>286,000</u>		<u>157,200</u>
Public Health Reserve (261)								
<u>Transfers Out</u>								
Public Health (259)		25,000		67,123		30,000		60,136
OHP Mental Health Services (270)								
<u>Transfers Out</u>								
Behavioral Health (275)		-		668,252		387,473		524,039

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Behavioral Health (275)								
<u>Transfers In</u>								
General Fund (001)	1,316,158		1,316,158		1,263,515		1,307,787	
OHP Mental Health Services (270)	-		668,252		300,863		524,039	
Acute Care Services (276)	283,186		365,657		252,515		264,631	
OHP-Alcohol/Drug Services (280)	79,943		100,000		271,402		484,494	
Behavioral Health Fund Total	<u>1,679,287</u>		<u>2,450,067</u>		<u>2,088,295</u>		<u>2,580,951</u>	
<u>Transfers Out</u>								
Project Development & Debt Reserve (140)		150,000		150,000		250,000		150,000
Vehicle Maintenance & Replacement (340)		-		-		36,000		54,000
Behavioral Health Fund Total		<u>150,000</u>		<u>150,000</u>		<u>286,000</u>		<u>204,000</u>
Acute Care Services (276)								
<u>Transfers Out</u>								
Behavioral Health (275)		283,186		365,657		252,515		264,631
OHP-Alcohol/Drug Services (280)								
<u>Transfers Out</u>								
Behavioral Health (275)		79,943		100,000		396,077		484,494
Code Abatement (290)								
<u>Transfers Out</u>								
Community Development (295)		-		-		100		100
Community Development (295)								
<u>Transfers In</u>								
General Fund (001)	1,519,127		769,387		1,224,985		1,350,232	
A& T Reserve (114)	-		-		-		89,577	
Code Abatement (290)	-		-		100		100	
CDD Building Improvement Reserve (303)	114,734		-		-		-	
Community Development Fund Total	<u>1,633,861</u>		<u>769,387</u>		<u>1,225,085</u>		<u>1,439,909</u>	
<u>Transfers Out</u>								
Road (325)		18,190		-		-		-
CDD Building Full Faith & Credit, 2004 (530)		177,660		173,310		173,885		179,155
Community Development Fund Total		<u>195,850</u>		<u>173,310</u>		<u>173,885</u>		<u>179,155</u>
CDD-Groundwater Partnership (296)								
<u>Transfers In</u>								
Newberry Neighborhood (297)	-		-		300,000		300,000	
Newberry Neighborhood (297)								
<u>Transfers Out</u>								
CDD-Groundwater Partnership (296)		-		-		300,000		300,000
Full Faith & Credit, 2003 (535)		61,107		61,183		61,321		57,246
Newberry Neighborhood Fund Total		<u>61,107</u>		<u>61,183</u>		<u>361,321</u>		<u>357,246</u>
CDD Building Improvement Reserve (303)								
<u>Transfers Out</u>								
Community Development (295)		114,734		-		-		-
GIS Dedicated (305)								
<u>Transfers Out</u>								
General Fund (001)		93,303		102,164		97,496		-
Road (325)								
<u>Transfers In</u>								
Community Development (295)	18,190		-		-		-	
Road Improvement Reserve (335)	-		-		12,000		12,000	
Countywide Trans. SDC Imprvemt Fee (336)	75,000		200,000		250,000		250,000	
Solid Waste (610)	708,567		291,740		285,773		276,272	
Road Fund Total	<u>801,757</u>		<u>491,740</u>		<u>547,773</u>		<u>538,272</u>	
<u>Transfers Out</u>								
Road Building & Equipment (330)		400,000		400,000		600,000		275,000

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Road Building & Equipment (330)								
<u>Transfers In</u>								
Road (325)	400,000		400,000		600,000		275,000	
Road Improvement Reserve (335)								
<u>Transfers Out</u>								
Road (325)		-		-		12,000		12,000
Countywide Transportation SDC Improvement Fee (336)								
<u>Transfers Out</u>								
Road (325)		75,000		200,000		250,000		250,000
Vehicle Maintenance & Replacement (340)								
<u>Transfers In</u>								
General Fund (001)	-		-		14,400		14,400	
Community Justice Juvenile (230)	-		-		50,400		50,400	
Public Health (259)	-		-		36,000		7,200	
Behavioral Health (275)	-		-		36,000		54,000	
Adult Parole & Probation (355)	-		-		28,800		-	
Building Services (620)	-		-		39,600		39,600	
Administrative Services (625)	-		-		3,600		3,600	
Insurance (670)	-		-		7,200		7,200	
Vehicle Maint & Replacement Fund Total	-		-		216,000		176,400	
<u>Transfers Out</u>								
Dog Control (350)								
<u>Transfers In</u>								
General Fund (001)	137,669		175,000		119,796		105,512	
Adult Parole & Probation (355)								
<u>Transfers In</u>								
General Fund (001)	115,029		115,029		338,292		435,328	
<u>Transfers Out</u>								
Vehicle Maintenance & Replacement (340)		-		-		28,800		-
Local Improvement District (430)								
<u>Transfers In</u>								
LID 2003 (522)	2,533		-		-		-	
LID 2005 (523)	-		-		68,700		-	
Local Improvement District Fund Total	2,533		-		68,700		-	
<u>Transfers Out</u>								
LID 2005 (523)		11,750		35,483		20,000		-
LID 2007 (524)		-		-		-		20,000
Local Improvement District Fund Total		11,750		35,483		20,000		20,000
Jail Project (456)								
<u>Transfers In</u>								
General Fund (001)	-		62,000		-		-	
General County Projects (142)	-		-		-		100,000	
Sheriff's Office (255)	-		100,000		-		-	
Jamison Acquisition & Remodel (457)	-		-		-		590,000	
Jail Project Fund Total	-		162,000		-		690,000	
Jamison Acquisition & Remodel (457)								
<u>Transfers Out</u>								
Jail Project (456)		-		-		-		590,000
Full Faith & Credit, 2009A Jamison (539)		-		-		345,000		-
Jamison Acquisition & Remodel Fund Total		-		-		345,000		590,000

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
OSP Building (458)								
<u>Transfers Out</u>								
Project Development & Debt Reserve (140)		-		374,453		-		-
Campus Improvement (463)		-		796,617		-		-
Full Faith & Credit, 2008 (538)		-		210,000		-		-
OSP Building Fund Total		-		1,381,070		-		-
Secure Treatment Facility (459)								
<u>Transfers In</u>								
General County Projects (142)	22,133		-		-		-	
<u>Transfers Out</u>								
Full Faith & Credit, 2010-STF (541)		-		110,084		-		-
9-1-1 Building (460)								
<u>Transfers Out</u>								
Full Faith & Credit, 2008 (538)		-		183,763		-		-
North County Services Building (462)								
<u>Transfers In</u>								
General County Projects (142)	-		-		600,000		-	
General Capital Reserve (143)	-		-		-		100,000	
North County Services Building Fund Total	-		-		600,000		100,000	
Campus Improvement (463)								
<u>Transfers In</u>								
OSP Building (458)	-		796,617		-		-	
Sisters Health Clinic (464)								
<u>Transfers In</u>								
General County Projects (142)	-		-		-		100,000	
LID 2003 (522)								
<u>Transfers Out</u>								
Local Improvement District (430)		2,533		-		-		-
LID 2005 (523)								
<u>Transfers In</u>								
Local Improvement District (430)	11,750		35,483		20,000		-	
<u>Transfers Out</u>								
Local Improvement District (430)		-		-		68,700		-
LID 2007 (524)								
<u>Transfers In</u>								
Local Improvement District (430)	-		-		-		20,000	
CDD Building Full Faith & Credit, 2004 (530)								
<u>Transfers In</u>								
Community Development (295)	177,660		173,310		173,885		179,155	
Full Faith & Credit, 2003 (535)								
<u>Transfers In</u>								
Project Development & Debt Reserve (140)	383,500		383,500		383,500		293,858	
General County Projects (142)	336,463		314,125		365,038		364,014	
Deschutes County Comm. System (245)	156,766		156,678		156,734		152,399	
Newberry Neighborhood (297)	61,107		61,183		61,321		57,246	
Full Faith & Credit, 2003 Fund Total	937,836		915,486		966,593		867,517	
Full Faith & Credit, 2005 (536)								
<u>Transfers In</u>								
Project Development & Debt Reserve (140)	83,322		82,973		83,384		83,678	
General County Projects (142)	168,954		168,247		169,080		169,678	
Full Faith & Credit, 2005 Fund Total	252,276		251,220		252,464		253,356	

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Full Faith & Credit, 2008 (538)								
<u>Transfers In</u>								
Project Development & Debt Reserve (140)	263,803		-		-		-	
OSP Building (458)	-		393,763		-		-	
Full Faith & Credit, 2008 Fund Total	263,803		393,763		-		-	
Full Faith & Credit, 2009A Jamison (539)								
<u>Transfers In</u>								
General Fund (001)	-		-		-		127,928	
Sheriff's Office (255)	-		100,000		200,000		-	
Jamison Acquisition & Remodel (457)	-		-		345,000		-	
Full Faith & Credit, 2009A Fund Total	-		100,000		545,000		127,928	
HHS/BJCC Full Faith & Credit, 2005 (540)								
<u>Transfers In</u>								
Project Development & Debt Reserve (140)	570,455		567,855		569,418		569,955	
Full Faith & Credit, 2010-STF (541)								
<u>Transfers In</u>								
Secure Treatment Facility (459)	-		110,084		-		-	
PERS Debt Service Series 2002/2004 (575)								
<u>Transfers In</u>								
PERS Reserve (135)	-		610,000		100		-	
RV Park (601)								
<u>Transfers In</u>								
General Fund (001)	-		50,000		110,000		-	
Park Acquisition & Development (130)	190,000		125,333		140,000		180,000	
RV Park Fund Total	190,000		175,333		250,000		180,000	
Solid Waste (610)								
<u>Transfers Out</u>								
Road (325)		708,567		291,740		285,773		276,272
Landfill Postclosure (612)		-		-		400,000		-
Solid Waste Capital Projects (613)		-		-		424,000		630,000
Solid Waste Equipment Reserve (614)		-		-		250,000		-
Solid Waste Fund Total		708,567		291,740		1,359,773		906,272
Landfill Postclosure (612)								
<u>Transfers In</u>								
Solid Waste (610)	-		-		400,000		-	
<u>Transfers Out</u>								
Solid Waste Capital Projects (613)		-		2,300,000		-		-
Solid Waste Capital Projects (613)								
<u>Transfers In</u>								
Solid Waste (610)	-		-		424,000		630,000	
Landfill Postclosure (612)	-		2,300,000		-		-	
Solid Waste Environmental (615)	2,000,000		-		76,000		-	
Solid Waste Capital Projects Fund Total	2,000,000		2,300,000		500,000		630,000	
Solid Waste Equipment Reserve (614)								
<u>Transfers In</u>								
Solid Waste (610)	-		-		250,000		-	
Solid Waste Environmental (615)								
<u>Transfers Out</u>								
Solid Waste Capital Projects (613)		2,000,000		-		76,000		-

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Fair & Expo Center Capital Reserve (617)								
<u>Transfers In</u>								
General Fund (001)	-		350,000		200,000		100,000	
Fair & Expo Center (618)	-		-		10,000		-	
Fair & Expo Center Capital Rsv Fund Total	-		350,000		210,000		100,000	
<u>Transfers Out</u>								
Fair & Expo Center (618)		250,000		-		100,000		-
Deschutes County Fair (619)		-		48,000		-		-
Fair & Expo Center Capital Rsv Fund Total		250,000		48,000		100,000		-
Fair & Expo Center (618)								
<u>Transfers In</u>								
General Fund (001)	197,919		197,919		170,000		170,000	
Transient Room Tax (160)	22,765		24,873		25,744		25,744	
Welcome Center (170)	80,000		80,000		82,800		82,800	
Fair & Expo Center Capital Reserve (617)	250,000		-		100		-	
Deschutes County Fair (619)	80,000		166,000		220,000		264,259	
Fair & Expo Center Fund Total	630,684		468,792		498,644		542,803	
<u>Transfers Out</u>								
Fair & Expo Center Capital Reserve (617)		-		-		10,000		-
Deschutes County Fair (619)								
<u>Transfers In</u>								
General Fund (001)	5,000		5,000		5,000		5,000	
Fair & Expo Center Capital Reserve (617)	-		48,000		-		-	
Deschutes County Fair Fund Total	5,000		53,000		5,000		5,000	
<u>Transfers Out</u>								
Fair & Expo Center (618)		80,000		166,000		220,000		264,259
Building Services (620)								
<u>Transfers In</u>								
General Fund (001)	-		174,000		33,705		-	
Park Acquisition & Development (130)	10,000		10,000		-		-	
Project Development & Debt Reserve (140)	62,144		-		-		-	
General County Projects (142)	114,700		67,925		-		-	
Building Services Fund Total	186,844		251,925		33,705		-	
<u>Transfers Out</u>								
Vehicle Maintenance & Replacement (340)		-		-		39,600		39,600
Administrative Services (625)								
<u>Transfers In</u>								
General Fund (001)	40,000		172,000		197,117		40,000	
<u>Transfers Out</u>								
Vehicle Maintenance & Replacement (340)		-		-		3,600		3,600
Board of County Commissioners (628)								
<u>Transfers In</u>								
General Fund (001)	-		90,000		5,801		-	
Finance (630)								
<u>Transfers In</u>								
General Fund (001)	-		363,000		16,154		-	
Legal Counsel (640)								
<u>Transfers In</u>								
General Fund (001)	-		43,500		10,809		-	
Personnel (650)								
<u>Transfers In</u>								
General Fund (001)	-		15,500		12,463		-	

Transfers Summary

	FY 2010 Actual		FY 2011 Actual		FY 2012 Budget		FY 2013 Adopted	
	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out	Transfers In	Transfers Out
Information Technology (660)								
<u>Transfers In</u>								
General Fund (001)	65,001		221,000		97,851		66,000	
Information Technology Reserve (661)								
<u>Transfers In</u>								
General Fund (001)	90,000		-		-		-	
Insurance (670)								
<u>Transfers In</u>								
General Fund (001)	-		-		200,000		-	
<u>Transfers Out</u>								
Vehicle Maintenance & Replacement (340)		-		-		7,200		7,200
Total Transfers	20,635,452	20,635,452	27,199,416	27,199,416	21,819,563	22,250,748	22,809,420	22,809,420

Major Programs Funded by State Resources

The 2009 Oregon Legislature passed Senate Bill 916 which added the following language to ORS 294.444 (formerly ORS 294.419):

“County budgets must contain a summary of revenues and expenditures for major programs funded in part by state resources. The summary must include, at a minimum, functions related to assessment and taxation, community corrections, district attorneys, juvenile corrections and probation, public health, mental health and chemical dependency, veterans’ services, roads and economic development. The summary must provide the total expenses for each program and identify the revenues used to fund the program from general county resources, state grants, federal grants, video lottery resources and other resources as applicable. The summary must include the revenues and expenditures in the adopted budget, revenues and expenditures in the prior year’s adopted budget, and actual revenue and expenditure data from the two previous years.”

Programs	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
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Assessment and Taxation

Resources:

State Grants	994,183	934,894	896,398	896,398
Other State Resources	41,512	55,969	35,000	42,000
General County Resources	3,002,015	3,303,650	3,505,782	3,700,977
Other Resources	47,571	52,044	51,900	56,900
Total Resources	4,085,281	4,346,557	4,489,080	4,696,275
Total Requirements	4,085,281	4,346,557	4,489,080	4,696,275

District Attorney

Resources:

State Grants	241,718	201,733	198,898	84,923
Other State Resources	235,140	185,467	204,415	205,764
General County Resources	4,322,816	4,596,781	4,726,691	5,241,610
Other Resources	95,762	76,642	80,500	89,300
Total Resources	4,895,436	5,060,623	5,210,504	5,621,597
Total Requirements	4,895,436	5,060,623	5,210,504	5,621,597

Veterans' Services

Resources:

State Grants	75,571	57,104	50,000	57,500
Other State Resources	12,692	10,440	10,441	10,000
General County Resources	146,005	198,279	206,074	192,592
Other Resources	-	-	900	900
Total Resources	234,268	265,823	267,415	260,992
Total Requirements	234,268	265,823	267,415	260,992

Major Programs Funded by State Resources

Programs	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
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Economic Development

Resources:

Video Lottery	484,812	510,732	500,000	600,000
General County Resources	21,172	179,216	795,880	350,527
Other Resources	3,056,336	3,196,806	4,023,311	3,319,561
Total Resources	3,562,320	3,886,754	5,319,191	4,270,088
Total Requirements	3,562,320	3,886,754	5,319,191	4,270,088

Juvenile Corrections and Probation

Resources:

State Grants	53,491	15,527	10,000	6,000
Other State Resources	402,591	357,870	307,498	459,347
General County Resources	5,703,227	5,504,175	5,772,286	5,535,419
Other Resources	322,941	299,960	329,518	318,711
Total Resources	6,482,250	6,177,532	6,419,302	6,319,477
Total Requirements	6,482,250	6,177,532	6,419,302	6,319,477

Public Health

Resources:

State Grants	2,460,617	2,750,487	2,755,851	2,670,772
Other State Resources	1,705,962	1,706,940	1,485,496	1,371,570
Federal Grants	-	-	-	200,000
General County Resources	1,633,909	2,514,563	3,428,983	2,847,621
Other Resources	1,511,362	1,401,774	1,403,717	1,514,739
Total Resources	7,311,850	8,373,764	9,074,047	8,604,702
Total Requirements	7,311,850	8,373,764	9,074,047	8,604,702

Mental Health and Chemical Dependency

Resources:

State Grants	6,869,252	8,517,393	8,598,032	9,426,729
Other State Resources	5,225,907	5,442,491	5,019,659	6,653,834
Federal Grants	84,208	14,836	24,298	-
General County Resources	-	1,581,693	4,355,287	4,999,108
Other Resources	634,945	495,639	448,507	411,052
Total Resources	12,814,312	16,052,052	18,445,783	21,490,723
Total Requirements	12,814,312	16,052,052	18,445,783	21,490,723

Major Programs Funded by State Resources

Programs	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
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Road

Resources:

Other State Resources	10,415,872	11,434,054	13,791,203	11,769,159
Federal Grants	-	-	20,000	7,000
General County Resources	1,475,142	-	1,973,498	2,725,551
Other Resources	3,473,812	3,050,161	2,766,017	2,644,472
Total Resources	15,364,826	14,484,215	18,550,718	17,146,182
Total Requirements	15,364,826	14,484,215	18,550,718	17,146,182

Community Corrections

Resources:

State Grants	217,350	217,350	217,350	219,240
Other State Resources	3,010,514	2,830,219	2,903,878	2,781,683
General County Resources	115,029	259,553	431,318	485,328
Other Resources	334,964	505,416	531,932	458,454
Total Resources	3,677,857	3,812,538	4,084,478	3,944,705
Total Requirements	3,677,857	3,812,538	4,084,478	3,944,705

Jail

Resources:

Other State Resources	1,982,760	1,857,784	1,542,663	1,534,991
Federal Grants	49,557	-	35,000	30,000
General County Resources	9,163,747	9,732,440	12,017,332	11,344,160
Other Resources	234,423	261,264	216,600	399,000
Total Resources	11,430,487	11,851,488	13,811,595	13,308,151
Total Requirements	11,430,487	11,851,488	13,811,595	13,308,151

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Summary-Resources and Requirements: County Service Districts FY 2013 Adopted Budget

	TOTAL	Law Enforcement District - Countywide (701)	Law Enforcement District - Rural (702)	Law Enforcement District - Countywide Reserve (703)	Law Enforcement District - Rural Reserve (704)
RESOURCES					
Beginning Net Working Capital	21,806,743	4,507,352	2,859,915	319,854	1,162,351
Property Tax - Current Year	35,199,190	15,385,740	7,550,000	-	-
Property Tax - Prior Year	1,031,400	440,000	230,000	-	-
Revenue (excl. prop. taxes)	8,270,412	2,408,534	4,021,777	4,000	8,000
Transfers In	1,000,100	-	-	100,000	100,000
Total Revenues	45,501,102	18,234,274	11,801,777	104,000	108,000
Total Resources	67,307,845	22,741,626	14,661,692	423,854	1,270,351
REQUIREMENTS					
Salaries	5,931,749	-	-	-	-
Life & Long Term Disability	33,404	-	-	-	-
Health & Dental Insurance	1,182,182	-	-	-	-
FICA/Medicare	282,748	-	-	-	-
PERS	924,121	-	-	-	-
Unemployment Insurance	16,061	-	-	-	-
Workers' Compensation	151,618	-	-	-	-
Personnel Services	8,521,883	-	-	-	-
Materials & Services	40,475,955	22,641,626	14,561,692	100	100
Debt Principal	880,000	-	-	-	-
Debt Interest	61,263	-	-	-	-
Total Debt Service	941,263	-	-	-	-
Capital Outlay	2,392,481	-	-	423,754	1,270,251
Transfers Out	1,000,100	100,000	100,000	-	-
Total Exp. & Transfers	53,331,682	22,741,626	14,661,692	423,854	1,270,351
Contingency	9,528,687	-	-	-	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	4,447,476	-	-	-	-
Total Requirements	67,307,845	22,741,626	14,661,692	423,854	1,270,351
FTE Change	-	-	-	-	-
FTE - FY 2013	77.38	-	-	-	-
FTE - FY 2012	77.38	-	-	-	-
FY 2012 Budget As Revised	63,462,615	22,184,821	14,548,695	571,000	1,159,000
Incr (Decr) from FY 2012	3,845,230	556,805	112,997	(147,146)	111,351

Summary-Resources and Requirements: County Service Districts FY 2013 Adopted Budgets

	Deschutes County 9-1-1 CSD (705)	9-1-1 CSD - Eqp Reserve (710)	Sunriver Service District (715)	Sunriver Service District Reserve (716)	Extension 4-H CSD (720)	Extension 4-H Construct. Fund (721)
RESOURCES						
Beginning Net Working Capital	8,000,000	1,800,000	1,315,681	504,444	259,578	277,150
Property Tax - - Current Year	6,547,687	-	3,695,900	-	362,000	-
Property Tax - Prior Year	185,000	-	111,400	-	11,000	-
Revenue (excl. prop. taxes)	1,489,550	10,000	183,000	500	127,901	950
Transfers In	-	500,000	-	200,000	100	100,000
Total Revenues	8,222,237	510,000	3,990,300	200,500	501,001	100,950
Total Resources	16,222,237	2,310,000	5,305,981	704,944	760,579	378,100
REQUIREMENTS						
Salaries	3,025,493	-	2,344,275	-	99,816	-
Life & Long Term Disability	13,681	-	19,215	-	508	-
Health & Dental Insurance	626,071	-	415,939	-	30,172	-
FICA/Medicare	223,695	-	42,927	-	7,526	-
PERS	375,970	-	463,424	-	11,727	-
Unemployment Insurance	11,887	-	3,154	-	570	-
Workers' Compensation	30,000	-	104,333	-	1,010	-
Personnel Services	4,306,797	-	3,393,267	-	151,329	-
Materials & Services	2,050,202	1,000	646,102	120	390,213	100
Debt Principal	-	-	-	-	-	-
Debt Interest	-	-	100	-	-	-
Total Debt Service	-	-	100	-	-	-
Capital Outlay	562,000	5,000	100	26,276	60,000	100
Transfers Out	500,000	-	200,000	-	100,000	100
Total Exp. & Transfers	7,418,999	6,000	4,239,569	26,396	701,542	300
Contingency	8,803,238	-	566,412	-	59,037	-
Unapprop Ending Fund Bal / Reserve for Future Expenditures	-	2,304,000	500,000	678,548	-	377,800
Total Requirements	16,222,237	2,310,000	5,305,981	704,944	760,579	378,100
FTE Change	-	-	-	-	-	-
FTE - FY 2013	41.50	-	26.50	-	2.00	-
FTE - FY 2012	41.50	-	26.50	-	2.00	-
FY 2012 Budget As Revised	13,777,773	1,795,000	5,217,107	555,245	749,650	338,166
Incr (Decr) from FY 2012	2,444,464	515,000	88,874	149,699	10,929	39,934

Summary-Resources and Requirements: County Service Districts FY 2013 Adopted Budgets

Bend Library Debt Svc (731)	Redmond Library Debt Svc (741)	Sunriver Library Debt Svc (751)	Black Butte Ranch (761)
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RESOURCES

Beginning Net Working Capital	145,000	-	15,000	640,418
Property Tax - - Current Year	735,053	-	82,810	840,000
Property Tax - Prior Year	25,000	-	4,000	25,000
Revenue (excl. prop. taxes)	500	-	-	15,700
Transfers In	-	-	-	-
Total Revenues	760,553	-	86,810	880,700
Total Resources	905,553	-	101,810	1,521,118

REQUIREMENTS

Salaries	-	-	-	462,165
Life & Long Term Disability	-	-	-	-
Health & Dental Insurance	-	-	-	110,000
FICA/Medicare	-	-	-	8,600
PERS	-	-	-	73,000
Unemployment Insurance	-	-	-	450
Workers' Compensation	-	-	-	16,275
Personnel Services	-	-	-	670,490
Materials & Services	-	-	-	184,700
Debt Principal	805,000	-	75,000	-
Debt Interest	42,353	-	18,810	-
Total Debt Service	847,353	-	93,810	-
Capital Outlay	-	-	-	45,000
Transfers Out	-	-	-	-
Total Exp. & Transfers	847,353	-	93,810	900,190
Contingency	-	-	-	100,000
Unapprop Ending Fund Bal / Reserve for Future Expenditures	58,200	-	8,000	520,928
Total Requirements	905,553	-	101,810	1,521,118
FTE Change	-	-	-	-
FTE - FY 2013	-	-	-	7.38
FTE - FY 2012	-	-	-	7.38
FY 2012 Budget As Revised	881,104	185,000	106,048	1,394,006
Incr (Decr) from FY 2012	24,449	(185,000)	(4,238)	127,112

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Combined County Service Districts**Resources**

Beginning Net Working Capital	14,696,876	20,504,832	19,982,126	21,806,743	21,806,743	21,806,743
Taxes, Property	36,563,398	36,481,070	34,625,577	35,197,800	36,230,590	36,230,590
Federal Grants	216,414	476,181	47,200	285,000	285,000	285,000
Federal Payments	75,559	88,601	103,750	127,000	127,000	127,000
State Grants	275,834	330,600	309,447	318,194	318,194	318,194
State Payments/Shared Revenue	1,028,535	1,058,463	970,532	954,091	954,091	954,091
Other State Payments	1,982,760	1,857,784	1,542,663	1,534,991	1,534,991	1,534,991
Local Government Payments	3,939,925	3,856,623	3,607,898	3,586,372	3,586,372	3,586,372
Charges for Services	624,300	653,727	725,450	829,601	829,601	829,601
Fines, Forfeitures and/or Assessments	384,609	421,720	347,000	403,500	403,500	403,500
Interest and Rents	306,068	168,890	112,856	124,766	124,766	124,766
Non-Operational Revenue	50	12,450	-	51,897	51,897	51,897
Transfers In	2,413,939	1,244,648	1,061,116	1,000,100	1,000,100	1,000,100
Proceeds from Sale of Assets	27,340	37,589	27,000	55,000	55,000	55,000

Total Resources

62,535,607	67,193,178	63,462,615	66,275,055	67,307,845	67,307,845
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Requirements/Expenditures

Personnel Services	6,993,832	7,310,821	8,457,409	8,512,562	8,521,883	8,521,883
Materials & Services	30,310,876	32,986,770	39,976,737	40,463,078	40,475,955	40,475,955
Debt Service - Principal	808,514	847,983	898,265	880,000	880,000	880,000
Debt Service - Interest	<u>247,397</u>	<u>229,527</u>	<u>207,787</u>	<u>61,263</u>	<u>61,263</u>	<u>61,263</u>
Total Debt Service	1,055,911	1,077,510	1,106,052	941,263	941,263	941,263
Capital Outlay	1,256,217	1,977,943	2,670,920	2,392,481	2,392,481	2,392,481
Transfers Out	2,413,939	1,244,648	1,061,116	1,000,100	1,000,100	1,000,100
Contingency	-	-	6,359,651	8,518,095	9,528,687	9,528,687
Unappropriated Ending Fund Balance	-	-	1,204,739	1,087,128	1,087,128	1,087,128
Reserve for Future Expenditures	-	-	2,625,991	3,360,348	3,360,348	3,360,348

Total Requirements/Expenditures

42,030,775	44,597,692	63,462,615	66,275,055	67,307,845	67,307,845
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County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Law Enforcement District #1 - Countywide (701)

Resources

Beginning Net Working Capital	3,343,461	5,478,091	5,108,671	4,507,352	4,507,352	4,507,352
Taxes, Property	16,169,109	15,799,213	14,807,841	15,825,740	15,825,740	15,825,740
Federal Grants	124,811	47,615	35,200	30,000	30,000	30,000
Federal Payments	-	948	-	-	-	-
State Grants	71,283	92,694	48,475	74,000	74,000	74,000
Other State Payments	1,982,759	1,857,784	1,542,663	1,534,991	1,534,991	1,534,991
Local Government Payments	185,022	350,233	255,005	258,180	258,180	258,180
Charges for Services	167,495	193,494	149,100	167,600	167,600	167,600
Fines, Forfeitures and/or Assessments	214,055	261,369	205,000	255,000	255,000	255,000
Interest and Rents	145,671	54,622	31,866	31,866	31,866	31,866
Non-Operational Revenue	50	200	-	51,897	51,897	51,897
Proceeds from Sale of Assets	-	1,257	1,000	5,000	5,000	5,000
Total Resources	22,403,716	24,137,520	22,184,821	22,741,626	22,741,626	22,741,626

Requirements/Expenditures

Materials & Services	16,925,625	18,046,786	22,084,821	22,641,626	22,641,626	22,641,626
Transfers Out	-	-	100,000	100,000	100,000	100,000
Total Requirements/Expenditures	16,925,625	18,046,786	22,184,821	22,741,626	22,741,626	22,741,626

Law Enforcement District #2 - Rural (702)

Resources

Beginning Net Working Capital	1,433,708	2,421,863	2,936,523	2,859,915	2,859,915	2,859,915
Taxes, Property	7,895,033	7,950,161	7,605,125	7,780,000	7,780,000	7,780,000
Federal Grants	91,603	13,008	12,000	15,000	15,000	15,000
Federal Payments	75,558	87,653	103,750	127,000	127,000	127,000
State Grants	204,551	237,905	260,972	244,194	244,194	244,194
State Payments/Shared Revenue	142,415	167,520	142,332	142,091	142,091	142,091
Local Government Payments	3,272,909	3,234,185	3,290,693	3,268,192	3,268,192	3,268,192
Charges for Services	68,365	31,530	27,000	23,000	23,000	23,000
Fines, Forfeitures and/or Assessments	160,927	148,924	132,500	140,500	140,500	140,500
Interest and Rents	18,396	21,125	11,800	11,800	11,800	11,800
Non-Operational Revenue	-	12,250	-	-	-	-
Proceeds from Sale of Assets	20,435	36,332	26,000	50,000	50,000	50,000
Total Resources	13,383,900	14,362,456	14,548,695	14,661,692	14,661,692	14,661,692

Requirements/Expenditures

Materials & Services	10,962,038	11,357,923	14,448,695	14,561,692	14,561,692	14,561,692
Transfers Out	-	-	100,000	100,000	100,000	100,000
Total Requirements/Expenditures	10,962,038	11,357,923	14,548,695	14,661,692	14,661,692	14,661,692

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Law Enforcement District #1 - Capital Reserve (703)**Resources**

Beginning Net Working Capital	748,560	959,000	465,000	319,854	319,854	319,854
Local Government Payments	200,000	100,000	-	-	-	-
Interest and Rents	10,440	5,865	6,000	4,000	4,000	4,000
Transfers In	-	-	100,000	100,000	100,000	100,000
Total Resources	959,000	1,064,865	571,000	423,854	423,854	423,854

Requirements/Expenditures

Materials & Services	-	600,000	300,000	100	100	100
Capital Outlay	-	-	271,000	423,754	423,754	423,754
Total Requirements/Expenditures	-	600,000	571,000	423,854	423,854	423,854

Law Enforcement District #2 - Capital Reserve (704)**Resources**

Beginning Net Working Capital	737,376	947,677	1,054,000	1,162,351	1,162,351	1,162,351
Local Government Payments	200,000	100,000	-	-	-	-
Interest and Rents	10,301	6,592	5,000	8,000	8,000	8,000
Transfers In	-	-	100,000	100,000	100,000	100,000
Total Resources	947,677	1,054,269	1,159,000	1,270,351	1,270,351	1,270,351

Requirements/Expenditures

Materials & Services	-	-	-	100	100	100
Capital Outlay	-	-	1,159,000	1,270,251	1,270,251	1,270,251
Total Requirements/Expenditures	-	-	1,159,000	1,270,351	1,270,351	1,270,351

Deschutes County 9-1-1 (705)**Resources**

Beginning Net Working Capital	5,611,168	6,691,945	6,400,000	8,000,000	8,000,000	8,000,000
Taxes, Property	6,629,684	6,566,223	6,183,773	5,699,897	6,732,687	6,732,687
Federal Grants	-	306,977	-	240,000	240,000	240,000
State Payments/Shared Revenue	863,704	867,070	804,000	786,000	786,000	786,000
Local Government Payments	81,994	72,206	62,200	60,000	60,000	60,000
Charges for Services	92,442	147,578	292,000	362,950	362,950	362,950
Interest and Rents	85,063	50,325	35,800	40,600	40,600	40,600
Total Resources	13,364,055	14,702,324	13,777,773	15,189,447	16,222,237	16,222,237

Requirements/Expenditures

Personnel Services	3,498,519	3,580,756	4,240,834	4,297,936	4,306,797	4,306,797
Materials & Services	1,195,352	1,450,100	1,927,356	2,037,218	2,050,202	2,050,202
Capital Outlay	39,300	1,167,181	1,134,620	562,000	562,000	562,000
Transfers Out	1,938,939	944,648	500,000	500,000	500,000	500,000
Contingency	-	-	5,974,963	7,792,293	8,803,238	8,803,238
Total Requirements/Expenditures	6,672,110	7,142,685	13,777,773	15,189,447	16,222,237	16,222,237

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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9-1-1 New Facility Property (706)

Resources

Beginning Net Working Capital	-	408,693	-	-	-	-
Federal Grants	-	97,308	-	-	-	-
Interest and Rents	4,248	1,016	-	-	-	-
Transfers In	1,678,939	684,648	-	-	-	-
Total Resources	1,683,187	1,191,665	-	-	-	-

Requirements/Expenditures

Materials & Services	249,089	505,173	-	-	-	-
Capital Outlay	1,025,405	686,492	-	-	-	-
Total Requirements/Expenditures	1,274,494	1,191,665	-	-	-	-

9-1-1 CSD - Equipment Reserve (710)

Resources

Beginning Net Working Capital	751,652	1,021,734	1,289,000	1,800,000	1,800,000	1,800,000
Interest and Rents	10,082	7,402	6,000	10,000	10,000	10,000
Transfers In	260,000	260,000	500,000	500,000	500,000	500,000
Total Resources	1,021,734	1,289,136	1,795,000	2,310,000	2,310,000	2,310,000

Requirements/Expenditures

Materials & Services	-	-	1,000	1,000	1,000	1,000
Capital Outlay	-	-	5,000	5,000	5,000	5,000
Reserve for Future Expenditures	-	-	1,789,000	2,304,000	2,304,000	2,304,000
Total Requirements/Expenditures	-	-	1,795,000	2,310,000	2,310,000	2,310,000

Sunriver Service District (715)

Resources

Beginning Net Working Capital	1,227,948	1,290,523	1,221,887	1,315,681	1,315,681	1,315,681
Taxes, Property	3,617,275	3,804,288	3,816,570	3,807,300	3,807,300	3,807,300
Federal Grants	-	2,623	-	-	-	-
Charges for Services	199,088	171,139	162,650	166,000	166,000	166,000
Fines, Forfeitures and/or Assessments	9,627	11,427	9,500	8,000	8,000	8,000
Interest and Rents	9,785	9,143	7,500	9,000	9,000	9,000
Proceeds from Sale of Assets	6,905	-	-	-	-	-
Total Resources	5,070,628	5,289,143	5,218,107	5,305,981	5,305,981	5,305,981

Requirements/Expenditures

Personnel Services	2,840,620	3,038,704	3,437,007	3,393,267	3,393,267	3,393,267
Materials & Services	539,350	595,148	674,182	646,102	646,102	646,102
Debt Service - Interest	-	-	100	100	100	100
Total Debt Service	-	-	100	100	100	100
Capital Outlay	135	-	100	100	100	100
Transfers Out	400,000	200,000	200,000	200,000	200,000	200,000
Contingency	-	-	205,718	566,412	566,412	566,412
Unappropriated Ending Fund Balance	-	-	700,000	500,000	500,000	500,000
Total Requirements/Expenditures	3,780,105	3,833,852	5,217,107	5,305,981	5,305,981	5,305,981

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Sunriver Service District Reserve (716)**Resources**

Beginning Net Working Capital	63,612	273,203	353,745	504,444	504,444	504,444
Federal Grants	-	8,650	-	-	-	-
Interest and Rents	1,088	900	500	500	500	500
Transfers In	400,000	200,000	200,000	200,000	200,000	200,000
Total Resources	464,700	482,753	554,245	704,944	704,944	704,944

Requirements/Expenditures

Materials & Services	120	120	120	120	120	120
Capital Outlay	191,377	124,269	56,000	26,276	26,276	26,276
Reserve for Future Expenditures	-	-	499,125	678,548	678,548	678,548
Total Requirements/Expenditures	191,497	124,389	555,245	704,944	704,944	704,944

Extension/4-H CSD (720)**Resources**

Beginning Net Working Capital	311,133	305,298	278,000	259,578	259,578	259,578
Taxes, Property	381,777	384,418	361,310	373,000	373,000	373,000
State Payments/Shared Revenue	22,415	23,874	24,200	26,000	26,000	26,000
Charges for Services	83,057	87,254	81,000	96,351	96,351	96,351
Interest and Rents	4,442	5,557	5,040	5,550	5,550	5,550
Transfers In	-	-	100	100	100	100
Total Resources	802,824	806,401	749,650	760,579	760,579	760,579

Requirements/Expenditures

Personnel Services	132,376	132,466	143,251	150,869	151,329	151,329
Materials & Services	290,150	289,627	366,313	390,320	390,213	390,213
Capital Outlay	-	-	100	60,000	60,000	60,000
Transfers Out	75,000	100,000	161,016	100,000	100,000	100,000
Contingency	-	-	78,970	59,390	59,037	59,037
Total Requirements/Expenditures	497,527	522,093	749,650	760,579	760,579	760,579

Extension/4-H Construction Fund (721)**Resources**

Beginning Net Working Capital	-	75,347	176,200	277,150	277,150	277,150
Interest and Rents	347	946	950	950	950	950
Transfers In	75,000	100,000	161,016	100,000	100,000	100,000
Total Resources	75,347	176,293	338,166	378,100	378,100	378,100

Requirements/Expenditures

Materials & Services	-	-	100	100	100	100
Capital Outlay	-	-	100	100	100	100
Transfers Out	-	-	100	100	100	100
Reserve for Future Expenditures	-	-	337,866	377,800	377,800	377,800
Total Requirements/Expenditures	-	-	338,166	378,100	378,100	378,100

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Bend Library CSD Debt Service (731)

Resources

Beginning Net Working Capital	76,894	128,326	117,000	145,000	145,000	145,000
Taxes, Property	825,617	848,529	763,804	760,053	760,053	760,053
Interest and Rents	1,431	1,178	300	500	500	500
Total Resources	903,942	978,033	881,104	905,553	905,553	905,553

Requirements/Expenditures

Debt Service - Principal	665,000	710,000	755,000	805,000	805,000	805,000
Debt Service - Interest	<u>110,616</u>	<u>90,823</u>	<u>67,904</u>	<u>42,353</u>	<u>42,353</u>	<u>42,353</u>
Total Debt Service	775,616	800,823	822,904	847,353	847,353	847,353
Unappropriated Ending Fund Balance	-	-	58,200	58,200	58,200	58,200
Total Requirements/Expenditures	775,616	800,823	881,104	905,553	905,553	905,553

Redmond Library CSD Debt Service (741)

Resources

Beginning Net Working Capital	6,780	28,186	26,000	-	-	-
Taxes, Property	205,285	194,488	158,900	-	-	-
Interest and Rents	1,121	770	100	-	-	-
Total Resources	213,186	223,444	185,000	-	-	-

Requirements/Expenditures

Debt Service - Principal	78,514	72,983	68,265	-	-	-
Debt Service - Interest	<u>106,486</u>	<u>112,018</u>	<u>116,735</u>	-	-	-
Total Debt Service	185,000	185,000	185,000	-	-	-
Total Requirements/Expenditures	185,000	185,000	185,000	-	-	-

Sunriver Library CSD Debt Service (751)

Resources

Beginning Net Working Capital	7,488	13,428	13,000	15,000	15,000	15,000
Taxes, Property	100,701	95,603	93,048	86,810	86,810	86,810
Interest and Rents	534	336	-	-	-	-
Total Resources	108,723	109,367	106,048	101,810	101,810	101,810

Requirements/Expenditures

Debt Service - Principal	65,000	65,000	75,000	75,000	75,000	75,000
Debt Service - Interest	<u>30,295</u>	<u>26,688</u>	<u>23,048</u>	<u>18,810</u>	<u>18,810</u>	<u>18,810</u>
Total Debt Service	95,295	91,688	98,048	93,810	93,810	93,810
Unappropriated Ending Fund Balance	-	-	8,000	8,000	8,000	8,000
Total Requirements/Expenditures	95,295	91,688	106,048	101,810	101,810	101,810

County Service Districts with Comparison to Prior Years

FY 2010 Actual	FY 2011 Actual	FY 2012 Revised	FY 2013 Proposed	FY 2013 Approved	FY 2013 Adopted
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Black Butte Ranch Service District (761)**Resources**

Beginning Net Working Capital	377,095	461,517	543,100	640,418	640,418	640,418
Taxes, Property	738,919	838,146	835,206	865,000	865,000	865,000
Charges for Services	13,853	22,733	13,700	13,700	13,700	13,700
Interest and Rents	3,117	3,112	2,000	2,000	2,000	2,000
Total Resources	1,132,984	1,325,508	1,394,006	1,521,118	1,521,118	1,521,118

Requirements/Expenditures

Personnel Services	522,316	558,896	636,317	670,490	670,490	670,490
Materials & Services	149,152	141,892	174,150	184,700	184,700	184,700
Capital Outlay	-	-	45,000	45,000	45,000	45,000
Contingency	-	-	100,000	100,000	100,000	100,000
Unappropriated Ending Fund Balance	-	-	438,539	520,928	520,928	520,928
Total Requirements/Expenditures	671,468	700,788	1,394,006	1,521,118	1,521,118	1,521,118